



PROPOSED ANNUAL OPERATING BUDGET

FISCAL YEAR 2022

*Draft for review purposes only
dated 07/15/2021*

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CITY OF
MARGATE
FLORIDA

DRAFT

FY 2022 PREFACE







CITY OF
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READER'S GUIDE TO THE BUDGET BOOK

The City of Margate's budget document represents the entire City. It is divided into the following main sections:

-  Table of Contents
-  Introduction
-  Budget Summaries
-  Financial Summaries
-  Departmental/Fund
Information
-  Capital Improvement Program
-  Appendix

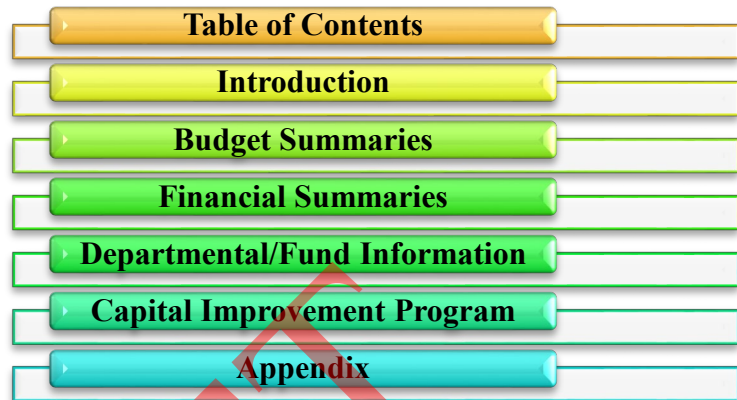


TABLE OF CONTENTS

The Table of Contents (TOC) outlines the sections and subsections of the Budget Book. The TOC is interactive and hyperlinked to each page that in turn reverts back to the TOC.

INTRODUCTION

The Introduction section begins with a city-wide organizational chart, a broad description of the history, location, maps, city statistics, demographics, and general information that gives the reader an initial welcome to the City of Margate. Most notable, the City Manager's Budget Message discusses the key issues impacting the budget and outlines major budgetary changes from the prior year.

BUDGET SUMMARIES

The Budget Summaries section contains the financial and budgetary policies of the City. It also provides information about the budget process, budget calendar, and staffing levels.

READER'S GUIDE TO THE BUDGET BOOK (CONTINUED)

FINANCIAL SUMMARIES

The Financial Summaries section contains the City's fund descriptions detailing each fund and its purpose. In addition, summary budgets; charts by fund, department, and function; and annual debt service information are included in this section.

DEPARTMENTAL/FUND INFORMATION





The Departmental/Fund Information section contains budgets by fund/department detailing financial information, resources and requirements with two years of actual, prior year amended budget as of March 31, 2021 and the current year budget of each organizational unit within the City. An organizational chart, position summary, performance measures and goals by department/division are also included in this section.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) section contains the five-year CIP plan for acquisition of assets or construction of major capital facilities or projects.

APPENDIX

The Appendix is the final section of the budget document and contains:

-  Job Classifications/Salary Ranges
 -  A listing of salary ranges and position titles for bargaining/non-bargaining units.
-  Glossary
 -  A summary of acronyms and terms used throughout the book.

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DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Margate
Florida**

For the Fiscal Year Beginning
October 01, 2020

Christopher P. Morrell
Executive Director



The Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the City of Margate, Florida for its annual budget for the fiscal year beginning October 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device. The award is valid for a period of one year only. This is the fourth time the City of Margate has received this award.

This current budget continues to conform to the program requirements and will be submitted to GFOA to determine its eligibility for another award.

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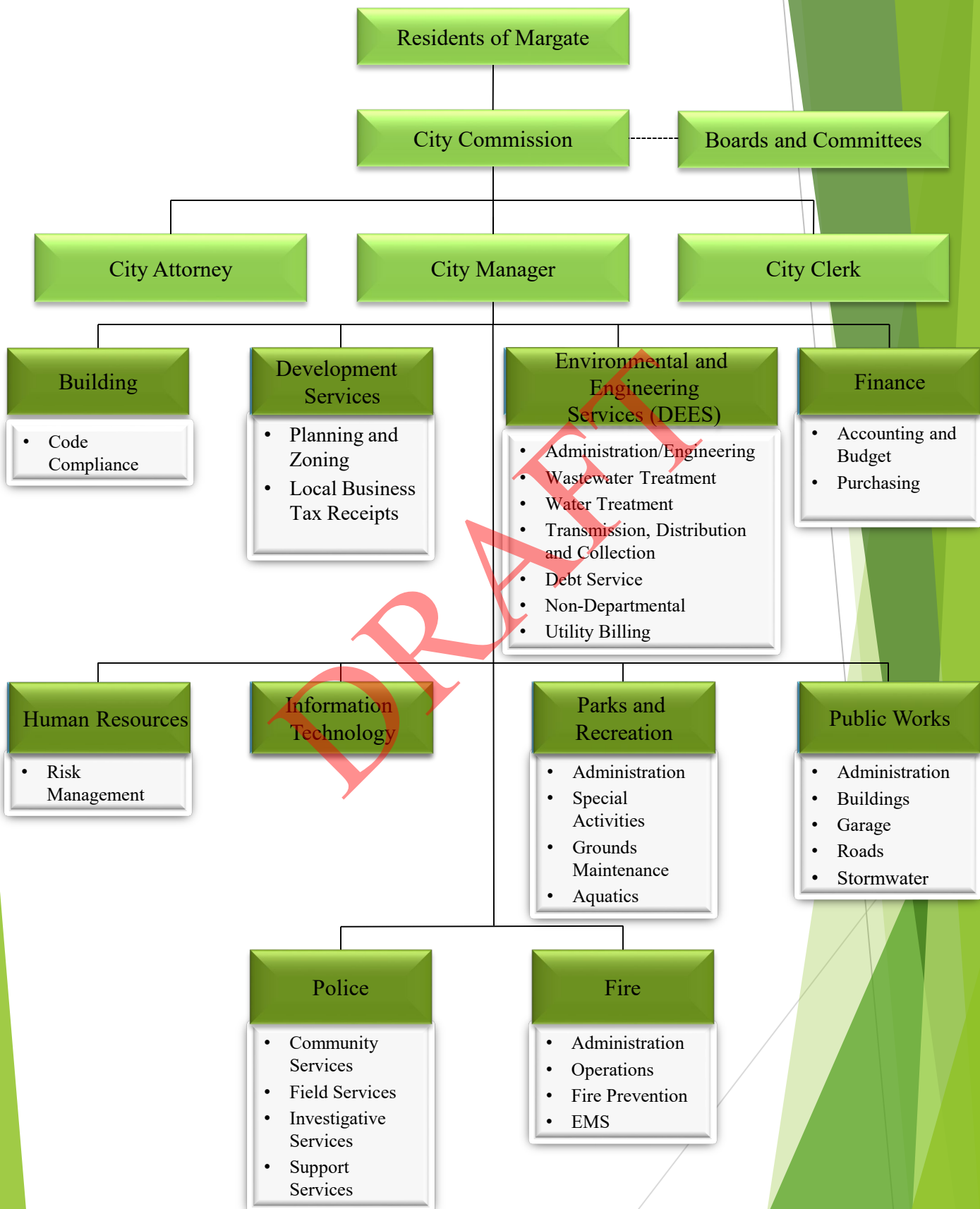
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CITY OF
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CITY-WIDE ORGANIZATIONAL CHART



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ELECTED AND APPOINTED OFFICIALS

CITY COMMISSION

Arlene R. Schwartz, Mayor
Antonio V. Arserio, Vice Mayor
Anthony N. Caggiano, Commissioner
Tommy Ruzzano, Commissioner
Joanne Simone, Commissioner

CITY MANAGER

Cale Curtis

INTERIM CITY ATTORNEY

Weiss Serota Helfman Cole &
Bierman, P.L.

CITY CLERK

Joseph J. Kavanagh, MMC

ASSISTANT CITY MANAGER

Larry Vignola

BUILDING DIRECTOR

Richard R. Nixon, CBO

INFORMATION TECHNOLOGY DIRECTOR

Patrick Garmon

DEVELOPMENT SERVICES

DIRECTOR

Elizabeth Taschereau

PARKS AND RECREATION DIRECTOR

Michael A. Jones, CPRP

ENVIRONMENTAL AND ENGINEERING SERVICES DIRECTOR

Curt Keyser, P.E.

POLICE CHIEF

Jonathan Shaw

FINANCE DIRECTOR

Mary Beazley

PUBLIC WORKS DIRECTOR

Mark E. Collins

FIRE CHIEF

Roberto Lorenzo

NORTHWEST FOCAL POINT SENIOR CENTER DIRECTOR

Karin Diaz

HUMAN RESOURCES DIRECTOR

Laurie Meyer

CRA EXECUTIVE DIRECTOR

Cale Curtis

PROFILE OF THE CITY OF MARGATE

The City operates under the City Commission/City Manager form of government. The City Commission consists of the Mayor, Vice Mayor, and three commissioners. The five commission members are elected at-large on a non-partisan basis for a four-year term. Effective with terms beginning November 2012, term limitations for City Commissioners are three consecutive four-year terms. The mayor is elected annually by the members of the City Commission for a one-year term, not to exceed two years in succession. The City Commission determines policy; adopts legislation; approves the City's annual budget; and hires the City Manager, Assistant City Manager, City Attorney, City Clerk, Fire Chief, and Police Chief. The City Manager is responsible for carrying out the policies of the City Commission, overseeing the daily management of the City, and appointing all other department directors.

MARGATE CITY COMMISSION



**Mayor
Arlene R. Schwartz
(Seat 2)**



**Vice Mayor
Antonio V. Arserio
(Seat 3)**



**Commissioner
Anthony N. Caggiano
(Seat 1)**



**Commissioner
Tommy Ruzzano
(Seat 4)**



**Commissioner
Joanne Simone
(Seat 5)**

The City of Margate is located in Broward County and is part of the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area. With a population of 59,351 (Bureau of Economic and Business Research, 2020 Estimates,) Margate is the 14th largest of the 31 cities in Broward County. Margate encompasses a nine-square-mile area of tree-lined streets and 30 miles of canals. The City of Margate is only 7.5 miles from the Atlantic Ocean and approximately 20 minutes from the Fort Lauderdale-Hollywood International Airport and Port Everglades.



The City of Margate was created as a municipal corporation in 1955 known as the Town of Margate. In 1961, the Town of Margate was incorporated as a City. "Margate" is said to have derived its name from the first three letters of the founder's last name, Jack Marqusee, and the first four letters of gateway since it was considered a "gateway" to western Broward County.

Jack Marqusee, Founder and Developer of the Town of Margate

Margate is widely known for its exceptional hometown quality of life and delivery of excellent municipal services. The City provides a wide range of services, including police and fire protection/emergency medical services, water and wastewater services, stormwater services, recreation, public improvements, streets, planning and zoning, and general administrative services. The City boasts 19 parks and recreational facilities, including the Calypso Cove Aquatics Facility. The City of Margate has an award-winning Police Department and ISO Class I Fire Department and is nationally recognized as a Playful City USA and a Tree City USA. Other recognitions include the National Association of Town Watch's "National Night Out" Award, the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting, the GFOA's Distinguished Budget Presentation Award for FY 2021, and the 2019 Granicus Digital Efficiency Award. In 2020, the City earned the Better Buildings Goal Achiever Award from the Department of Energy for reducing the City's overall energy use intensity by 21.3%. In 2021, the National Council for Home Safety and Security ranked the City of Margate as one of Florida's top 50 Safest Cities.

The City is pursuing long-term economic growth through attracting new businesses, supporting improvements to existing businesses, and providing exceptional recreational and cultural opportunities. These strategies reflect the commitment of City leaders to building a community where people can live, work, shop, and enjoy entertainment in one central location. Significant employers include Northwest Medical Center, the City of Margate, JM Lexus, Walmart, and Broward County Schools.



The City is financially accountable for two blended component units, consisting of the Northwest Focal Point Senior Center (Senior Center) and the Margate Community Redevelopment Agency (MCRA). The Senior Center is a special district located in Margate that provides support services (including special services for those with physical or cognitive impairments) to adults ages 60 and older residing within the City of Margate and Broward County. Some of the programs and services provided by the Senior Center include transportation, eldercare advocate program, individual and group counseling, Emergency Home Energy Assistance for the Elderly Program (EHEAP), the Serving Health Insurance Needs of Elders (SHINE) program, and nutritional meals. The wide array of activities available include arts and crafts, live musical entertainment, fitness classes, bingo, discussion groups, day trips, and much more. The Senior Center funds its operation through grants from various governmental and charitable agencies and in-kind services from the City.



In celebration of the New Year, our seniors participated in a game of BINGO via conference call.

The MCRA is a special district created in 1996 by the Margate City Commission to develop and sustain safe, attractive neighborhoods and vibrant commercial communities. The Margate City Commission serves as the board governing both the MCRA and the Senior Center.



Senior Center Super Bowl party

The MCRA and the Senior Center are included in the Comprehensive Annual Financial Report as blended components units; however, they are listed separately for budget purposes. Florida Statute 189.016(5) states that "the proposed budget of a dependent special district must be contained within the general budget of the local governing authority to which it is dependent and be clearly stated as the budget of the dependent district. However, with the concurrence of the local governing authority, a dependent district may be budgeted separately. The dependent district

must provide any budget information requested by the local governing authority at the time and place designated by the local governing authority." Their budgets are approved by resolution by each of their boards.



Timeline

1955: Margate was created as a municipal corporation called the Town of Margate. Victor H. Semet was elected as the first Mayor. The Town of Margate was later incorporated as a City in 1961.

1965: The City purchased two ladders for \$262 to assist the volunteer fire department. The City of Margate now boasts an ISO Class I fire department.

1971: Margate's first hospital opened in 1971 on Margate Boulevard. The City is now home to Northwest Medical Center, one of its major employers.

1976: The City offered swim lessons at Royal Palm Pool, which was purchased by the City in 1965, to preschool children for \$13 per course.

1986: Margate voters approved funding of a new Governmental Center.

1996: Margate City Commission created the Community Redevelopment Agency (CRA), a dependent special district pursuant to Florida Statute Chapter 163, Section III, to carry out community redevelopment activities.

2005: City celebrates its 50th Anniversary with international star, singer, and actress, and longtime Margate resident, Kaye Stevens. The City later built Kaye Stevens Park.

2016: The City of Margate Parks and Recreation Department opened its first Fitness Park at Rock Island Road and NW 6th Court.

2017: The Fire Department's Advanced Life Support (ALS) team won the Florida Cup, making it the 3rd time the team has won the Cup in six years.

2018: The City received the first prestigious Government Finance Officers Association Distinguished Budget Presentation Award for fiscal year beginning October 1, 2017.

2018: On November 6, 2018 the electors of the City approved the issuance of general obligation bonds, not to exceed \$10,000,000, to finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The Bonds were issued on April 30, 2019.

2019: The official ribbon cutting celebrating the new baseball-themed splash pad at the Margate Sports Complex was held on Challenger Baseball Opening Day.

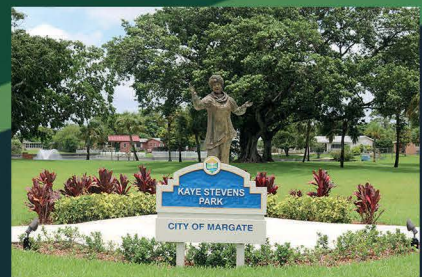
2020: In response to the Coronavirus global pandemic, the City of Margate effectively transitioned to offering public access to government meetings online via Zoom, suspended water disconnections and late fees while offering payment extensions to assist affected residents, and distributed 25,000 care kits to the City's vulnerable population with free facemasks, hand sanitizers, and safety information.



Margate Drive-In



Margate Sports Complex



Kaye Stevens Park



Facemask and Hand Sanitizer Giveaway



City of Margate Statistics and Demographics

| | |
|---------------------------------|--------------------|
| Date of Incorporation: | May 30, 1955 |
| Form of Government: | Commission-Manager |
| Approx. Area (including water): | 9.2 square miles |
| FY 2022 Total Budget: | \$159,969,351 |



CITY DEMOGRAPHICS

| | |
|---------------------------|----------|
| Population (BEBR 2020): | 59,351 |
| Median Age*: | 46.4 |
| Median Household Income*: | \$45,594 |
| Average Household Size*: | 2.48 |
| Married Households*: | 9,163 |
| Families Households*: | 13,610 |
| Registered Voters**: | 38,635 |

PUBLIC SAFETY

| | |
|-----------------------------|-----|
| Police Stations (#): | 1 |
| Substations (#): | 3 |
| Certified Police Officers: | 117 |
| Non-Sworn Police Personnel: | 36 |
| Margate Fire Stations: | 3 |
| Fire Suppression Units (#): | 6 |
| Fire Rescue Vehicles (#): | 8 |
| Fire Department Staff: | 80 |



SOURCES

* U.S. Census
** Broward Supervisor of Elections
*** City of Margate FY 2020 FR
**** City of Margate DEES

UTILITY SYSTEM ****

| | |
|-------------------------------------|--------|
| Active Water Accounts (FY 2020): | 17,031 |
| Capacity Per Day (thousand gallons) | |
| Water: | 13,500 |
| Wastewater Treatment: | 10,100 |
| Miles of Water and Sewer Mains | |
| Water: | 213 |
| Wastewater Treatment: | 180 |
| Fire Hydrants: | 1,997 |
| Lift Stations: | 55 |

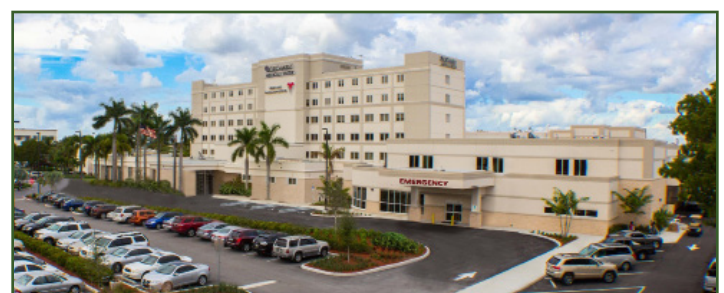
PUBLIC SCHOOL ENROLLMENT

| | |
|---------------------------|-------|
| Atlantic West Elementary: | 692 |
| Liberty Elementary: | 975 |
| Margate Elementary: | 1,054 |
| Margate Middle: | 1,255 |

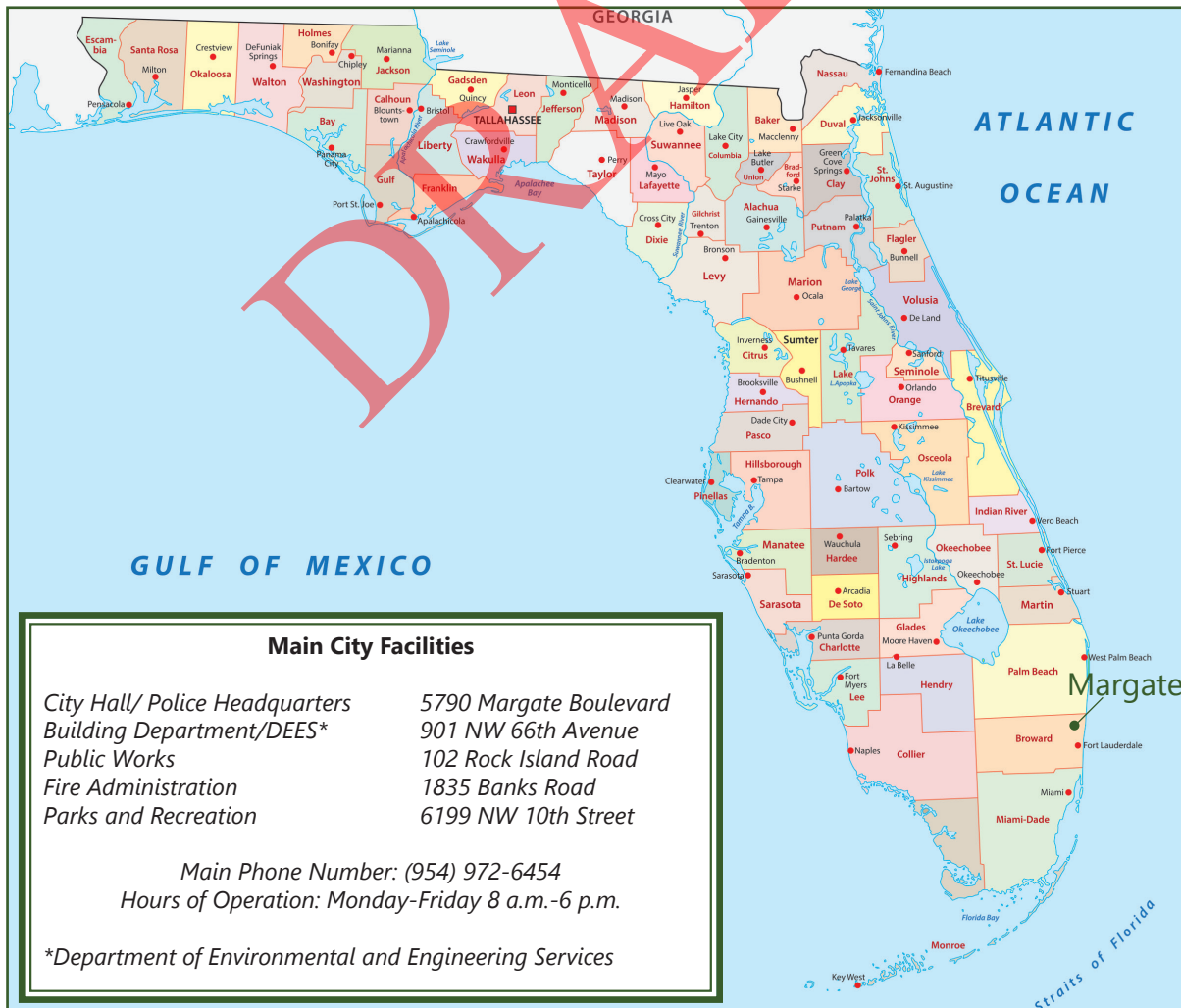
Enrollment data from Broward County Public Schools

MAJOR EMPLOYERS ***

| | |
|---------------------------|-------|
| Global Response Corp.: | 1,500 |
| Northwest Medical Center: | 1,259 |
| City of Margate: | 520 |
| JM Lexus: | 450 |
| Broward County Schools: | 403 |



City of Margate Location

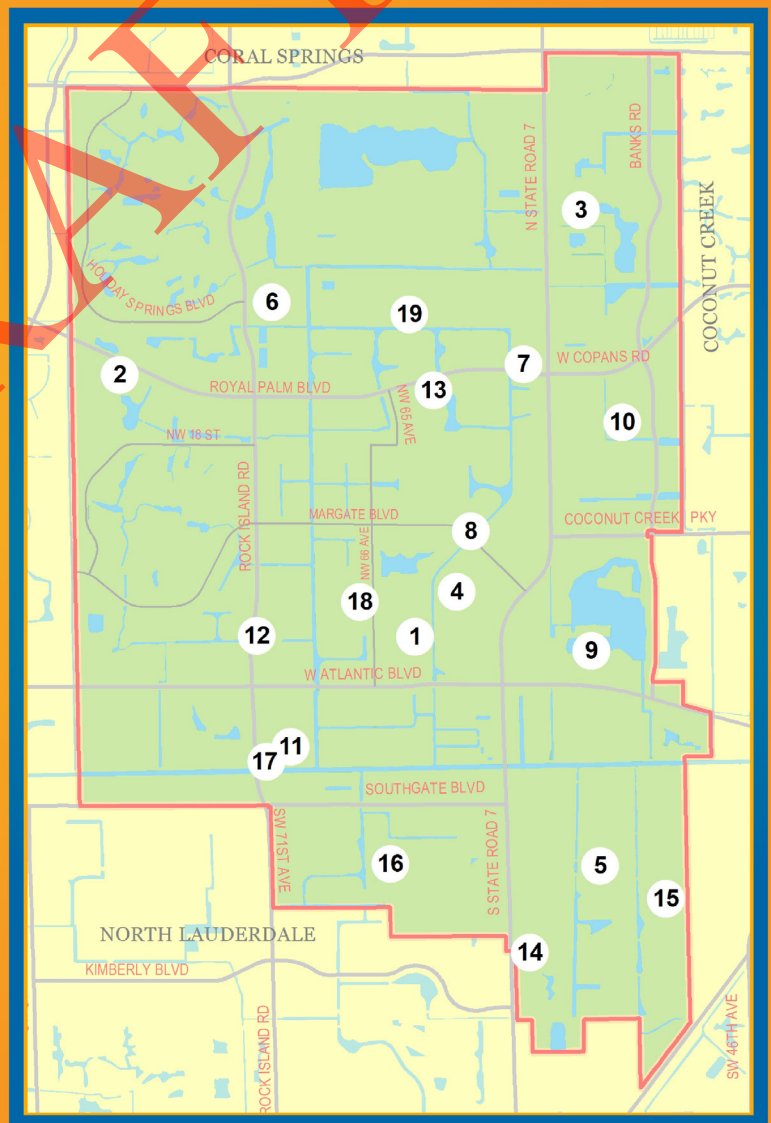


Parks/Recreational Facilities Map



PARKS AND FACILITIES

- 1 Andrews Field at Margate Middle School, 500 NW 65 Avenue
Lighted baseball/softball field, cricket field, and soccer/football field.
- 2 Centennial Park, 7800 Royal Palm Boulevard
Playground, full basketball court, handicap accessible picnic area, and open play area.
- 3 Coral Gate Park, 5650 NW 29 Street
Lighted tennis courts, pavilions, half basketball court, playground, walking trail, and restrooms.
- 4 David Park and George Mudd Playground, 6199 NW 10 Street
Community center, senior center, library, playground, and lighted bocce courts.
- 5 Ed Greenwald Park, 5235 SW 5 Street
Passive park and green space.
- 6 Firefighters Park, 2500 Rock Island Road
Dog park (1.5 acre), lighted tennis courts, lighted full basketball courts, lighted picketball courts, Safety Town, concession/restrooms, pavilions, playground, exercise trail, soccer rink, sand volleyball, and game room.
- 7 Kaye Stevens Park, 5825 Royal Palm Boulevard
Picnic area, swinging benches, fishing area, and walking trail.
- 8 Legacy Park, 1400 West River Drive
Boat launch, swinging benches, historical information, and gazebo.
- 9 Lemon Tree Lake Park, 426 Lakeside Drive
Pavilion, swinging benches, and boat launch.
- 10 Margate Sports Complex, 1695 Banks Road
Lighted baseball/softball fields, playground, splash pad, pavilions, batting cages, and walking trail with fitness stations.
- 11 Oriole Park, 7055 NW 1 Street
Lighted baseball/softball field and lighted football/soccer field.
- 12 Rock Island Fitness Park, 7100 NW 6 Court
Outdoor exercise equipment, ADA accessible equipment, and lighted pavilion cover.
- 13 Royal Palm Park/Calypso Cove Aquatic Facility, 6200 Royal Palm Boulevard
Park: Half basketball courts, playground, pavilion, and fishing dock.
Calypso Cove: Plunge pool, zero-entry pool water playground, lap pool, concessions, complimentary shade umbrellas/lounge chairs, community room for party rentals, group and individual swim lessons.
- 14 Serino Park, 5600 SW 8 Court
Playground, walking trail, pavilion, and open play area.
- 15 Southeast Park, 655 SW 50 Avenue
Synthetic turf sport fields, natural turf sport fields, pavilion, concession/restrooms, and playground.
- 16 Southgate Park, 425 SW 64 Avenue
Full basketball court, exercise trail, playground, and open play area.
- 17 Veterans Memorial Park, 7044 NW 1 Street
Boat launch, pavilion, and fishing dock.
- 18 Vinson Park, 955 NW 66 Avenue
Lighted baseball/softball fields, lighted batting cages, concession/restrooms, and playground.
- 19 Winfield Park, 6400 Winfield Boulevard
Boat launch, playground, swinging benches, half basketball court, and fishing area.



CITY OF MARGATE - SPECIAL EVENTS



National Night Out – Margate Sports Complex, 1695 Banks Road

National Night Out is an annual event designed to heighten crime and drug prevention awareness and strengthen neighborhood spirit through police-community partnerships.



Sounds at Sundown - Margate Boulevard and Highway 441 (State Road 7) *



The Sounds at Sundown concert series is a free event that takes place several times throughout the year from 5 p.m. to 10 p.m. at the corner of Margate Boulevard and Highway 441 (State Road 7). Attendees enjoy live music, artists/crafters, and food trucks serving up delicious snacks, meals and desserts. Attendees have an opportunity to relax, dance, sing, and enjoy the live entertainment and food.



Spring Clean Up and Garage Sale – Oriole Park, NE corner of NW 1st Street and Rock Island

The Spring Clean Up and Garage Sale gives residents a great opportunity to clean out their garages and closets and turn unused items into cash.



Senior Games – NW Focal Point Senior Center/Various Parks



This popular program, endorsed by the Governor's Council on Physical Fitness and Amateur Sports, boasts several hundred seniors participating annually and has a variety of events planned to appeal to everyone's area of interest. Outdoor events include horseshoes, shuffleboard, golf putting, basketball, petanque and bocce. The games also feature indoor events such as Wii Bowling, Wii Table Tennis, billiards and bowling.



CITY OF MARGATE - SPECIAL EVENTS (CONTINUED)



Springtime Egg Hunt - Margate Sports Complex, 1695 Banks Road

Children ages eight and under are invited to the City's Spring Egg Hunt. Cameras are encouraged for a photo with Peter Rabbit. This event is held at Margate Sports Complex and is free and open to Margate residents.



Memorial Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street

The City of Margate honors the men and women who paid the ultimate price for our country. The ceremony includes honorary presentation of colors, tributes to our soldiers, and patriotic performances.



Margate Citizens Academy (MCA) – Various locations throughout the City

MCA is an eight week interactive program that gives an up-close look at the City of Margate's day to day operations and local government as a whole. The MCA is free and open to Margate residents and business owners eighteen years and older. The goal of MCA is to help citizens become more knowledgeable and engaged in the City of Margate operations.



Fishing Clinic – Veterans Memorial Park, 7044 NW 1st Street

The Fishing Clinic is an event for children ages 12 and under to receive hands-on demonstrations of fishing techniques. This is a great opportunity for the youth to learn about the sport of fishing and to go fishing with experts. All fishing equipment and supplies are provided. The Clinic is presented by the City of Margate Parks and Recreation Department, Community Emergency Response Team, and the Youth Environmental Alliance.



CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)

Mayor's Fitness Challenge – Margate's Public Elementary Schools



An event hosted by the Mayor where students test their fitness level by competing in activities, such as running, jump rope, and obstacle courses. Each participant receives a Mayor's Fitness Challenge t-shirt and a certificate. First to third place finishers receive medals.



Fourth of July Parade and Fireworks - Margate Boulevard and Highway 441 (State Road 7) *



The City of Margate and the Margate CRA host the annual 4th of July Parade and Fireworks Celebration. The parade goes down Margate Boulevard followed by the fireworks show at night.



Movies in the Park – Margate Sports Complex, 1695 Banks Road



Movies in the Park features free outdoor movie screenings for the entire family. The event usually takes place on Saturdays throughout the year.



Dive in Movie – Calypso Cove Aquatics Facility

Attendees hang out, relax, or splash around in the Calypso Cove Pool while watching a movie.



CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)



Fall Festival - Margate Sports Complex, 1695 Banks Road

The Fall Festival includes contests (Halloween costume, scarecrow building, barbeque cook-off, pumpkin carving, and chili cook-off); family-friendly activities (line dancing, petting zoo, haunted house, and hay and pony rides); and craft/food vendors.

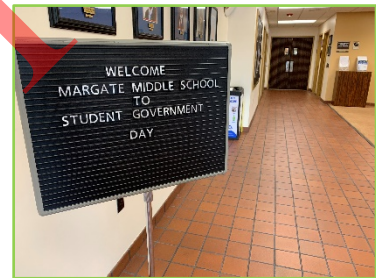


Student Government Day - City Hall, 5790 Margate Boulevard



The City of Margate sponsors the Student Government Day for the Student Council of Margate Science, Technology, Engineering, and Mathematics (STEM) Magnet Middle School. The event is hosted by the City Clerk's Office. Students spend a day with City officials and staff learning how the City operates, touring

City departments, and even running a mock City Commission Meeting.



Veterans Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street



The Veterans Day Ceremony honors all of the men and women who have fought for our country's freedom.



Winter Festival - Margate Boulevard and Highway 441 (State Road 7) *




The Winter Festival is an event that features Florida style snow, kiddie rides, local group performances, food, and arts/crafts.



*Events funded by the Margate Community Redevelopment Agency

PROPERTY TAX MILLAGE SUMMARY

| | FY 2021 FINAL MILLAGE | FY 2022 ROLLED BACK MILLAGE RATE | FY 2022 MILLAGE ¹ | % INCREASE OVER ROLLED BACK RATE |
|---|--------------------------|---|---------------------------------|---|
| OPERATING | 7.1171 | 6.7355 | 7.1171 | 5.67% |
| G.O. REFUNDING BOND, SERIES 2016 DEBT SERVICE | 0.4263 | n/a | 0.4138 | n/a |
| G.O. BOND, SERIES 2019 DEBT SERVICE | 0.1949 | n/a | 0.1836 | n/a |
| TOTAL MILLAGE | 7.7383 | 6.7355 | 7.7145 | 5.67% |

| FY 2022 VALUE OF MILL | | | PROPERTY TAXES AT 7.7145 TOTAL MILLAGE RATE | | | |
|-----------------------|---------------|-------------------|---|-----------------------|------------------------|---------------------------|
| Mills | Gross Revenue | Net Revenue (95%) |  | Taxable Value of Home | No Homestead Exemption | With Homestead Exemptions |
| 1.00 | \$3,765,410 | \$3,577,140 | | \$300,000 | \$2,314 | \$1,929 |
| 0.75 | \$2,824,058 | \$2,682,855 | | \$250,000 | \$1,929 | \$1,543 |
| 0.50 | \$1,882,705 | \$1,788,570 | | \$200,000 | \$1,543 | \$1,157 |
| 0.40 | \$1,506,164 | \$1,430,856 | | \$150,000 | \$1,157 | \$771 |
| 0.30 | \$1,129,623 | \$1,073,142 | | \$100,000 | \$771 | \$386 |
| 0.25 | \$941,353 | \$894,285 | | \$50,000 | \$386 | \$193 |
| 0.10 | \$376,541 | \$357,714 | | \$25,000 | \$193 | \$0 |

| 10 YEAR MILLAGE, TAXABLE VALUE, AND REVENUE HISTORY | | | | | | | |
|---|----------|------------------------------------|-------------------------|---------------|-----------------|--|---|
| Fiscal Year | Tax Year | Operating Millage (Tax) Rate | Debt Service Millage | Total Millage | Taxable Values | Net Revenue (based on operating millage rate) (95%) | % Change in Net Revenue (approx.) |
| 2013 | 2012 | 7.5000 | 0.2365 | 7.7365 | \$2,012,440,807 | \$14,338,641 | -2.72% |
| 2014 | 2013 | 7.3300 | 0.2293 | 7.5593 | \$2,108,190,790 | \$14,680,387 | 2.38% |
| 2015 | 2014 | 6.2761 | 1.0332 | 7.3093 | \$2,242,395,006 | \$13,369,821 | -8.93% |
| 2016 | 2015 | 6.3402 | 0.9691 | 7.3093 | \$2,396,696,243 | \$14,435,757 | 7.97% |
| 2017 | 2016 | 6.4554 | 0.6039 | 7.0593 | \$2,575,645,955 | \$15,795,484 | 9.42% |
| 2018 | 2017 | 6.5183 | 0.5410 | 7.0593 | \$2,869,640,091 | \$17,769,916 | 12.50% |
| 2019 | 2018 | 6.5594 | 0.4999 | 7.0593 | \$3,110,532,911 | \$19,383,068 | 9.08% |
| 2020 | 2019 | 7.1171 | 0.6495 | 7.7666 | \$3,327,450,003 | \$22,497,705 | 26.61% |
| 2021 | 2020 | 7.1171 | 0.6212 | 7.7383 | \$3,548,900,736 | \$23,994,987 | 6.66% |
| 2022 ¹ | 2021 | 7.1171 | 0.5974 | 7.7145 | \$3,765,410,202 | \$25,458,861 | 6.10% |

Source: Taxable values from BCPA July Taxable Value Report

¹ FY 2022 millages are proposed rates.

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON TAX YEAR 2020 for FISCAL YEAR 2021 (Ranked by "Operating revenue per capita")

| Municipality | Ranking | AD VALOREM | | | | NON-AD VALOREM |
|-----------------------|-----------|---|---------------------------------------|-------------------------|------------------------------------|--|
| | | FY 2021 Adopted Operating Millage Rate ¹ | Taxable Values (July) ¹ | Population ² | Operating revenue per capita | FY 2021 Adopted Single Family Fire Assessment Fee ¹ |
| Hillsboro Beach | 1 | 3.5000 | \$ 1,447,244,406 | 1,937 | \$ 2,615 | \$ - |
| Sea Ranch Lakes | 2 | 7.2500 | 237,457,122 | 682 | 2,524 | - |
| Lauderdale by the Sea | 3 | 3.5000 | 2,709,679,363 | 6,305 | 1,504 | 129.85 |
| Lazy Lake | 4 | 4.7940 | 7,552,900 | 28 | 1,293 | - |
| Pembroke Park | 5 | 8.5000 | 816,403,444 | 6,373 | 1,089 | - |
| Hallandale Beach | 6 | 7.0000 | 5,911,589,181 | 39,945 | 1,036 | 265.06 |
| Hollywood | 7 | 7.4665 | 18,514,618,295 | 151,818 | 911 | 306.00 |
| Fort Lauderdale | 8 | 4.1193 | 41,210,707,575 | 189,321 | 897 | 311.00 |
| Lighthouse Point | 9 | 3.5893 | 2,609,741,094 | 10,536 | 889 | 134.50 |
| Southwest Ranches | 10 | 4.2500 | 1,564,306,365 | 7,786 | 854 | 629.14 |
| Dania Beach | 11 | 5.9998 | 4,388,848,505 | 32,215 | 817 | 240.95 |
| Wilton Manors | 12 | 5.9000 | 1,597,557,407 | 12,857 | 733 | 260.88 |
| Parkland | 13 | 4.2979 | 5,731,985,903 | 35,438 | 695 | 250.00 |
| Pompano Beach | 14 | 5.1875 | 14,489,080,522 | 112,941 | 665 | 220.00 |
| Plantation | 15 | 5.8000 | 10,163,009,933 | 90,802 | 649 | - |
| Deerfield Beach | 16 | 6.0018 | 7,972,101,795 | 80,178 | 597 | 235.00 |
| Cooper City | 17 | 6.2280 | 3,241,602,986 | 34,006 | 594 | 227.79 |
| Davie | 18 | 5.6270 | 10,825,769,549 | 105,050 | 580 | 206.00 |
| Miramar | 19 | 7.1172 | 10,872,653,425 | 138,873 | 557 | 398.23 |
| Sunrise | 20 | 6.0543 | 8,229,356,890 | 94,333 | 528 | 229.50 |
| Coconut Creek | 21 | 6.5378 | 4,620,347,031 | 58,803 | 514 | 196.13 |
| Coral Springs | 22 | 5.8732 | 11,254,828,557 | 129,263 | 511 | 234.00 |
| Tamarac | 23 | 7.2899 | 4,426,234,361 | 66,089 | 488 | 350.00 |
| Oakland Park | 24 | 5.8910 | 3,764,721,432 | 45,709 | 485 | 199.00 |
| Pembroke Pines | 25 | 5.6736 | 14,300,177,757 | 168,949 | 480 | 312.32 |
| Weston | 26 | 3.3464 | 9,231,257,552 | 67,438 | 458 | 549.54 |
| Margate | 27 | 7.1171 | 3,548,900,736 | 59,351 | 426 | 300.00 |
| West Park | 28 | 8.5000 | 653,944,921 | 15,228 | 365 | 469.35 |
| Lauderhill | 29 | 8.4898 | 3,040,166,807 | 72,507 | 356 | 534.00 |
| Lauderdale Lakes | 30 | 8.6000 | 1,353,944,521 | 36,527 | 319 | 333.84 |
| North Lauderdale | 31 | 7.4000 | 1,732,647,962 | 45,549 | 281 | 233.00 |

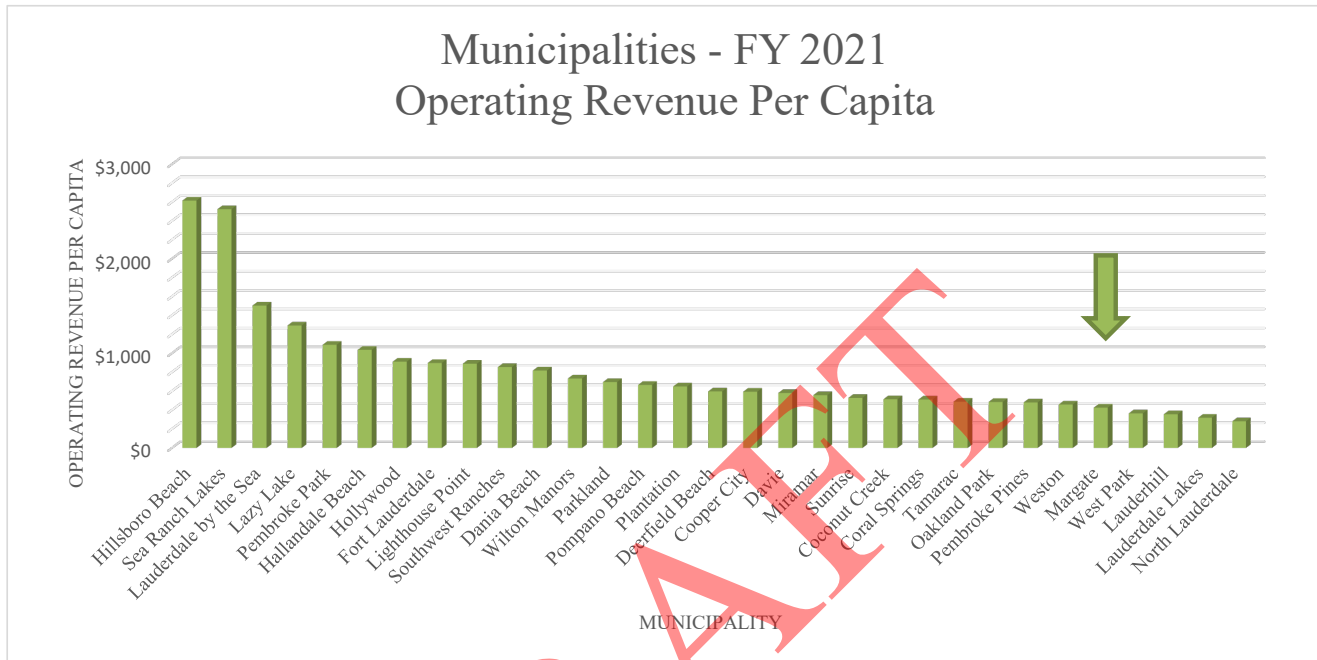
Source :

¹ - Broward County Property Appraiser (BCPA) July values. There were no fire assessment fees listed for Sea Ranch Lakes, Hillsboro Beach, Lazy Lake, Pembroke Park, and Plantation.

² - Bureau of Economic and Business Research

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON TAX YEAR 2020 for FISCAL YEAR 2021 (Ranked by "Operating revenue per capita")



Operating revenue per capita measures the revenue earned per person in each municipality. The City of Margate's operating revenue per capita for FY 2021 was \$426, with a ranking of 27 out of the 31 municipalities in Broward County.

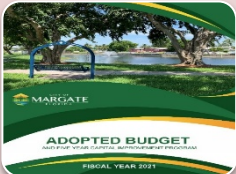


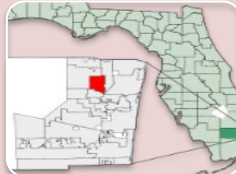
CITY COMPARISONS (CONTINUED)

The City of Margate is part of the greater Fort Lauderdale metropolitan area. The tri-county area consists of Palm Beach, Broward and Miami-Dade Counties. The following section provides a perspective on the relative populations of some nearby cities, as well as significant comparative cost of service data. This information was obtained from city websites, budget publications and other sources as described below.

| Population (BEBR April 1, 2020) | | FY 2021 Adopted Budget | | \$ Millions |
|---------------------------------|---------------|------------------------|--|--------------|
| Davie | 105,050 | Sunrise | | 440.0 |
| Sunrise | 94,333 | Davie | | 235.3 |
| Deerfield Beach | 80,178 | Deerfield Beach | | 195.6 |
| Lauderhill | 72,507 | Tamarac | | 184.3 |
| Tamarac | 66,089 | Coconut Creek | | 171.1 |
| Margate | 59,351 | Margate | | 166.1 |
| Coconut Creek | 58,803 | Lauderhill | | 163.5 |
| Oakland Park | 45,709 | Oakland Park | | 102.1 |

| FY 2021 Operating Millage Rates (BCPA 2020) | Final Millage Rates | Incorporated City Area | Sq. Miles |
|---|---------------------|------------------------|------------|
| Lauderhill | 8.4898 | Davie | 35.6 |
| Tamarac | 7.2899 | Sunrise | 18.0 |
| Margate | 7.1171 | Deerfield Beach | 16.5 |
| Coconut Creek | 6.5378 | Tamarac | 13.0 |
| Sunrise | 6.0543 | Coconut Creek | 12.8 |
| Deerfield Beach | 6.0018 | Margate | 9.2 |
| Oakland Park | 5.8910 | Lauderhill | 8.6 |
| Davie | 5.6270 | Oakland Park | 8.0 |

CITY OF MARGATE

FY 2021
Adopted
Budget:
\$166.1

FY 2021
Operating
Millage Rate:
7.1171

Population:
59,351

Area:
9.2 square
miles

Strategic Plan



OUR VISION

Margate is a great, inclusive community that offers all family generations, a unique sense of place, a safe community, livable neighborhoods and fun opportunities.

OUR MISSION

Our mission is to provide exceptional municipal services that create a great place to live, are financially responsible, provide great customer service and seek positive community involvement.

OUR VALUES



Strategic Plan

Through a strategic planning process, the City Commission identified and prioritized four City-wide goals. In order to accomplish these goals, City staff developed an Action Plan that outlines and measures key implementation tasks.

GOAL 1 MARGATE – A GREAT PLACE TO PLAY AND ENJOY

1. Enhance family-friendly community events and festivals.
2. Develop and institute a program promoting sponsorships for parks, programs and events.
3. Update recreational programs responsive to recreational/leisure trends and residents' needs.
4. Enhance and augment parks and recreational facilities to respond to new emerging sports and leisure activities.
5. Expand and enhance senior programs and services.
6. Support, maintain and enhance community walkability/bikeability.



GOAL 2 GREAT SUBURBAN CITY IN BROWARD COUNTY

1. Plan, develop and promote Downtown Margate as a community destination.
2. Revitalize, redevelop and repurpose aging commercial centers and properties.
3. Protect community integrity through effective zoning and code compliance.
4. Maintain and improve an efficient stormwater management and drainage system.
5. Redevelop/revitalize major transportation corridors.



Strategic Plan

GOAL 3

FINANCIALLY SOUND CITY PROVIDING EXCEPTIONAL SERVICES VALUED BY THE COMMUNITY

1. Provide a timely response to every call for service regardless of whether emergency or non-emergency.
2. Deliver exceptional City services in a cost effective and efficient manner.
3. Provide sufficient resources to support and deliver well-defined City services and exceptional levels of service.
4. Maintain and upgrade City facilities and infrastructure through an ongoing community reinvestment program and process.
5. Promote resident understanding of City government, finances and services through transparency, education and proactive communication.
6. Upgrade information technology systems – hardware and software.



GOAL 4

HIGH PERFORMING CITY TEAM PRODUCING RESULTS FOR THE MARGATE COMMUNITY

1. Develop, maintain and utilize multiple platforms to effectively communicate City policies, strategies and protocols to the community.
2. Create a cohesive, multi-faceted City team consisting of the Mayor, City Commission, City managers and City employees working together to promote the welfare of the City and its residents while respecting City hierarchical boundaries and members respective roles.
3. Develop effective performance metrics to evaluate the service performance, value and benefit to the Margate community.
4. Develop and enact best practices for improving City processes and procedures.
5. Define performance standards and hold City managers and employees accountable for their performance, decisions and actions.
6. Actively survey the community incorporating feedback to improve and enhance the quality of City services.



STRATEGIC PLAN

STRATEGIC GOALS LINKED BY DEPARTMENT

| DEPARTMENTS | STRATEGIC GOALS | | | |
|------------------------|-----------------------|----------------------------------|-------------------------------------|---|
| | Goal 1 Great Place | Goal 2 Great Suburban City | Goal 3 Financially Sound City | Goal 4 High Performing City Team |
| City Manager | ★ | ★ | ★ | ★ |
| Finance | | | ★ | ★ |
| Human Resources | | | ★ | ★ |
| Development Services | ★ | ★ | | |
| City Clerk | | | ★ | |
| City Attorney | ★ | ★ | ★ | ★ |
| Police | ★ | | ★ | ★ |
| Fire | | ★ | | ★ |
| Information Technology | | | ★ | |
| Public Works | ★ | ★ | ★ | ★ |
| Parks and Recreation | ★ | | ★ | ★ |
| Building | ★ | ★ | | ★ |
| DEES | | | ★ | ★ |



BUDGET MESSAGE

(To be inserted in a future version)



CITY OF
MARGATE
FLORIDA

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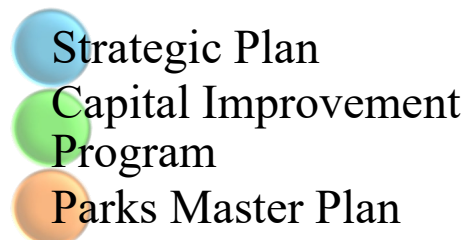
CITY OF
MARGATE
FLORIDA

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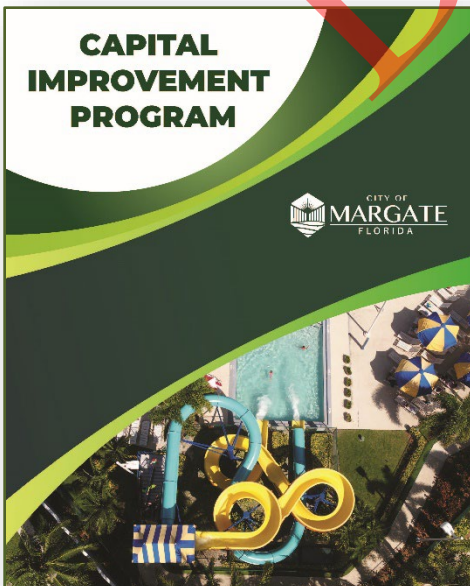
LONG-RANGE FINANCIAL PLANNING

OVERVIEW

Although the City legally adopts its budget on an annual basis, the process includes discussions regarding multi-year financial planning based on the City's Strategic Plan, Parks Master Plan, and Capital Improvement Program. These plans assess the City of Margate's short and long-term strategic priorities and infrastructure needs. As necessary, the recommendations and initiatives provided in these plans have been incorporated into the planning and development of the annual budget and long-range financial forecasts.



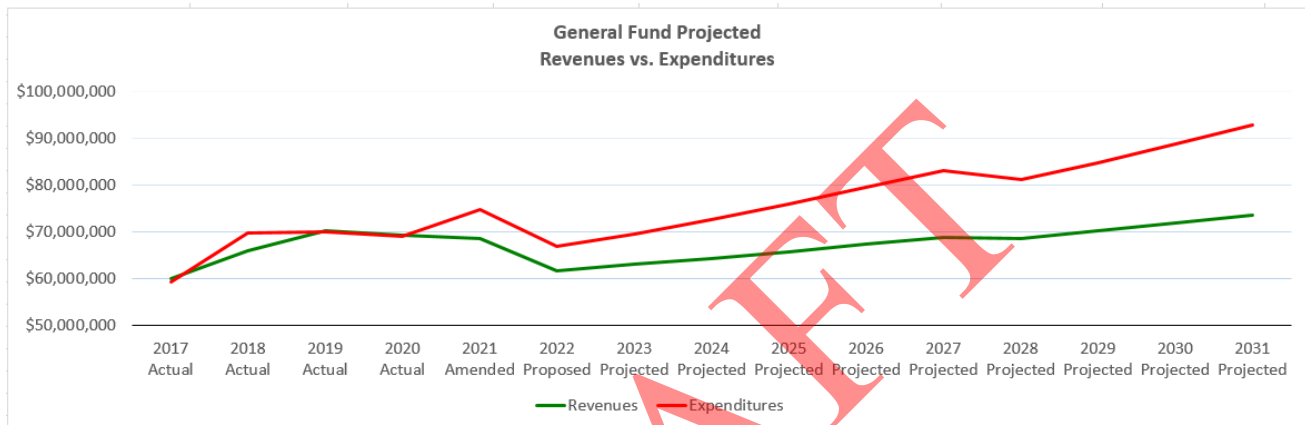
The purpose of the long-range financial outlook is two-fold. It provides a forward-looking view of the operating and capital improvement budgets, which allows the City Commission and staff to evaluate the long-term sustainability of the organization. It also provides a starting point for future budgetary decision-making by identifying the balance between potential spending needs and projected revenues. This information is used to:



- Identify preliminary spending priorities for future years;
- Incorporate necessary budget adjustments into the long-range financial projections;
- Ensure that both additions and reductions to the budget are sustainable;
- Maintain options to deal with unexpected contingencies; and
- Continue advance planning to anticipate factors affecting revenues and service needs.

LONG-RANGE FINANCIAL PLANNING (CONTINUED)

The City produces a long-term financial forecast to demonstrate past experience and expected trends for revenues and expenditures. This analysis can help guide staff and the Commission on the position the City can expect in the near-term and distant future. In addition, this analysis will assist with decision making regarding the operating budget, future capital projects, and various policies. Long-range concerns are also addressed in the Budget Message. As an example, the long-range financial forecast for the General Fund is shown below.



The City implemented a comprehensive investment policy to set forth the investment objectives and the parameters for the management of public funds of the City. The policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices. The policy was established in accordance with Section 218.415 of Florida Statutes which establishes investment plan guidelines for Florida local governments. This policy was approved by Resolution 12-580 of the City Commission on December 17, 2014.

ASSUMPTIONS

The projections provided in these financial outlook documents reflect numerous assumptions related to revenues and expenditures/expenses in the current budget year and beyond. These assumptions represent a reasonable basis for estimating the long-term financial status of the City. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. All estimates included in this document are preliminary based on data currently available. Trends show that significant changes in projections are likely as revenue and expenditure/expense assumptions change over time. The City will address these changes annually during the budget process to ensure continuity of operations.

LEGISLATIVE CHALLENGES

There are numerous factors that affect municipalities and their operations including legislative changes which often present various challenges for the City due to their fiscal impact. The State of Florida Legislature passed hundreds of bills in the sixty-day Legislative Session for 2021. The City will continue to follow the final outcome of these items to determine the potential impact. Below is a summary of some of the major bills that were approved by both Chambers.

Members definitely had the COVID pandemic as a focus as they proposed and approved some of the bills. Senate Bill (SB) 72 created protection of civil liabilities for individuals, businesses, government entities and other organizations against COVID related claims. The bill also provides



protections to a lesser extent for health care providers. SB 2006 was also approved which addresses emergency management within the State for future pandemics or other public emergencies. It limits the duration of emergency orders for local governments and prohibits some entities from requiring

vaccinations. Finally, it establishes the legislative intent that emergency spending will first come from state and local disaster relief funds, followed by funding from a newly created Emergency Response Fund.

SB 50 changes the sales and use tax guidelines for out-of-state retailers and marketplace providers with no physical presence in Florida. Effective July 1, 2021, these businesses will be required to collect and remit sales tax on the sale of taxable items that are delivered to purchasers in Florida. The threshold for this new requirement is for retailers who have a “substantial number of sales” which is defined as an amount that exceeds \$100,000 per calendar year. Revenue from this expanded tax will be deposited in the Unemployment Compensation Trust Fund until such time that the trust fund balance exceeds \$4.07 billion. Upon that goal being reached, the law also reduces the tax rate on commercial real property from 5.5 percent to 2.0 percent.

LEGISLATIVE CHALLENGES (CONTINUED)

House Bill (HB) 403 creates a new section to Florida Statute 559.955 which regulates trade, commerce and investments. The bill prevents counties and municipalities from enacting or enforcing any ordinance, regulation or policy that takes action to license or regulate a home-based business in a manner that is different from other local businesses with the jurisdiction. The new guideline allows home-based businesses to operate from a property zoned for residential use. The bill does include a few criteria for the business to be classified in this regard, including:

- The business activities must be secondary to the property's residential use;
- The business employees must also reside in the property, with up to two additional employees/contractors who do not reside on the premise allowed;
- Parking must comply with local zoning requirements;
- The structure must be consistent with the surrounding areas' architectural aesthetics; and
- All business activities must comply with relevant signage, noise, hazardous waste guidelines, etc.

Another bill that preempts local governments' regulation of business is HB 735. This bill prohibits local governments from requiring a license for an individual whose job scope does not substantially correspond to a contractor or journeyman licensed by the State Department of Business and Professional Regulation (DBPR). Any other occupations authorized by local government prior to January 1, 2021 may remain in place as an exception through July 1, 2023.

There were two bills passed that address the Florida Building Code. HB 667 focuses on Building Inspections. It authorizes government entities to use visual or electronic aids to perform virtual building inspections without having to be physically present at the site. It also requires local building code enforcement agencies to allow requests for inspections to be submitted via e-mail, electronic form or mobile application. This was something that the City already initiated in May 2021 for the community. Finally, the bill requires a 10 percent refund if an inspection does not pass, however a reason for the failure is not provided with five business days.

The second Florida Building Code bill to pass is HB 401. This bill allows local governments to use excess funds from permit fees and other building code enforcement revenue for construction

LEGISLATIVE CHALLENGES (CONTINUED)

of a building to house building department staff. The City is currently in the design phase for the construction of such a structure. The bill also prohibits the government from requiring a contract between an owner and a builder as a condition for applying for a building permit. Finally, this legislation amends the Community Planning Act to prohibit local governments from regulating certain building design elements, such as exterior color, styling of windows and doors, etc, for single- and two-family dwellings. There are exceptions to this restriction, such as historic properties and those located in a community redevelopment area as some of the examples.

HB 1 was approved by the Governor to take effect April 19, 2021. This bill authorizes certain elected officials and the state attorney to file an appeal to the Administration Commission if the governing body of a municipality makes a specified reduction to the operating budget of the municipal law enforcement agency. It addresses cyberintimidation, as well as unlawful assembly that results in specified damage or injury. The bill does not prohibit the constitutionally protected activity of peaceful protest.

The “tax package” that was passed with HB 7061 includes a ten-day back-to-school sales tax holiday, a ten-day disaster preparedness holiday, and a new seven-day “recreation” tax holiday for admissions to certain events and purchases of sporting and outdoor supplies. The bill also creates a new sales tax exemption for independent living items, such as grab bars, bed rails and shower seats.

The Legislature passed SB 7018 which revises the required contribution rates paid by employers participating in the Florida Retirement System (FRS), effective July 1, 2021. The rates are intended to fund the full normal cost and amortization of the unfunded actuarial liability of the FRS. Public entities that will incur additional costs include, state agencies, state universities and colleges, school districts, counties and other local governments.

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CITY OF
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BUDGET SUMMARIES



CITY OF
MARGATE
FLORIDA

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BUDGET OVERVIEW

The City of Margate is a municipal government located in Broward County in the South Florida area. The City, the Broward County School Board, the County, the State of Florida and various other entities have separate taxing authorities. Each governmental unit is responsible for specific service provisions to City of Margate residents.



The City of Margate budget currently provides budgets for various different fund types. Governmental Generally Accepted Accounting Principles (GAAP) require fund accounting to be utilized. The operations of each fund are accounted for in a separate set of self-balancing accounts, which is comprised of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues,

and expenditures/expenses. Funds may be continuous or may be closed out after their special purpose has been served. A detailed listing of all City funds is included in the “Fund Descriptions” section of this budget book.

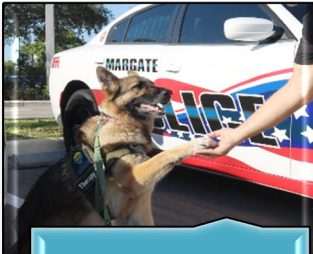
The City's primary revenue sources are ad valorem taxes, utility service taxes, franchise fees, public safety revenues, charges for services, intergovernmental revenues, stormwater revenues, and water/wastewater revenues. Additional revenue is derived from interest income, fines and forfeitures, licenses and permits, and other miscellaneous revenues.

The City's major expenditure categories include general government, public safety, economic and physical environment, culture and recreation, public works, and capital outlay in the General Fund. Other major categories include debt service, operating and administrative expenses, and capital projects in the other governmental and the proprietary funds. The City's budgeted governmental funds include the General Fund, special revenue funds (11), debt service funds (2), and capital projects funds (2). Proprietary funds include enterprise funds (4), and an internal service fund. Detailed expenditure/expense information is listed throughout this budget book. The City provides its residents with a full range of services.

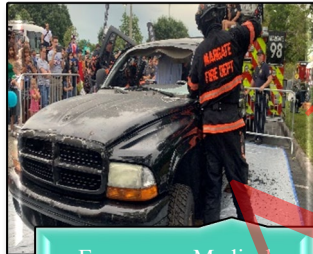
BUDGET OVERVIEW (CONTINUED)

A brief listing of City services include:

- | | |
|--|---|
|  Police and Fire Protection |  Planning and Zoning |
|  Emergency Medical Services |  General Administrative Services |
|  Parks and Recreation |  Stormwater Services |
|  Public and Street Improvements |  Water and Wastewater Services |



Police and Fire Protection



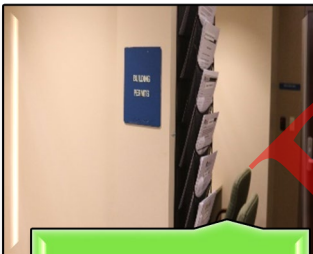
Emergency Medical
Services



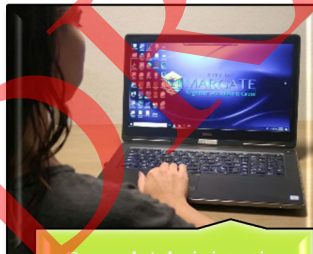
Parks and Recreation



Public and Street
Improvements



Planning and Zoning



General Administrative
Services



Stormwater Services



Water and Wastewater
Services

BUDGET PROCESS

BALANCED BUDGET



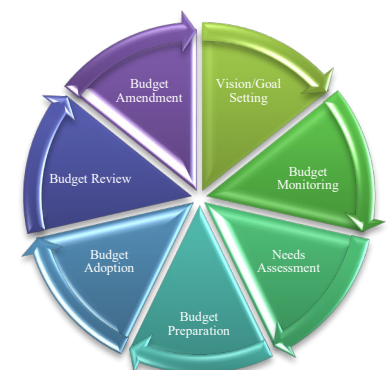
Pursuant to Florida Statute 166.241(2), all municipalities within the State of Florida must adopt a budget each fiscal year by ordinance or resolution unless otherwise required by the City's Charter. The statute requires that the adopted budget must regulate expenditures/expenses of the City and the City may not expend or contract for expenditures/expenses in any fiscal year except pursuant to the adopted budget. The budget must be balanced from amounts available from taxation and other sources (including amounts carried over from prior fiscal years) to total appropriations for expenditures/expenses and reserves.

BUDGET PREPARATION AND ADOPTION

The City Commission holds a budget workshop in July with City staff and the public. This budget workshop is primarily used to set the maximum millage rate. The City Charter requires the City Manager to submit a proposed budget and budget message to the City Commission by August 15th of each year. The proposed budget includes expenditures/expenses and the means of financing them. Pursuant to Florida Statutes, two public hearings are held in September, the first public hearing is for the adoption of tentative millage rates and tentative budget. Within fifteen days after the first public hearing, the City must advertise the final (second) public hearing in the newspaper. The City must hold the second public hearing two to five days after the advertisement appears in the newspaper. The second public hearing adopts the final operating and debt service millage rates, the annual budget, and the Capital Improvement Program. The appropriated budget is prepared by department/division, fund, and functional units.

BUDGET MONITORING

The budget is monitored monthly by the Accounting/Budget Division to track variances between the budgeted and actual amounts. Variances are identified and investigated. Departments are also required to monitor their budgets.



Budget Process Flowchart

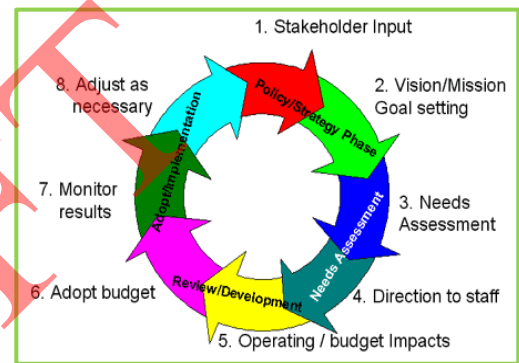
BUDGET PROCESS (CONTINUED)

BUDGET AMENDMENTS

Pursuant to Florida Statutes, the total estimated expenses/expenditures shall not exceed the total estimated revenues and appropriated fund balance/net position.

Florida law regarding budget amendment policies states that amendments may be made anytime during the fiscal year or within 60 days after the end of the fiscal year. The City's charter requires the budget amendments to be approved as an ordinance.

The City Manager may approve transfers of appropriations within a department; however, transfers of appropriations between departments or funds require approval of the City Commission. Formal legal appropriation by the City Commission is at the department level for the General Fund and at the fund level for all other funds.



Source: http://staff.lib.muohio.edu/~aaron/polisci/pol467_spring07.html



BUDGET CALENDAR

DECEMBER 2020

- ⇒ Revenue estimation begins
- ⇒ Budget entry menu in Financial Software is opened , documents emailed



JANUARY 2021

- ⇒ Goal Setting/Strategic Planning session
- ⇒ Payroll projections begin

FEBRUARY 2021

- ⇒ Departments submit new positions or position change requests
- ⇒ Departments submit proposed budgets with justification for all requests
- ⇒ Departments submit five-year capital requests

MARCH—MAY 2021

- ⇒ City Manager and Finance staff begin meeting with Departments to discuss budget submissions
- ⇒ Departments submittals and discussions continue
- ⇒ Finance submits draft budget to City Manager
- ⇒ On-going budget discussions and modifications as necessary

JUNE—JULY 2021

- ⇒ Preliminary taxable values released by Property Appraiser
- ⇒ City Manager discusses proposed preliminary budget with Commission
- ⇒ Certification of values are submitted by Property Appraiser
- ⇒ City Manager submits draft budget to Commission
- ⇒ Budget Workshop held with Commission
- ⇒ Preliminary millage rates are determined

AUGUST 2021

- ⇒ City certifies Department of Revenue (DOR) documents in eTrim
- ⇒ Final proposed budget submitted to Commission
- ⇒ TRIM Notices sent to property owners

SEPTEMBER 2021

- ⇒ Commission holds two meetings to adopt millage rates and budget

OCTOBER 2021

- ⇒ New fiscal year begins

NOVEMBER 2021

- ⇒ FY 2021 and FY 2022 budget amendments

BASIS OF ACCOUNTING AND BUDGETING

Basis of accounting is when revenues and expenditures/expenses are recognized in accounts and reported in the City's financial statements. This basis is also related to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements and fiduciary fund financial statements. The basis of budgeting for proprietary and fiduciary funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.



Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. The basis for budgeting these funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Measurable is the amount of the transaction that can be determined and available is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

BASIS OF ACCOUNTING AND BUDGETING (CONTINUED)

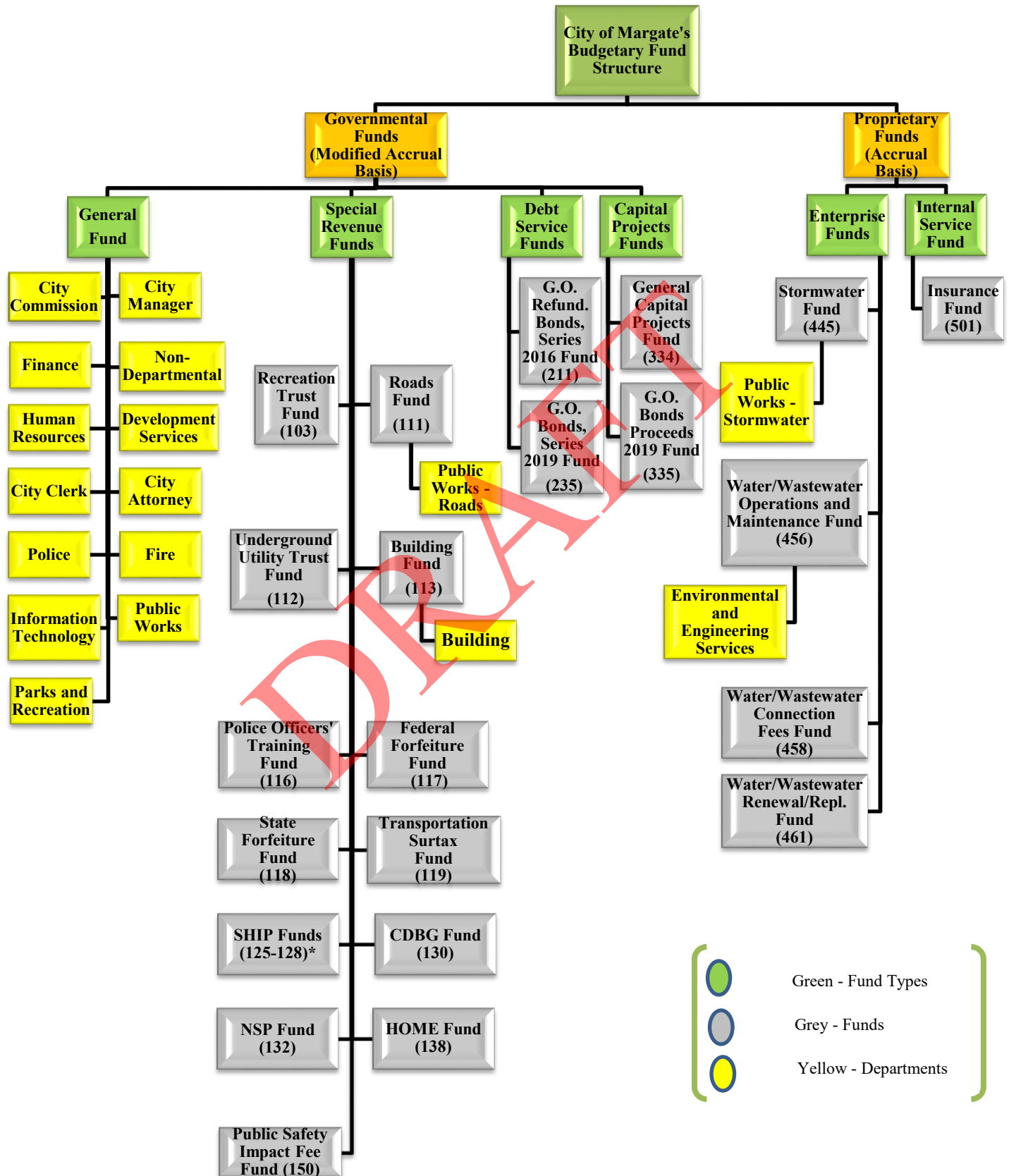
Property taxes, sales taxes, franchise fees, utility taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are recorded as earned since they are measurable and available. In applying the susceptible to accrual concept to intergovernmental revenues, revenues are recognized when all eligibility requirements are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

Financial transactions of the City are recorded in individual funds. The operations of each fund are accounted for using a separate set of self-balancing accounts. These accounts consist of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities.



The City maintains accounting records in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.

BUDGETARY FUND STRUCTURE

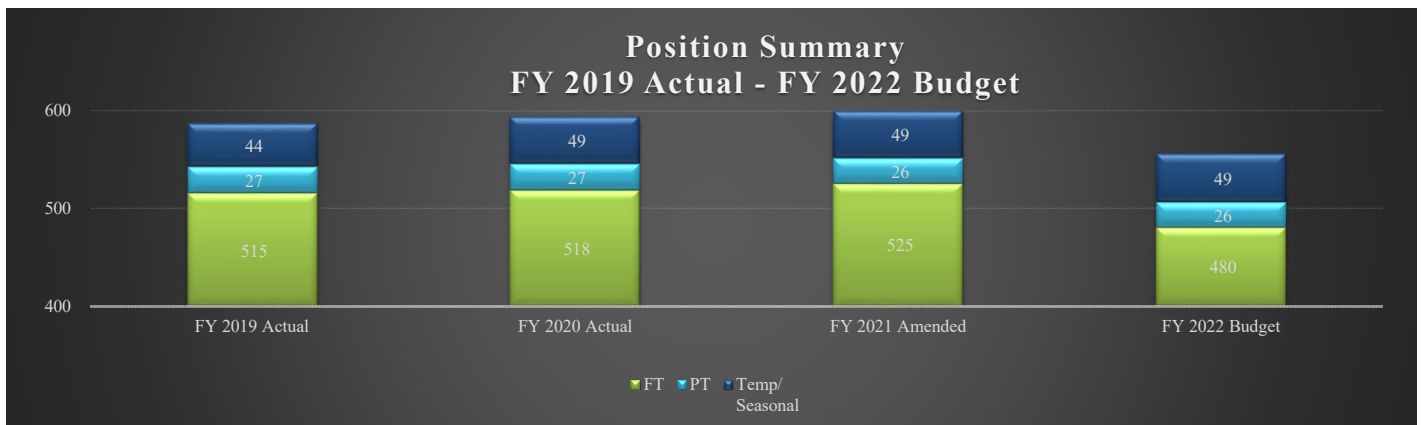


*Not funded in current budget

POSITION SUMMARY ¹

FY 2019 - FY 2022 FUNDED POSITIONS

| | FY 2019 Actual | | | FY 2020 Actual | | | FY 2021 Amended | | | FY 2022 Budget | | |
|---|----------------|-----------|-------------------|----------------|-----------|-------------------|-----------------|-----------|-------------------|----------------|-----------|-------------------|
| DEPARTMENTS | FT | PT | Temp/ Seasonal | FT | PT | Temp/ Seasonal | FT | PT | Temp/ Seasonal | FT | PT | Temp/ Seasonal |
| GENERAL FUND | | | | | | | | | | | | |
| Building ² | 16 | 2 | - | - | - | - | - | - | - | - | - | - |
| City Attorney | 1 | - | - | 3 | - | - | 2 | - | - | 2 | - | - |
| City Clerk | 7 | - | - | 7 | - | - | 7 | - | - | 7 | - | - |
| City Manager | 9 | 1 | - | 8 | 1 | 1 | 9 | - | 1 | 8 | - | 1 |
| Development Services | 8 | - | - | 9 | - | - | 8 | - | - | 8 | - | - |
| Finance | 14 | - | - | 14 | - | - | 14 | - | - | 14 | - | - |
| Fire ³ | 128 | - | - | 128 | - | - | 128 | - | - | 80 | - | - |
| Human Resources | 7 | - | - | 7 | - | - | 7 | - | - | 7 | - | - |
| Information Technology | 6 | - | - | 6 | - | - | 6 | - | - | 6 | - | - |
| Parks and Recreation | 33 | 24 | 44 | 33 | 24 | 48 | 33 | 24 | 48 | 33 | 24 | 48 |
| Police ⁴ | 154 | - | - | 153 | - | - | 159 | - | - | 153 | - | - |
| Public Works | 23 | - | - | 24 | - | - | 23 | - | - | 23 | - | - |
| TOTAL - GENERAL FUND | 406 | 27 | 44 | 392 | 25 | 49 | 396 | 24 | 49 | 341 | 24 | 49 |
| ROADS FUND | | | | | | | | | | | | |
| Public Works/Roads Division | 3 | - | - | 4 | - | - | 4 | - | - | 4 | - | - |
| BUILDING FUND | | | | | | | | | | | | |
| Building ^{2,4} | - | - | - | 17 | 2 | - | 19 | 2 | - | 29 | 2 | - |
| STORMWATER FUND | | | | | | | | | | | | |
| Public Works/Stormwater Division | 11 | - | - | 11 | - | - | 11 | - | - | 11 | - | - |
| WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND | | | | | | | | | | | | |
| Environmental and Engineering | 95 | - | - | 94 | - | - | 95 | - | - | 95 | - | - |
| TOTAL - ALL FUNDS | 515 | 27 | 44 | 518 | 27 | 49 | 525 | 26 | 49 | 480 | 26 | 49 |



¹ In addition, the City Commission consists of five (5) elected officials not included in the Position Summary table/chart above.

² FY 2020 - Building Department costs moved from General Fund to the new Building Fund.

³ FY 2022 - Fire Department reorganization.

⁴ FY 2022 - Code Division staff was moved from Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.

SUMMARY OF POSITION CHANGES

SUMMARY OF NEW POSITIONS

GENERAL FUND

| Department/Division | Position | Position Change | Description |
|------------------------------|--------------|-----------------|------------------------|
| Fire | Fire Marshal | 1 | FY 2022 - new position |
| SUBTOTAL GENERAL FUND | | 1 | |

OTHER FUNDS

| Department/Division | Position | Position Change | Description |
|-----------------------------|-------------------------|-----------------|-------------------------|
| Building/Code | Code Compliance Officer | 4 | FY 2022 - new positions |
| SUBTOTAL OTHER FUNDS | | 4 | |

SUMMARY OF RECLASSIFIED/TRANSFERRED/DELETED POSITIONS

GENERAL FUND

| Department/Division | Position | Position Change | Description |
|----------------------|----------------------------|-----------------|---|
| City Manager | Grants Manager | (1) | FY 2022 - Delete position |
| Development Services | Associate Planner | - | FY 2022 reclass - to Senior Planner |
| Finance | Assistant Finance Director | - | FY 2022 reclass - to Deputy Finance Director |
| Fire | Various | (49) | FY 2022 - Fire Department reorganization |
| Police | Office Specialist II | (1) | FY 2022 Code reorganization - transfer to Building Fund/Code Division |
| Police | Code Compliance Officer | (5) | FY 2022 Code reorganization - transfer to Building Fund/Code Division |

OTHER FUNDS

| Department/Division | Position | Position Change | Description |
|---------------------|----------------------------------|-----------------|---|
| Building/Code | Office Specialist II | 1 | FY 2022 Code reorganization - transfer from Police Department |
| Building/Code | Code Compliance Officer | 5 | FY 2022 Code reorganization - transfer from Police Department |
| Building/Code | Building Code Compliance Officer | - | FY 2022 reclass - to Code Compliance Officer |

TOTAL ALL FUNDS (45)

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CITY OF
MARGATE
FLORIDA

DRAFT

FINANCIAL SUMMARIES



CITY OF
MARGATE
FLORIDA

DRAFT

FUND DESCRIPTIONS

Governmental accounting systems are operated on a fund basis. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities. Resources are accounted for in separate funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units establish and maintain funds as required by law and to provide sound financial administration. Individual funds are classified into two broad categories: Governmental and Proprietary.

GOVERNMENTAL FUNDS

Governmental Funds of the City are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

GENERAL FUND - Accounts for all financial resources, except those required to be accounted for in another fund.

(FUND 001) - GENERAL FUND

The General Fund is the main operating fund of the City. It accounts for all financial resources of the government except those required to be accounted for in a separate fund, due to legal or other requirements. Revenue is derived primarily from property taxes, utility service taxes, franchise fees, public safety revenues, intergovernmental revenues and charges for services. General operating expenditures, fixed charges, and capital outlay costs that are not paid through other funds are paid from the General Fund.

SPECIAL REVENUE FUNDS - Account for the proceeds of resources legally restricted for the financing of particular activities or projects.

(FUND 103) - RECREATION TRUST FUND

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

FUND DESCRIPTIONS (CONTINUED)

(FUND 111) - ROADS FUND

The Roads Fund accounts for the receipt and disbursement of the City's portion of the state revenue sharing of the gasoline tax and local option gas tax. Streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures are included in the Roads Fund.

(FUND 112) – UNDERGROUND UTILITY TRUST FUND

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

(FUND 113) – BUILDING FUND

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and citing Code violations.

(FUND 116) - POLICE OFFICERS' TRAINING FUND

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

(FUND 117) - FEDERAL FORFEITURE FUND

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

(FUND 118) - STATE FORFEITURE FUND

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

FUND DESCRIPTIONS (CONTINUED)

(FUND 119) – TRANSPORTATION SURTAX FUND

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax. The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

(FUNDS 125 – 128) – STATE HOUSING INITIATIVE PARTNERSHIP FUNDS (SHIP)

SHIP Funds account for the receipt and disbursement of state funds received from the Florida Housing Finance Authority. These funds are used for minor home repair, weatherization, roof replacement program, emergency repair program, homebuyer assistance and administration.

(FUND 130) - COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

(FUND 132) - NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

NSP Fund accounts for the receipt and disbursement from Community Development Block Grant Program funding through (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

(FUND 138) - HOME REHABILITATION FUND

The HOME Rehabilitation Fund was created upon the acceptance of the grant agreement between the City and HUD. Home Investment Partnership Funds Consortium with Broward County provides for purchase assistance and assistance to homeowners for home rehabilitation to correct health or safety issues, address code violations, and bring homes up to the local or state building code for households within HOME funding guidelines.

(FUND 150) – PUBLIC SAFETY IMPACT FEE FUND

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire

FUND DESCRIPTIONS (CONTINUED)

facilities and capital equipment required to support additional public safety service demand created by new growth.

DEBT SERVICE FUNDS - Account for the accumulation of resources for, and the payment of, general obligation long-term debt principal and interest.

(FUND 211) – GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 which were issued to refund all or a portion of the City's General Obligation Bonds, Series 2007 that would have matured on or after July 1, 2017, and paying certain costs and expenses relating to the issuance of the bonds.

(FUND 235) – GENERAL OBLIGATION BONDS, SERIES 2019 FUND

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

CAPITAL PROJECTS FUNDS - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

(FUND 334) - GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

(FUND 335) – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. A five year projected General Obligation Bonds Proceeds 2019 Fund budget is detailed in the Capital Improvement Program section.

FUND DESCRIPTIONS (CONTINUED)

PROPRIETARY FUNDS

Proprietary Funds are subdivided into two sections: Enterprise Funds and Internal Service Funds.

ENTERPRISE FUNDS - Account for operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods or services are funded primarily through user charges.

(FUND 445) – STORMWATER UTILITY FUND

The Stormwater Utility Fund accounts for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater.

(FUND 456) – WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES includes the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Non-departmental; Debt Service; Utility Billing; and Administration/Engineering.

(FUND 458) - WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and can only be utilized in their respective areas.

(FUND 461) – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for capital expenses of the water/wastewater system.

INTERNAL SERVICE FUND - Accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

(FUND 501) – INSURANCE FUND

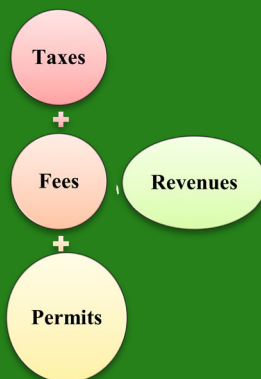
The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

POLICY CATEGORIES

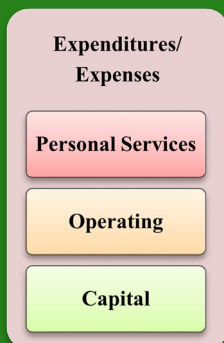
FINANCIAL PLANNING



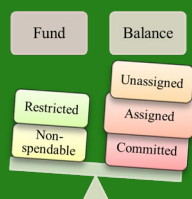
REVENUES



EXPENDITURES/ EXPENSES



FUND BALANCES



BUDGETARY AND FINANCIAL POLICIES

The City of Margate's Budgetary and Financial Policies are guidelines to provide the basis for fiscal management of the City. These policies are divided into four main categories which include: financial planning; revenues; expenditures/expenses; and fund balances. The financial planning section contains accounting and budget; capital outlay; and cash management and investment policies. The revenues section details procedures utilized to develop revenue projections. The expenditures/expenses section contains general and debt policies. The fund balances section contains an in depth discussion of fund balances. The purpose of the policies is to enhance the administration of current activities, as well as establish future program standards while promoting financial accountability. The policies are reviewed annually and updated as needed to allow the City to operate efficiently/effectively and continue to make sound financial decisions.

FINANCIAL PLANNING

Accounting and Budget Policies

1. The City's accounting system will maintain records consistent with generally accepted accounting principles (GAAP).
2. The City will maintain financial records and accounting/budgetary practices in accordance with federal, state and local governmental laws and regulations.
3. The City will report its financial condition and results of operations in accordance with federal/state regulations and GAAP, as applicable.
4. An annual audit of the City's financials and compliance with laws and regulations will be performed by a licensed independent auditing firm. The resulting audit opinions will be included in the City's Annual Financial Report.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

5. The City will strive annually to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
6. The City will adopt a balanced budget annually. A balanced budget is defined as the sum of revenues and appropriated fund balances/net positions being equal to appropriations for expenditures/expenses.
7. The City will employ the following budget balancing strategies as necessary:
 - a. Reduce expenditures/expenses through increased efficiency;
 - b. Reallocate expenditures/expenses across funding sources as applicable;
 - c. Develop new fees or increase existing fees; and
 - d. Reduce or eliminate services.
8. Department directors are primarily responsible for formulating budget proposals and implementing the budget after approval by the City Manager and at the priority direction of the City Commission.
9. The City will strive annually to obtain the GFOA's Distinguished Budget Presentation Program Award; and therefore must meet the requirements for a policy document, financial plan, operations guide and user-friendly communications source.
10. The City will develop and maintain accounting, budgetary, and internal controls to adequately monitor and safeguard assets.
11. The City will continuously monitor revenues and expenditures/expenses to ensure compliance with budget and effective management of resources.

Capital Outlay Policies

1. A capital asset should only be capitalized if it has a useful life of more than one (1) year.
2. The threshold for capitalizing individual assets will be \$5,000 per item.
3. The City will annually prepare a five-year Capital Improvement Program (CIP); in which year one of the program will be adopted within the annual budget.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

4. Operating impacts of CIP projects will be considered and reviewed prior to a project being included in the annual budget. Appropriate funds for operations will be included in the current year budget as applicable.

Cash Management and Investment Policies

1. The City has a cash handling policy that was approved by the City Manager in 2018. This policy addresses the guidelines and procedures for accepting and processing payments in accordance with established City financial policies.
2. The City has a comprehensive investment policy approved in December 2014 by Resolution of the City Commission. Investments of public funds will be in compliance with this policy.
3. The investment policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices.
4. The investment policy permits investment of City monies in the Florida Local Government Surplus Trust Fund (Florida PRIME), United States Government Securities, United States Government Agencies, Federal Instrumentalities, Interest Bearing Time Deposit of Savings Accounts, Repurchase Agreements, Commercial Paper, Corporate Notes, Banker's Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, and Intergovernmental Investment Pools.
5. All securities are purchased on a delivery-versus-payment basis which requires the City to have possession of the security before releasing funds.
6. Investment securities are only purchased from Qualified Financial Institutions and investment institutions that are designated as Primary Securities Dealers by the Federal Reserve Bank of New York.
7. Cash, checks, and money orders received should be deposited intact and on a daily basis. Amounts not immediately deposited should be kept in a safe.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

8. The City will record receivables appropriately/timely and develop effective collection methods of all outstanding monies.

REVENUES

The City will estimate revenues conservatively utilizing various analytical procedures which take into account historic trends, inflation and other economic conditions, volatility of the revenue source, and the costs of providing the service.

1. The City will seek to diversify and stabilize its revenue base; therefore, reducing the fluctuations in any one revenue source.
2. The City will utilize one-time revenues only for the purposes originally intended.
3. The City will attempt to establish user fees and charges at a level directly related to the cost of providing the service and as approved by the City Commission.
4. The City will continuously search for alternative revenue sources as a resource for additional funds.
5. The City will strive to ensure that all fees and charges related to Enterprise Funds allow them to be self-supporting so that total costs (direct and indirect), including depreciation of capital assets, are fully covered.
6. The City will utilize a cost allocation plan to recover indirect costs for the General Fund. The resulting associated appropriations plus any built-in accelerator will be included in the annual budget.

EXPENDITURES/EXPENSES

General Policies

1. Expenditure/expense projections should anticipate contingencies that are fairly foreseeable.
2. Expenditures/expenses should be charged to the appropriate accounts based on chart of accounts definitions.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

Debt Policies

1. Potential funding sources for debt payment may include ad valorem taxes, special assessments, and water and wastewater customer revenues, net of specified operating expenses.
2. The City will encourage and maintain good working relationships with financial and bond rating agencies and will follow a policy of full and open disclosure on financial reports and bond prospectus.
3. The City will review outstanding debt to determine any refunding opportunities to decrease the annual debt service costs.
4. The City will be in compliance with all bond covenants and continuing disclosure requirements.

FUND BALANCES

Fund Balance Policies

1. The fund balance policy will strive to ensure that the City maintains adequate fund balances in the City's governmental funds. The City Commission is the highest level of decision-making authority, and has the authority to commit, assign, or evaluate existing fund balance classifications and identify the intended uses of committed, assigned, or unassigned funds.
2. Fund balance is reported in governmental funds under the following categories using the definitions provided by Governmental Accounting Standards Board (GASB) Statement No. 54.

It includes the following categories:

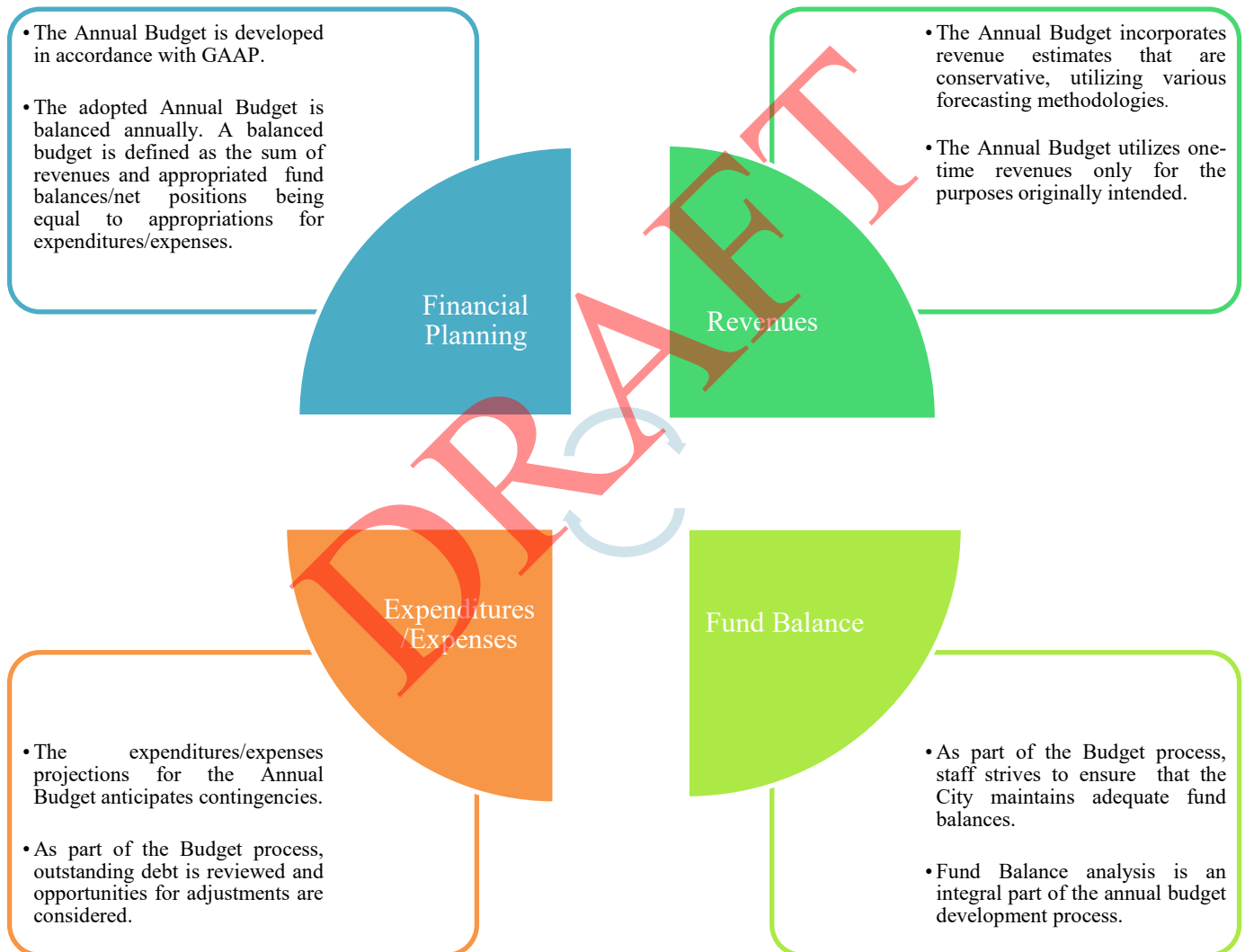
- a. *Non-Spendable Fund Balance* - amounts that are not in spendable form or legally/ contractually required to be maintained intact, such as inventory.
- b. *Restricted Fund Balance* - amounts that can be spent only for specific purposes stipulated by externally enforceable limitations on use by outside parties, such as creditors, or legislation, or imposed by law through constitutional provisions
- c. *Committed Fund Balance* - amounts that can only be used for a specific purpose determined by a formal action (ordinance/resolution) of the City Commission.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

- d. *Assigned Fund Balance* - amounts established by the management of the City that are intended to be used for specific purposes which are neither restricted nor committed. The City Commission delegates authority to the City Manager to assign fund balances as appropriate.
 - e. *Unassigned Fund Balance* - amounts which are the residual classification for the General Fund and includes all amounts not contained in the other classifications. In all other funds, unassigned fund balance is limited to negative residual fund balance.
3. The use (appropriation) of committed funds will be considered in conjunction with the annual budget adoption process or by budget amendment approved by the City Commission during the fiscal year.
 4. Where expenditures are to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted, committed, assigned, and, lastly, unassigned fund balance.
 5. The City will maintain an adequate unassigned fund balance in the General Fund at fiscal year-end. This amount shall be sufficient to take into account the City's individual financial circumstances. The target amount will be approximately sixteen percent or two months of the prior year's actual regular General Fund operating expenditures, less capital outlay.

BUDGETARY AND FINANCIAL POLICIES COMPLIANCE

The city consistently seeks to develop an Annual Budget that is compliant with its established Financial Policies. Moreover, since the Budget is incorporated throughout the fiscal year as an operations guide, the policies are applied accordingly for financial sustainability. The chart below displays the major categories of Financial Policies: financial planning, revenues, expenditures/expenses, and fund balances with applicable compliance in the budget.



SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

Fund balance/net position measures the net financial resources available to finance expenditures of future periods or simply put, describes the difference between assets and liabilities. The fund balance policy is tailored to implement Governmental Accounting Standards Board (GASB) Statement No. 54 establishing a hierarchy clarifying the constraints that govern how the City can use amounts reported as fund balance/net position. The policy is intended to state the classification of fund balances into various components, define those with the authority to classify fund balance, determine the order in which expenditures may be made when various fund balance classifications are available, and provide formal action required to make changes to fund balance classification.

A healthy fund balance is an important indicator of the City's financial health. An AA rating received from Standard and Poor's indicates a stable financial outlook for the City. Although the budget may use monies from fund balance/net position to balance the budget, actual results produced in the City's Comprehensive Annual Financial Report will indicate if these monies were actually spent. The net change in fund balance/net position represents both monies that are used from fund reserves (some of which are accumulated for a specific purpose), as well as current year unspent monies which may require re-budgeting due to ongoing projects.

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

| | General Fund | Other Governmental Funds (Aggregate) ¹ | Stormwater Fund | Water/Wastewater Funds ² | Insurance Fund |
|---|-----------------------|---|---------------------|-------------------------------------|-----------------------|
| October 1, 2020 Fund Balance/Net Position | \$ 32,607,071 | \$ 31,230,028 | \$ 5,032,376 | \$ 106,581,801 | \$ 4,159,265 |
| FY 2021 Amended Budget - Revenues | \$ 68,541,655 | 11,185,678 | 3,380,040 | \$ 39,051,224 | \$ 2,142,500 |
| FY 2021 Amended Budget - Expenditures/Expenses | 74,659,093 | 30,401,649 | 3,380,040 | 62,058,996 | 4,105,100 |
| Net Change in Fund Balance/Net Position: +/- | \$ (6,117,438) | \$ (19,215,971) | \$ - | \$ (23,007,772) | \$ (1,962,600) |
| Subsequent Year Rollover Adjustment ** | - | 6,900,000 | - | 20,000,000 | - |
| September 30, 2021 Year Ending Fund Balance/Net Position (Projected) * | \$ 26,489,633 | \$ 18,914,057 | \$ 5,032,376 | \$ 103,574,029 | \$ 2,196,665 |
| FY 2022 Budgeted Revenues | \$ 60,368,186 | 10,562,292 | 3,548,967 | \$ 39,301,224 | \$ 2,118,125 |
| FY 2022 Budgeted Expenditures/Expenses | 66,892,494 | 21,656,885 | 3,548,967 | \$ 64,480,380 | \$ 3,390,625 |
| Net Change in Fund Balance/Net Position: +/- | \$ (6,524,308) | (11,094,593) | \$ - | \$ (25,179,156) | \$ (1,272,500) |
| September 30, 2022 Year Ending Fund Balance/Net Position (Projected) * | \$ 19,965,325 | \$ 7,819,464 | \$ 5,032,376 | \$ 78,394,873 | \$ 924,165 |

¹ - Other Governmental Funds (aggregate) are comprised of Special Revenue Funds (103 - 150), Debt Service Funds (211 and 235), and Capital Project Funds (334 and 335).

² - Water/Wastewater Funds are comprised of Operations and Maintenance (456), Connection Fees (458), and Renewal and Replacement (461) Funds.

* ALL PROJECTED BALANCES ARE ESTIMATES AND ARE SUBJECT TO CHANGE BASED ON YEAR-END AUDITED RESULTS.

** SUBSEQUENT YEAR ROLLOVER ADJUSTMENT IS ONLY PROJECTED FOR CAPITAL PROJECT FUNDS (334, 335, AND 461) UNSPENT MONIES.

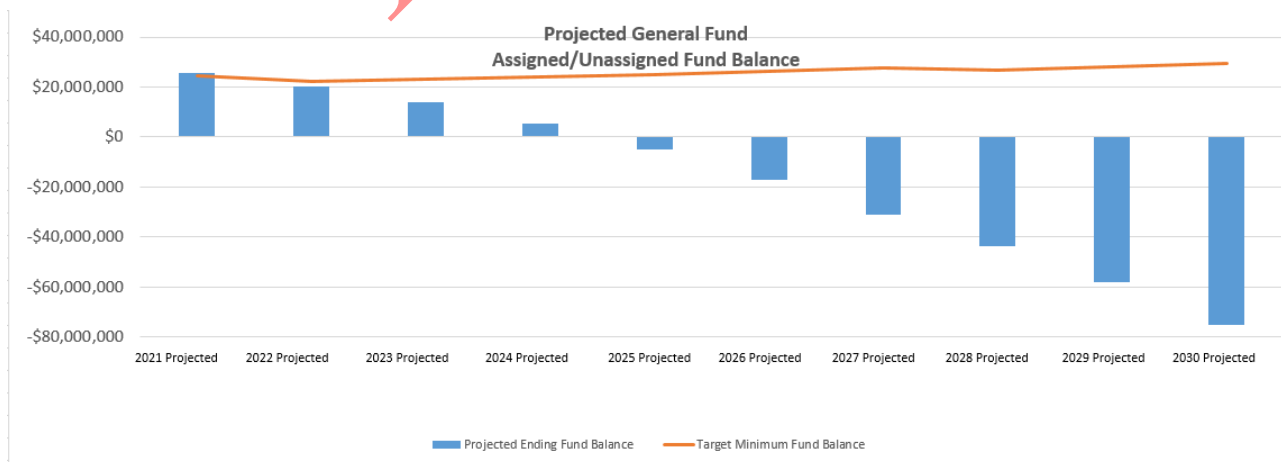
SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Financial procedures for the City are outlined in Article V of the City Charter. In addition, Financial Management Policies, inclusive of a Fund Balance Policy, have been included in the Financial Summaries section of the budget publication. Actual fund balance for FY 2021 will be reported upon completion of the annual audit and issuance of the Comprehensive Annual Financial Report.

The City was allocated approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). The final rule from the Department of Treasury that sets forth the guidelines for approved use of funds is expected to be released at the end of summer 2021. At that point the City will finalize the plan for the use of these monies. As a result, the potential impact of the ARPA funding has not been included in future forecasting and/or the analysis shown in this section.

General Fund: The General Fund is the main operating fund of the City. Revenues for this fund are derived primarily from property taxes, utility service taxes, franchise fees, licenses and permits, intergovernmental, and charges for services. Fund balance is used to balance the General Fund budget; however, it is presumed that 100% of monies budgeted will not be expended because of vacant budgeted positions and cost control resources. Of the \$6.5 million that is being used to balance the budget for FY 2022, \$5.7 million is from unassigned fund balance. Other fund balance amounts utilized are from either assigned fund balance classifications specifically set aside for those expenditures or from restricted or committed fund balance amounts required to only be used for those purposes.

The City continues to monitor/assess fund balance to ensure an adequate level of available funds to operate. Although the City has experienced moderate property value growth over the past several years, it is anticipated that level of growth will not be sustained. The potential impact of the continued long-term use of assigned and unassigned fund balance to balance the budget without increasing revenues or reducing expenditures is shown below.



SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Conservative planning for future budgets will continue to address the essentially built-out condition of the City, state revenue sharing decreases from legislative actions and the COVID-19 pandemic, anticipated expenditure (salaries, insurance, contractual obligations, infrastructure/capital, etc.) increases, prospective new revenue (expansion of commercial tax base, fee increases, etc.) sources, new operational efficiencies, prudent financial management, and many other factors essential to producing a balanced budget while maintaining service levels that residents/businesses expect.

Other Governmental Funds (Aggregate): These funds consist of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. They include expenditures for roads, grants, police forfeitures, capital projects, and debt service payments. The anticipated change in fund balance for these funds results from increases in funding for capital outlay. All monies budgeted may not be spent, but the final end result is only determined at fiscal year-end. A subsequent year rollover adjustment is shown for projected unspent fund balance monies in the General Capital Projects Fund and the General Obligation Bond Proceeds 2019 Fund for projects that are ongoing and/or continuing into the next fiscal year. These monies would be added back into the ending fund balance at September 30, 2021, and are re-budgeted in FY 2022 to fund the projects. Some examples of these projects include Building Department Expansion, and various Parks and Recreation bond related projects (Calypso Cove, Centennial Park, and Oriole Park).

Stormwater Fund: The Stormwater fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater. In FY 2020, the actual net position increased by approximately \$981,000; based on a revenue increase and expenses that were below revenues.

Water/Wastewater Funds: The Water/Wastewater funds are anticipated to continue to be financially sound and to be able to provide necessary funding to support the cost of providing goods and services related to Water/Wastewater operations and capital. Actual net position in FY 2019 increased \$7.1 million and actual net position in FY 2020 increased \$6.4 million. The change in net position for these funds can be attributed to consumption increases and expenses that were less than projected and may be used to fund major capital projects in future years. As discussed in Other Governmental Funds above, unspent monies for capital projects are shown as a subsequent year rollover adjustment in this Fund as well.

Insurance Fund: The Insurance Fund accounts for the financing of general insurance and worker's compensation coverage provided to other departments of the City on a cost reimbursement basis. The ending fund balance in FY 2020 was approximately \$4.2 million which is a decrease of \$455K from the prior year mainly due to an increase in claims processed in that time period.

DEBT SERVICE

Purpose: To provide for the repayment of government debt, collateralized by the full faith and credit of the City's taxing authority. **The City has no legal debt limits.**

The City's projected outstanding debt (principal, interest, and premium) as of September 30, 2021 is approximately \$39 million. The outstanding debt consists of two General Obligation Bonds.

Debt Appropriation by Fund

Fiscal Year 2022

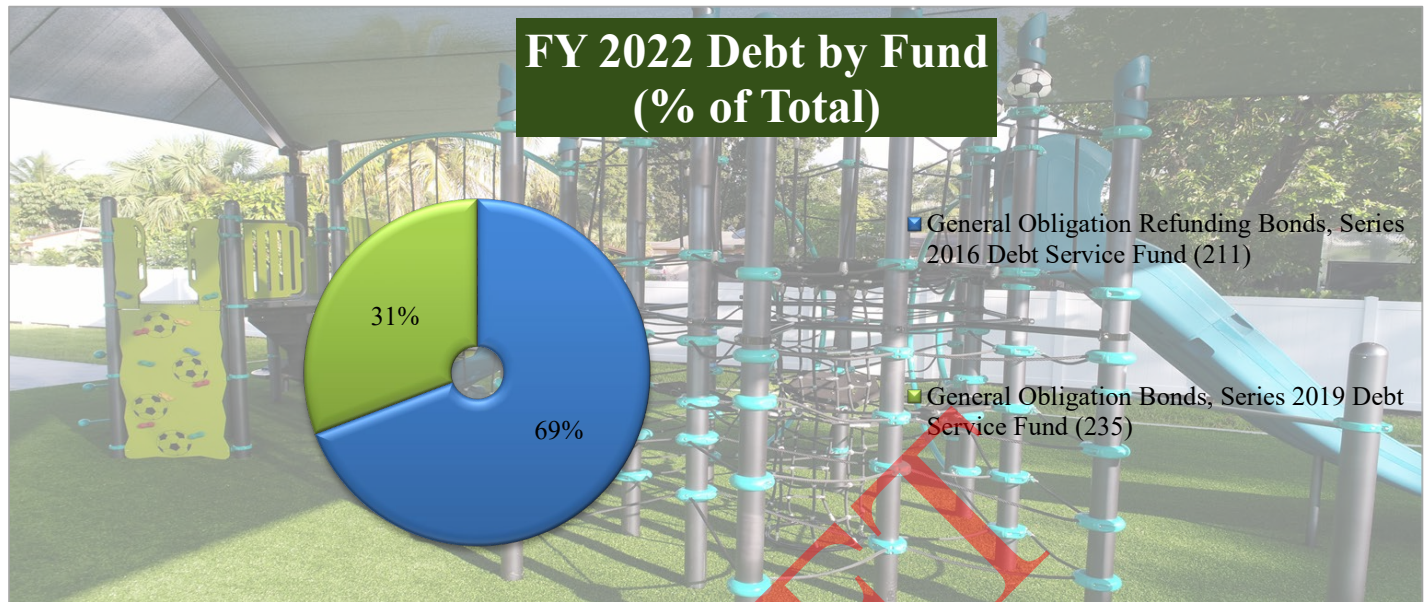
| Fund | Principal | Interest | Total |
|---|---------------------|------------------|---------------------|
| General Obligation Refunding Bonds, Series 2016 Debt Service Fund (211) | \$ 680,000 | \$ 800,500 | \$ 1,480,500 |
| General Obligation Bonds, Series 2019 Debt Service Fund (235) | 320,000 | 337,100 | 657,100 |
| All Funds Total | \$ 1,000,000 | 1,137,600 | \$ 2,137,600 |

GENERAL OBLIGATION DEBT SERVICE FUNDS

The General Obligation (G.O.) Refunding Bonds, Series 2016 Fund is the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 that were issued for the purpose of refunding a portion of the General Obligation Bonds, Series 2007. The Series 2007 Bonds were used to finance various projects consisting of repavement, repair, and installation of streets, sidewalks and bridges within the City. The bonds are payable from ad valorem taxes assessed, levied and collected without limitation as to rate or amount, on all taxable property within the corporate City limits. The General Obligation Refunding Bonds, Series 2016 have a rating of AA from Standard and Poor's.

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The General Obligation Bonds, Series 2019 have a rating of AA from Standard and Poor's.

DEBT SERVICE (CONTINUED)



The following tables show a five-year breakdown of the payment schedule for the City's various debt instruments, a brief description of each type of debt, purpose and amount of the issue, interest rates, maturity dates, and total outstanding debt.

| Debt Type | Purpose of Issue | Amount of Issue | Interest Rate | Maturity Date |
|-----------------------------------|---|-----------------|------------------|---------------|
| BONDS | | | | |
| G.O. Refunding Bonds, Series 2016 | Refunding of G.O. Bonds, Series 2007 | \$ 18,950,000 | 2.000% to 5.000% | July 1, 2037 |
| G.O. Bonds, Series 2019 | To finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects | \$ 9,105,000 | 3.000% to 5.000% | July 1, 2039 |

DEBT SERVICE (CONTINUED)

| DEBT SERVICE SUMMARY | | | | | | | |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|------------------------------|
| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | Remaining Years | Total Outstanding Debt |
| Principal | \$ 680,000 | \$ 710,000 | \$ 745,000 | \$ 785,000 | \$ 820,000 | \$ 12,270,000 | \$ 16,010,000 |
| Interest | 800,500 | 766,500 | 731,000 | 693,750 | 654,500 | 3,978,000 | 7,624,250 |
| Bond Issuance Premium | - | - | - | - | - | - | 3,158,137 |
| General Obligation (G.O.) | | | | | | | |
| Refunding Bonds, Series 2016 | \$ 1,480,500 | \$ 1,476,500 | \$ 1,476,000 | \$ 1,478,750 | \$ 1,474,500 | \$ 16,248,000 | \$ 26,792,387 |
| Principal | \$ 320,000 | \$ 335,000 | \$ 350,000 | \$ 365,000 | \$ 385,000 | \$ 6,815,000 | \$ 8,570,000 |
| Interest | 337,100 | 321,100 | 304,350 | 286,850 | 268,600 | 1,678,850 | 3,196,850 |
| Bond Issuance Premium | - | - | - | - | - | - | 793,840 |
| General Obligation (G.O.) | | | | | | | |
| Bonds, Series 2019 | \$ 657,100 | \$ 656,100 | \$ 654,350 | \$ 651,850 | \$ 653,600 | \$ 8,493,850 | \$ 12,560,690 |
| Total payments | \$ 2,137,600 | \$ 2,132,600 | \$ 2,130,350 | \$ 2,130,600 | \$ 2,128,100 | \$ 24,741,850 | \$ 39,353,077 |

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CITY OF
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DEPARTMENTAL/ FUND INFORMATION



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SUMMARY BUDGET (INCLUDES INTERFUND TRANSFERS)

| EXPENDITURES/EXPENSES | | | | | | | FY 2022 |
|-----------------------|--|------------------------|----------------------|-----------------------|-------------------|----------------------|-----------------------|
| FUND NUMBER | FUND NAME | NUMBER OF PERSONNEL | PERSONAL SERVICES | OPERATING/ OTHER * | CAPITAL OUTLAY | TRANSFERS OUT | TOTAL BUDGET |
| 001 | GENERAL | 419 | \$ 49,554,128 | \$ 15,066,741 | \$ 1,470,500 | \$ 801,125 | \$ 66,892,494 |
| 103 | RECREATION TRUST | - | - | 450,500 | - | - | 450,500 |
| 111 | ROADS | 4 | 310,806 | 1,313,270 | 535,000 | - | 2,159,076 |
| 112 | UNDERGROUND UTILITY TRUST | - | - | 50,300 | - | - | 50,300 |
| 113 | BUILDING | 31 | 2,941,980 | 1,324,596 | 30,000 | - | 4,296,576 |
| 116 | POLICE OFFICERS' TRAINING | - | - | 20,050 | - | - | 20,050 |
| 117 | FEDERAL FORFEITURE | - | - | 215,582 | 180,000 | - | 395,582 |
| 118 | STATE FORFEITURE | - | 30,000 | 96,000 | 50,000 | - | 176,000 |
| 119 | TRANSPORTATION SURTAX | - | - | 1,522,698 | 164,880 | - | 1,687,578 |
| 130 | CDBG | - | - | 1,116,385 | - | - | 1,116,385 |
| 132 | NSP1 | - | - | 404,700 | - | - | 404,700 |
| 150 | PUBLIC SAFETY IMPACT FEE | - | - | 500 | 20,000 | - | 20,500 |
| 211 | GENERAL OBLIG. REFUND. BONDS, SERIES 2016 | - | - | 1,480,750 | - | - | 1,480,750 |
| 235 | GENERAL OBLIG. BONDS, SERIES 2019 | - | - | 657,400 | - | - | 657,400 |
| 334 | GENERAL CAPITAL PROJECTS | - | - | 5,000 | 3,663,125 | - | 3,668,125 |
| 335 | GENERAL OBLIGATION BONDS PROCEEDS 2019 | - | - | - | 5,073,363 | - | 5,073,363 |
| 445 | STORMWATER UTILITY | 11 | 1,035,409 | 2,479,558 | 34,000 | - | 3,548,967 |
| 456 | WATER/WASTEWATER OPERATIONS AND MAINT. | 95 | 10,498,327 | 9,247,591 | 350,000 | 15,943,462 | 36,039,380 |
| 458 | WATER/WASTEWATER CONNECTION FEES | - | - | 3,000 | 500,000 | - | 503,000 |
| 461 | WATER/WASTEWATER RENEWAL AND REPL | - | - | 3,000 | 27,935,000 | - | 27,938,000 |
| 501 | INSURANCE | - | 2,305,625 | 1,085,000 | - | - | 3,390,625 |
| TOTALS | | 560 | \$ 66,676,275 | \$ 36,542,621 | 40,005,868 | \$ 16,744,587 | \$ 159,969,351 |

Notes:

* - Includes operating expenditures/expenses, debt service, fund balances, grants and aid, and contingency categories.

FY 2019 - FY 2022 REVENUE SUMMARY BY FUND - ALL FUNDS

| FUND | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED ⁽¹⁾ | FY 2022 BUDGET |
|---|-----------------------|-----------------------|-----------------------------------|-----------------------|
| GENERAL FUND | \$ 70,295,398 | \$ 69,192,624 | \$ 74,659,093 | \$ 66,892,494 |
| RECREATION TRUST | 487,875 | 486,517 | 450,500 | 450,500 |
| ROADS | 1,973,163 | 1,949,018 | 2,054,696 | 2,159,076 |
| UNDERGROUND UTILITY TRUST | - | 61,693 | 50,300 | 50,300 |
| BUILDING | - | 4,787,539 | 3,619,536 | 4,296,576 |
| POLICE OFFICERS' TRAINING | 12,006 | 6,139 | 25,050 | 20,050 |
| FEDERAL FORFEITURE | 247,428 | 464,326 | 805,762 | 395,582 |
| STATE FORFEITURE | 122,733 | 151,924 | 223,460 | 176,000 |
| TRANSPORTATION SURTAX | - | - | 1,750,100 | 1,687,578 |
| SHIP | 132,526 | - | - | - |
| CDBG | 863,223 | 80,084 | 1,461,693 | 1,116,385 |
| NSP1 | 186,151 | 1,510 | 404,617 | 404,700 |
| HOME REHABILITATION | 74,662 | - | 111,738 | - |
| PUBLIC SAFETY IMPACT FEE | 70,942 | 116,036 | 20,500 | 20,500 |
| GENERAL OBLIG. REFUND. BONDS, SERIES 2016 | 1,499,385 | 1,404,078 | 1,478,000 | 1,480,750 |
| GENERAL OBLIG. BONDS, SERIES 2019 | - | 657,018 | 657,650 | 657,400 |
| GENERAL CAPITAL PROJECTS | 3,811,168 | 2,460,976 | 9,864,907 | 3,668,125 |
| GENERAL OBLIGATION BONDS PROCEEDS 2019 | 10,075,319 | 63,496 | 7,423,140 | 5,073,363 |
| STORMWATER UTILITY | 2,025,887 | 3,061,638 | 3,380,040 | 3,548,967 |
| WATER/WASTEWATER OPERATIONS AND MAINT. | 26,707,477 | 26,391,242 | 34,856,496 | 36,039,380 |
| WATER/WASTEWATER CONNECTION FEES | 287,528 | 213,036 | 503,000 | 503,000 |
| WATER/WASTEWATER RENEWAL AND REPL. | 8,187,032 | 14,996,577 | 26,699,500 | 27,938,000 |
| INSURANCE | 4,128,493 | 3,006,075 | 4,105,100 | 3,390,625 |
| TOTAL REVENUES - ALL FUNDS | \$ 131,188,396 | \$ 129,551,546 | \$ 174,604,878 | \$ 159,969,351 |

⁽¹⁾ Amended Budget reported as of March 31, 2021

FY 2019 - FY 2022 EXPENDITURES/EXPENSES SUMMARY BY FUND - ALL FUNDS

| FUND | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED ⁽¹⁾ | FY 2022 BUDGET | TRANSFERS | FY 2022 BUDGET (LESS TRANSFERS) |
|--|-----------------------|-----------------------|-----------------------------------|-----------------------|----------------------|--|
| GENERAL FUND | \$ 69,972,954 | \$ 68,993,264 | \$ 74,659,093 | \$ 66,892,494 | \$ 801,125 | \$ 66,091,369 |
| RECREATION TRUST | 555,787 | 145,872 | 450,500 | 450,500 | - | 450,500 |
| ROADS | 1,373,349 | 1,368,412 | 2,054,696 | 2,159,076 | - | 2,159,076 |
| UNDERGROUND UTILITY TRUST | - | 120 | 50,300 | 50,300 | - | 50,300 |
| BUILDING | - | 2,177,667 | 3,619,536 | 4,296,576 | - | 4,296,576 |
| POLICE OFFICERS' TRAINING | 22,047 | 13,554 | 25,050 | 20,050 | - | 20,050 |
| FEDERAL FORFEITURE | 370,129 | 386,843 | 805,762 | 395,582 | - | 395,582 |
| STATE FORFEITURE | 30,813 | 50,828 | 223,460 | 176,000 | - | 176,000 |
| TRANSPORTATION SURTAX | - | - | 1,750,100 | 1,687,578 | - | 1,687,578 |
| SHIP | 138,519 | - | - | - | - | - |
| CDBG | 865,210 | 82,834 | 1,461,693 | 1,116,385 | - | 1,116,385 |
| NSP1 | 3,180 | 2,813 | 404,617 | 404,700 | - | 404,700 |
| HOME REHABILITATION | 74,662 | - | 111,738 | - | - | - |
| PUBLIC SAFETY IMPACT FEE | 144,947 | 250 | 20,500 | 20,500 | - | 20,500 |
| GENERAL OBLIG. REFUND. BONDS, SERIES 2016 | 1,479,770 | 1,474,921 | 1,478,000 | 1,480,750 | - | 1,480,750 |
| GENERAL OBLIG. BONDS, SERIES 2019 | - | 656,046 | 657,650 | 657,400 | - | 657,400 |
| GENERAL CAPITAL PROJECTS | 1,521,407 | 2,629,590 | 9,864,907 | 3,668,125 | - | 3,668,125 |
| GENERAL OBLIGATION BONDS PROCEEDS 2019 | 170,854 | 2,478,652 | 7,423,140 | 5,073,363 | - | 5,073,363 |
| STORMWATER UTILITY | 2,070,908 | 2,080,995 | 3,380,040 | 3,548,967 | - | 3,548,967 |
| WATER/WASTEWATER OPERATIONS AND MAINT. | 24,193,963 | 31,872,151 | 34,856,496 | 36,039,380 | 15,943,462 | 20,095,918 |
| WATER/WASTEWATER CONNECTION FEES | 13,385 | 1,784 | 503,000 | 503,000 | - | 503,000 |
| WATER/WASTEWATER RENEWAL AND REPL. | 3,849,471 | 3,324,013 | 26,699,500 | 27,938,000 | - | 27,938,000 |
| INSURANCE | 2,124,938 | 3,461,228 | 4,105,100 | 3,390,625 | - | 3,390,625 |
| TOTAL EXPENDITURES/EXPENSES - ALL FUNDS | \$ 108,976,293 | \$ 121,201,837 | \$ 174,604,878 | \$ 159,969,351 | \$ 16,744,587 | \$ 143,224,764 |

⁽¹⁾ Amended Budget reported as of March 31, 2021

FY 2019 - FY 2022

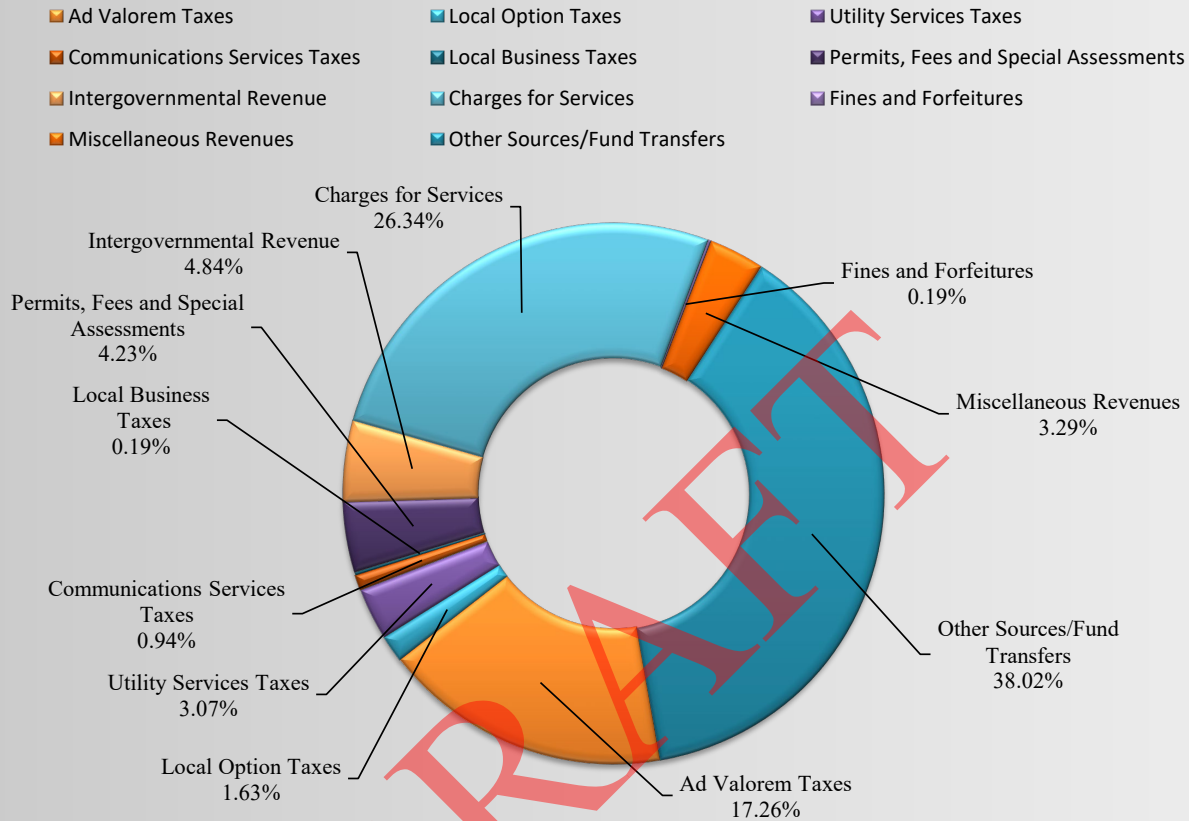
REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

| | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED ⁽¹⁾ | FY 2022 BUDGET | % OF TOTAL | FROM FY 2021-2022 |
|--|-----------------------|-----------------------|-----------------------------------|-----------------------|----------------|----------------------|
| REVENUES BY SOURCE | | | | | | |
| Ad Valorem Taxes | \$ 21,038,583 | \$ 24,590,658 | \$ 26,105,100 | \$ 27,612,600 | 17.26% | 5.77% |
| Local Option Taxes | 1,061,935 | 936,085 | 2,665,000 | 2,602,478 | 1.63% | -2.35% |
| Utility Services Taxes | 5,102,895 | 5,060,064 | 4,772,000 | 4,912,000 | 3.07% | 2.93% |
| Communications Services Taxes | 1,517,971 | 1,483,745 | 1,415,000 | 1,500,000 | 0.94% | 6.01% |
| Local Business Taxes | 306,981 | 307,156 | 298,000 | 298,000 | 0.19% | 0.00% |
| Permits, Fees and Special Assessments | 6,804,969 | 7,040,570 | 6,378,419 | 6,762,050 | 4.23% | 6.01% |
| Intergovernmental Revenue | 10,327,017 | 9,005,377 | 7,821,597 | 7,736,885 | 4.84% | -1.08% |
| Charges for Services | 52,719,371 | 52,228,629 | 52,350,163 | 42,130,116 | 26.34% | -19.52% |
| Fines and Forfeitures | 704,115 | 791,151 | 328,500 | 308,500 | 0.19% | -6.09% |
| Miscellaneous Revenues | 8,997,225 | 8,201,702 | 4,538,856 | 5,270,199 | 3.29% | 16.11% |
| Other Sources/Fund Transfers | 22,607,333 | 19,906,409 | 67,932,243 | 60,836,523 | 38.02% | -10.45% |
| TOTAL REVENUES | \$ 131,188,395 | \$ 129,551,546 | \$ 174,604,878 | \$ 159,969,351 | 100.00% | -8.38% |
| EXPENDITURES/EXPENSES BY OBJECT | | | | | | |
| Personal Services | \$ 61,826,779 | \$ 65,564,955 | \$ 70,608,957 | \$ 66,676,275 | 41.68% | -5.57% |
| Operating | 23,026,363 | 21,560,547 | 28,284,933 | 26,705,314 | 16.69% | -5.58% |
| Capital | 5,111,265 | 8,109,534 | 48,901,129 | 39,805,868 | 24.88% | -18.60% |
| Debt Service | 2,148,693 | 2,417,263 | 2,342,115 | 2,138,150 | 1.34% | -8.71% |
| Grants and Aid | 4,276,160 | 4,049,105 | 5,771,340 | 5,772,022 | 3.61% | 0.01% |
| Transfers/Contingency | 12,587,033 | 19,500,433 | 18,696,404 | 18,871,722 | 11.80% | 0.94% |
| TOTAL | | | | | | |
| EXPENDITURES/EXPENSES | \$ 108,976,293 | \$ 121,201,837 | \$ 174,604,878 | \$ 159,969,351 | 100.00% | -8.38% |

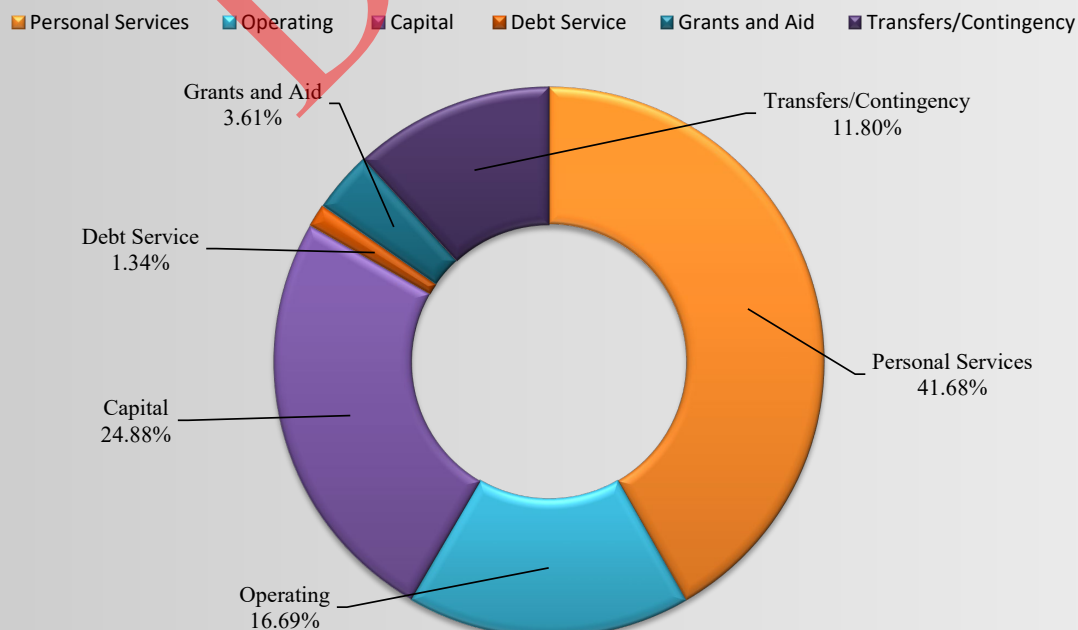
⁽¹⁾ Amended Budget reported as of March 31, 2021

FY 2022 REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

FY 2022 Revenues by Source - All Funds



FY 2022 Expenditures/Expenses by Object - All Funds



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GENERAL FUND



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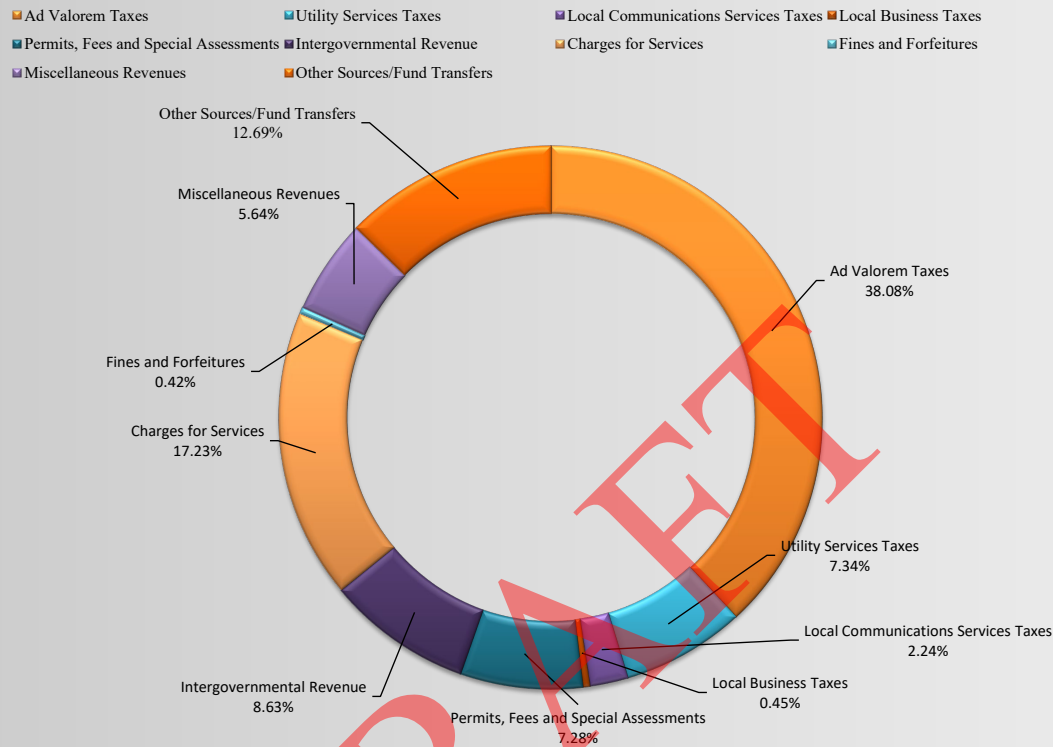
FY 2019 - FY 2022 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

| | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED ⁽¹⁾ | FY 2022 BUDGET | % OF TOTAL | % +/- FROM FY 2021 - 2022 |
|---------------------------------------|----------------------|----------------------|-----------------------------------|----------------------|----------------|------------------------------|
| REVENUES BY SOURCE | | | | | | |
| Ad Valorem Taxes | \$ 19,548,754 | \$ 22,534,356 | \$ 24,010,000 | \$ 25,475,000 | 38.08% | 6.10% |
| Utility Services Taxes | 5,102,895 | 5,060,064 | 4,772,000 | 4,912,000 | 7.34% | 2.93% |
| Local Communications Services Taxes | 1,517,971 | 1,483,745 | 1,415,000 | 1,500,000 | 2.24% | 6.01% |
| Local Business Taxes | 306,981 | 307,156 | 298,000 | 298,000 | 0.45% | 0.00% |
| Permits, Fees and Special Assessments | 6,546,325 | 4,405,929 | 4,485,519 | 4,869,150 | 7.28% | 8.55% |
| Intergovernmental Revenue | 8,110,829 | 6,937,423 | 5,397,166 | 5,769,500 | 8.63% | 6.90% |
| Charges for Services | 21,608,352 | 21,510,279 | 22,147,899 | 11,528,300 | 17.23% | -47.95% |
| Fines and Forfeitures | 389,838 | 239,705 | 328,500 | 278,500 | 0.42% | -15.22% |
| Miscellaneous Revenues | 5,311,796 | 4,808,612 | 3,744,109 | 3,772,896 | 5.64% | 0.77% |
| Other Sources/Fund Transfers | 1,851,657 | 1,905,355 | 8,060,900 | 8,489,148 | 12.69% | 5.31% |
| TOTAL REVENUES | \$ 70,295,398 | \$ 69,192,624 | \$ 74,659,093 | \$ 66,892,494 | 100.00% | -10.40% |
| EXPENDITURES BY OBJECT | | | | | | |
| Personal Services | \$ 50,809,952 | \$ 51,087,628 | \$ 54,477,859 | \$ 49,554,128 | 74.08% | -9.04% |
| Operating | 9,669,293 | 8,316,860 | 11,998,386 | 10,105,129 | 15.11% | -15.78% |
| Capital | 2,606,868 | 1,965,609 | 2,592,739 | 1,470,500 | 2.20% | -43.28% |
| Debt Service | 410,319 | 241,346 | 206,465 | - | 0.00% | -100.00% |
| Grants and Aid | 3,366,828 | 3,969,105 | 4,393,644 | 4,811,612 | 7.19% | 9.51% |
| Transfers/Contingency | 3,109,694 | 3,412,716 | 990,000 | 951,125 | 1.42% | -3.93% |
| TOTAL EXPENDITURES | \$ 69,972,954 | \$ 68,993,264 | \$ 74,659,093 | \$ 66,892,494 | 100.00% | -10.40% |

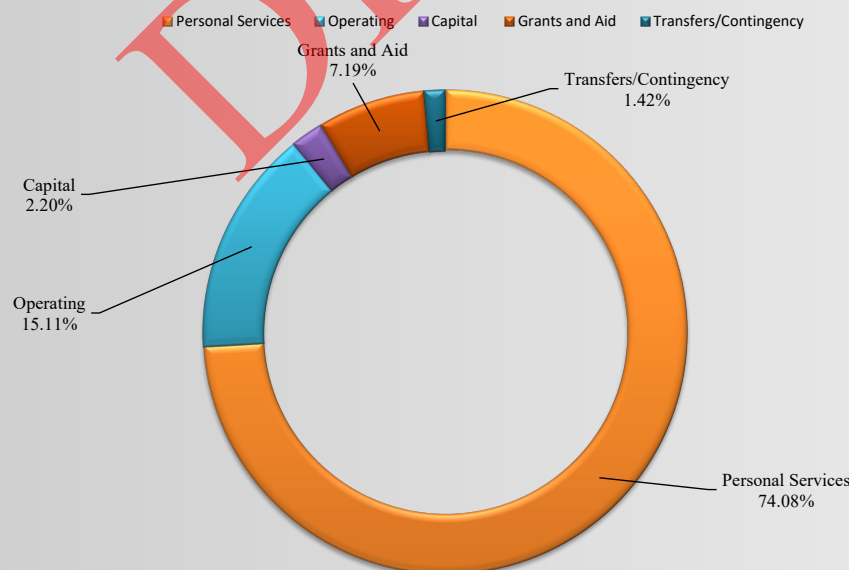
⁽¹⁾ Amended Budget reported as of March 31, 2021

FY 2022 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

FY 2022 Revenues by Source - General Fund



FY 2022 Expenditures by Object - General Fund



GENERAL FUND REVENUES

| ACCOUNT NUMBER | REVENUE CLASSIFICATION | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------|--|-------------------|-------------------|--------------------|-------------------|
| 001-0000-311.10-01 | REAL & PERSONAL PROPERTY | \$ 19,481,650 | \$ 22,484,929 | \$ 24,010,000 | \$ 25,475,000 |
| 001-0000-311.20-01 | DELINQUENT TAXES | 34,954 | 16,271 | - | - |
| 001-0000-311.20-02 | INTEREST INC - AD VALOREM | 32,150 | 33,156 | - | - |
| | AD VALOREM TAXES | 19,548,754 | 22,534,356 | 24,010,000 | 25,475,000 |
| 001-0000-314.10-01 | ELECTRIC | 3,936,667 | 3,888,836 | 3,700,000 | 3,850,000 |
| 001-0000-314.30-01 | WATER | 1,093,433 | 1,106,093 | 1,000,000 | 1,000,000 |
| 001-0000-314.80-01 | PEOPLE'S GAS | 17,931 | 18,107 | 17,000 | 17,000 |
| 001-0000-314.80-04 | AMERIGAS EAGLE | 20,638 | 15,901 | 20,000 | 15,000 |
| 001-0000-314.80-10 | PROPANE OTHER | 34,226 | 31,127 | 35,000 | 30,000 |
| | UTILITY SERVICE TAXES | 5,102,895 | 5,060,064 | 4,772,000 | 4,912,000 |
| 001-0000-315.10-01 | LOCAL COMMUNICATIONS SERVICES TAX | 1,517,971 | 1,483,745 | 1,415,000 | 1,500,000 |
| 001-0000-316.10-01 | LOCAL BUSINESS TAX | 294,980 | 296,655 | 290,000 | 290,000 |
| 001-0000-316.10-02 | LOCAL BUSINESS TAX - LATE FEES | 8,021 | 7,281 | 5,000 | 5,000 |
| 001-0000-316.10-03 | LOCAL BUSINESS TAX - ADMIN FEE | 3,980 | 3,220 | 3,000 | 3,000 |
| | LOCAL BUSINESS TAXES | 306,981 | 307,156 | 298,000 | 298,000 |
| 001-0000-322.10-01 | BUILDING PERMITS | 1,443,961 | - | - | - |
| 001-0000-322.10-02 | ELECTRICAL PERMITS | 249,840 | - | - | - |
| 001-0000-322.10-03 | PLUMBING PERMITS | 110,684 | - | - | - |
| 001-0000-322.10-04 | ENGINEERING PERMITS | 41,420 | 67,917 | 105,000 | 75,000 |
| 001-0000-322.10-06 | INSPECTION-ENG | - | 6,091 | - | - |
| 001-0000-322.10-07 | SITE PLANS | 10,370 | 7,817 | 10,000 | 10,000 |
| 001-0000-322.10-08 | MECHANICAL PERMITS | 160,204 | - | - | - |
| 001-0000-322.10-09 | CERTIFICATES OF OCCUPANCY | 21,325 | - | - | - |
| 001-0000-322.10-11 | BACKFLOW PREVENTER CERTIFICATIONS | 45,930 | - | - | - |
| 001-0000-329.10-03 | TREE REMOVAL | 3,310 | 3,660 | 3,000 | 3,000 |
| 001-0000-329.10-04 | ALCOH BEV - CITY | 2,700 | 2,000 | 3,000 | 3,000 |
| 001-0000-329.10-06 | FIRE | 25,760 | 29,053 | 35,000 | 35,000 |
| 001-0000-329.10-08 | FIRE - ANNUAL | 73,258 | 48,678 | 70,000 | 70,000 |
| 001-0000-329.10-12 | RE-INSPECT (ALL) | 20,725 | - | - | - |
| 001-0000-329.10-13 | MATERIALS REGISTRATION | 600 | 800 | - | - |
| 001-0000-329.10-14 | NON-EXCLUSIVE FRANCHISE RENEWAL | (200) | 100 | 150 | 150 |
| 001-0000-329.10-15 | ECONOMIC DEVELOPMENT - MISC. FEES | 2,875 | 1,700 | - | - |
| 001-0000-329.10-16 | CREDIT CARD CONVENIENCE FEE | 5,137 | - | - | - |
| 001-0000-329.10-18 | RESIDENTIAL RENTAL PROGRAM FEE | - | - | - | 450,000 |
| | LICENSES AND PERMITS | 2,217,899 | 167,816 | 226,150 | 646,150 |
| 001-0000-323.10-01 | ELECTRIC | 2,796,381 | 2,691,938 | 2,700,000 | 2,700,000 |
| 001-0000-323.40-01 | GAS | 30,730 | 29,657 | 28,000 | 28,000 |
| 001-0000-323.70-08 | WASTE COLLECTION | 1,400,830 | 1,417,360 | 1,434,369 | 1,450,000 |
| 001-0000-323.70-09 | NON-EXCLUSIVE FRANCHISE FEE | 48,485 | 47,158 | 45,000 | 45,000 |
| 001-0000-323.90-01 | TOWING | 52,000 | 52,000 | 52,000 | - |
| | FRANCHISE FEES | 4,328,426 | 4,238,113 | 4,259,369 | 4,223,000 |

GENERAL FUND REVENUES

| ACCOUNT NUMBER | REVENUE CLASSIFICATION | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------|-------------------------------------|-------------------|-------------------|--------------------|-------------------|
| 001-0000-331.20-01 | ORG CRIME DRUG ENF - OCDETF | 9,100 | 32,413 | - | - |
| 001-0000-331.20-02 | FEDERAL/HIDTA | 13,674 | 15,008 | - | - |
| 001-0000-331.20-03 | FED GRNT-HVE BICYCLE SAFE | 10,758 | - | - | - |
| 001-0000-331.20-05 | COPS HIRING GRANT | 205,312 | 192,831 | 4,200 | - |
| 001-0000-331.20-07 | OCDETF-BABYLON | 1,545 | 2,730 | - | - |
| 001-0000-332.10-02 | FEDERAL GRANTS - BPV (VEST) | 3,960 | 16,271 | - | - |
| 001-0000-332.10-03 | FEDERAL GRANT - FEMA | 1,475,028 | 943,356 | - | - |
| 001-0000-332.10-05 | VICTIM ADVOCATE (VOCA/BYRNE) | 57,123 | 57,150 | 58,466 | 60,000 |
| 001-0000-332.10-07 | STATE MUTUAL AID AGREEMENT | 90,564 | 10,988 | - | - |
| 001-0000-332.10-09 | JAG GRANT | 4,004 | - | - | - |
| 001-0000-332.10-21 | HOMELAND SEC/FEMA-AFG | 9,411 | - | - | - |
| 001-0000-332.10-22 | HIDTA/OCDETF REIMBURSEMENT | 22,511 | 12,390 | 14,500 | 14,500 |
| 001-0000-332.10-30 | FEMA-PASS THRU REIMB/USAR | - | 41,263 | - | - |
| 001-0000-332.10-33 | FEDERAL STIMULUS HHS | - | 20,581 | - | - |
| | FEDERAL GRANTS | 1,902,990 | 1,344,981 | 77,166 | 74,500 |
| 001-0000-334.35-00 | STATE GRANT | - | - | 20,000 | - |
| 001-0000-335.12-10 | SALES TAX (REVENUE SHARING) | 1,871,174 | 1,719,158 | 1,518,000 | 1,600,000 |
| 001-0000-335.14-00 | MOBILE HOME LICENSES | 19,961 | 19,274 | 20,000 | 20,000 |
| 001-0000-335.15-00 | BEVERAGE LICENSES | 20,728 | 22,073 | 20,000 | 20,000 |
| 001-0000-335.18-00 | HALF-CENT SALES TAX | 3,969,010 | 3,566,105 | 3,474,000 | 3,800,000 |
| 001-0000-335.23-00 | FIREFIGHTERS SUPPLEMENTAL | 46,737 | 35,494 | 43,000 | 25,000 |
| 001-0000-335.25-00 | SEMINOLE COMPACT | 148,395 | 110,093 | 100,000 | 100,000 |
| 001-0000-335.41-00 | REBATE MOTOR FUEL | 37,068 | 37,324 | 35,000 | 35,000 |
| | STATE SHARED REVENUES/GRANTS | 6,113,073 | 5,509,521 | 5,230,000 | 5,600,000 |
| 001-0000-337.90-09 | BROWARD COUNTY SWIM CENTRAL | 34,531 | 24,390 | 40,000 | 40,000 |
| 001-0000-338.20-01 | BUSINESS TAX RECEIPTS | 60,235 | 58,531 | 50,000 | 55,000 |
| | COUNTY SHARED REVENUES | 94,766 | 82,921 | 90,000 | 95,000 |
| 001-0000-341.10-01 | FEES - PLAT FILING | 2,250 | 1,000 | 2,300 | 2,300 |
| 001-0000-341.20-01 | ZONING FEES | 4,275 | 4,725 | 3,000 | 3,000 |
| 001-0000-341.20-02 | BOARD OF ADJUSTMENT FEES | 776 | 267 | 1,000 | 1,000 |
| 001-0000-341.20-03 | LAND USE PLAN AMENDMENT | 7,000 | - | - | - |
| 001-0000-341.20-05 | REGISTER FORECLOSED PROP | 5,000 | 3,350 | 5,000 | 5,000 |
| 001-0000-341.20-06 | MISC BLDG DEPT | 98,935 | - | - | - |
| 001-0000-341.30-01 | SALE OF PUBLICATIONS | 1,045 | 25 | 500 | 500 |
| | GENERAL GOVERNMENT | 119,281 | 9,367 | 11,800 | 11,800 |

GENERAL FUND REVENUES

| ACCOUNT NUMBER | REVENUE CLASSIFICATION | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------|--------------------------------------|-------------------|-------------------|--------------------|-------------------|
| 001-0000-325.20-10 | FIRE RESCUE ASSESSMENT | 9,080,126 | 9,060,670 | 9,050,000 | 9,050,000 |
| 001-0000-342.10-01 | POLICE EXTRA DETAIL | 556,476 | 528,632 | 400,000 | 220,000 |
| 001-0000-342.10-02 | POLICE CHARGES | 77 | 7,966 | 100 | 100 |
| 001-0000-342.10-04 | FEES/ALARM ORDINANCE | 2,584 | 2,875 | 2,500 | 2,500 |
| 001-0000-342.10-07 | FEES/FINGERPRINTING | - | - | 15,000 | 15,000 |
| 001-0000-342.20-03 | POLICE OFFICER RESOURCE PROGRAM | 172,900 | 218,400 | 218,400 | 240,000 |
| 001-0000-342.31-05 | AMBULANCE TRANSPORT FEES | 1,392,985 | 1,301,486 | 1,200,000 | 1,200,000 |
| 001-0000-342.31-07 | FIRE RESCUE FEES - COCONUT CREEK | 9,543,380 | 10,050,000 | 10,551,199 | - |
| 001-0000-342.XX-XX | MISCELLANEOUS | 8,815 | 61,940 | 5,000 | 85,000 |
| 001-0000-343.40-01 | SOLID WASTE CONTRACT | 141,013 | 149,958 | 130,000 | 140,000 |
| 001-0000-343.90-01 | LOT CLEARING/NUISANCE ABATEMENT | 2,705 | 3,521 | 5,000 | 5,000 |
| | PUBLIC SAFETY REVENUES | 20,901,061 | 21,385,448 | 21,577,199 | 10,957,600 |
| 001-0000-347.24-01 | CONCESSIONS | 32,575 | - | 35,000 | 35,000 |
| 001-0000-347.24-02 | RENTAL - CALYPSO COVE | 40,095 | 3,420 | 50,000 | 50,000 |
| 001-0000-347.29-01 | RECREATION FACILITIES USE | 72,860 | 36,275 | 45,000 | 45,000 |
| 001-0000-347.29-02 | TAXABLE RECREATION FEE | 155,271 | - | 175,000 | 175,000 |
| 001-0000-347.29-03 | NON-TAXABLE RECREATION FEES | 31,225 | 100 | 25,000 | 25,000 |
| 001-0000-347.29-XX | PROGRAM ACTIVITIES FEES | 223,593 | 60,905 | 203,900 | 203,900 |
| 001-0000-347.29-06 | PROG ACTIVITY - CLASS | 32,391 | 14,764 | 25,000 | 25,000 |
| | CULTURE AND RECREATION | 588,010 | 115,464 | 558,900 | 558,900 |
| 001-0000-351.10-01 | COURT FINES | 260,614 | 111,903 | 150,000 | 100,000 |
| 001-0000-354.10-01 | PARKING VIOLATIONS | 13,826 | 16,110 | 3,000 | 3,000 |
| 001-0000-354.10-02 | CODE VIOLATIONS | 100 | - | 500 | 500 |
| 001-0000-354.10-03 | SPECIAL MAGISTRATE - CODE VIOLATIONS | 114,930 | 111,399 | 175,000 | 175,000 |
| 001-0000-354.10-05 | RED LIGHT CAMERA | 368 | 293 | - | - |
| | FINES AND FORFEITURES | 389,838 | 239,705 | 328,500 | 278,500 |

GENERAL FUND REVENUES

| ACCOUNT NUMBER | REVENUE CLASSIFICATION | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------|--------------------------------------|-------------------|----------------------|----------------------|----------------------|
| 001-0000-361.XX-XX | INVESTMENT/INTEREST INCOME | 1,514,045 | 1,172,915 | 200,000 | 100,000 |
| 001-0000-364.41-01 | SALE OF SURPLUS EQUIPMENT | 4,492 | 181,003 | 25,000 | 50,000 |
| 001-0000-366.90-91 | CONTRIBUTION - NATIONAL NIGHT OUT | 5,950 | - | 2,000 | 2,000 |
| 001-0000-366.91-01 | DONATIONS-PARAMEDIC | 125 | - | - | - |
| 001-0000-366.91-02 | COPS & KIDS | 17,428 | 21,765 | 12,000 | 12,000 |
| 001-0000-366.91-04 | PARKS SPONSORSHIPS | - | 1,300 | - | - |
| 001-0000-366.91-05 | MILITARY BANNER | - | 1,200 | - | - |
| 001-0000-369.10-02 | WATER & WASTEWATER COST ALLOCATION | 1,346,528 | 1,383,270 | 1,287,957 | 1,290,584 |
| 001-0000-369.10-03 | STORMWATER COST ALLOCATION | 399,081 | 410,654 | 418,867 | 423,475 |
| 001-0000-369.10-04 | BUILDING COST ALLOCATION | - | 298,393 | 304,361 | 307,709 |
| 001-0000-369.30-01 | REFUND PRIOR YEAR EXPEND | 189,971 | (3,784) | - | - |
| 001-0000-369.90-XX | OTHER MISCELLANEOUS REVENUES | 258,194 | 31,980 | 70,000 | 70,000 |
| 001-0000-369.90-12 | LIEN INQUIRY FEES | 73,475 | 123,675 | 120,000 | 120,000 |
| 001-0000-369.90-16 | ADVERTISING PROCEEDS - MINIBUSES | 250 | - | 1,500 | 1,500 |
| 001-0000-369.90-17 | ADVERTISING PROCEEDS - BUS SHELTERS | 4,526 | 2,963 | 1,000 | 1,000 |
| 001-0000-369.90-18 | ADVERTISING PROCEEDS - BUS BENCHES | 15,524 | 13,509 | 10,000 | 10,000 |
| 001-0000-369.90-29 | REIMBURSEMENT FROM CRA | 1,163,283 | 1,132,049 | 1,254,634 | 1,346,018 |
| 001-0000-369.90-38 | ADMIN FEE - SPEC MASTER | 12,860 | 12,400 | 10,000 | 10,000 |
| 001-0000-369.90-41 | REIMBURSEMENT FROM NWFP SR CTR | 23,884 | 25,320 | 26,790 | 28,610 |
| 001-0000-369.90-49 | STATE SURCHARGE RETAIN - BLDG | 4,766 | - | - | - |
| 001-0000-369.91-03 | AZTEC RV RESORT AGREEMENT | 277,414 | - | - | - |
| | MISCELLANEOUS REVENUES | 5,311,796 | 4,808,612 | 3,744,109 | 3,772,896 |
| 001-0000-382.10-01 | WATER & WASTEWATER - ROI ALLOCATION | 1,851,657 | 1,905,355 | 1,943,462 | 1,964,840 |
| 001-0000-389.10-01 | GENERAL FUND - FUND BALANCE | | | | |
| | VEHICLE REPLACEMENT | - | - | 1,000,000 | - |
| | CAPITAL PROJECTS - OTHER | - | - | 840,000 | 801,125 |
| | COMMUNICATIONS | - | - | 1,574,397 | - |
| | UNASSIGNED | - | - | 2,080,744 | 5,683,183 |
| | COMMITTED | - | - | 87,297 | 10,000 |
| | GENERAL FD FIRE RESERVE | - | - | 475,000 | - |
| | GENERAL FD TREE PRESERVATION RESERVE | - | - | 60,000 | 30,000 |
| | OTHER SOURCES/FUND TRANSFERS | 1,851,657 | 1,905,355 | 8,060,900 | 8,489,148 |
| | TOTAL REVENUES | 70,295,398 | \$ 69,192,624 | \$ 74,659,093 | \$ 66,892,494 |

SUMMARY OF GENERAL FUND EXPENDITURES

| DEPARTMENT / DIVISION | NUMBER OF PERSONNEL | PERSONAL SERVICES | OPERATING EXPENDITURES/ | CAPITAL OUTLAY | TOTAL EXPENDITURES |
|-------------------------------|---------------------|-------------------|-------------------------|----------------|--------------------|
| CITY COMMISSION | 5 | \$ 376,450 | \$ 229,967 | \$ - | \$ 606,417 |
| CITY MANAGER | 9 | 1,307,591 | 285,594 | - | 1,593,185 |
| FINANCE: | | | | | |
| ACCOUNTING | 9 | 1,260,839 | 155,000 | - | 1,415,839 |
| PURCHASING | 5 | 572,359 | 22,000 | - | 594,359 |
| FINANCE TOTAL | 14 | 1,833,198 | 177,000 | - | 2,010,198 |
| NON-DEPARTMENTAL | - | 1,787,000 | 8,567,524 | - | 10,354,524 |
| HUMAN RESOURCES | 7 | 836,112 | 156,571 | - | 992,683 |
| DEVELOPMENT SERVICES | 8 | 823,710 | 123,055 | - | 946,765 |
| CITY CLERK | 7 | 782,219 | 228,400 | - | 1,010,619 |
| CITY ATTORNEY | 2 | 387,041 | 226,112 | - | 613,153 |
| POLICE | 153 | 20,707,137 | 1,320,077 | 390,000 | 22,417,214 |
| FIRE | 80 | 13,571,064 | 1,176,701 | 1,007,000 | 15,754,765 |
| INFORMATION TECHNOLOGY | 6 | 821,342 | 260,405 | - | 1,081,747 |
| PUBLIC WORKS: | | | | | |
| ADMINISTRATION | 5 | 683,263 | 89,630 | - | 772,893 |
| BUILDINGS | 9 | 923,936 | 1,010,042 | 70,000 | 2,003,978 |
| GARAGE | 9 | 889,733 | 564,046 | - | 1,453,779 |
| PUBLIC WORKS TOTAL | 23 | 2,496,932 | 1,663,718 | 70,000 | 4,230,650 |
| PARKS & RECREATION: | | | | | |
| ADMINISTRATION | 4 | 556,719 | 62,647 | 3,500 | 622,866 |
| RECREATION/SPECIAL ACTIVITIES | 30 | 340,925 | 196,192 | - | 537,117 |
| PARKS AND GROUNDS MAINT. | 30 | 2,191,576 | 1,064,021 | - | 3,255,597 |
| AQUATICS | 41 | 735,112 | 129,882 | - | 864,994 |
| PARKS & RECREATION TOTAL | 105 | 3,824,332 | 1,452,742 | 3,500 | 5,280,574 |
| GENERAL FUND TOTAL | 419 | \$ 49,554,128 | \$ 15,867,866 | \$ 1,470,500 | \$ 66,892,494 |

Notes:

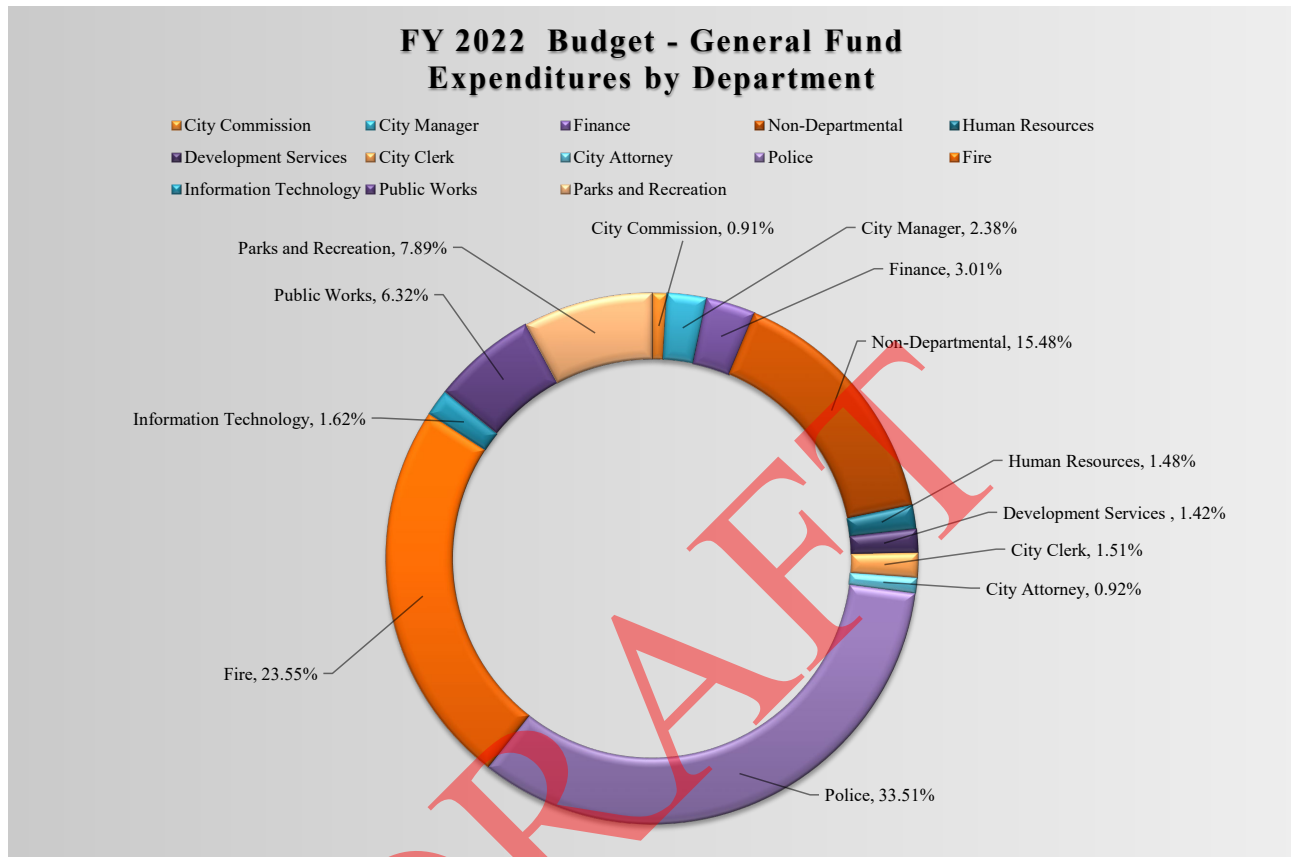
* - Includes operating expenditures, debt service, transfers, fund balance, and grants and aids categories.

FY 2019 - FY 2022 - GENERAL FUND EXPENDITURES SUMMARY BY DEPARTMENT

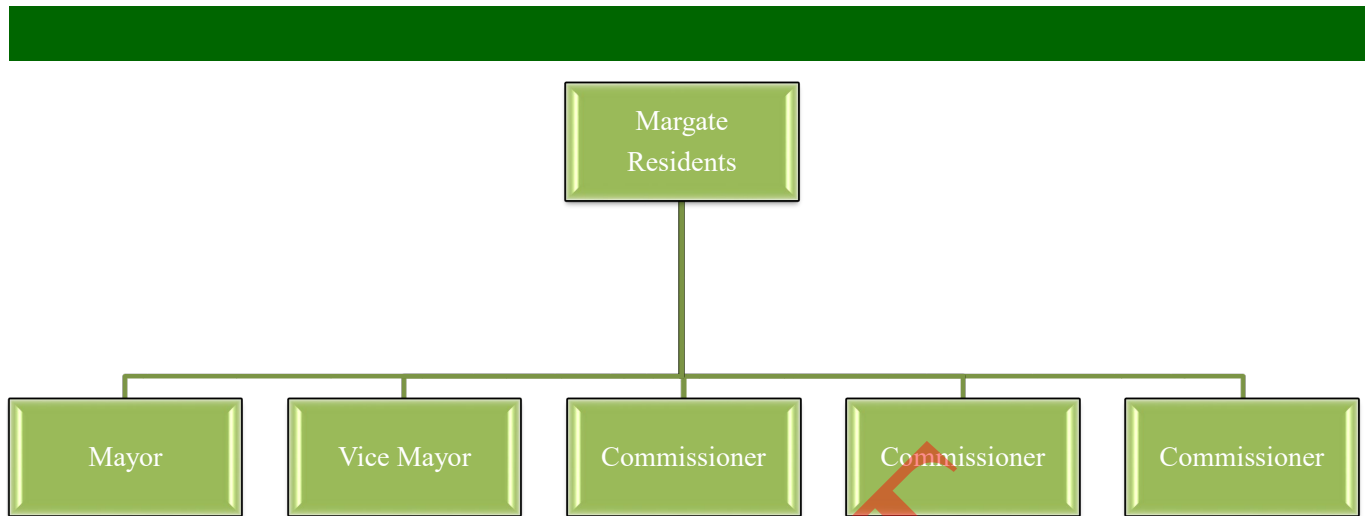
| DEPARTMENT | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED ⁽¹⁾ | FY 2022 BUDGET | % +/- FROM FY 2021-2022 |
|-----------------------------------|----------------------|----------------------|-----------------------------------|----------------------|-------------------------------|
| CITY COMMISSION | \$ 587,500 | \$ 613,836 | \$ 643,318 | \$ 606,417 | -5.74% |
| CITY MANAGER | 1,132,757 | 1,161,701 | 1,449,339 | 1,593,185 | 9.92% |
| FINANCE: | | | | | |
| ACCOUNTING | 1,140,819 | 1,240,706 | 1,337,943 | 1,415,839 | 5.82% |
| PURCHASING | 467,707 | 512,610 | 549,057 | 594,359 | 8.25% |
| FINANCE TOTAL | 1,608,526 | 1,753,316 | 1,887,000 | 2,010,198 | 6.53% |
| NON-DEPARTMENTAL | 11,434,229 | 11,832,917 | 11,510,203 | 10,354,524 | -10.04% |
| HUMAN RESOURCES | 857,486 | 883,349 | 965,255 | 992,683 | 2.84% |
| DEVELOPMENT SERVICES | 828,047 | 810,491 | 1,045,113 | 946,765 | -9.41% |
| CITY CLERK | 901,163 | 901,642 | 1,029,100 | 1,010,619 | -1.80% |
| CITY ATTORNEY | 428,727 | 438,965 | 592,528 | 613,153 | 3.48% |
| POLICE | 21,823,371 | 20,997,242 | 22,353,927 | 22,417,214 | 0.28% |
| FIRE | 19,929,294 | 21,218,526 | 22,837,834 | 15,754,765 | -31.01% |
| BUILDING | 1,748,153 | - | - | - | 0.00% |
| INFORMATION TECHNOLOGY | 929,505 | 1,104,304 | 1,133,141 | 1,081,747 | -4.54% |
| PUBLIC WORKS: | | | | | |
| ADMINISTRATION | 616,762 | 646,662 | 941,211 | 772,893 | -17.88% |
| BUILDINGS | 1,738,602 | 1,552,891 | 1,830,137 | 2,003,978 | 9.50% |
| GARAGE | 1,213,537 | 1,151,623 | 1,452,216 | 1,453,779 | 0.11% |
| PUBLIC WORKS TOTAL | 3,568,901 | 3,351,176 | 4,223,564 | 4,230,650 | 0.17% |
| PARKS AND RECREATION: | | | | | |
| ADMINISTRATION | 545,887 | 563,358 | 637,064 | 622,866 | -2.23% |
| SPECIAL ACTIVITIES | 485,656 | 260,622 | 558,067 | 537,117 | -3.75% |
| PARKS AND GROUNDS MAINT. | 2,425,449 | 2,631,672 | 2,933,666 | 3,255,597 | 10.97% |
| AQUATICS | 738,303 | 470,147 | 859,974 | 864,994 | 0.58% |
| PARKS AND RECREATION TOTAL | 4,195,295 | 3,925,799 | 4,988,771 | 5,280,574 | 5.85% |
| TOTAL GENERAL FUND | \$ 69,972,954 | \$ 68,993,264 | \$ 74,659,093 | \$ 66,892,494 | -10.40% |

⁽¹⁾ Amended Budget reported as of March 31, 2021

FY 2022 BUDGET - GENERAL FUND
EXPENDITURES BY DEPARTMENT



CITY COMMISSION



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| Mayor | 1 | 1 | 1 | 1 | 1 |
| Vice Mayor | 1 | 1 | 1 | 1 | 1 |
| Commissioner | 3 | 3 | 3 | 3 | 3 |
| Total Positions | 5 | 5 | 5 | 5 | 5 |

CITY COMMISSION

COST CENTER (0110)

PROGRAM DESCRIPTION

The City Commission is the legislative body of the City and is comprised of five members who are elected at large by the voters of Margate for four year terms. Every November, the five Commissioners elect from among themselves a Mayor and a Vice Mayor to serve a one year term which may be up to two consecutive terms.

BUDGET EXPENDITURES/EXPENSES

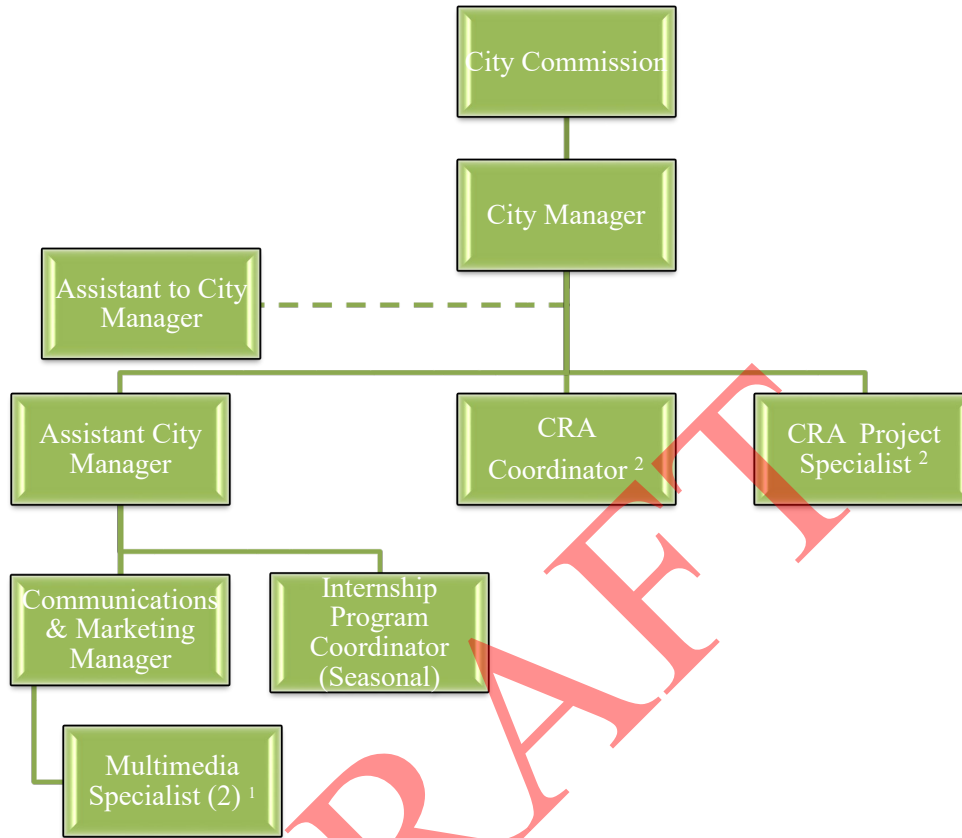
| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 322,814 | \$ 351,098 | \$ 359,054 | \$ 376,450 | \$ 17,396 | 4.84% |
| Operating Expenses | 149,948 | 153,254 | 162,147 | 107,850 | (54,297) | -33.49% |
| Grants and Aid | 114,738 | 109,484 | 122,117 | 122,117 | - | 0.00% |
| TOTAL | \$ 587,500 | \$ 613,836 | \$ 643,318 | \$ 606,417 | \$ (36,901) | -5.74% |

CITY COMMISSION

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------|--|-------------------|-------------------|--------------------|-------------------|
| PERSONAL SERVICES | | | | | |
| 001-0110-511.11-01 | SAL & WAGES - EXECUTIVE | \$ 169,836 | \$ 172,570 | \$ 175,131 | \$ 178,635 |
| 001-0110-511.15-07 | SAL & WAGES-VEHICLE ALLOWANCE | - | 14,479 | 14,400 | 14,400 |
| 001-0110-511.15-09 | SAL & WAGES-PHONE ALLOWANCE | 3,732 | 3,938 | 3,840 | 3,840 |
| 001-0110-511.15-12 | SAL & WAGES- HEALTH ALLOWANCE | 17,083 | 21,065 | 21,582 | 23,631 |
| 001-0110-511.21-01 | CONTRIB-SS TAX(EMPLOYER) | 10,968 | 12,283 | 13,327 | 13,671 |
| 001-0110-511.21-02 | CONTRIB-MED TAX(EMPLOYER) | 2,565 | 2,873 | 3,117 | 3,197 |
| 001-0110-511.22-01 | FRS CONTRIB-EMPLOYER | 75,227 | 78,098 | 80,427 | 83,667 |
| 001-0110-511.23-01 | HEALTH & LIFE INS | 43,403 | 45,792 | 47,230 | 55,409 |
| | TOTAL APPROPRIATION | \$ 322,814 | \$ 351,098 | \$ 359,054 | \$ 376,450 |
| OPERATING EXPENSES | | | | | |
| 001-0110-511.30-01 | OPERATING EXPENSE | \$ - | \$ 404 | \$ 1,500 | \$ 1,500 |
| 001-0110-511.41-01 | COMMUNICATIONS SVCS | 2,669 | 2,974 | 3,200 | 3,200 |
| 001-0110-511.48-01 | CERTIFICATE FRAMES | 4,177 | 3,772 | 4,500 | 4,500 |
| 001-0110-511.48-02 | PROMOTIONAL ACTIVITY | 4,001 | 6,201 | 8,000 | 7,000 |
| 001-0110-511.48-11 | HOME OF THE MONTH | 1,154 | 450 | 1,500 | 1,500 |
| 001-0110-511.52-15 | OPERATING SUPPLIES-OTHER | 2,732 | 12,013 | 2,500 | 2,500 |
| 001-0110-511.52-36 | MARGATE CITIZENS ACADEMY | 2,164 | - | 2,000 | 2,000 |
| 001-0110-511.54-07 | SUBS, MEMBSHP-LEAGUE DUES | 16,193 | 16,571 | 26,650 | 25,650 |
| 001-0110-511.54-16 | TRNG, TRVL, PERDIEM-SIMONE | - | - | 5,000 | 5,000 |
| 001-0110-511.54-17 | TRNG, TRVL, PERDIEM-RUZZANO | 3,098 | - | 5,000 | 5,000 |
| 001-0110-511.54-23 | TRNG, TRVL, PERDIEM-CAGGIANO | 5,442 | 1,921 | 5,000 | 5,000 |
| 001-0110-511.54-24 | TRNG, TRVL, PERDIEM-SCHWARTZ | 2,968 | - | 5,000 | 5,000 |
| 001-0110-511.54-25 | TRNG, TRVL, PERDIEM-ARSERIO | 7,226 | 1,838 | 5,000 | 5,000 |
| 001-0110-511.54-26 | TRNG, TRVL, PERDIEM-NAT'L LEAGUE CONF. | - | - | - | 25,000 |
| 001-0110-511.99-04 | CITIZEN PROJECT INITIATIVES | 98,124 | 107,110 | 87,297 | 10,000 |
| | TOTAL APPROPRIATION | \$ 149,948 | \$ 153,254 | \$ 162,147 | \$ 107,850 |
| GRANTS & AID | | | | | |
| 001-0110-511.82-01 | CONTRIB-NWFP SENIOR CTR | \$ 37,700 | \$ 37,700 | \$ 37,700 | \$ 37,700 |
| 001-0110-511.82-02 | AREA AGENCY ON AGING | 43,913 | 49,034 | 46,417 | 46,417 |
| 001-0110-511.82-04 | CONTRIB- CHILD SERVICES | - | 1,000 | 1,000 | 1,000 |
| 001-0110-511.82-14 | CONTRIB-RELAY FOR LIFE | 2,000 | 2,000 | 2,000 | 2,000 |
| 001-0110-511.82-15 | CITY COMMISSION-GENERAL DONATIONS | 7,225 | 2,250 | 10,000 | 10,000 |
| 001-0110-511.82-22 | CONTRIB-READING PALS PROGRAM | 15,000 | 15,000 | 15,000 | 15,000 |
| 001-0110-511.82-23 | CONTRIB-MAYOR'S FITNESS CHALLENGE | 5,000 | - | 5,000 | 5,000 |
| 001-0110-511.82-24 | CONTRIB-CHALLENGER BASEBALL | 1,400 | - | 2,500 | 2,500 |
| 001-0110-511.82-25 | CONTRIB-SOS CHILDREN'S VILLAGE - FL | 2,500 | 2,500 | 2,500 | 2,500 |
| | TOTAL APPROPRIATION | \$ 114,738 | \$ 109,484 | \$ 122,117 | \$ 122,117 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 587,500 | \$ 613,836 | \$ 643,318 | \$ 606,417 |

CITY MANAGER

8 FULL TIME, 1 SEASONAL - 9 TOTAL



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| City Manager | 1 | 1 | 1 | 1 | 1 |
| Assistant City Manager | 1 | 1 | 1 | 1 | 1 |
| Assistant to City Manager | - | 1 | 1 | 1 | 1 |
| CRA Executive Director (P/T) | 1 | 1 | - | - | - |
| Executive Secretary/Paralegal | 1 | - | - | - | - |
| Communications & Marketing Manager | 1 | 1 | 1 | 1 | 1 |
| Contracts Administrator | 1 | 1 | 1 | - | - |
| Multimedia Specialist ¹ | 1 | 1 | 1 | 2 | 2 |
| Internship Program Coordinator (seasonal) | - | - | - | 1 | 1 |
| Grants Manager | 1 | 1 | 1 | 1 | - |
| CRA Coordinator ² | 1 | 1 | 1 | 1 | 1 |
| CRA Project Specialist ² | 1 | 1 | 1 | 1 | 1 |
| Total Positions | 10 | 10 | 9 | 10 | 9 |

¹ One position funded 80% by CRA and 20% by General Fund.

² CRA Coordinator and CRA Project Specialist are funded 100% by CRA. City Manager serves as Executive Director of the CRA.

CITY MANAGER

COST CENTER (0410)

PROGRAM DESCRIPTION

The City Manager serves as the chief administrative and executive officer for the City of Margate. Duties and functions are specifically defined in Article IV of the Margate City Charter. Major responsibilities include, but are not limited to: preparing and submitting an annual budget and end of year financial report to the City Commission; ensuring all laws and ordinances are enforced; and recommending the adoption of measures as deemed necessary or expedient for the health, safety or welfare of the community or for the improvement of administrative services. The City Manager's Office, in conjunction with the Police and Fire Departments, is also responsible for public information dissemination and marketing.

PROGRAM GOALS & OBJECTIVES

The City Manager provides leadership and oversight to all City departments in order to address and achieve all four Strategic Plan Goals. The City Manager's Office works to provide the best services possible to residents and businesses through sound financial management and department oversight. In addition, the office provides support of the City image and identity through public information and marketing.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 1,059,684 | \$ 1,084,213 | \$ 1,195,899 | \$ 1,307,591 | \$ 111,692 | 9.34% |
| Operating Expenses | 73,073 | 77,488 | 253,440 | 285,594 | 32,154 | 12.69% |
| TOTAL | \$ 1,132,757 | \$ 1,161,701 | \$ 1,449,339 | \$ 1,593,185 | \$ 143,846 | 9.92% |

CITY MANAGER

COST CENTER (0410)

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Quarterly Budget Reviews: Meet with all department directors within 30 days following the close of report period | N/A | N/A | 100% | 100% | 0% |
| Increase community outreach and public information through printed and digital Our Margate magazine (English & Spanish). | N/A | N/A | 35,000 | 39,000 | 11% |
| Number of subscribers and followers on social media | N/A | N/A | 25,300 | 27,800 | 10% |
| Number of website hits on www.margatefl.com | 371,361 | 371,361 | 330,000 | 346,000 | 5% |
| Number of grants applied for | 0 | 0 | 5 | N/A | N/A |

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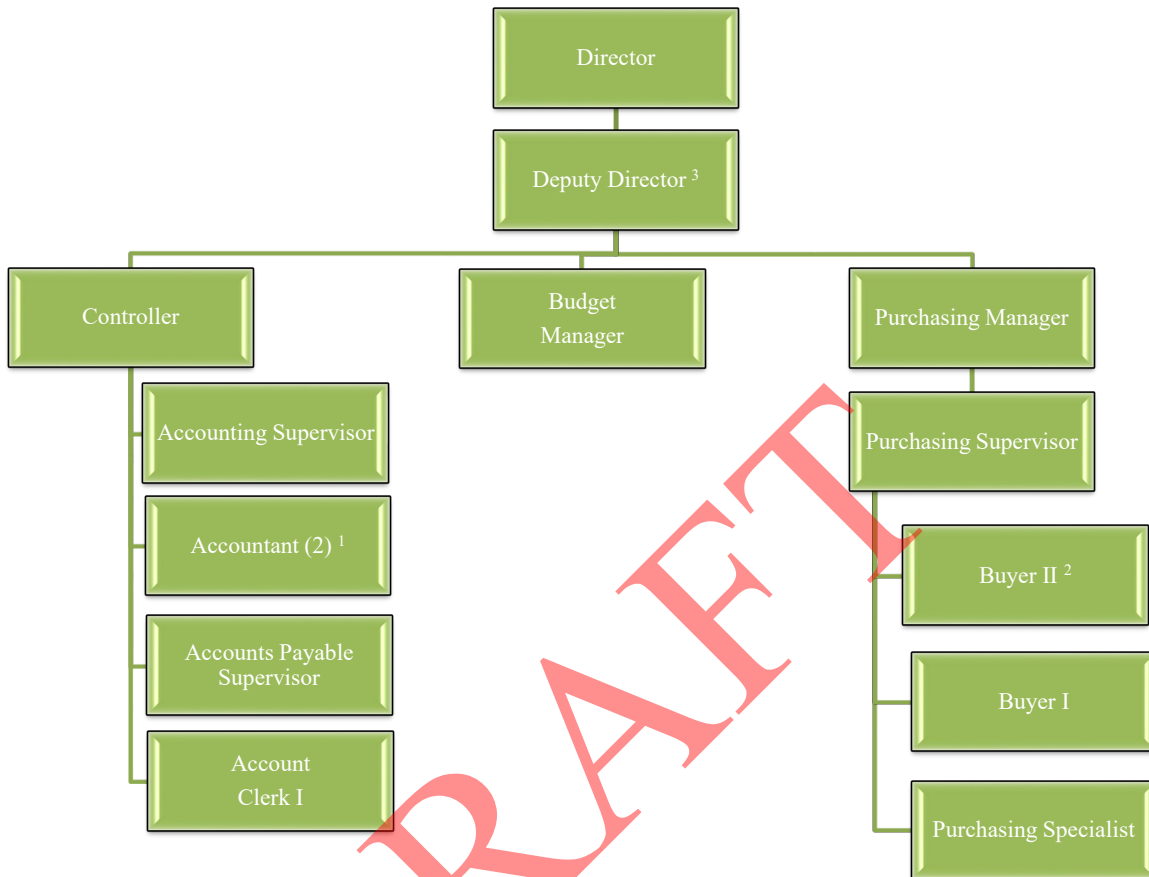
CITY MANAGER

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| PERSONAL SERVICES | | | | | |
| 001-0410-512.12-01 | SAL & WAGES-REGULAR ¹ | \$ 788,819 | \$ 813,758 | \$ 843,599 | \$ 880,767 |
| 001-0410-512.13-05 | SAL & WAGES-LONGEVITY | 7,000 | 4,000 | 5,000 | 5,000 |
| 001-0410-512.14-01 | SAL & WAGES-OVERTIME | 4,520 | 2,133 | 4,000 | 4,000 |
| 001-0410-512.15-07 | SAL&WAGES-VEHICLE ALLOW | 682 | 3,620 | 3,600 | 3,600 |
| 001-0410-512.15-08 | SAL&WAGES-VEHICLE BENEFIT | 5,996 | 5,975 | 6,100 | 5,600 |
| 001-0410-512.15-09 | SAL & WAGES-PHONE ALLOW | 3,249 | 3,727 | 4,800 | 4,800 |
| 001-0410-512.21-01 | CONTRIB-SS TAX(EMPLOYER) | 44,523 | 46,478 | 49,299 | 50,667 |
| 001-0410-512.21-02 | CONTRIB-MED TAX(EMPLOYER) | 11,313 | 11,789 | 12,748 | 13,105 |
| 001-0410-512.22-01 | FRS CONTRIB-EMPLOYER | 96,157 | 132,893 | 154,943 | 174,330 |
| 001-0410-512.23-01 | HEALTH & LIFE INS | 97,425 | 59,840 | 111,810 | 165,722 |
| TOTAL APPROPRIATION | | \$ 1,059,684 | \$ 1,084,213 | \$ 1,195,899 | \$ 1,307,591 |
| OPERATING EXPENSES | | | | | |
| 001-0410-512.30-01 | OPERATING EXPENSE | \$ 5,188 | \$ 4,820 | \$ 7,000 | \$ 7,000 |
| 001-0410-512.31-02 | PROF'L SVCS-MEDICAL | 105 | 135 | 155 | 155 |
| 001-0410-512.31-09 | PROF'L SVCS-OTHER | - | 4,425 | 68,075 | 11,000 |
| 001-0410-512.31-12 | GRANT WRITING SERVICES | - | - | - | 75,000 |
| 001-0410-512.31-13 | RECORDS MANAGEMENT | 151 | - | 2,000 | 500 |
| 001-0410-512.34-01 | ADVERTISING | 7,560 | 3,095 | 7,500 | 9,100 |
| 001-0410-512.40-03 | TRAVEL & PER DIEM | 3,390 | 1,864 | 10,500 | 15,000 |
| 001-0410-512.41-01 | COMMUNICATIONS SVCS | 2,765 | 2,573 | 2,750 | 3,800 |
| 001-0410-512.42-06 | POSTAGE | 27 | 3,295 | 500 | 500 |
| 001-0410-512.44-01 | RENTALS & LEASES | 2,407 | 1,987 | 4,000 | 4,000 |
| 001-0410-512.44-06 | RENTALS & LEASES - VEHICLES | - | - | - | 9,500 |
| 001-0410-512.46-03 | MAINT-OFFICE EQUIPMENT | 55 | 55 | 150 | 150 |
| 001-0410-512.46-06 | R&M/REPAIR & MAIN SVC | 8,024 | 8,425 | 11,000 | 10,000 |
| 001-0410-512.47-02 | PRINTING & BINDING | 22,549 | 31,461 | 112,000 | 112,000 |
| 001-0410-512.51-01 | OFFICE SUPPLIES | 3,341 | 2,309 | 5,000 | 5,000 |
| 001-0410-512.52-15 | OPERATING SUPPLIES-OTHER | 11,307 | 7,085 | 8,160 | 8,160 |
| 001-0410-512.54-01 | SUBSCRIPTION & MEMBERSHIP | 4,324 | 4,039 | 6,850 | 6,929 |
| 001-0410-512.54-05 | EDUCATION & TRAINING | 1,880 | 1,920 | 7,800 | 7,800 |
| TOTAL APPROPRIATION | | \$ 73,073 | \$ 77,488 | \$ 253,440 | \$ 285,594 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 1,132,757 | \$ 1,161,701 | \$ 1,449,339 | \$ 1,593,185 |

¹ SENIOR MANAGEMENT SALARIES OF \$212,242 AND \$159,922 ARE INCLUDED IN SALARY & WAGES REGULAR.

FINANCE

14 FULL TIME



¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.

³ Only 1 of 2 positions of Deputy Finance Director and Assistant Director of Finance will be filled at any time.

FINANCE

| POSITION SUMMARY | | | | | |
|--|----------------|----------------|-----------------|-----------------|----------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Director of Finance | 1 | 1 | 1 | 1 | 1 |
| Deputy Finance Director ³ | - | - | - | - | 1 |
| Assistant Director of Finance ³ | 1 | 1 | 1 | 1 | 1 |
| Controller | 1 | 1 | 1 | 1 | 1 |
| Accounting Supervisor | 1 | 1 | 1 | 1 | 1 |
| Accountant ¹ | 2 | 2 | 2 | 2 | 2 |
| Accounts Payable Supervisor | 1 | 1 | 1 | 1 | 1 |
| Account Clerk I | 1 | 1 | 1 | 1 | 1 |
| Budget Manager | 1 | 1 | 1 | 1 | 1 |
| Total Accounting/Budget Personnel | 9 | 9 | 9 | 9 | 9 |
| Purchasing Manager | 1 | 1 | 1 | 1 | 1 |
| Purchasing Supervisor | 1 | 1 | 1 | 1 | 1 |
| Buyer II ² | - | 1 | 1 | 1 | 1 |
| Buyer I | 1 | 1 | 1 | 1 | 1 |
| Purchasing Specialist | 1 | 1 | 1 | 1 | 1 |
| Total Purchasing Personnel | 4 | 5 | 5 | 5 | 5 |
| Total Positions | 13 | 14 | 14 | 14 | 14 |

¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.

³ Only 1 of 2 positions of Deputy Finance Director and Assistant Director of Finance will be filled at any time.

FINANCE

ACCOUNTING/BUDGET DIVISION COST CENTER (0610)

PROGRAM DESCRIPTION

The Accounting/Budget Division oversees major financial activities which include providing critical support to operating departments, component units, and external customers. The Division performs various functions including the annual audit, financial reporting, accounts payable, accounts receivable, treasury management, and administration of various contracts. In addition, the Division is responsible for the preparation and administration of the annual operating and capital improvement budgets.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate community, the Accounting/Budget Division continues to develop methods for improving City processes and procedures for residents and businesses. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Accounting/Budget Division develops and implements policies and procedures to promote sound financial management and sustainability. In addition, the Division continually seeks to meet the standards and criteria necessary to obtain the Government Financial Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

BUDGET EXPENDITURES /EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Personal Services | \$ 1,024,463 | \$ 1,132,989 | \$ 1,190,293 | \$ 1,260,839 | \$ 70,546 | 5.93% |
| Operating Expenses | 116,356 | 107,717 | 147,650 | 155,000 | 7,350 | 4.98% |
| TOTAL | \$ 1,140,819 | \$ 1,240,706 | \$ 1,337,943 | \$ 1,415,839 | \$ 77,896 | 5.82% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Receive Certificate of Achievement for Excellence in Financial Reporting from GFOA | Yes | Yes | Yes | Yes | N/A |
| Receive the Distinguished Budget Presentation Award from GFOA | Yes | Yes | Yes | Yes | N/A |
| Receive unmodified audit opinion that financial statements are presented fairly | N/A | Yes | Yes | Yes | N/A |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



FINANCE

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| ACCOUNTING/BUDGET DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-0610-513.12-01 | SAL & WAGES-REGULAR ¹ | \$ 747,571 | \$ 818,563 | \$ 851,115 | \$ 893,485 |
| 001-0610-513.13-05 | SAL & WAGES-LONGEVITY | 3,000 | 3,000 | 3,000 | 3,000 |
| 001-0610-513.15-07 | SAL&WAGES-VEHICLE ALLOW | 3,630 | 3,620 | 3,600 | 3,600 |
| 001-0610-513.15-09 | SAL & WAGES-PHONE ALLOW | 1,934 | 1,930 | 1,920 | 1,920 |
| 001-0610-513.21-01 | CONTRIB-SS TAX(EMPLOYER) | 43,450 | 47,396 | 51,890 | 54,634 |
| 001-0610-513.21-02 | CONTRIB-MED TAX(EMPLOYER) | 10,334 | 11,289 | 12,465 | 13,079 |
| 001-0610-513.22-01 | FRS CONTRIB-EMPLOYER | 86,764 | 106,438 | 122,900 | 135,534 |
| 001-0610-513.23-01 | HEALTH & LIFE INS | 127,780 | 140,753 | 143,403 | 155,587 |
| TOTAL APPROPRIATION | | \$ 1,024,463 | \$ 1,132,989 | \$ 1,190,293 | \$ 1,260,839 |
| OPERATING EXPENSES | | | | | |
| 001-0610-513.30-92 | CREDIT CARD PYMT CHARGES | \$ 575 | \$ 570 | \$ 600 | \$ 600 |
| 001-0610-513.31-02 | PROFL SVCS-MEDICAL | 235 | 70 | 200 | 200 |
| 001-0610-513.31-09 | PROFL SVCS-OTHER | - | - | 5,000 | 2,000 |
| 001-0610-513.32-01 | ACCOUNTING & AUDITING | 74,841 | 65,857 | 77,800 | 92,000 |
| 001-0610-513.34-01 | ADVERTISING | - | - | - | - |
| 001-0610-513.40-03 | TRAVEL & PER DIEM | 511 | 14 | 500 | 300 |
| 001-0610-513.41-01 | COMMUNICATIONS SVCS | - | 256 | 540 | 500 |
| 001-0610-513.42-06 | POSTAGE | 19 | 20 | 100 | 100 |
| 001-0610-513.44-01 | RENTALS & LEASES | 2,696 | 1,246 | 3,000 | 3,000 |
| 001-0610-513.46-03 | MAINT-OFFICE EQUIPMENT | - | - | 500 | 500 |
| 001-0610-513.46-06 | REPAIR & MAINTENANCE SVCS | 23,229 | 24,390 | 29,000 | 40,000 |
| 001-0610-513.47-02 | PRINTING & BINDING | 160 | 244 | 300 | 300 |
| 001-0610-513.52-15 | OPERATING SUPPLIES-OTHER | 8,149 | 10,306 | 10,500 | 10,500 |
| 001-0610-513.54-01 | SUBSCRIPTION & MEMBERSHIP | 2,740 | 3,249 | 17,200 | 3,000 |
| 001-0610-513.54-05 | EDUCATION & TRAINING | 3,201 | 1,495 | 2,410 | 2,000 |
| TOTAL APPROPRIATION | | \$ 116,356 | \$ 107,717 | \$ 147,650 | \$ 155,000 |
| ACCOUNTING/BUDGET DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 1,140,819 | \$ 1,240,706 | \$ 1,337,943 | \$ 1,415,839 |

¹ SENIOR MANAGEMENT SALARY OF \$163,604 IS INCLUDED IN SALARY & WAGES REGULAR.

FINANCE

PURCHASING DIVISION
COST CENTER (0620)

PROGRAM DESCRIPTION

The Purchasing Division works to procure goods, materials, services, and construction contracts for the City, in an ethical and professional manner. This is accomplished utilizing accepted procurement methods (including Florida State Statutes, City Code of Ordinances, etc.) in the preparation and distribution of requests for quotes, bids, letters of interest and requests for proposals. In addition to the above, the Purchasing Division provides support services for the Community Redevelopment Agency, including formal bid procurement. The Division also directs the disposition of vehicles, equipment, and other surplus items; administers various City contracts; and maintains the annual City inventory.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Purchasing Division helps to maintain the City's financial stability and solvency by its continued efforts to utilize cost saving sources of supply and procurement methods. Cost savings have been achieved by taking advantage of cooperative procurement opportunities, as well as tailoring the City's formal procurement specifications to invite optimum competition while still ensuring the quality, value and compatibility of the products and services ultimately obtained.

BUDGET EXPENDITURES / EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 448,450 | \$ 497,381 | \$ 527,057 | \$ 572,359 | \$ 45,302 | 8.60% |
| Operating Expenses | 19,257 | 15,229 | 22,000 | 22,000 | - | 0.00% |
| TOTAL | \$ 467,707 | \$ 512,610 | \$ 549,057 | \$ 594,359 | \$ 45,302 | 8.25% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of prospective new vendor introduction submissions received and processed by Purchasing within three business days after receipt | 99% | 100% | 95% | 95% | 0% |
| Percentage of purchase order change requests received and processed by Purchasing within two business days after request is received and funding and dollar threshold approvals are obtained | N/A | 100% | 95% | 95% | 0% |
| Participation by Purchasing staff in governmental Purchasing related meetings and continuing education offerings | 100% | 100% | 95% | 95% | 0% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



FINANCE

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|---------------------------|---------------------|---------------------|---------------------|---------------------|
| PURCHASING DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-0620-513.12-01 | SAL & WAGES-REGULAR | \$ 312,340 | \$ 347,078 | \$ 363,680 | \$ 391,912 |
| 001-0620-513.13-05 | SAL & WAGES-LONGEVITY | 7,000 | 7,000 | 7,000 | 8,000 |
| 001-0620-513.14-01 | SAL & WAGES-OVERTIME | - | - | 800 | 800 |
| 001-0620-513.15-09 | SAL & WAGES-PHONE ALLOW | 968 | 965 | 960 | 960 |
| 001-0620-513.21-01 | CONTRIB-SS TAX(EMPLOYER) | 18,525 | 20,570 | 23,091 | 24,904 |
| 001-0620-513.21-02 | CONTRIB-MED TAX(EMPLOYER) | 4,333 | 4,811 | 5,400 | 5,824 |
| 001-0620-513.22-01 | FRS CONTRIB-EMPLOYER | 26,568 | 31,488 | 38,077 | 43,517 |
| 001-0620-513.23-01 | HEALTH & LIFE INS | 78,716 | 85,469 | 88,049 | 96,442 |
| TOTAL APPROPRIATION | | \$ 448,450 | \$ 497,381 | \$ 527,057 | \$ 572,359 |
| OPERATING EXPENSES | | | | | |
| 001-0620-513.34-01 | ADVERTISING | \$ 567 | \$ 825 | \$ 900 | \$ 900 |
| 001-0620-513.40-03 | TRAVEL & PER DIEM | 1,632 | 6 | 1,500 | 1,500 |
| 001-0620-513.42-06 | POSTAGE | - | - | 150 | 150 |
| 001-0620-513.44-01 | RENTALS & LEASES | 1,439 | 942 | 2,200 | 2,200 |
| 001-0620-513.46-03 | MAINT-OFFICE EQUIPMENT | - | - | 250 | 250 |
| 001-0620-513.46-06 | REPAIR & MAINTENANCE SVCS | 8,310 | 8,484 | 9,000 | 9,000 |
| 001-0620-513.47-02 | PRINTING & BINDING | 69 | - | 300 | 300 |
| 001-0620-513.52-15 | OPERATING SUPPLIES-OTHER | 5,234 | 3,041 | 3,700 | 3,700 |
| 001-0620-513.54-01 | SUBSCRIPTION & MEMBERSHIP | 832 | 1,265 | 1,000 | 1,000 |
| 001-0620-513.54-05 | EDUCATION & TRAINING | 1,174 | 666 | 3,000 | 3,000 |
| TOTAL APPROPRIATION | | \$ 19,257 | \$ 15,229 | \$ 22,000 | \$ 22,000 |
| PURCHASING DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 467,707 | \$ 512,610 | \$ 549,057 | \$ 594,359 |
| FINANCE DEPARTMENT | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 1,608,526 | \$ 1,753,316 | \$ 1,887,000 | \$ 2,010,198 |

NON-DEPARTMENTAL

COST CENTER (0710)

PROGRAM DESCRIPTION

Non-Departmental refers to expenditures that are not assigned to a specific department. It includes retiree benefits, final leave payouts, and operating expenditures that support general management, centralized administrative support functions, or non-program related activities.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------|
| Personal Services | \$ 1,895,768 | \$ 1,816,940 | \$ 1,661,835 | \$ 1,787,000 | 125,165 | 7.53% |
| Operating Expenses | 3,194,875 | 2,609,773 | 4,298,841 | 2,948,969 | (1,349,872) | -31.40% |
| Capital | - | 147,217 | 300,000 | - | (300,000) | -100.00% |
| Grants and Aid | 3,233,892 | 3,846,271 | 4,259,527 | 4,667,430 | 407,903 | 9.58% |
| Contingency | - | - | 150,000 | 150,000 | - | 0.00% |
| Transfers | 3,109,694 | 3,412,716 | 840,000 | 801,125 | (38,875) | -4.63% |
| TOTAL | \$ 11,434,229 | \$ 11,832,917 | \$ 11,510,203 | \$ 10,354,524 | \$ (1,155,679) | -10.04% |

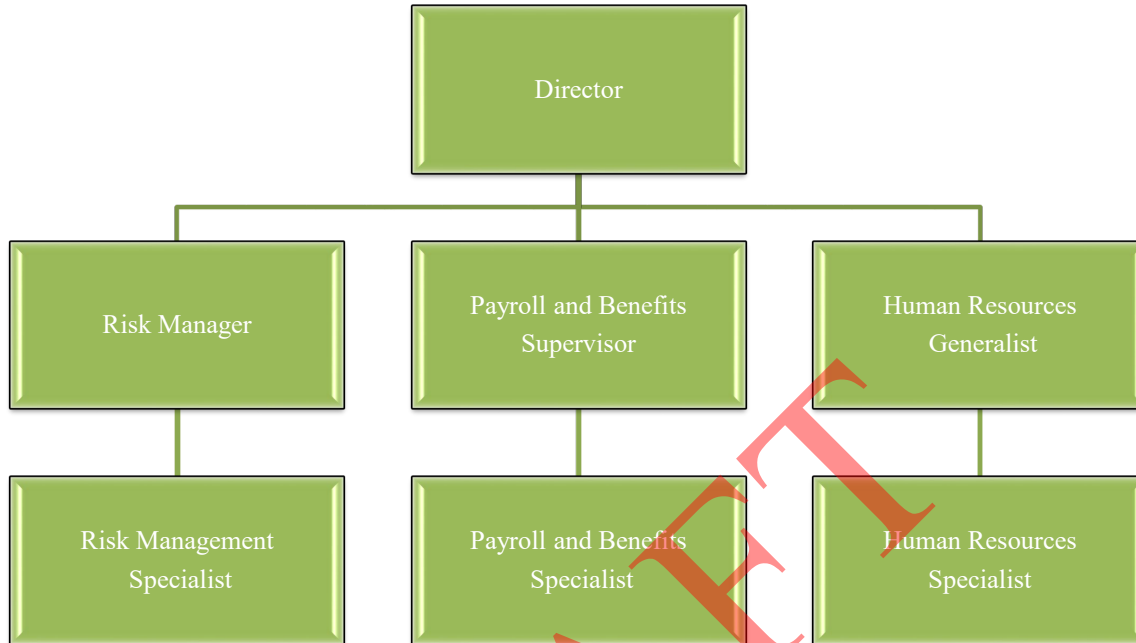
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NON-DEPARTMENTAL

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|------------------------------------|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| PERSONAL SERVICES | | | | | |
| 001-0710-519.12-18 | ACCRUED LEAVE PAYOUTS | \$ 924,560 | \$ 809,268 | \$ 600,000 | \$ 600,000 |
| 001-0710-519.22-03 | CONTRIBUTION - HEALTH TRUST | 23,263 | 21,706 | 22,000 | 22,000 |
| 001-0710-519.22-04 | FRINGE-LUMP SUM PAY | 120,456 | 108,363 | 152,880 | 150,000 |
| 001-0710-519.23-14 | RETIREE - PREMIUM | 824,189 | 877,603 | 882,955 | 1,000,000 |
| 001-0710-519.25-01 | UNEMPLOYMENT COMP - PAYMENTS | 3,300 | - | 4,000 | 15,000 |
| | TOTAL APPROPRIATION | \$ 1,895,768 | \$ 1,816,940 | \$ 1,661,835 | \$ 1,787,000 |
| OPERATING EXPENSES | | | | | |
| 001-0710-519.30-01 | OPERATING EXPENSE | \$ - | \$ 2,163 | \$ - | \$ - |
| 001-0710-519.30-10 | EMERGENCY PREPAREDNESS | 7,799 | 67,686 | 103,854 | 25,000 |
| 001-0710-519.30-28 | SPECIAL EVENTS | - | 4,303 | - | - |
| 001-0710-519.31-02 | PROFL SVCS-MEDICAL | 9,157 | 7,522 | 12,000 | 12,000 |
| 001-0710-519.31-09 | PROFL SVCS-OTHER | - | 2,349 | 215,000 | 150,000 |
| 001-0710-519.31-23 | ALLOCATION OF COSTS STUDY | - | - | 12,000 | 12,000 |
| 001-0710-519.31-25 | GENERAL COST ALLOCATION - BLDG. | - | - | - | 690,869 |
| 001-0710-519.31-30 | PROF SVC-SPEC MAGISTRATE | 7,766 | 3,899 | 10,000 | 10,000 |
| 001-0710-519.31-58 | PROF SV-ACTUARIAL GASB 45 | 9,000 | 3,000 | 9,000 | 9,000 |
| 001-0710-519.31-61 | PROF SERV-LABOR DISPUTES | - | - | 10,000 | 10,000 |
| 001-0710-519.31-64 | PROF SVCS-ARBITRAGE CALC | - | 2,163 | 6,600 | 6,600 |
| 001-0710-519.31-73 | CONSULTANT | 9,000 | 24,750 | 25,000 | 25,000 |
| 001-0710-519.31-78 | CORAL SPRINGS DISPATCH | - | - | 1,781,887 | - |
| 001-0710-519.34-46 | CONTRACT SVCS-LOBBYIST | 50,000 | 50,000 | 50,000 | 50,000 |
| 001-0710-519.34-48 | CONTRACT SVCS-CODE RED | 5,000 | 5,000 | 5,000 | - |
| 001-0710-519.39-03 | OPER EXP-BANK FEES | 23,356 | 18,871 | 27,000 | 27,000 |
| 001-0710-519.39-04 | OPERATING EXP-REBRANDING | - | - | 10,000 | 10,000 |
| 001-0710-519.41-01 | COMMUNICATIONS SVCS | 17,854 | 14,192 | 30,000 | 20,000 |
| 001-0710-519.45-27 | INSURANCE CHARGES | 2,950,000 | 2,000,000 | 1,500,000 | 1,500,000 |
| 001-0710-519.47-02 | PRINTING & BINDING | 959 | - | 1,500 | 1,500 |
| 001-0710-519.52-15 | OPERATING SUPPLIES - OTHER | 15,485 | 14,142 | 10,000 | 10,000 |
| 001-0710-519.54-13 | ED & TRAINING FPE & NON-BARGAINING | 10,899 | 7,567 | 30,000 | 30,000 |
| 001-0710-519.55-08 | SOLID WASTE EXPENSES | 7,970 | 12,390 | 50,000 | 50,000 |
| 001-0710-519.55-09 | RECYCLING EXPENSES | 70,630 | 369,776 | 400,000 | 300,000 |
| | TOTAL APPROPRIATION | \$ 3,194,875 | \$ 2,609,773 | \$ 4,298,841 | \$ 2,948,969 |
| CAPITAL EXPENSES | | | | | |
| 001-0710-519.64-08 | TELEPHONE SYSTEM | \$ - | \$ 147,217 | \$ - | \$ - |
| 001-0710-519.63-65 | COMMUNICATION NETWORKING | - | - | 300,000 | - |
| | TOTAL APPROPRIATION | \$ - | \$ 147,217 | \$ 300,000 | \$ - |
| GRANTS & AID | | | | | |
| 001-0710-519.81-01 | CONTRIBUTIONS-CRA | \$ 3,180,592 | \$ 3,750,971 | \$ 4,164,227 | \$ 4,572,130 |
| 001-0710-519.81-02 | CONTRIB-NWFPSC(FRS) | - | 42,000 | 42,000 | 42,000 |
| 001-0710-519.81-03 | CONTRIB-NWFPSC/ECA & CNSL | 53,300 | 53,300 | 53,300 | 53,300 |
| | TOTAL APPROPRIATION | \$ 3,233,892 | \$ 3,846,271 | \$ 4,259,527 | \$ 4,667,430 |
| TRANSFERS & CONTINGENCY | | | | | |
| 001-0710-519.91-02 | CONTINGENCY | \$ - | \$ - | \$ 150,000 | \$ 150,000 |
| 001-0710-581.91-15 | TRANSFER TO CAPITAL IMPRV FUND | 2,795,844 | 1,080,416 | 840,000 | 801,125 |
| 001-0710-581.91-75 | TRANSFER TO SHIP | 132,465 | - | - | - |
| 001-0710-581.91-79 | TRANSFER TO NSP1 FUND (132) | 181,385 | - | - | - |
| 001-0710-581.91-80 | TRANSFER TO BUILDING FUND | - | 2,332,300 | - | - |
| | TOTAL APPROPRIATION | \$ 3,109,694 | \$ 3,412,716 | \$ 990,000 | \$ 951,125 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 11,434,229 | \$ 11,832,917 | \$ 11,510,203 | \$ 10,354,524 |

HUMAN RESOURCES

7 FULL TIME



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|---------------------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|
| Director of Human Resources | 1 | 1 | 1 | 1 | 1 |
| Risk Manager | 1 | 1 | 1 | 1 | 1 |
| Risk Management Specialist | - | 1 | 1 | 1 | 1 |
| Payroll and Benefits Supervisor | 1 | 1 | 1 | 1 | 1 |
| Payroll and Benefits Specialist | 1 | 1 | 1 | 1 | 1 |
| Human Resources Specialist | 2 | 1 | 1 | 1 | 1 |
| Human Resources Generalist | 1 | 1 | 1 | 1 | 1 |
| Total Positions | 7 | 7 | 7 | 7 | 7 |

HUMAN RESOURCES

COST CENTER (0810)

PROGRAM DESCRIPTION

The Human Resources Department serves the City of Margate and its employees by hiring and retaining the best possible candidates; managing pay and benefits; providing payroll services; managing risk and liabilities; delivering training and employee coaching; partnering in collective bargaining; and contributing as an important strategic partner in all areas of City operations. Human Resources assists City departments with any organizational issue that touches employees in some way.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Human Resources Department supports the health of our employees by promoting numerous wellness initiatives and ensuring prompt access to quality medical services throughout the year. The Human Resources Department also supports Goal 4, a High Performance City Team Producing Results for the Margate Community by continuously creating and modifying City-wide policies and procedures to provide clarity, legal compliance and consistency. The Department also offers ongoing educational opportunities to employees in the areas of customer service, leadership and other soft skills, as well as professional and technical training.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|-------------------|-------------------|--------------------|-------------------|------------------|--------------|
| Personal Services | \$ 719,737 | \$ 724,511 | \$ 784,444 | \$ 836,112 | \$ 51,668 | 6.59% |
| Operating Expenses | 119,928 | 158,838 | 180,811 | 156,571 | (24,240) | -13.41% |
| Capital | 17,821 | - | - | - | - | 0.00% |
| TOTAL | \$ 857,486 | \$ 883,349 | \$ 965,255 | \$ 992,683 | \$ 27,428 | 2.84% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| Number of employee training and educational sessions offered | 37 | 10 | 12 | 10 | -17% |
| Number of City policies and/or code sections revised or created | 14 | 6 | 5 | 6 | 20% |
| Percentage of Workers' Compensation first notice of injury (FNOI) submitted to the third party administrator within three business days | N/A | N/A | 85% | 85% | 0% |

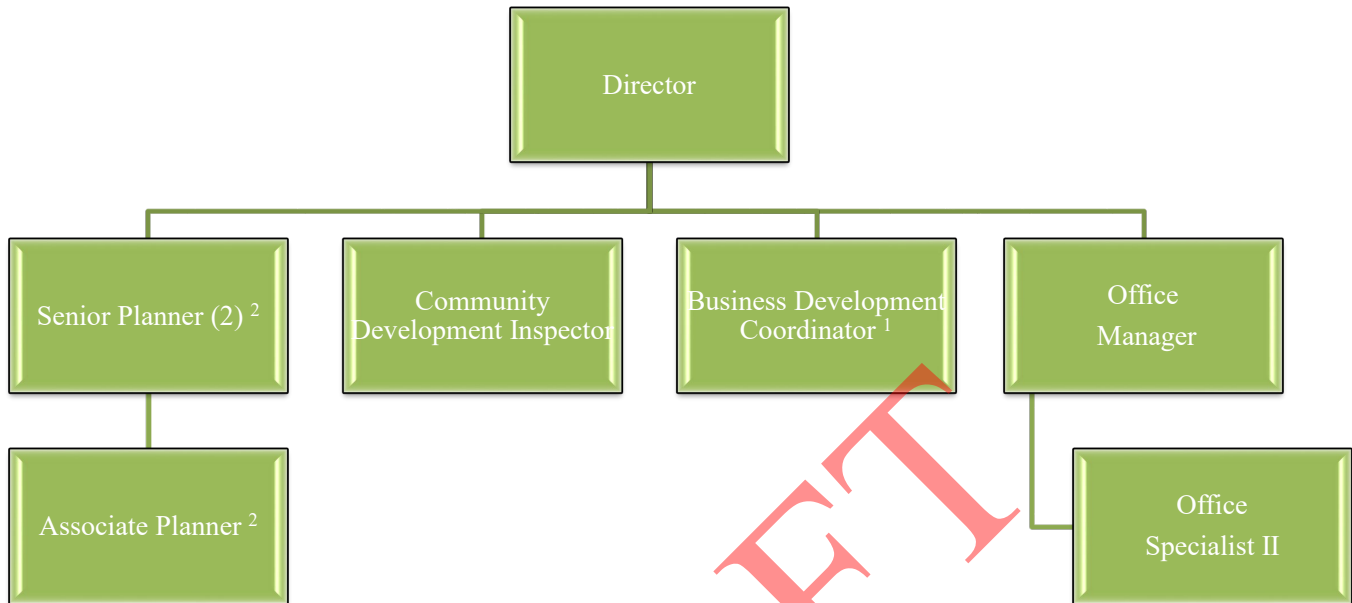
HUMAN RESOURCES

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| PERSONAL SERVICES | | | | | |
| 001-0810-513.12-01 | SAL & WAGES-REGULAR ¹ | \$ 509,958 | \$ 506,048 | \$ 537,220 | \$ 574,366 |
| 001-0810-513.13-05 | SAL & WAGES-LONGEVITY | 10,677 | 8,000 | 9,000 | 6,000 |
| 001-0810-513.14-01 | SAL & WAGES-OVERTIME | 2,946 | 494 | 2,000 | 2,000 |
| 001-0810-513.15-07 | SAL&WAGES-VEHICLE ALLOW | 3,264 | 3,620 | 3,600 | 3,600 |
| 001-0810-513.15-09 | SAL & WAGES-PHONE ALLOW | 1,838 | 1,930 | 1,920 | 1,920 |
| 001-0810-513.21-01 | CONTRIB-SS TAX(EMPLOYER) | 29,819 | 29,838 | 36,130 | 36,324 |
| 001-0810-513.21-02 | CONTRIB-MED TAX(EMPLOYER) | 7,201 | 6,978 | 8,450 | 8,524 |
| 001-0810-513.22-01 | FRS CONTRIB-EMPLOYER | 63,833 | 67,932 | 82,860 | 89,585 |
| 001-0810-513.23-01 | HEALTH & LIFE INS | 90,201 | 99,671 | 103,264 | 113,793 |
| | TOTAL APPROPRIATION | \$ 719,737 | \$ 724,511 | \$ 784,444 | \$ 836,112 |
| OPERATING EXPENSES | | | | | |
| 001-0810-513.30-01 | OPERATING EXPENSE | \$ 7,713 | \$ 6,680 | \$ 10,800 | \$ 10,800 |
| 001-0810-513.30-05 | CIVIL SERVICE BOARD | - | - | 250 | 250 |
| 001-0810-513.31-02 | PROF'L SVCS-MEDICAL | 300 | - | 230 | 230 |
| 001-0810-513.31-09 | PROF'L SVCS-OTHER | 6,635 | 45,184 | 36,900 | 13,050 |
| 001-0810-513.34-01 | ADVERTISING | 1,988 | - | 2,500 | 2,500 |
| 001-0810-513.34-65 | PAYROLL PROCESSING | 76,998 | 79,135 | 86,500 | 86,500 |
| 001-0810-513.40-03 | TRAVEL & PER DIEM | 156 | 538 | 2,000 | 2,000 |
| 001-0810-513.41-01 | COMMUNICATIONS SVCS | 144 | 120 | 500 | 500 |
| 001-0810-513.41-08 | PRINTING | 152 | 183 | 500 | 500 |
| 001-0810-513.44-01 | RENTALS & LEASES | 4,476 | 4,088 | 6,500 | 5,200 |
| 001-0810-513.46-03 | MAINT-OFFICE EQUIPMENT | - | - | 350 | 350 |
| 001-0810-513.46-06 | REPAIR & MAINTENANCE SVCS | 6,916 | 7,262 | 12,500 | 13,100 |
| 001-0810-513.51-01 | OFFICE SUPPLIES | 5,160 | 11,024 | 7,190 | 6,200 |
| 001-0810-513.54-01 | SUBSCRIPTION & MEMBERSHIP | 1,671 | 516 | 1,591 | 1,591 |
| 001-0810-513.54-05 | EDUCATION & TRAINING | 7,619 | 4,108 | 11,500 | 12,800 |
| 001-0810-513.55-02 | VOLUNTEER SERVICES | - | - | 1,000 | 1,000 |
| | TOTAL APPROPRIATION | \$ 119,928 | \$ 158,838 | \$ 180,811 | \$ 156,571 |
| CAPITAL EXPENSES | | | | | |
| 001-0810-513.62-04 | RENOVATION & CONSTRUCTION | \$ 17,821 | \$ - | \$ - | \$ - |
| | TOTAL APPROPRIATION | \$ 17,821 | \$ - | \$ - | \$ - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 857,486 | \$ 883,349 | \$ 965,255 | \$ 992,683 |

¹ SENIOR MANAGEMENT SALARY OF \$144,808 IS INCLUDED IN SALARY & WAGES REGULAR.

DEVELOPMENT SERVICES

8 FULL TIME



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| Development Services Director | 1 | 1 | 1 | 1 | 1 |
| Senior Planner ² | 1 | 1 | 1 | 1 | 2 |
| Associate Planner ² | 2 | 2 | 2 | 2 | 2 |
| Office Specialist III | 1 | - | - | - | - |
| Office Specialist II | 1 | 1 | 1 | 1 | 1 |
| Office Manager | 1 | 1 | 1 | 1 | 1 |
| Community Development Inspector | 1 | 1 | 1 | 1 | 1 |
| Business Development Coordinator ¹ | 1 | 1 | 1 | 1 | 1 |
| Code Compliance Officer | - | 1 | - | - | - |
| Total Positions | 8 | 9 | 8 | 8 | 8 |

¹ Business Development Coordinator - 75% funded by the Community Redevelopment Agency and 25% funded by the General Fund.

² Only 3 of 4 positions of Senior Planner and Associate Planner will be filled at any time.

DEVELOPMENT SERVICES

COST CENTER (1110)

PROGRAM DESCRIPTION

The Development Services Department assists and promotes the economic vitality of the City by attracting, retaining, and expanding targeted industries, including a special focus on small business growth; increasing the local tax base; fostering partnerships; and promoting job opportunities for its residents. In addition, the Development Services Department carries out all planning and zoning functions, as well as, oversees local business tax receipts to further fulfill the immediate needs and long-term visions of the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate, A Great Place to Play and Enjoy, and Goal 2, Great Suburban City in Broward County, the Development Services Department assists existing and prospective businesses by providing retention, expansion and development opportunities. The Development Services Department also provides outreach to business and community organizations to promote the City's brand.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|-------------------|-------------------|---------------------|-------------------|--------------------|---------------|
| Personal Services | \$ 736,223 | \$ 689,947 | \$ 789,518 | \$ 823,710 | \$ 34,192 | 4.33% |
| Operating Expenses | 91,824 | 96,769 | 215,820 | 123,055 | (92,765) | -42.98% |
| Capital | - | 23,775 | 39,775 | - | (39,775) | -100.00% |
| TOTAL | \$ 828,047 | \$ 810,491 | \$ 1,045,113 | \$ 946,765 | \$ (98,348) | -9.41% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Number of educational meetings with the Code Compliance Division | 2 | 2 | 2 | 2 | 0% |
| Percentage of zoning confirmation letters processed within 14 days | 95% | 95% | 95% | 95% | 0% |
| Number of on-site business visits conducted | 128 | 128 | 120 | 120 | 0% |
| Land Use Element revised and adopted | 0 | 0 | 1 | 1 | 0% |
| Zoning Code revised to conform to new Land Use Element | N/A | N/A | 1 | 1 | 0% |

DEVELOPMENT SERVICES

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|----------------------------|----------------------------------|-------------------|-------------------|--------------------|-------------------|
| PERSONAL SERVICES | | | | | |
| 001-1110-554.12-01 | SAL & WAGES-REGULAR ¹ | \$ 533,814 | \$ 506,516 | \$ 558,665 | \$ 580,667 |
| 001-1110-554.13-05 | SAL & WAGES-LONGEVITY | 4,000 | 4,000 | 4,000 | 2,000 |
| 001-1110-554.14-01 | SAL & WAGES-OVERTIME | - | 548 | 2,500 | 2,500 |
| 001-1110-554.15-07 | SAL&WAGES-VEHICLE ALLOW | 3,734 | 2,908 | 3,600 | 3,600 |
| 001-1110-554.15-09 | SAL & WAGES-PHONE ALLOW | - | 241 | 480 | 480 |
| 001-1110-554.21-01 | CONTRIB-SS TAX(EMPLOYER) | 31,449 | 30,123 | 36,630 | 36,533 |
| 001-1110-554.21-02 | CONTRIB-MED TAX(EMPLOYER) | 7,355 | 7,067 | 8,567 | 8,544 |
| 001-1110-554.22-01 | FRS CONTRIB-EMPLOYER | 67,492 | 62,155 | 80,368 | 86,126 |
| 001-1110-554.23-01 | HEALTH & LIFE INS | 88,379 | 76,389 | 94,708 | 103,260 |
| TOTAL APPROPRIATION | | \$ 736,223 | \$ 689,947 | \$ 789,518 | \$ 823,710 |

OPERATING EXPENSES

| | | | | | |
|----------------------------|---------------------------|------------------|------------------|-------------------|-------------------|
| 001-1110-554.30-01 | OPERATING EXPENSE | \$ 700 | \$ 1,002 | \$ 5,000 | \$ 3,000 |
| 001-1110-554.30-06 | ZONING BOARD | 226 | 100 | 350 | 350 |
| 001-1110-554.30-07 | BOARD OF ADJUSTMENTS | 174 | 62 | 350 | 350 |
| 001-1110-554.30-92 | CREDIT CARD PYMT CHARGES | 934 | 866 | 2,000 | 2,000 |
| 001-1110-554.31-02 | PROF'L SVCS-MEDICAL | - | 70 | 600 | 600 |
| 001-1110-554.31-09 | PROF'L SVCS-OTHER | 54,028 | 63,654 | 117,765 | 30,000 |
| 001-1110-554.34-01 | ADVERTISING | 1,054 | 429 | 3,500 | 3,500 |
| 001-1110-554.40-03 | TRAVEL & PER DIEM | 7,372 | 1,049 | 8,000 | 5,000 |
| 001-1110-554.41-01 | COMMUNICATIONS SVCS | 4,201 | 5,644 | 5,000 | 5,000 |
| 001-1110-554.42-06 | POSTAGE | - | - | 200 | 200 |
| 001-1110-554.44-01 | RENTALS & LEASES | 2,874 | 2,875 | 3,500 | 3,500 |
| 001-1110-554.44-05 | BUILDING SPACE | - | - | 21,555 | 21,555 |
| 001-1110-554.46-06 | REPAIR & MAINTENANCE SVCS | 9,527 | 10,033 | 34,000 | 34,000 |
| 001-1110-554.47-02 | PRINTING & BINDING | - | - | 1,000 | 1,000 |
| 001-1110-554.52-15 | OPERATING SUPPLIES-OTHER | 3,532 | 5,314 | 4,000 | 4,000 |
| 001-1110-554.54-01 | SUBSCRIPTION & MEMBERSHIP | 3,464 | 4,432 | 4,000 | 4,000 |
| 001-1110-554.54-05 | EDUCATION & TRAINING | 3,738 | 1,239 | 5,000 | 5,000 |
| TOTAL APPROPRIATION | | \$ 91,824 | \$ 96,769 | \$ 215,820 | \$ 123,055 |

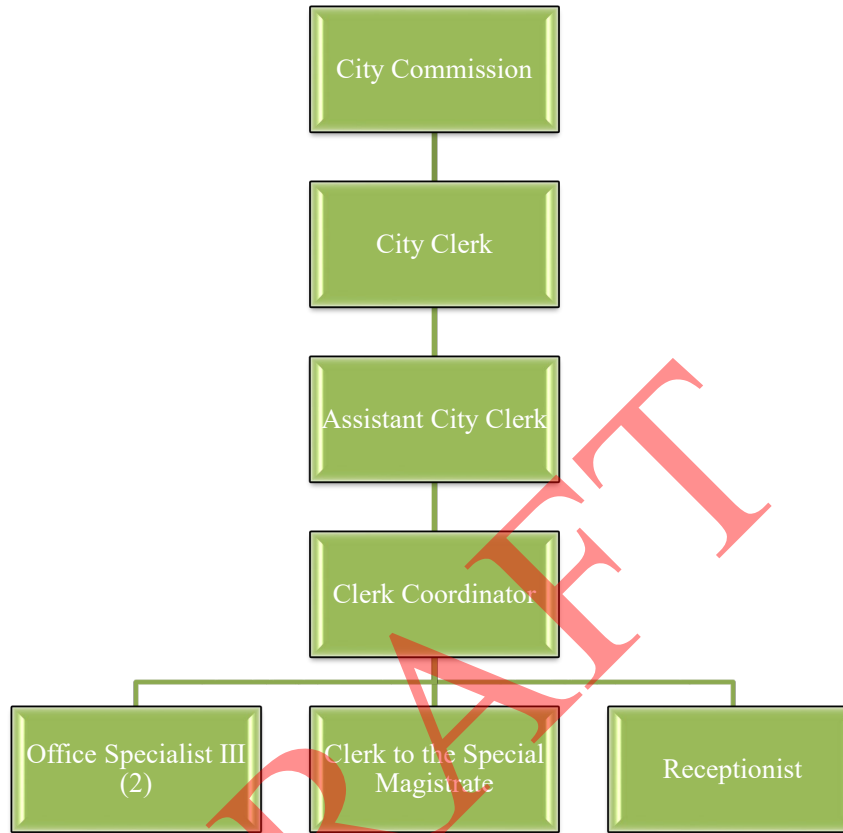
CAPITAL EXPENSES

| | | | | | |
|---------------------------------------|--------------------|-------------------|-------------------|---------------------|-------------------|
| 001-1110-554.64-09 | COMPUTER EQUIPMENT | \$ - | \$ 23,775 | \$ 39,775 | \$ - |
| TOTAL APPROPRIATION | | \$ - | \$ 23,775 | \$ 39,775 | \$ - |
| TOTAL REQUESTED APPROPRIATIONS | | | | | |
| | | \$ 828,047 | \$ 810,491 | \$ 1,045,113 | \$ 946,765 |

¹ SENIOR MANAGEMENT SALARY OF \$124,118 IS INCLUDED IN SALARY & WAGES REGULAR.

CITY CLERK

7 FULL TIME



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|---------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| City Clerk | 1 | 1 | 1 | 1 | 1 |
| Assistant City Clerk | 1 | 1 | 1 | 1 | 1 |
| Clerk Coordinator | 1 | 1 | 1 | 1 | 1 |
| Clerk to the Special Magistrate | 1 | 1 | 1 | 1 | 1 |
| Office Specialist III | 2 | 2 | 2 | 2 | 2 |
| Receptionist | 1 | 1 | 1 | 1 | 1 |
| Total Positions | 7 | 7 | 7 | 7 | 7 |

CITY CLERK

COST CENTER (1210)

PROGRAM DESCRIPTION

The City Clerk's Office is comprised of skilled professionals that serve the City Commission by providing the highest level of courteous customer service. The City Clerk's Office is responsible for noticing City Commission meetings, maintaining minutes of proceedings of the City Commission and appointed boards, processing public records requests, conducting City elections, processing lien searches and performing any duties required by the Charter, City Ordinances or by the City Commission. The City Clerk also serves as the Records Management Liaison Office for the City to the State of Florida.

PROGRAM GOALS AND OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the City Clerk's Office serves as the custodian of official records of the City of Margate; records and maintains all proceedings of the City Commission, appointed boards, and committees of the City; prepares minutes; and processes all legislation (ordinances and resolutions) for filing. Upon request, the City Clerk provides assistance to all persons in accessing non-exempt City records, in conformance with state laws. In addition, the City Clerk's Office administers City elections, fulfills the duties of Filing Officer for various campaign-related documentation, provides public notices, prepares and distributes the City Commission agendas, and coordinates the codification and publication of the City's Code of Ordinances.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 679,838 | \$ 713,626 | \$ 754,742 | \$ 782,219 | \$ 27,477 | 3.64% |
| Operating Expenses | 221,325 | 188,016 | 274,358 | 228,400 | (45,958) | -16.75% |
| TOTAL | \$ 901,163 | \$ 901,642 | \$ 1,029,100 | \$ 1,010,619 | \$ (18,481) | -1.80% |

CITY CLERK COST CENTER (1210)

| PERFORMANCE MEASURES | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
| Percentage of agendas published and posted on Granicus three (3) business days before a Regular City Commission meeting | 100% | 100% | 95% | 95% | 0% |
| Number of lien searches completed within one (1) week of receipt of request (exception - 24 hour rush requests) | 1,787 | 1,824 | 1,500 | 1,500 | 0% |
| Percentage of Resolutions and Ordinances signed, finalized, and scanned within one (1) week from Regular City Commission meeting date | 100% | 96% | 85% | 85% | 0% |
| Percentage of action agendas distributed within 48 hours | N/A | 92% | 90% | 90% | 0% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



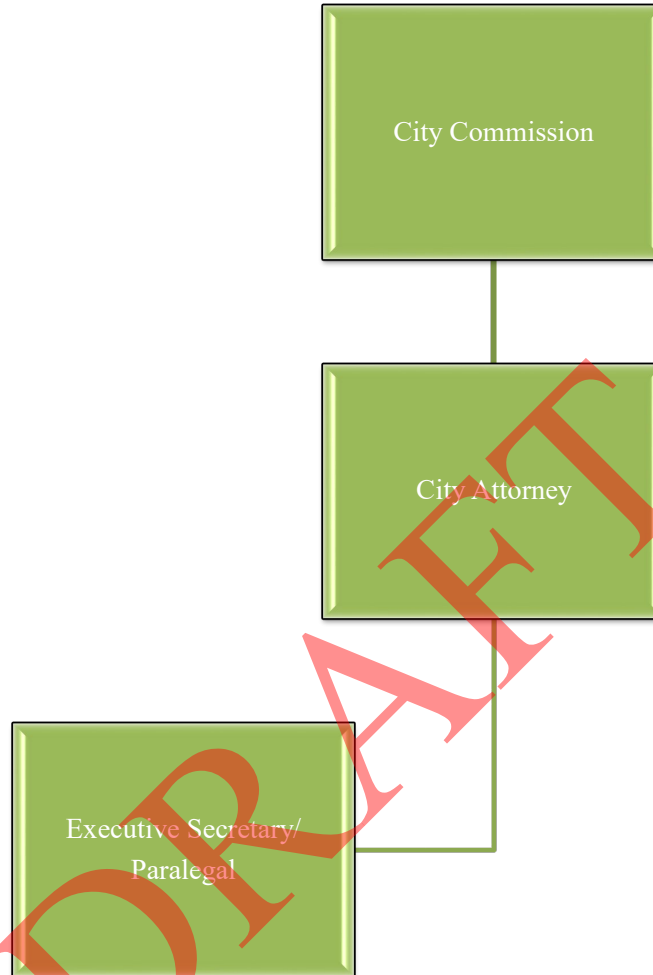
CITY CLERK

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|----------------------------------|-------------------|-------------------|---------------------|---------------------|
| PERSONAL SERVICES | | | | | |
| 001-1210-513.12-01 | SAL & WAGES-REGULAR ¹ | \$ 485,642 | \$ 517,713 | \$ 538,932 | \$ 551,999 |
| 001-1210-513.13-05 | SAL & WAGES-LONGEVITY | 5,000 | 5,000 | 5,000 | 5,000 |
| 001-1210-513.14-01 | SAL & WAGES-OVERTIME | 2,132 | 2,382 | 4,935 | 4,000 |
| 001-1210-513.15-07 | SAL&WAGES-VEHICLE ALLOW | 4,839 | 4,826 | 4,800 | 4,800 |
| 001-1210-513.15-09 | SAL & WAGES-PHONE ALLOW | 1,936 | 1,930 | 1,920 | 1,920 |
| 001-1210-513.21-01 | CONTRIB-SS TAX(EMPLOYER) | 27,510 | 29,736 | 33,062 | 33,932 |
| 001-1210-513.21-02 | CONTRIB-MED TAX(EMPLOYER) | 6,826 | 7,375 | 8,056 | 8,232 |
| 001-1210-513.22-01 | FRS CONTRIB-EMPLOYER | 65,621 | 71,367 | 83,863 | 90,615 |
| 001-1210-513.23-01 | HEALTH & LIFE INS | 80,332 | 73,297 | 74,174 | 81,721 |
| TOTAL APPROPRIATION | | \$ 679,838 | \$ 713,626 | \$ 754,742 | \$ 782,219 |
| OPERATING EXPENSES | | | | | |
| 001-1210-513.30-74 | OPER EXP-SPEC MASTER | \$ 455 | \$ 245 | \$ 650 | \$ 650 |
| 001-1210-513.30-92 | CREDIT CARD PAYMENT CHARGES | 754 | 1,224 | 1,000 | 1,000 |
| 001-1210-513.31-02 | PROF'L SVCS-MEDICAL | - | 65 | 200 | 200 |
| 001-1210-513.31-09 | PROF'L SVCS-OTHER | 81,766 | 77,595 | 101,258 | 77,100 |
| 001-1210-513.34-01 | ADVERTISING | 11,897 | 9,669 | 20,000 | 20,000 |
| 001-1210-513.34-06 | ELECTION EXPENSE | 18,350 | - | 20,000 | - |
| 001-1210-513.34-32 | RECORDS MNGMT TRAINING | 32,000 | 32,000 | 32,000 | 32,000 |
| 001-1210-513.40-03 | TRAVEL & PER DIEM | 1,353 | 868 | 6,000 | 5,500 |
| 001-1210-513.41-01 | COMMUNICATIONS SVCS | 433 | - | - | - |
| 001-1210-513.42-06 | POSTAGE | 31,265 | 30,603 | 31,000 | 31,000 |
| 001-1210-513.44-01 | RENTALS & LEASES | 8,984 | 7,743 | 10,250 | 9,500 |
| 001-1210-513.46-03 | MAINT-OFFICE EQUIPMENT | 1,176 | 1,176 | 1,200 | 1,200 |
| 001-1210-513.47-01 | CODIFICATION | 6,840 | 6,042 | 18,000 | 18,000 |
| 001-1210-513.49-01 | FILING/RECORDING FEE | 9,320 | 4,626 | 15,000 | 14,000 |
| 001-1210-513.51-01 | OFFICE SUPPLIES | 12,640 | 9,651 | 11,500 | 11,500 |
| 001-1210-513.54-01 | SUBSCRIPTION & MEMBERSHIP | 1,704 | 2,783 | 2,550 | 2,750 |
| 001-1210-513.54-05 | EDUCATION & TRAINING | 2,388 | 3,726 | 3,750 | 4,000 |
| TOTAL APPROPRIATION | | \$ 221,325 | \$ 188,016 | \$ 274,358 | \$ 228,400 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 901,163 | \$ 901,642 | \$ 1,029,100 | \$ 1,010,619 |

¹ SENIOR MANAGEMENT SALARY OF \$148,908 IS INCLUDED IN SALARY & WAGES REGULAR.

CITY ATTORNEY

2 FULL TIME



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| City Attorney | 1 | 1 | 1 | 1 | 1 |
| Assistant City Attorney | - | 1 | - | - | - |
| Executive Secretary/Paralegal | - | 1 | 1 | 1 | 1 |
| Total Positions | 1 | 3 | 2 | 2 | 2 |

CITY ATTORNEY

COST CENTER (1410)

PROGRAM DESCRIPTION

The City Attorney serves as the legal officer and prosecutor for the City and is appointed by the City Commission. The City Attorney also serves as chief legal adviser to the City Commission, City Manager, and all City departments. In addition, the City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by Charter or by Ordinance. The City Attorney, as the prosecutor for the City, represents the City in county and circuit court, presents witnesses and evidence on behalf of the City, and has the powers necessary and incidental to the prosecution of criminal cases. The City Attorney also represents the interests of the City as Code Prosecutor when a violator is represented by counsel and recommends the disposition of cases to the Special Magistrate.

The City Attorney supervises any outside counsel to assure the proper defense of the City in all legal matters. Pursuant to City Code, for all non-insured tort and liability claims resulting in litigation, based upon the nature of the liability, the complexity of the litigation, and other factors, the City Attorney makes a determination either to represent the City in said litigation, or to refer same to outside counsel.

PROGRAM GOALS AND OBJECTIVES

The City Attorney's Office provides legal advice to the City Commission, as well as all City departments in order to address and achieve all four Strategic Plan Goals.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 73,248 | \$ 343,037 | \$ 366,416 | \$ 387,041 | \$ 20,625 | 5.63% |
| Operating Expenses | 340,917 | 81,948 | 226,112 | 226,112 | - | 0.00% |
| Capital | 14,562 | 13,980 | - | - | - | 0.00% |
| TOTAL | \$ 428,727 | \$ 438,965 | \$ 592,528 | \$ 613,153 | \$ 20,625 | 3.48% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



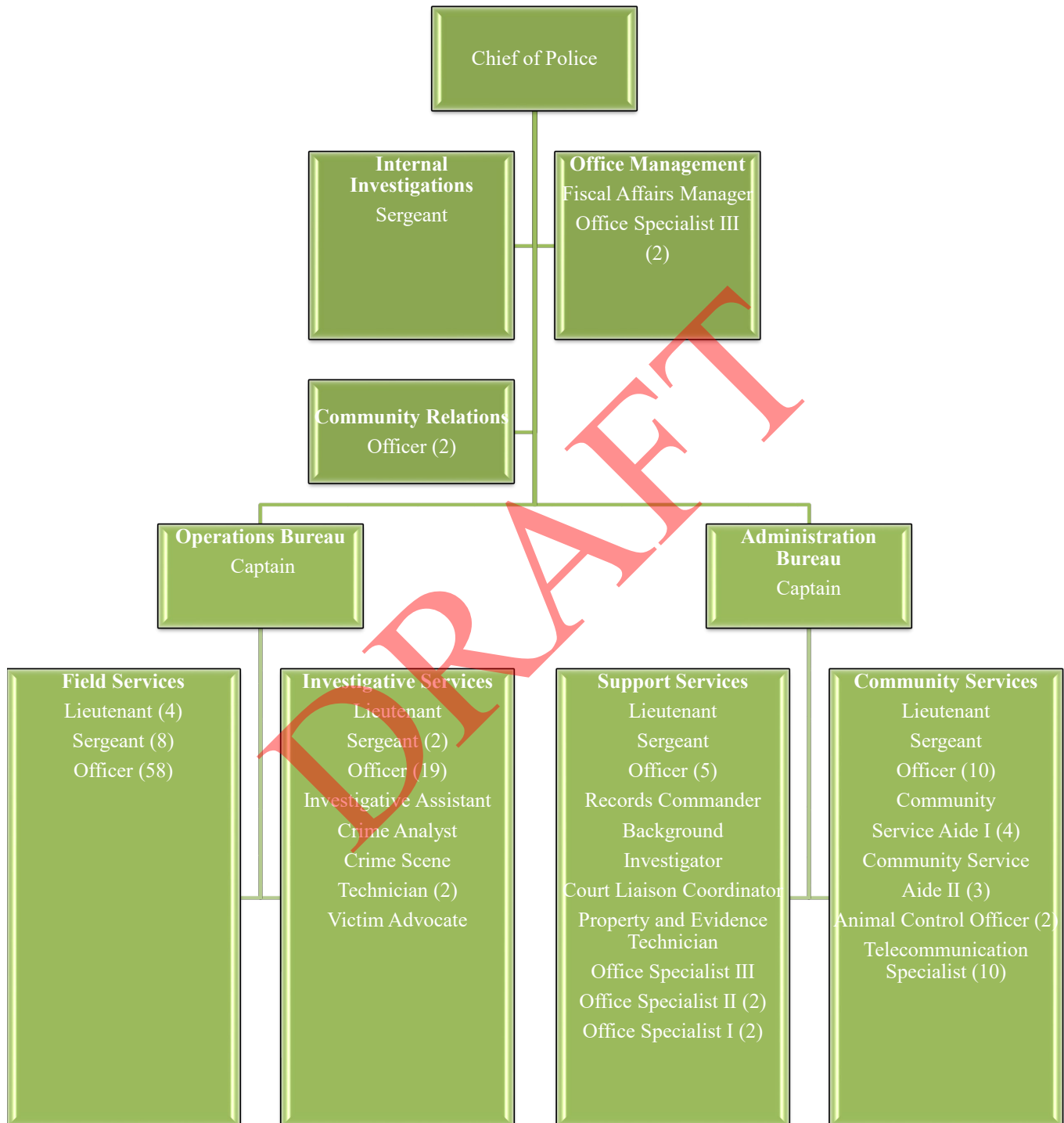
CITY ATTORNEY

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| PERSONAL SERVICES | | | | | |
| 001-1410-514.12-01 | SAL & WAGES-REGULAR ¹ | \$ 50,786 | \$ 238,473 | \$ 253,811 | \$ 264,605 |
| 001-1410-514.15-07 | SAL&WAGES-VEHICLE ALLOW | 1,358 | 4,827 | 4,800 | 4,800 |
| 001-1410-514.15-09 | SAL & WAGES-PHONE ALLOW | 272 | 965 | 960 | 960 |
| 001-1410-514.21-01 | CONTRIB-SS TAX(EMPLOYER) | 3,223 | 14,167 | 13,149 | 13,905 |
| 001-1410-514.21-02 | CONTRIB-MED TAX(EMPLOYER) | 754 | 3,414 | 3,764 | 3,920 |
| 001-1410-514.22-01 | FRS CONTRIB-EMPLOYER | 12,886 | 52,378 | 57,961 | 63,096 |
| 001-1410-514.23-01 | HEALTH & LIFE INS | 3,969 | 28,813 | 31,971 | 35,755 |
| | REQUESTED APPROPRIATION | \$ 73,248 | \$ 343,037 | \$ 366,416 | \$ 387,041 |
| OPERATING EXPENSES | | | | | |
| 001-1410-514.31-02 | PROF'L SVCS-MEDICAL | \$ - | \$ 65 | \$ 130 | \$ 130 |
| 001-1410-514.31-21 | PROF SERV-LEGAL(SPEC COUNSEL) | 315,690 | 67,464 | 174,000 | 174,000 |
| 001-1410-514.40-03 | TRAVEL & PER DIEM | 453 | 88 | 4,000 | 4,000 |
| 001-1410-514.41-01 | COMMUNICATION SERVICES | 164 | 867 | 1,350 | 1,350 |
| 001-1410-514.42-06 | POSTAGE | 31 | - | 300 | 300 |
| 001-1410-514.44-01 | RENTALS & LEASES | - | 1,987 | 4,000 | 4,000 |
| 001-1410-514.46-03 | OFFICE EQUIPMENT | - | - | 350 | 350 |
| 001-1410-514.49-02 | COURT EXPENSE | 1,610 | 1,978 | 6,000 | 6,000 |
| 001-1410-514.51-01 | OFFICE SUPPLIES | 1,621 | 1,638 | 2,000 | 2,000 |
| 001-1410-514.52-15 | OPERATING SUPPLIES -OTHER | 5,632 | 1,144 | 7,107 | 7,107 |
| 001-1410-514.54-01 | SUBSCRIPTION & MEMBERSHIP | 13,280 | 3,945 | 18,875 | 18,875 |
| 001-1410-514.54-05 | EDUCATION & TRAINING | 2,436 | 2,772 | 8,000 | 8,000 |
| | REQUESTED APPROPRIATION | \$ 340,917 | \$ 81,948 | \$ 226,112 | \$ 226,112 |
| CAPITAL EXPENSES | | | | | |
| 001-1410-514.66-01 | LAW LIBRARY | \$ 14,562 | \$ 13,980 | \$ - | \$ - |
| | REQUESTED APPROPRIATION | \$ 14,562 | \$ 13,980 | \$ - | \$ - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 428,727 | \$ 438,965 | \$ 592,528 | \$ 613,153 |

¹ SENIOR MANAGEMENT SALARIES OF \$188,895 IS INCLUDED IN SALARY & WAGES REGULAR.

POLICE

117 CERTIFIED, 36 NON-CERTIFIED - 153 TOTAL



POLICE

| POSITION SUMMARY | | | | | |
|--|----------------|----------------|-----------------|-----------------|----------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Chief of Police | 1 | 1 | 1 | 1 | 1 |
| Captain | 3 | 3 | 3 | 3 | 2 |
| Lieutenant | 7 | 7 | 7 | 7 | 7 |
| Sergeant | 13 | 13 | 13 | 13 | 13 |
| Officer | 93 | 93 | 93 | 93 | 94 |
| Total Certified Personnel | 117 | 117 | 117 | 117 | 117 |
| Court Liaison Coordinator | 1 | 1 | 1 | 1 | 1 |
| Code Compliance Officer | 6 | 5 | 5 | 5 | - |
| Animal Control Officer | 2 | 2 | 2 | 2 | 2 |
| Victim Advocate | 1 | 1 | 1 | 1 | 1 |
| Crime Scene Technician | 2 | 2 | 2 | 2 | 2 |
| Background Investigator | 1 | 1 | 1 | 1 | 1 |
| Office Manager | 1 | 1 | - | - | - |
| Records Commander | 1 | 1 | 1 | 1 | 1 |
| Fiscal Affairs Manager | - | - | 1 | 1 | 1 |
| Administrative Coordinator | 1 | 1 | - | - | - |
| Property and Evidence Technician | - | 1 | 1 | 1 | 1 |
| Office Specialist III | 3 | 2 | 3 | 3 | 3 |
| Office Specialist II | 3 | 3 | 3 | 3 | 2 |
| Office Specialist I ¹ | 3 | 3 | 3 | 2 | 2 |
| Investigative Assistant | 1 | 1 | 1 | 1 | 1 |
| Public Safety Communications Manager | 1 | - | - | - | - |
| Telecommunications Specialist ¹ | - | - | 10 | 10 | 10 |
| Call Taker ¹ | 2 | 2 | 2 | - | - |
| Community Service Aide II | 4 | 3 | 3 | 3 | 3 |
| Community Service Aide I ^{1,2} | 5 | 6 | 6 | 4 | 4 |
| Crime Analyst ² | - | - | 1 | 1 | 1 |
| Total Non-Certified Personnel | 37 | 36 | 42 | 42 | 36 |
| Total Positions | 154 | 153 | 159 | 159 | 153 |

¹ FY 2021 Adopted - Only 10 of 14 positions of Telecommunications Specialist, Community Service Aide I, Call Taker and Office Specialist I will be filled at any time.

² FY 2021 Adopted - Only 6 of 7 positions of Crime Analyst and Community Service Aide I will be filled at any time.

POLICE

COST CENTER (1810)

PROGRAM DESCRIPTION

The Police Department is a full service, accredited law enforcement agency responsible for protecting life and property; prevention and detection of crime; and enforcing applicable state law and local ordinances. The Police Department is comprised of four bureaus: Investigative Services, Field Services, Support Services, and Community Services. Among the goals of the Police Department are to maintain public order within the jurisdiction and to proactively work to preserve and improve quality of life.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate – A Great Place to Play and Enjoy, the Police Department will actively participate in a variety of community engagement, neighborhood, and City sponsored events in an effort to bolster Police – citizen relationships. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Police Department provides monthly training to enhance the effectiveness of its personnel that focuses on customer service, police tactics/responses and legal guidelines. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Police Department identifies and addresses critical public safety issues and concerns through a focused deployment of resources in areas identified as experiencing an increase in criminal activity or problematic traffic safety concerns utilizing directed patrol, special operations, and technology to positively impact crime prevention.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------------|---------------------------------|----------------------------------|---------------------------------|----------------------------|---------------------------|
| Personal Services | \$ 18,992,390 | \$ 19,320,030 | \$ 20,779,539 | \$ 20,707,137 | \$ (72,402) | -0.35% |
| Operating Expenses | 1,066,251 | 1,004,417 | 1,440,002 | 1,298,012 | (141,990) | -9.86% |
| Capital | 1,678,865 | 624,563 | 122,386 | 390,000 | 267,614 | 218.66% |
| Debt Service | 67,667 | 34,882 | - | - | - | 0.00% |
| Grants and Aid | 18,198 | 13,350 | 12,000 | 22,065 | 10,065 | 83.88% |
| TOTAL | \$ 21,823,371 | \$ 20,997,242 | \$ 22,353,927 | \$ 22,417,214 | \$ 63,287 | 0.28% |

POLICE

COST CENTER (1810)

| PERFORMANCE MEASURES | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
| Provide monthly training focusing on customer service in law enforcement, police tactics and legal guidelines | N/A | 44 | 12 | 12 | 0% |
| Conduct monthly directed patrol and traffic oriented operations in areas wherein a critical public safety concern, issues relating to criminal activity or traffic safety has been verified | N/A | 41 | 12 | 24 | 100% |
| Participate in community engagement events; to include, but not limited to crime/neighborhood watches, homeowners or crime prevention meetings, and city sponsored events | N/A | 67 | 36 | 36 | 0% |

DRAFT

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



POLICE

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|----------------------------|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| PERSONAL SERVICES | | | | | |
| 001-1810-521.12-01 | SAL & WAGES-REGULAR ¹ | \$ 11,307,095 | \$ 11,558,586 | \$ 12,672,003 | \$ 12,472,051 |
| 001-1810-521.12-10 | SAL & WAGES-ASSIGNMENT | 117,871 | 119,520 | 121,600 | 144,706 |
| 001-1810-521.12-11 | SAL & WAGES-VOCA GRANT | 57,123 | 57,150 | 58,466 | 60,000 |
| 001-1810-521.12-12 | SAL & WAGES-COPS HIRING GRANT | 205,312 | 237,013 | 4,200 | - |
| 001-1810-521.13-02 | SAL-ASHIFT DIFFERENTIAL | 66,404 | 67,202 | 75,000 | 75,000 |
| 001-1810-521.13-05 | SAL & WAGES-LONGEVITY | 189,531 | 194,000 | 198,000 | 188,000 |
| 001-1810-521.14-01 | SAL & WAGES-OVERTIME | 249,946 | 203,084 | 250,000 | 250,000 |
| 001-1810-521.14-03 | SAL & WAGES-COURT | 66,842 | 41,811 | 85,000 | 70,000 |
| 001-1810-521.14-10 | O/T-REIMB BSO & DOJ | 85,303 | 36,132 | 14,500 | 14,500 |
| 001-1810-521.14-13 | O/T-HVE GRANT-FDOT USF | 7,923 | - | - | - |
| 001-1810-521.15-01 | SAL & WAGES-INCENTIVE | 107,476 | 108,711 | 109,000 | 109,000 |
| 001-1810-521.15-08 | SAL & WAGES-VEHICLE BENEFIT | 850 | 1,038 | 1,100 | 1,850 |
| 001-1810-521.15-09 | SAL & WAGES-PHONE ALLOW | 48,473 | 49,806 | 46,140 | 46,140 |
| 001-1810-521.15-10 | SAL & WAGES-CLOTH. ALLOW | 128,000 | 131,167 | 131,700 | 131,700 |
| 001-1810-521.15-11 | SAL & WAGES-POLICE EXTRA DETAIL | 428,626 | 368,268 | 272,320 | 160,000 |
| 001-1810-521.21-01 | CONTRIB-SS TAX(EMPLOYER) | 765,703 | 772,548 | 859,051 | 848,248 |
| 001-1810-521.21-02 | CONTRIB-MED TAX(EMPLOYER) | 179,985 | 181,698 | 204,276 | 198,983 |
| 001-1810-521.22-01 | FRS CONTRIB-EMPLOYER | 2,771,242 | 2,852,739 | 3,086,030 | 3,153,820 |
| 001-1810-521.22-08 | COPS HIRING GRANT FRINGE | - | 9,298 | - | - |
| 001-1810-521.23-01 | HEALTH & LIFE INS | 2,208,685 | 2,330,259 | 2,591,153 | 2,783,139 |
| TOTAL APPROPRIATION | | \$ 18,992,390 | \$ 19,320,030 | \$ 20,779,539 | \$ 20,707,137 |

OPERATING EXPENSES

| | | | | | |
|----------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| 001-1810-521.30-01 | OPERATING EXPENSE | \$ 127,107 | \$ 139,646 | \$ 145,400 | \$ 100,257 |
| 001-1810-521.30-31 | OTHER EXPENSE/CLOTHING | 48,380 | 38,856 | 43,464 | 47,600 |
| 001-1810-521.30-80 | OPER EXP-NAT'L NIGHT OUT | 6,138 | 225 | 14,000 | 14,000 |
| 001-1810-521.30-92 | CREDIT CARD PYMT CHARGES | 586 | 1,184 | 800 | 1,200 |
| 001-1810-521.31-02 | PROF'L SVCS-MEDICAL | 4,907 | 5,370 | 7,000 | 7,000 |
| 001-1810-521.31-09 | PROF'L SVCS-OTHER | 112,879 | 80,643 | 111,000 | 141,000 |
| 001-1810-521.34-16 | CONTRACT SVCS-OTHER | 2,569 | - | - | - |
| 001-1810-521.34-62 | TELETYPE (COCO CREEK) | 299,529 | 314,506 | 90,994 | - |
| 001-1810-521.40-03 | TRAVEL & PER DIEM | 19,032 | 13,666 | 7,999 | 15,000 |
| 001-1810-521.41-01 | COMMUNICATIONS SVCS | 49,789 | 50,363 | 62,700 | 64,000 |
| 001-1810-521.42-06 | POSTAGE | 1,230 | 763 | 1,293 | 1,250 |
| 001-1810-521.44-01 | RENTALS & LEASES | 16,569 | 15,393 | 18,000 | 19,200 |
| 001-1810-521.44-02 | RENTALS & LEASES-HIDTA | 17,337 | 15,653 | 16,800 | 17,400 |
| 001-1810-521.44-06 | RENTALS & LEASES - VEHICLES | - | - | 359,797 | 394,505 |
| 001-1810-521.46-01 | REPAIR & MAINT-EQUIPMENT | 137,380 | 159,605 | 195,915 | 213,400 |
| 001-1810-521.46-03 | REP & MAINT-OFFICE EQUIP | - | 60 | 1,500 | 1,500 |
| 001-1810-521.46-08 | REPAIR & MAINT-VEHICLES | 54,131 | 46,661 | 95,000 | 45,000 |
| 001-1810-521.46-24 | REPAIR & MAINT-STRUCTURES | - | - | 23,088 | - |
| 001-1810-521.47-02 | PRINTING & BINDING | 7,407 | 5,758 | 8,000 | 8,000 |
| 001-1810-521.51-01 | OFFICE SUPPLIES | 14,764 | 12,050 | 15,000 | 15,000 |
| 001-1810-521.52-15 | OPERATING SUPPLIES-OTHER | 58,903 | 40,114 | 50,000 | 37,200 |
| 001-1810-521.52-43 | OPER SUPPLIES-AMMUNITION | 40,653 | 25,073 | 81,252 | 62,500 |
| 001-1810-521.54-01 | SUBSCRIPTION & MEMBERSHIP | 8,054 | 6,518 | 8,000 | 8,000 |
| 001-1810-521.54-05 | EDUCATION & TRAINING | 34,327 | 26,750 | 28,000 | 30,000 |
| 001-1810-521.54-21 | TUITION REIM - FOP | 142 | - | 40,000 | 40,000 |
| 001-1810-521.54-22 | TUITION REIM - PBA | 4,438 | 5,560 | 15,000 | 15,000 |
| TOTAL APPROPRIATION | | \$ 1,066,251 | \$ 1,004,417 | \$ 1,440,002 | \$ 1,298,012 |

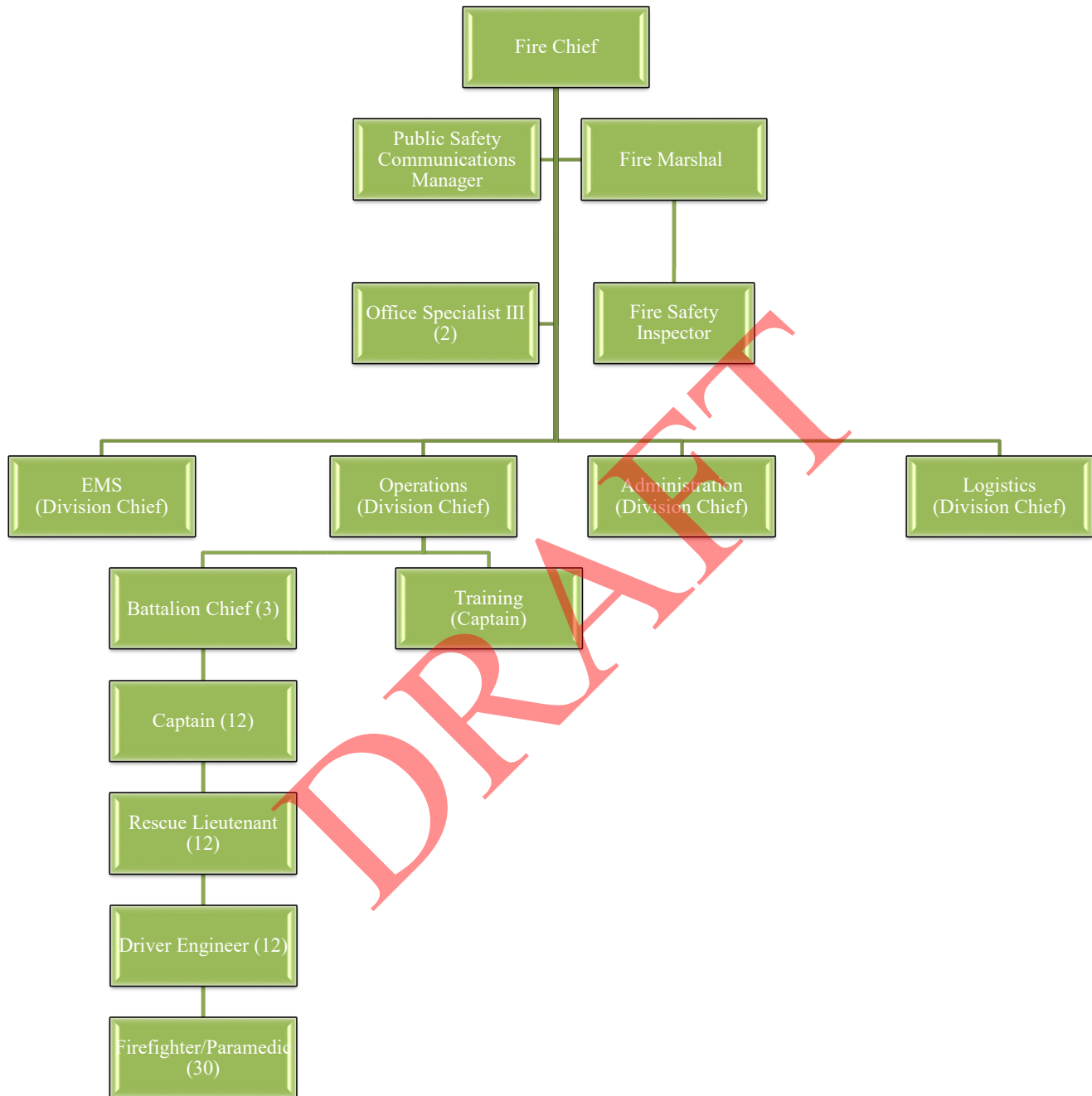
POLICE

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|---------------------------|----------------------|----------------------|----------------------|----------------------|
| CAPITAL EXPENSES | | | | | |
| 001-1810-521.62-04 | RENOVATION & CONSTRUCTION | \$ - | \$ 64,000 | \$ 103,886 | \$ 90,000 |
| 001-1810-521.64-02 | ACQUISITION OF VEHICLES | 467,256 | 481,561 | - | - |
| 001-1810-521.64-12 | OTHER EQUIPMENT | 1,136,009 | 79,002 | 18,500 | 300,000 |
| 001-1810-521.65-83 | SOFTWARE | 75,600 | - | - | - |
| TOTAL APPROPRIATION | | \$ 1,678,865 | \$ 624,563 | \$ 122,386 | \$ 390,000 |
| DEBT SERVICE | | | | | |
| 001-1810-521.71-52 | PRINC-CAPITAL LEASE/OSSI | \$ 65,413 | \$ 33,768 | \$ - | \$ - |
| 001-1810-521.72-52 | INT-CAPITAL LEASE/OSSI | 2,254 | 1,114 | - | - |
| TOTAL APPROPRIATION | | \$ 67,667 | \$ 34,882 | \$ - | \$ - |
| GRANTS & AID | | | | | |
| 001-1810-521.82-21 | SHOP WITH A HERO | \$ 15,648 | \$ 13,350 | \$ 12,000 | \$ 22,065 |
| 001-1810-521.82-22 | PD HOMELESS OUTREACH - TD | 2,550 | - | - | - |
| TOTAL APPROPRIATION | | \$ 18,198 | \$ 13,350 | \$ 12,000 | \$ 22,065 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 21,823,371 | \$ 20,997,242 | \$ 22,353,927 | \$ 22,417,214 |

¹ SENIOR MANAGEMENT SALARY OF \$168,160 IS INCLUDED IN SALARY & WAGES REGULAR.

FIRE

77 CERTIFIED, 3 NON-CERTIFIED - 80 TOTAL



FIRE

POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|--------------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| Fire Chief | 1 | 1 | 1 | 1 | 1 |
| Division Chief | 3 | 3 | 4 | 4 | 4 |
| Battalion Chief | 4 | 4 | 3 | 3 | 3 |
| Captain | 19 | 19 | 19 | 19 | 13 |
| Rescue Lieutenant | 18 | 18 | 18 | 18 | 12 |
| Driver Engineer | 18 | 18 | 18 | 18 | 12 |
| Firefighter/Paramedic | 60 | 60 | 60 | 60 | 30 |
| Fire Safety Inspector - F/T | 2 | 2 | 2 | 2 | 1 |
| Fire Marshal | - | - | - | - | 1 |
| Total Certified Personnel | 125 | 125 | 125 | 125 | 77 |
| Public Safety Communications Manager | 1 | 1 | 1 | 1 | 1 |
| Office Specialist III | 2 | 2 | 2 | 2 | 2 |
| Total Non-Certified Personnel | 3 | 3 | 3 | 3 | 3 |
| Total Positions | 128 | 128 | 128 | 128 | 80 |

FIRE

COST CENTER (2010)

PROGRAM DESCRIPTION

The Fire Department is an ISO Class 1 rated organization that provides multi-faceted fire, emergency medical, dive rescue, fire code enforcement, public education and other related emergency and non-emergency services to the residents and visitors of the City of Margate through dedicated and professional members. The department's goals are to provide the highest quality of services at all times and maintain the ISO Class 1 rating through the use of advanced training, procedures and equipment.

PROGRAM GOALS & OBJECTIVES

In support of Goal 2, Great Suburban City in Broward County and Goal 4, High Performing City Team Producing Results for the Margate Community, the Fire Department continues to provide the highest quality Fire and EMS services to the citizens of Margate. The Fire Department strives to maintain a response time of eight minutes or less. In addition, the Fire Department conducts annual fire inspections in the City to help ensure safety, conducts regular public education activities, provides aggressive firefighting tactics to quickly extinguish fires, and provides business-friendly plan review services.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------|
| Personal Services | \$ 17,698,011 | \$ 18,737,055 | \$ 19,262,583 | \$ 13,571,064 | \$ (5,691,519) | -29.55% |
| Operating Expenses | 1,253,512 | 1,415,557 | 1,435,286 | 1,176,701 | (258,585) | -18.02% |
| Capital | 635,119 | 859,450 | 1,933,500 | 1,007,000 | (926,500) | -47.92% |
| Debt Service | 342,652 | 206,464 | 206,465 | - | (206,465) | -100.00% |
| TOTAL | \$ 19,929,294 | \$ 21,218,526 | \$ 22,837,834 | \$ 15,754,765 | \$ (7,083,069) | -31.01% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|-------------------|-------------------|-------------------|----------------|-------------|
| Fire loss per capita | 9 | 9 | 36 | 28 | -22% |
| Percentage of Fire personnel completing 240 hours of annual Insurance Services Office (ISO) required training | 72% | 72% | 100% | 100% | 0% |
| Average Fire/EMS incidents response time (in minutes) | 6:33 | 6:33 | <8:00 | <8:00 | 0% |
| Number of fire inspection activities conducted | 3,240 | 3,240 | 2,000 | 2,000 | 0% |
| Number of people educated in life safety | 2,993 | 2,993 | 3,000 | 3,000 | 0% |

FIRE

| | | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|----------------------------|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| | | ACTUAL | ACTUAL | AMENDED | BUDGET |
| PERSONAL SERVICES | | | | | |
| 001-2010-522.12-01 | SAL & WAGES-REGULAR ¹ | \$ 11,299,422 | \$ 11,365,394 | \$ 12,152,996 | \$ 8,135,653 |
| 001-2010-522.12-04 | SAL & WAGES-UPGRADE | 58,017 | 70,278 | - | - |
| 001-2010-522.12-10 | SAL & WAGES-ASSIGNMENT | 44,159 | 45,077 | 75,000 | 47,000 |
| 001-2010-522.13-05 | SAL & WAGES-LONGEVITY | 173,000 | 188,000 | 191,000 | 161,000 |
| 001-2010-522.14-01 | SAL & WAGES-OVERTIME | 255,602 | 857,249 | 300,000 | 425,000 |
| 001-2010-522.15-05 | SAL-FF SUPP COMPENSATION | 99,701 | 106,655 | 90,000 | 54,000 |
| 001-2010-522.15-08 | SAL&WAGES-VEHICLE BENEFIT | 6,063 | - | - | - |
| 001-2010-522.15-09 | SAL & WAGES-PHONE ALLOW | 378 | 543 | 545 | 545 |
| 001-2010-522.15-10 | SAL & WAGES-CLOTH ALLOW | 74,750 | 94,975 | 100,000 | 60,800 |
| 001-2010-522.21-01 | CONTRIB-SS TAX(EMPLOYER) | 702,893 | 751,136 | 798,207 | 550,808 |
| 001-2010-522.21-02 | CONTRIB-MED TAX(EMPLOYER) | 165,755 | 175,710 | 187,188 | 128,818 |
| 001-2010-522.22-01 | FRS CONTRIB-EMPLOYER | 2,790,200 | 3,004,587 | 3,087,742 | 2,279,850 |
| 001-2010-522.23-01 | HEALTH & LIFE INS | 2,028,071 | 2,077,451 | 2,279,905 | 1,727,590 |
| TOTAL APPROPRIATION | | \$ 17,698,011 | \$ 18,737,055 | \$ 19,262,583 | \$ 13,571,064 |
| OPERATING EXPENSES | | | | | |
| 001-2010-522.30-01 | OPERATING EXPENSE | \$ 10,848 | \$ 10,021 | \$ 11,000 | \$ 6,600 |
| 001-2010-522.30-11 | EMS LICENSURE EXPENSE | 10,077 | 75 | 8,000 | 4,800 |
| 001-2010-522.30-31 | OTHER EXPENSE/CLOTHING | 28,416 | 13,716 | 14,000 | 8,400 |
| 001-2010-522.30-92 | CREDIT CARD PYMT CHARGES | 1,393 | 1,597 | 500 | 1,500 |
| 001-2010-522.30-99 | CERT EXPENSE | - | 125 | 2,500 | 2,500 |
| 001-2010-522.31-02 | PROFL SVCS-MEDICAL | 41,870 | 12,370 | 50,600 | 30,000 |
| 001-2010-522.31-03 | PROF SVCS-MEDICAL DIRECTOR | 30,000 | 30,000 | 34,778 | 30,000 |
| 001-2010-522.31-27 | PROF SVC-FIRE/RESCUE ASSESSMENT | 23,000 | 23,174 | 35,000 | 35,000 |
| 001-2010-522.34-30 | EMS BILLING & COLL - ADP | 38,456 | 60,228 | 100,000 | 100,000 |
| 001-2010-522.40-03 | TRAVEL & PER DIEM | 18,595 | 10,223 | 13,300 | 10,000 |
| 001-2010-522.41-01 | COMMUNICATIONS SERVICES | 26,463 | 27,973 | 27,150 | 17,000 |
| 001-2010-522.42-06 | POSTAGE | 1,093 | 296 | 1,500 | 900 |
| 001-2010-522.44-01 | RENTALS & LEASES | 11,201 | 10,583 | 13,500 | 11,400 |
| 001-2010-522.44-06 | RENTALS & LEASES - VEHICLES | - | - | 26,517 | 16,991 |
| 001-2010-522.46-01 | REPAIR & MAINT-EQUIPMENT | 25,040 | 30,675 | 20,000 | 12,000 |
| 001-2010-522.46-02 | STRUCTURES - CHARGEBACK | 7,193 | 24,968 | 5,000 | 5,000 |
| 001-2010-522.46-03 | REP & MAINT-OFFICE EQUIP | - | - | 1,000 | 600 |
| 001-2010-522.46-06 | REPAIR & MAINTENACE SERVICES | - | - | 20,336 | 58,460 |
| 001-2010-522.46-07 | OTHER EQUIPMENT | 5,365 | 9,758 | 5,300 | 3,180 |
| 001-2010-522.46-08 | REPAIR & MAINT-VEHICLES | 251,049 | 284,033 | 290,000 | 174,000 |
| 001-2010-522.46-24 | REPAIR & MAINT-STRUCTURES | 10,809 | 41,736 | 30,350 | 67,350 |
| 001-2010-522.46-46 | MAIN/TESTING ISO EQUIPMENT | 202,931 | 203,628 | 211,326 | 200,000 |
| 001-2010-522.46-47 | MAINT/FIRE VEH INTERNAL | 22,547 | 7,882 | 20,000 | 12,000 |
| 001-2010-522.47-02 | PRINTING & BINDING | 1,237 | 600 | 3,400 | 2,000 |
| 001-2010-522.51-01 | OFFICE SUPPLIES | 7,785 | 6,313 | 6,615 | 4,000 |
| 001-2010-522.52-02 | GAS, OIL AND COOLANT | 109,027 | 89,190 | 110,250 | 66,150 |
| 001-2010-522.52-15 | OPERATING SUPPLIES-OTHER | 309,016 | 457,083 | 299,494 | 244,000 |
| 001-2010-522.54-01 | SUBSCRIPTION & MEMBERSHIP | 4,842 | 5,723 | 6,870 | 6,870 |
| 001-2010-522.54-05 | EDUCATION & TRAINING | 40,982 | 42,377 | 25,000 | 20,000 |
| 001-2010-522.54-20 | TUITION REIM - IAFF | 12,314 | 10,366 | 40,000 | 24,000 |
| 001-2010-522.55-07 | OPER EXP-EXPLORER PROGRAM | 1,963 | 844 | 2,000 | 2,000 |
| TOTAL APPROPRIATION | | \$ 1,253,512 | \$ 1,415,557 | \$ 1,435,286 | \$ 1,176,701 |

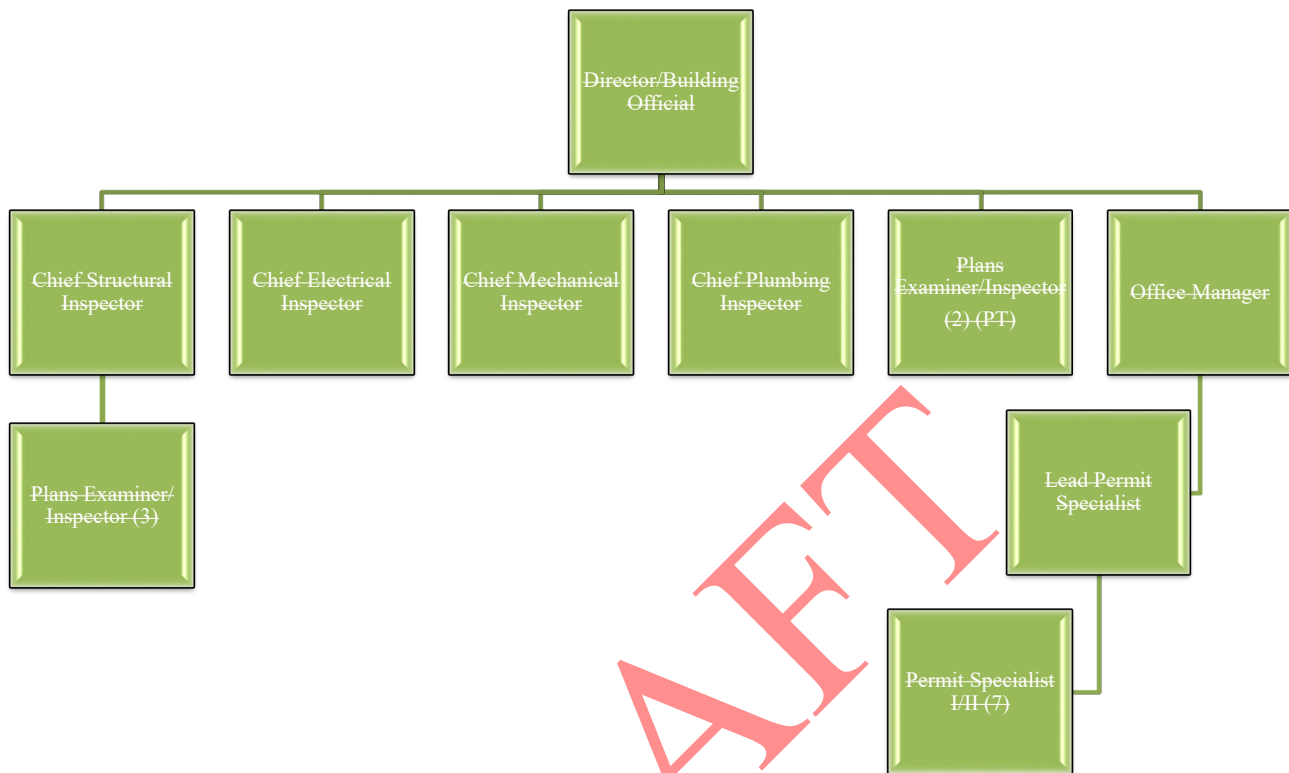
FIRE

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|-------------------------|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| CAPITAL EXPENSES | | | | | |
| 001-2010-522.62-55 | STORAGE STRUCTURE | \$ 17,297 | \$ - | \$ 33,500 | \$ - |
| 001-2010-522.64-02 | ACQUISITION OF VEHICLES | 5,513 | 680,831 | 1,500,000 | 840,000 |
| 001-2010-522.64-12 | OTHER EQUIPMENT | 612,309 | 178,619 | 400,000 | 167,000 |
| | TOTAL APPROPRIATION | \$ 635,119 | \$ 859,450 | \$ 1,933,500 | \$ 1,007,000 |
| DEBT SERVICE | | | | | |
| 001-2010-522.71-50 | PRINC-CAPITAL LEASE/VEHIC | \$ 318,706 | \$ 190,160 | \$ 195,447 | \$ - |
| 001-2010-522.72-50 | INT-CAPITAL LEASE/VEHICLE | 23,946 | 16,304 | 11,018 | - |
| | TOTAL APPROPRIATION | \$ 342,652 | \$ 206,464 | \$ 206,465 | \$ - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 19,929,294 | \$ 21,218,526 | \$ 22,837,834 | \$ 15,754,765 |

¹ SENIOR MANAGEMENT SALARY OF \$165,746 IS INCLUDED IN SALARY & WAGES REGULAR.

DRAFT

BUILDING - Budget begins on page 157



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual ² | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|---|-------------------|--------------------------------|--------------------|--------------------|-------------------|
| Director of Building/Building Official | 1 | - | - | - | - |
| Chief Electrical Inspector | 1 | - | - | - | - |
| Chief Plumbing Inspector | 1 | - | - | - | - |
| Chief Mechanical Inspector ¹ | 1 | - | - | - | - |
| Chief Structural Inspector | 1 | - | - | - | - |
| Electrical Inspector/Plans Examiner | 1 | - | - | - | - |
| Mechanical Inspector ¹ | 1 | - | - | - | - |
| Plans Examiner/Inspector | 1 | - | - | - | - |
| Plans Examiner/Inspector - P/T | 2 | - | - | - | - |
| Office Manager | 1 | - | - | - | - |
| Permit Specialist I/II | 7 | - | - | - | - |
| Total Positions | 18 | - | - | - | - |

¹ FY 2019 - Only 1 of 2 positions of Chief Mechanical Inspector and Mechanical Inspector will be filled at any time.

² FY 2020 - The Building Department costs were moved to the new Building Fund (113).

BUILDING - Budget begins on page 157

COST CENTER (2410)

PROGRAM DESCRIPTION

The Building Department safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and processing Building Code violations.

PROGRAM GOALS & OBJECTIVES

See page 160 for new Goals and Objectives.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual ¹ | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------|--------------------------------|--------------------|-------------------|--------------|--------------|
| Personal Services | \$ 1,477,467 | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Operating Expenses | 171,186 | - | - | - | - | 0.00% |
| Capital | 99,500 | - | - | - | - | 0.00% |
| TOTAL | \$ 1,748,153 | \$ - | \$ - | \$ - | \$ - | 0.00% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual ¹ | FY 2021 Target | FY 2022 Target | % Change |
|---|-------------------|--------------------------------|-------------------|-------------------|-------------|
| Total permit valuation of construction cost | 79,817,701 | N/A | N/A | N/A | N/A |
| Total number of plan reviews performed | 13,032 | N/A | N/A | N/A | N/A |
| Total number of requested inspections performed | 22,993 | N/A | N/A | N/A | N/A |
| Number of building permits issued | 5,764 | N/A | N/A | N/A | N/A |
| Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued | 320 | N/A | N/A | N/A | N/A |
| Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year | 95% | N/A | N/A | N/A | N/A |
| Percentage of permit management personnel attending continuing education classes for customer service and programmatic training | 95% | N/A | N/A | N/A | N/A |

¹ FY 2020 - The Building Department costs were moved to the new Building Fund (113).

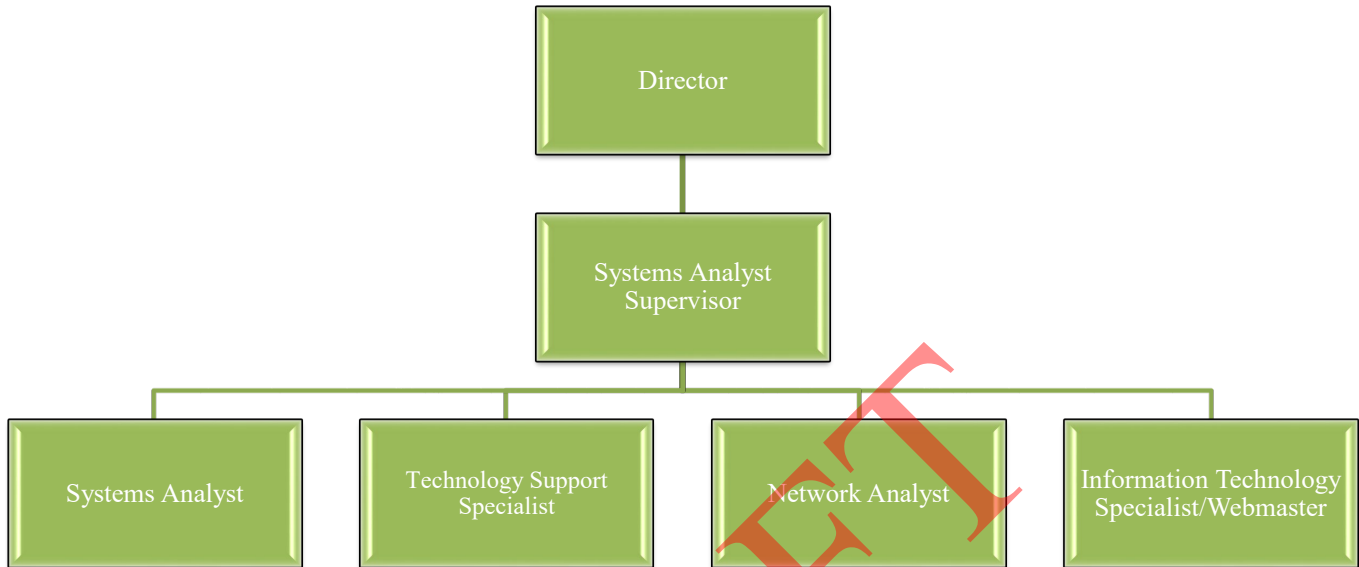
BUILDING - Budget begins on page 157 ¹

| | | FY 2019 ACTUAL | FY 2020 ACTUAL ¹ | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------|---------------------------------------|---------------------|--------------------------------|--------------------|-------------------|
| PERSONAL SERVICES | | | | | |
| 001-2410-524.12-01 | SAL & WAGES-REGULAR | \$ 998,455 | \$ - | \$ - | \$ - |
| 001-2410-524.13-05 | SAL & WAGES-LONGEVITY | 4,000 | - | - | - |
| 001-2410-524.14-01 | SAL & WAGES-OVERTIME | 75,109 | - | - | - |
| 001-2410-524.15-08 | SAL&WAGES-VEHICLE BENEFIT | 9,334 | - | - | - |
| 001-2410-524.21-01 | CONTRIB-SS TAX(EMPLOYER) | 63,420 | - | - | - |
| 001-2410-524.21-02 | CONTRIB-MED TAX(EMPLOYER) | 14,844 | - | - | - |
| 001-2410-524.22-01 | FRS CONTRIB-EMPLOYER | 111,473 | - | - | - |
| 001-2410-524.23-01 | HEALTH & LIFE INS | 200,832 | - | - | - |
| | TOTAL APPROPRIATION | \$ 1,477,467 | \$ - | \$ - | \$ - |
| OPERATING EXPENSES | | | | | |
| 001-2410-524.30-04 | COMPUTER SERVICES | \$ 3,724 | \$ - | \$ - | \$ - |
| 001-2410-524.30-31 | OTHER EXPENSE/CLOTHING | 1,955 | - | - | - |
| 001-2410-524.30-92 | CREDIT CARD PYMT CHARGES | 14,927 | - | - | - |
| 001-2410-524.31-02 | PROFL SVCS-MEDICAL | 105 | - | - | - |
| 001-2410-524.31-09 | PROFL SVCS-OTHER | 83,910 | - | - | - |
| 001-2410-524.34-02 | CUSTODIAL | 7,466 | - | - | - |
| 001-2410-524.40-03 | TRAVEL & PER DIEM | 2,020 | - | - | - |
| 001-2410-524.41-01 | COMMUNICATIONS SVCS | 14,101 | - | - | - |
| 001-2410-524.44-01 | RENTALS & LEASES | 1,639 | - | - | - |
| 001-2410-524.46-03 | MAINT-OFFICE EQUIPMENT | 400 | - | - | - |
| 001-2410-524.46-06 | REPAIR & MAINTENANCE SVCS | 12,775 | - | - | - |
| 001-2410-524.46-08 | REP & MAINT-VEHICLES | (2,036) | - | - | - |
| 001-2410-524.51-01 | OFFICE SUPPLIES | 5,747 | - | - | - |
| 001-2410-524.52-02 | GAS, OIL & COOLANT | 10,165 | - | - | - |
| 001-2410-524.52-15 | OPERATING SUPPLIES-OTHER | 9,950 | - | - | - |
| 001-2410-524.54-01 | SUBSCRIPTION & MEMBERSHIP | 645 | - | - | - |
| 001-2410-524.54-05 | EDUCATION & TRAINING | 3,693 | - | - | - |
| | TOTAL APPROPRIATION | \$ 171,186 | \$ - | \$ - | \$ - |
| CAPITAL EXPENSES | | | | | |
| 001-2410-524.64-09 | COMPUTER EQUIPMENT | \$ 99,500 | \$ - | \$ - | \$ - |
| | TOTAL APPROPRIATION | \$ 99,500 | \$ - | \$ - | \$ - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 1,748,153 | \$ - | \$ - | \$ - |

¹ FY 2020 - The Building Department costs were moved to the new Building Fund (113).

INFORMATION TECHNOLOGY

6 FULL TIME



POSITION SUMMARY

| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
|---|---------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Director of Information Technology | 1 | 1 | 1 | 1 | 1 |
| Systems Analyst | 1 | 1 | 1 | 1 | 1 |
| Systems Analyst Supervisor | 1 | 1 | 1 | 1 | 1 |
| Technology Support Specialist | 1 | 1 | 1 | 1 | 1 |
| Network Analyst | 1 | 1 | 1 | 1 | 1 |
| Information Technology Specialist/Webmaster | 1 | 1 | 1 | 1 | 1 |
| Total Positions | 6 | 6 | 6 | 6 | 6 |

INFORMATION TECHNOLOGY

COST CENTER (3410)

PROGRAM DESCRIPTION

The Information Technology (IT) Department provides timely expert support to City Departments that service the citizens and businesses of Margate. The Department supports network servers, client computers and over 400 end users across all City departments and component units. The Department's application support includes: Utility Billing, Building Permits, General Ledger, Business Licenses, Purchasing, Code Compliance, Land/Parcel Management, Police and Fire Records Management Systems, and Microsoft Office.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Information Technology Department plans to hire a consultant to develop an IT master plan and enhance security policies. In addition, the Department provides reliable and state of the art technology in order to empower City Departments with the technology tools necessary to succeed on a daily basis.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 736,999 | \$ 797,750 | \$ 823,736 | \$ 821,342 | \$ (2,394) | -0.29% |
| Operating Expenses | 175,480 | 180,838 | 261,205 | 260,405 | (800) | -0.31% |
| Capital | 17,026 | 125,716 | 48,200 | - | (48,200) | -100.00% |
| TOTAL | \$ 929,505 | \$ 1,104,304 | \$ 1,133,141 | \$ 1,081,747 | \$ (51,394) | -4.54% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| System availability during City business hours | 100% | 98% | 98% | 98% | 0% |
| Service call closure rate for technology issues | 89% | 91% | 90% | 90% | 0% |
| Enter into an agreement with a consultant to develop an IT Master Plan and enhance security policies | N/A | Yes | Yes | Yes | N/A |

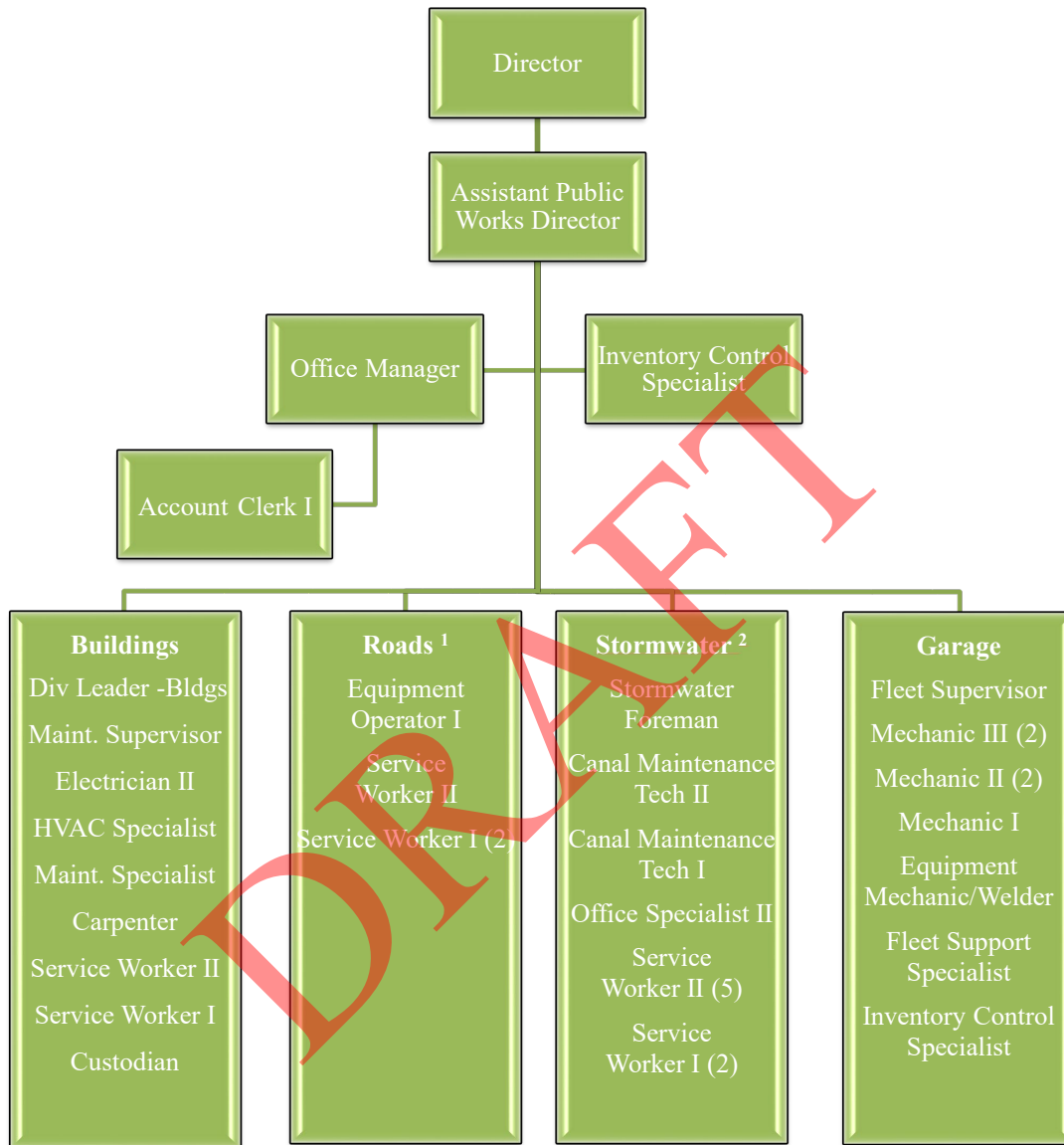
INFORMATION TECHNOLOGY

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|----------------------------------|-------------------|---------------------|---------------------|---------------------|
| PERSONAL SERVICES | | | | | |
| 001-3410-513.12-01 | SAL & WAGES-REGULAR ¹ | \$ 529,346 | \$ 565,097 | \$ 577,520 | \$ 558,858 |
| 001-3410-513.13-05 | SAL & WAGES-LONGEVITY | 10,000 | 10,000 | 10,000 | 7,000 |
| 001-3410-513.14-01 | SAL & WAGES-OVERTIME | 2,719 | 4,996 | 4,000 | 4,000 |
| 001-3410-513.15-08 | SAL&WAGES-VEHICLE BENEFIT | 2,975 | 2,663 | 2,600 | - |
| 001-3410-513.15-09 | SAL&WAGES-PHONE ALLOW | 1,458 | 1,508 | 960 | 1,500 |
| 001-3410-513.21-01 | CONTRIB-SS TAX(EMPLOYER) | 31,407 | 33,655 | 35,903 | 35,424 |
| 001-3410-513.21-02 | CONTRIB-MED TAX(EMPLOYER) | 7,670 | 8,166 | 8,629 | 8,285 |
| 001-3410-513.22-01 | FRS CONTRIB-EMPLOYER | 69,518 | 77,953 | 87,661 | 84,504 |
| 001-3410-513.23-01 | HEALTH & LIFE INS | 81,906 | 93,712 | 96,463 | 121,771 |
| TOTAL APPROPRIATION | | \$ 736,999 | \$ 797,750 | \$ 823,736 | \$ 821,342 |
| OPERATING EXPENSES | | | | | |
| 001-3410-513.31-02 | PROFL SVCS-MEDICAL | \$ 65 | \$ - | \$ 205 | \$ 205 |
| 001-3410-513.31-09 | PROFL SVCS-OTHER | 39,673 | 37,725 | 70,000 | 70,000 |
| 001-3410-513.40-03 | TRAVEL & PER DIEM | 487 | 448 | 1,000 | 1,000 |
| 001-3410-513.41-01 | COMMUNICATIONS SVCS | 19,146 | 21,461 | 27,800 | 27,800 |
| 001-3410-513.44-01 | RENTALS & LEASES | 1,255 | 1,168 | 2,000 | 2,000 |
| 001-3410-513.46-06 | REPAIR & MAINTENANCE SVCS | 104,569 | 109,789 | 131,200 | 145,400 |
| 001-3410-513.52-15 | OPERATING SUPPLIES-OTHER | 9,781 | 8,995 | 12,000 | 12,000 |
| 001-3410-513.54-01 | SUBSCRIPTION & MEMBERSHIP | 354 | 504 | 1,000 | 1,000 |
| 001-3410-513.54-05 | EDUCATION & TRAINING | 150 | 748 | 16,000 | 1,000 |
| TOTAL APPROPRIATION | | \$ 175,480 | \$ 180,838 | \$ 261,205 | \$ 260,405 |
| CAPITAL EXPENSES | | | | | |
| 001-3410-513.64-09 | COMPUTER EQUIPMENT | \$ 17,026 | \$ 125,716 | \$ 34,200 | \$ - |
| 001-3410-513.65-83 | SOFTWARE | - | - | 14,000 | - |
| TOTAL APPROPRIATION | | \$ 17,026 | \$ 125,716 | \$ 48,200 | \$ - |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 929,505 | \$ 1,104,304 | \$ 1,133,141 | \$ 1,081,747 |

¹ SENIOR MANAGEMENT SALARY OF \$121,868 IS INCLUDED IN SALARY & WAGES REGULAR.

PUBLIC WORKS

23 FULL TIME



There are 38 total positions in the Public Works Department.

23 positions are funded by the General Fund (001).

¹ Roads Division positions (4) funded in the Roads Fund (111).

² Stormwater Division positions (11) funded in the Stormwater Fund (445).

PUBLIC WORKS

| POSITION SUMMARY | | | | | |
|--|----------------|----------------|-----------------|-----------------|----------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| General Fund | | | | | |
| Public Works Administration | | | | | |
| Director of Public Works | 1 | 1 | 1 | 1 | 1 |
| Assistant Public Works Director ¹ | - | - | 1 | 1 | 1 |
| Project Manager | - | 1 | - | - | - |
| Office Manager | 1 | 1 | 1 | 1 | 1 |
| Account Clerk I | 1 | 1 | 1 | 1 | 1 |
| Inventory Control Specialist | 1 | 1 | 1 | 1 | 1 |
| Public Works Superintendent ¹ | 1 | 1 | 1 | - | - |
| Total Public Works Administration | 5 | 6 | 5 | 5 | 5 |
| Public Works Buildings Division | | | | | |
| Division Leader - Bldgs | 1 | 1 | 1 | 1 | 1 |
| Maintenance Supervisor | 1 | 1 | 1 | 1 | 1 |
| Electrician II | 1 | 1 | 1 | 1 | 1 |
| Carpenter | 1 | 1 | 1 | 1 | 1 |
| Maintenance Specialist | 1 | 1 | 1 | 1 | 1 |
| Service Worker II | 1 | 1 | 1 | 1 | 1 |
| Service Worker I | 1 | 1 | 1 | 1 | 1 |
| Custodian | 1 | 1 | 1 | 1 | 1 |
| HVAC Specialist | 1 | 1 | 1 | 1 | 1 |
| Total Public Works Buildings | 9 | 9 | 9 | 9 | 9 |
| Public Works Garage Division | | | | | |
| Fleet Supervisor | 1 | 1 | 1 | 1 | 1 |
| Mechanic III | 2 | 2 | 2 | 2 | 2 |
| Mechanic II | 2 | 2 | 2 | 2 | 2 |
| Mechanic I | 1 | 1 | 1 | 1 | 1 |
| Equipment Mechanic/Welder | 1 | 1 | 1 | 1 | 1 |
| Fleet Support Specialist | 1 | 1 | 1 | 1 | 1 |
| Inventory Control Specialist | 1 | 1 | 1 | 1 | 1 |
| Total Public Works Garage | 9 | 9 | 9 | 9 | 9 |
| Total General Fund Positions | 23 | 24 | 23 | 23 | 23 |

¹ FY 2021 Adopted - Only 1 of 2 positions of Assistant Public Works Director and Public Works Superintendent to be filled at any time.

PUBLIC WORKS

ADMINISTRATION DIVISION
COST CENTER (4545)

PROGRAM DESCRIPTION

The Public Works Administration Division provides support and oversees the general operations of the department. The Administration Division plans, directs and controls all financial aspects of the Public Works Department in accordance with the direction of the City Administration. The Inner-City Transit Program is administered through this Division as well.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community and Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division provides oversight of all public works projects to ensure the safety of Margate employees, residents and businesses to meet all of the goals that have been set.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 575,979 | \$ 567,560 | \$ 644,019 | \$ 683,263 | \$ 39,244 | 6.09% |
| Operating Expenses | 40,783 | 51,105 | 275,192 | 89,630 | (185,562) | -67.43% |
| Capital | - | 27,997 | 22,000 | - | (22,000) | -100.00% |
| TOTAL | \$ 616,762 | \$ 646,662 | \$ 941,211 | \$ 772,893 | \$ (168,318) | -17.88% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of all resident complaints and inquiries responded to within 24 hours | 100% | 100% | 100% | 100% | 0% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



PUBLIC WORKS

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|----------------------------------|-------------------|-------------------|--------------------|-------------------|
| ADMINISTRATION DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-4545-539.12-01 | SAL & WAGES-REGULAR ¹ | \$ 383,740 | \$ 376,355 | \$ 428,940 | \$ 447,022 |
| 001-4545-539.13-05 | SAL & WAGES-LONGEVITY | 7,000 | 7,000 | 6,000 | 7,000 |
| 001-4545-539.14-01 | SAL & WAGES-OVERTIME | 5,941 | 7,561 | 3,900 | 3,900 |
| 001-4545-539.15-08 | SAL&WAGES-VEHICLE BENEFIT | 9,488 | 7,167 | 7,700 | 10,000 |
| 001-4545-539.21-01 | CONTRIB-SS TAX(EMPLOYER) | 23,767 | 23,298 | 27,378 | 28,564 |
| 001-4545-539.21-02 | CONTRIB-MED TAX(EMPLOYER) | 5,558 | 5,449 | 6,475 | 6,785 |
| 001-4545-539.22-01 | FRS CONTRIB-EMPLOYER | 53,926 | 57,791 | 69,589 | 77,019 |
| 001-4545-539.23-01 | HEALTH & LIFE INS | 86,559 | 82,939 | 94,037 | 102,973 |
| TOTAL APPROPRIATION | | \$ 575,979 | \$ 567,560 | \$ 644,019 | \$ 683,263 |
| OPERATING EXPENSES | | | | | |
| 001-4545-539.30-01 | OPERATING EXPENSE | \$ 2,078 | \$ 666 | \$ 55,500 | \$ 8,000 |
| 001-4545-539.30-31 | OTHER EXPENSE/CLOTHING | 1,674 | 1,617 | 3,500 | 3,350 |
| 001-4545-539.31-02 | PROF'L SVCS-MEDICAL | 395 | 928 | 3,000 | 3,000 |
| 001-4545-539.31-09 | PROF'L SVCS-OTHER | 4,350 | 20,673 | 133,458 | 15,000 |
| 001-4545-539.40-03 | TRAVEL & PER DIEM | 2,860 | - | 4,400 | 4,400 |
| 001-4545-539.41-01 | COMMUNICATIONS SVCS | 17,883 | 19,588 | 25,600 | 17,000 |
| 001-4545-539.42-06 | POSTAGE | - | - | 500 | 500 |
| 001-4545-539.44-01 | RENTALS & LEASES | 1,149 | 1,096 | 2,000 | 2,000 |
| 001-4545-539.44-06 | RENTALS & LEASES - VEHICLES | - | - | 19,534 | 15,580 |
| 001-4545-539.46-03 | OFFICE EQUIPMENT | 55 | 55 | 1,000 | 1,000 |
| 001-4545-539.46-06 | R&M MAIN/REPAIR & MAIN. SVC. | 4,363 | 425 | 15,000 | 10,000 |
| 001-4545-539.47-02 | PRINTING & BINDING | 38 | 30 | 500 | 500 |
| 001-4545-539.51-01 | OFFICE SUPPLIES | 3,261 | 3,791 | 4,000 | 4,000 |
| 001-4545-539.54-01 | SUBSCRIPTION & MEMBERSHIP | 212 | 872 | 1,600 | 1,300 |
| 001-4545-539.54-05 | EDUCATION & TRAINING | 2,465 | 1,364 | 5,600 | 4,000 |
| TOTAL APPROPRIATION | | \$ 40,783 | \$ 51,105 | \$ 275,192 | \$ 89,630 |
| CAPITAL EXPENSES | | | | | |
| 001-4545-539.64-02 | ACQUISITION OF VEHICLES | \$ - | \$ 27,997 | \$ - | \$ - |
| 001-4545-539.64-12 | OTHER EQUIPMENT | - | - | 22,000 | - |
| TOTAL APPROPRIATION | | \$ - | \$ 27,997 | \$ 22,000 | \$ - |
| ADMINISTRATION DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 616,762 | \$ 646,662 | \$ 941,211 | \$ 772,893 |

¹ SENIOR MANAGEMENT SALARY OF \$150,017 IS INCLUDED IN SALARY & WAGES REGULAR.

PUBLIC WORKS

BUILDINGS DIVISION

COST CENTER (4547)

PROGRAM DESCRIPTION

The Buildings Division is responsible for the maintenance, upkeep and aesthetic appearance of all City structures and facilities. The carpentry shop within the Buildings Division fabricates custom cabinetry and work stations for all City departments. The Buildings Division is also responsible for the maintenance of all City owned streetlights and contracted streetlights.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, the Buildings Division provides a high level of service for the maintenance, repair and construction of all City facilities and buildings to ensure that the users enjoy a clean, safe and aesthetically pleasing environment.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 780,367 | \$ 814,767 | \$ 859,862 | \$ 923,936 | \$ 64,074 | 7.45% |
| Operating Expenses | 931,774 | 698,889 | 968,870 | 1,010,042 | 41,172 | 4.25% |
| Capital | 26,461 | 39,235 | 1,405 | 70,000 | 68,595 | 4882.21% |
| TOTAL | \$ 1,738,602 | \$ 1,552,891 | \$ 1,830,137 | \$ 2,003,978 | \$ 173,841 | 9.50% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | % Change |
|---|---------------------------|---------------------------|----------------------------|---------------------------|---------------------|
| City Hall employee overall satisfaction rating for condition of City Hall | 75% | N/A | 75% | 75% | 0% |
| Achieve a rating of 2 or higher from the City Hall Maintenance survey | 88% | N/A | 85% | 85% | 0% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



PUBLIC WORKS

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| BUILDINGS DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-4547-539.12-01 | SAL & WAGES-REGULAR | \$ 498,667 | \$ 518,013 | \$ 540,567 | \$ 562,936 |
| 001-4547-539.13-05 | SAL & WAGES-LONGEVITY | 9,000 | 9,000 | 9,000 | 9,000 |
| 001-4547-539.14-01 | SAL & WAGES-OVERTIME | 23,597 | 20,618 | 20,000 | 20,000 |
| 001-4547-539.21-01 | CONTRIB-SS TAX(EMPLOYER) | 29,778 | 30,579 | 35,313 | 36,700 |
| 001-4547-539.21-02 | CONTRIB-MED TAX(EMPLOYER) | 6,964 | 7,152 | 8,259 | 8,583 |
| 001-4547-539.22-01 | FRS CONTRIB-EMPLOYER | 50,359 | 55,379 | 65,752 | 72,358 |
| 001-4547-539.23-01 | HEALTH & LIFE INS | 162,002 | 174,026 | 180,971 | 214,359 |
| TOTAL APPROPRIATION | | \$ 780,367 | \$ 814,767 | \$ 859,862 | \$ 923,936 |
| OPERATING EXPENSES | | | | | |
| 001-4547-539.30-31 | OTHER EXPENSE/CLOTHING | \$ 4,254 | \$ 4,706 | \$ 5,500 | \$ 5,000 |
| 001-4547-539.34-16 | CONTRACTUAL SVCS-OTHER | 2,300 | 1,050 | 5,000 | 3,000 |
| 001-4547-539.40-03 | TRAVEL & PER DIEM | - | - | 500 | 500 |
| 001-4547-539.42-06 | POSTAGE | - | - | 500 | - |
| 001-4547-539.43-01 | UTILITY SERVICES | 320,299 | 259,227 | 321,000 | 275,000 |
| 001-4547-539.43-02 | UTILITY SVCS-WATER | 152,141 | 182,443 | 155,000 | 155,000 |
| 001-4547-539.44-01 | RENTALS & LEASES | 7,413 | 6,300 | 13,700 | 11,000 |
| 001-4547-539.44-06 | RENTALS & LEASES - VEHICLES | - | - | 9,641 | 14,492 |
| 001-4547-539.46-02 | REP & MAINT - STRUCTURES | 275,119 | 87,536 | 262,000 | 227,300 |
| 001-4547-539.46-06 | REPAIR & MAINTENANCE SVCS | 5,391 | 6,539 | 12,100 | 12,500 |
| 001-4547-539.46-07 | OTHER EQUIPMENT | 107,391 | 90,555 | 125,529 | 237,850 |
| 001-4547-539.52-15 | OPERATING SUPPLIES-OTHER | 56,490 | 60,458 | 55,000 | 65,000 |
| 001-4547-539.54-01 | SUBSCRIPTION & MEMBERSHIP | 45 | - | 600 | 600 |
| 001-4547-539.54-05 | EDUCATION & TRAINING | 931 | 75 | 2,800 | 2,800 |
| TOTAL APPROPRIATION | | \$ 931,774 | \$ 698,889 | \$ 968,870 | \$ 1,010,042 |
| CAPITAL EXPENSES | | | | | |
| 001-4547-539.64-02 | ACQUISITION OF VEHICLES | \$ 26,461 | \$ 39,235 | \$ 1,405 | \$ - |
| 001-4547-539.64-12 | OTHER EQUIPMENT | - | - | - | 70,000 |
| TOTAL APPROPRIATION | | \$ 26,461 | \$ 39,235 | \$ 1,405 | \$ 70,000 |
| BUILDINGS DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 1,738,602 | \$ 1,552,891 | \$ 1,830,137 | \$ 2,003,978 |

PUBLIC WORKS

GARAGE DIVISION
COST CENTER (4551)

PROGRAM DESCRIPTION

The Garage Division is responsible for maintaining and servicing all vehicles and equipment for all departments. The Division provides life cycle cost analysis for vehicles and equipment to help budget for replacement and meet the maximum cost effectiveness of City resources.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Garage Division provides effective maintenance and repair services, manages fueling operations and assists with the acquisition of new vehicles and equipment.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 636,960 | \$ 687,217 | \$ 850,774 | \$ 889,733 | \$ 38,959 | 4.58% |
| Operating Expenses | 547,167 | 425,286 | 593,442 | 564,046 | (29,396) | -4.95% |
| Capital | 29,410 | 39,120 | 8,000 | - | (8,000) | -100.00% |
| TOTAL | \$ 1,213,537 | \$ 1,151,623 | \$ 1,452,216 | \$ 1,453,779 | \$ 1,563 | 0.11% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | % Change |
|--|---------------------------|---------------------------|----------------------------|---------------------------|---------------------|
| Percentage of vehicle maintenance and repairs completed within 72 hours (excludes contracted services) | 96% | 93% | 90% | 90% | 0% |
| Percentage of all vehicle preventative maintenance performed on time | 90% | N/A | 90% | 90% | 0% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET

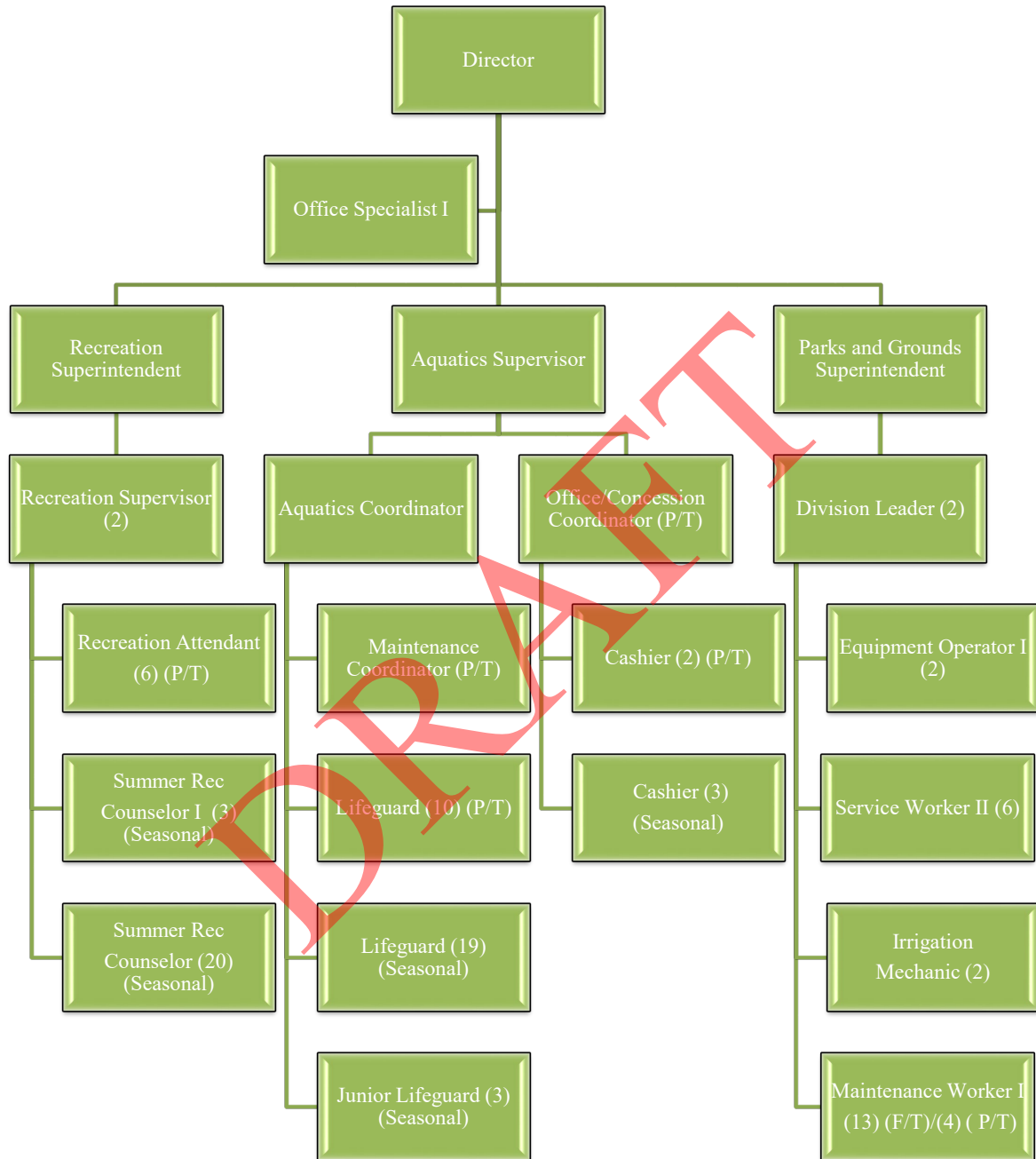


PUBLIC WORKS

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| GARAGE DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-4551-590.12-01 | SAL & WAGES-REGULAR | \$ 388,850 | \$ 465,698 | \$ 548,315 | \$ 563,534 |
| 001-4551-590.13-05 | SAL & WAGES-LONGEVITY | 9,789 | 11,000 | 11,000 | 12,000 |
| 001-4551-590.14-01 | SAL & WAGES-OVERTIME | 59,624 | 6,195 | 23,000 | 23,000 |
| 001-4551-590.21-01 | CONTRIB-SS TAX(EMPLOYER) | 26,928 | 28,068 | 36,104 | 37,109 |
| 001-4551-590.21-02 | CONTRIB-MED TAX(EMPLOYER) | 6,298 | 6,564 | 8,444 | 8,679 |
| 001-4551-590.22-01 | FRS CONTRIB-EMPLOYER | 39,066 | 46,529 | 63,775 | 74,807 |
| 001-4551-590.23-01 | HEALTH & LIFE INS | 106,405 | 123,163 | 160,136 | 170,604 |
| | TOTAL APPROPRIATION | \$ 636,960 | \$ 687,217 | \$ 850,774 | \$ 889,733 |
| OPERATING EXPENSES | | | | | |
| 001-4551-590.30-31 | OTHER EXPENSE/CLOTHING | \$ 2,669 | \$ 2,250 | \$ 3,800 | \$ 3,000 |
| 001-4551-590.31-02 | PROFL SVCS-MEDICAL | 210 | - | - | - |
| 001-4551-590.40-03 | TRAVEL & PER DIEM | - | - | 3,500 | 2,000 |
| 001-4551-590.44-06 | RENTALS & LEASES - VEHICLES | - | - | 9,642 | 7,246 |
| 001-4551-590.46-06 | REP & MAINT SERVICES | 10,044 | 11,272 | 12,500 | 12,500 |
| 001-4551-590.46-07 | REP & MAINT-OTHER EQUIP | 31,445 | 48,255 | 47,900 | 30,000 |
| 001-4551-590.46-08 | REP & MAINT-VEHICLES | 91,560 | 53,539 | 100,000 | 75,000 |
| 001-4551-590.52-02 | GAS, OIL & COOLANT | 379,317 | 286,154 | 382,100 | 400,000 |
| 001-4551-590.52-15 | OPERATING SUPPLIES-OTHER | 30,996 | 23,454 | 30,000 | 30,000 |
| 001-4551-590.54-01 | SUBSCRIPTION & MEMBERSHIP | 717 | - | 1,000 | 1,300 |
| 001-4551-590.54-05 | EDUCATION & TRAINING | 209 | 362 | 3,000 | 3,000 |
| | TOTAL APPROPRIATION | \$ 547,167 | \$ 425,286 | \$ 593,442 | \$ 564,046 |
| CAPITAL EXPENSES | | | | | |
| 001-4551-590.64-12 | OTHER EQUIPMENT | \$ 29,410 | \$ 39,120 | \$ 8,000 | \$ - |
| | TOTAL APPROPRIATION | \$ 29,410 | \$ 39,120 | \$ 8,000 | \$ - |
| GARAGE DIVISION | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 1,213,537 | \$ 1,151,623 | \$ 1,452,216 | \$ 1,453,779 |
| PUBLIC WORKS DEPARTMENT | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 3,568,901 | \$ 3,351,176 | \$ 4,223,564 | \$ 4,230,650 |

PARKS AND RECREATION

33 FULL TIME, 24 PART TIME, 48 SEASONAL - 105 TOTAL



PARKS AND RECREATION

| POSITION TITLE | | | | | |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Administration Division | | | | | |
| Director of Parks and Recreation | 1 | 1 | 1 | 1 | 1 |
| Recreation Superintendent | 1 | 1 | 1 | 1 | 1 |
| Recreation Supervisor | 1 | 1 | 1 | 1 | 1 |
| Office Specialist I | 1 | 1 | 1 | 1 | 1 |
| Total Administration | 4 | 4 | 4 | 4 | 4 |
| Special Activities Division | | | | | |
| Recreation Supervisor | 1 | 1 | 1 | 1 | 1 |
| Recreation Attendant (P/T) | 6 | 6 | 6 | 6 | 6 |
| Summer Recreation Counselor I | 3 | 3 | 3 | 3 | 3 |
| Summer Recreation Counselor | 20 | 20 | 20 | 20 | 20 |
| Total Special Activities | 30 | 30 | 30 | 30 | 30 |
| Grounds Maintenance Division | | | | | |
| Parks and Grounds Superintendent | 1 | 1 | 1 | 1 | 1 |
| Division Leader | 2 | 2 | 2 | 2 | 2 |
| Irrigation Mechanic | 2 | 2 | 2 | 2 | 2 |
| Service Worker II | 6 | 6 | 6 | 6 | 6 |
| Service Worker I | 13 | - | - | - | - |
| Service Worker I (P/T) | 4 | - | - | - | - |
| Maintenance Work I | - | 13 | 13 | 13 | 13 |
| Maintenance Work I (P/T) | - | 4 | 4 | 4 | 4 |
| Equipment Operator I | 2 | 2 | 2 | 2 | 2 |
| Total Grounds Maintenance | 30 | 30 | 30 | 30 | 30 |
| Aquatics Division | | | | | |
| Aquatics Supervisor | 1 | 1 | 1 | 1 | 1 |
| Aquatics Coordinator | 1 | 1 | 1 | 1 | 1 |
| Maintenance Coordinator (P/T, Annual) | 1 | 1 | 1 | 1 | 1 |
| Office/Concession Coordinator (P/T, Annual) | 1 | 1 | 1 | 1 | 1 |
| Cashier (P/T, Annual) | 2 | 2 | 2 | 2 | 2 |
| Lifeguard (P/T, Annual) | 10 | 10 | 10 | 10 | 10 |
| Lifeguard (Seasonal) | 15 | 19 | 19 | 19 | 19 |
| Junior Lifeguard (Seasonal) | 3 | 3 | 3 | 3 | 3 |
| Cashier (Seasonal) | 3 | 3 | 3 | 3 | 3 |
| Total Aquatics | 37 | 41 | 41 | 41 | 41 |
| Total Parks and Recreation Positions | 101 | 105 | 105 | 105 | 105 |

PARKS AND RECREATION
ADMINISTRATION DIVISION
COST CENTER (5555)

PROGRAM DESCRIPTION

The Parks and Recreation Administration Division provides advancement and implementation of department policy; management of public programs; and oversees business operations of all divisions within the Parks and Recreation Department. The Administration Division generates ideas, provides services, and supervises departmental operations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Administration Division develops outreach strategies to promote and market the City's recreational opportunities to the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Administration Division evaluates and applies for a variety of grant funding to reduce the General Fund obligations in providing exceptional services. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division ensures all divisions are compliant with the City's Strategic plan.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 488,543 | \$ 504,440 | \$ 531,643 | \$ 556,719 | \$ 25,076 | 4.72% |
| Operating Expenses | 57,344 | 58,918 | 101,921 | 62,647 | (39,274) | -38.53% |
| Capital | - | - | 3,500 | 3,500 | - | 0.00% |
| TOTAL | \$ 545,887 | \$ 563,358 | \$ 637,064 | \$ 622,866 | \$ (14,198) | -2.23% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Total revenues generated from meeting room/hall rentals | \$72,860 | \$72,860 | \$38,000 | \$38,000 | 0% |
| Annual update of the Parks and Recreation Master Plan's park inventory chart | N/A | N/A | 100% | 100% | 0% |
| Total revenues generated from pavilion rentals | \$7,460 | \$7,460 | \$6,000 | \$6,000 | 0% |

PARKS AND RECREATION

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------------|----------------------------------|-------------------|-------------------|--------------------|-------------------|
| ADMINISTRATION DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-5555-572.12-01 | SAL & WAGES-REGULAR ¹ | \$ 325,501 | \$ 337,986 | \$ 349,039 | \$ 360,294 |
| 001-5555-572.13-05 | SAL & WAGES-LONGEVITY | 4,000 | 5,000 | 5,000 | 5,000 |
| 001-5555-572.14-01 | SAL & WAGES-OVERTIME | 10,160 | 5,799 | 10,000 | 10,000 |
| 001-5555-572.15-08 | SAL&WAGES-VEHICLE BENEFIT | 5,600 | 5,163 | 5,100 | 5,600 |
| 001-5555-572.21-01 | CONTRIB-SS TAX(EMPLOYER) | 20,045 | 20,040 | 21,895 | 22,749 |
| 001-5555-572.21-02 | CONTRIB-MED TAX(EMPLOYER) | 4,859 | 4,883 | 5,353 | 5,523 |
| 001-5555-572.22-01 | FRS CONTRIB-EMPLOYER | 58,464 | 63,130 | 71,026 | 77,196 |
| 001-5555-572.23-01 | HEALTH & LIFE INS | 59,914 | 62,439 | 64,230 | 70,357 |
| TOTAL APPROPRIATION | | \$ 488,543 | \$ 504,440 | \$ 531,643 | \$ 556,719 |
| OPERATING EXPENSES | | | | | |
| 001-5555-572.30-01 | OPERATING EXPENSE | \$ 4,255 | \$ 2,787 | \$ 3,000 | \$ 3,000 |
| 001-5555-572.30-31 | OTHER EXPENSE/CLOTHING | 898 | 1,764 | 921 | 900 |
| 001-5555-572.31-02 | PROF'L SVCS-MEDICAL | 1,770 | 3,975 | 2,500 | 2,500 |
| 001-5555-572.31-09 | PROF'L SVCS-OTHER | 8,550 | 5,818 | 49,000 | 8,000 |
| 001-5555-572.40-03 | TRAVEL & PER DIEM | 1,597 | 84 | 2,500 | 2,000 |
| 001-5555-572.41-01 | COMMUNICATIONS SVCS | 13,847 | 14,939 | 15,000 | 11,000 |
| 001-5555-572.44-01 | RENTALS & LEASES | 10,019 | 9,189 | 9,600 | 9,780 |
| 001-5555-572.44-06 | RENTALS & LEASES - VEHICLES | - | - | - | 5,892 |
| 001-5555-572.46-06 | REPAIR & MAINTENANCE SVCS | 9,536 | 13,062 | 11,250 | 11,250 |
| 001-5555-572.51-01 | OFFICE SUPPLIES | 2,153 | 2,031 | 2,500 | 2,500 |
| 001-5555-572.54-01 | SUBSCRIPTION & MEMBERSHIP | 3,819 | 4,521 | 4,950 | 5,125 |
| 001-5555-572.54-05 | EDUCATION & TRAINING | 900 | 748 | 700 | 700 |
| TOTAL APPROPRIATION | | \$ 57,344 | \$ 58,918 | \$ 101,921 | \$ 62,647 |
| CAPITAL EXPENSES | | | | | |
| 001-5555-572.63-47 | TREE CITY USA | \$ - | \$ - | \$ 3,500 | \$ 3,500 |
| TOTAL APPROPRIATION | | \$ - | \$ - | \$ 3,500 | \$ 3,500 |
| ADMINISTRATION DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATION | | \$ 545,887 | \$ 563,358 | \$ 637,064 | \$ 622,866 |

¹ SENIOR MANAGEMENT SALARY OF \$156,768 IS INCLUDED IN SALARY & WAGES REGULAR.

PARKS AND RECREATION
SPECIAL ACTIVITIES DIVISION
COST CENTER (5556)

PROGRAM DESCRIPTION

The Special Activities Division provides safe, high quality, low cost recreational opportunities to the residents of the City of Margate. The Division is responsible for providing activities for all members of Margate families through public parks, open spaces, recreation programs, and family friendly special events.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Special Activities Division executes programs and special events to create a family friendly experience for the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Special Activities Division creates high quality programs at the lowest cost to the participants.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 256,869 | \$ 179,895 | \$ 334,541 | \$ 340,925 | \$ 6,384 | 1.91% |
| Operating Expenses | 228,787 | 80,727 | 175,299 | 196,192 | 20,893 | 11.92% |
| Capital | - | - | 48,227 | - | (48,227) | -100.00% |
| TOTAL | \$ 485,656 | \$ 260,622 | \$ 558,067 | \$ 537,117 | \$ (20,950) | -3.75% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of revenues received per budgeted projection for teen and youth programs | N/A | N/A | 100% | 100% | 0% |
| Percentage of revenues received per budgeted projection for youth basketball league | N/A | N/A | 100% | 100% | 0% |
| Percentage of revenues received per budgeted projection for recreation division | N/A | N/A | 100% | 100% | 0% |
| Percentage of summer youth program capacity | N/A | N/A | 100% | 100% | 0% |
| Percentage of summer teen program capacity | N/A | N/A | 100% | 100% | 0% |
| Number of hosted special events | 27 | 27 | 20 | 20 | 0% |

PARKS AND RECREATION

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|------------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| SPECIAL ACTIVITIES DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-5556-572.12-01 | SAL & WAGES-REGULAR | \$ 220,100 | \$ 146,119 | \$ 271,159 | \$ 274,401 |
| 001-5556-572.14-01 | SAL & WAGES-OVERTIME | 4,133 | 1,215 | 5,000 | 5,000 |
| 001-5556-572.21-01 | CONTRIB-SS TAX(EMPLOYER) | 10,970 | 8,729 | 17,122 | 17,323 |
| 001-5556-572.21-02 | CONTRIB-MED TAX(EMPLOYER) | 2,565 | 2,041 | 4,004 | 4,051 |
| 001-5556-572.22-01 | FRS CONTRIB-EMPLOYER | 14,176 | 13,096 | 28,306 | 30,343 |
| 001-5556-572.23-01 | HEALTH & LIFE INS | 4,925 | 8,695 | 8,950 | 9,807 |
| | TOTAL APPROPRIATION | \$ 256,869 | \$ 179,895 | \$ 334,541 | \$ 340,925 |
| OPERATING EXPENSES | | | | | |
| 001-5556-572.30-01 | OPERATING EXPENSE | \$ 3,453 | \$ 2,933 | \$ 4,199 | \$ 4,200 |
| 001-5556-572.30-02 | TROPHIES & RIBBONS | 1,733 | 961 | 2,000 | 2,000 |
| 001-5556-572.30-18 | SUMMER PROGRAM | 64,883 | 3,087 | 65,000 | 70,000 |
| 001-5556-572.30-28 | SPECIAL EVENTS | 83,250 | 50,665 | 40,000 | 50,000 |
| 001-5556-572.30-51 | EXP-SWIM TEAM | 4,996 | 3,617 | 5,000 | 5,000 |
| 001-5556-572.30-53 | EXP-BASKETBALL LEAGUE | 17,250 | 9,862 | 20,000 | 20,000 |
| 001-5556-572.30-92 | CREDIT CARD PYMT CHARGES | 2,077 | 1,356 | 2,500 | 2,500 |
| 001-5556-572.31-02 | PROF'L SVCS-MEDICAL | 1,355 | - | - | - |
| 001-5556-572.34-01 | ADVERTISING | 8,172 | 3,446 | 8,000 | 8,000 |
| 001-5556-572.39-01 | SUMMER TEEN CAMP | 15,842 | 63 | 17,600 | 17,600 |
| 001-5556-572.44-06 | RENTALS & LEASES - VEHICLES | - | - | - | 5,892 |
| 001-5556-572.46-06 | REPAIR & MAINTENANCE SVCS | 1,732 | - | 2,000 | 2,000 |
| 001-5556-572.52-15 | OPERATING SUPPLIES-OTHER | 20,247 | 2,187 | 5,000 | 5,000 |
| 001-5556-572.55-06 | OUTDOOR MOVIE EXP | 3,797 | 2,550 | 4,000 | 4,000 |
| | TOTAL APPROPRIATION | \$ 228,787 | \$ 80,727 | \$ 175,299 | \$ 196,192 |
| CAPITAL EXPENSES | | | | | |
| 001-5556-572.64-12 | OTHER EQUIPMENT | \$ - | \$ - | \$ 48,227 | \$ - |
| | TOTAL APPROPRIATION | \$ - | \$ - | \$ 48,227 | \$ - |
| SPECIAL ACTIVITIES DIVISION | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 485,656 | \$ 260,622 | \$ 558,067 | \$ 537,117 |

PARKS AND RECREATION
GROUNDS MAINTENANCE DIVISION
COST CENTER (5557)

PROGRAM DESCRIPTION

The Grounds Maintenance Division provides routine grounds maintenance of public parks, right of ways, and open spaces to maintain a clean, and aesthetically pleasing appearance. The Division conducts routine safety inspections of park amenities, playgrounds, courts, athletic fields, and park buildings to ensure user safety. The Division is also responsible for logistical setup and breakdown of all special events hosted by the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Grounds Maintenance Division provides all logistics for special events to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Grounds Maintenance Division conducts routine repair and maintenance services to park infrastructure, while evaluating best practices and industry standards.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 1,575,911 | \$ 1,724,000 | \$ 2,039,650 | \$ 2,191,576 | \$ 151,926 | 7.45% |
| Operating Expenses | 761,434 | 843,116 | 838,995 | 1,064,021 | 225,026 | 26.82% |
| Capital | 88,104 | 64,556 | 55,021 | - | (55,021) | -100.00% |
| TOTAL | \$ 2,425,449 | \$ 2,631,672 | \$ 2,933,666 | \$ 3,255,597 | \$ 321,931 | 10.97% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Number of in-house projects completed by the Grounds Maintenance Division that are valued at \$5,000 or more | 5 | 6 | 4 | 4 | 0% |
| Complete 100% inspection of each park and update the status of our internal inventory of park amenities | 100% | N/A | 100% | 100% | 0% |
| Percentage of scheduled maintenance accomplished | N/A | N/A | 100% | 100% | 0% |

PARKS AND RECREATION

| | | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|---------------------------------------|------------------------------|---------------------|---------------------|---------------------|---------------------|
| | | ACTUAL | ACTUAL | AMENDED | BUDGET |
| GROUNDS MAINTENANCE DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-5557-572.12-01 | SAL & WAGES-REGULAR | \$ 955,518 | \$ 1,087,628 | \$ 1,296,294 | \$ 1,330,058 |
| 001-5557-572.13-05 | SAL & WAGES-LONGEVITY | 20,000 | 18,000 | 18,000 | 20,000 |
| 001-5557-572.14-01 | SAL & WAGES-OVERTIME | 103,182 | 62,486 | 60,000 | 60,000 |
| 001-5557-572.21-01 | CONTRIB-SS TAX(EMPLOYER) | 63,609 | 66,321 | 85,206 | 87,424 |
| 001-5557-572.21-02 | CONTRIB-MED TAX(EMPLOYER) | 14,876 | 15,499 | 19,927 | 20,446 |
| 001-5557-572.22-01 | FRS CONTRIB-EMPLOYER | 94,452 | 109,881 | 146,048 | 158,806 |
| 001-5557-572.23-01 | HEALTH & LIFE INS | 324,274 | 364,185 | 414,175 | 514,842 |
| TOTAL APPROPRIATION | | \$ 1,575,911 | \$ 1,724,000 | \$ 2,039,650 | \$ 2,191,576 |
| OPERATING EXPENSES | | | | | |
| 001-5557-572.30-31 | OTHER EXPENSE/CLOTHING | \$ 15,491 | \$ 17,064 | \$ 15,000 | \$ 20,000 |
| 001-5557-572.31-02 | PROFL SVCS-MEDICAL | 1,272 | - | - | - |
| 001-5557-572.34-05 | TREE TRIMMING | 23,630 | 33,384 | 35,000 | 35,000 |
| 001-5557-572.34-12 | CONTRACT SVCS-GROUNDS | 275,258 | 333,787 | 330,000 | 500,000 |
| 001-5557-572.39-05 | OPER EXP-CODE RELATED EXP | 3,376 | 4,185 | 8,000 | 8,000 |
| 001-5557-572.40-03 | TRAVEL & PER DIEM | 844 | 98 | 1,000 | 1,000 |
| 001-5557-572.43-XX | UTILITY SERVICES | 122,549 | 145,058 | 125,000 | 168,000 |
| 001-5557-572.44-01 | RENTALS & LEASES | 11,121 | 11,560 | 12,680 | 11,650 |
| 001-5557-572.44-06 | RENTALS & LEASES - VEHICLES | - | - | 20,820 | 37,211 |
| 001-5557-572.46-07 | REP&MAINT-OTHER EQUIPMENT | 12,498 | 609 | 6,090 | 6,000 |
| 001-5557-572.46-08 | REP&MAINT-VEHICLES | 2,310 | 2,223 | 3,180 | 1,000 |
| 001-5557-572.46-32 | REPAIR&MAINT-GROUNDS | 80,952 | 44,910 | 75,000 | 75,000 |
| 001-5557-572.46-39 | R & M IRRIGATION/LANDSCAPING | 38,755 | 50,090 | 45,000 | 50,000 |
| 001-5557-572.46-40 | R & M - OTHER | 124,850 | 155,427 | 84,105 | 100,000 |
| 001-5557-572.49-11 | TREE GIVEAWAY | 24,736 | 25,370 | 60,000 | 30,000 |
| 001-5557-572.52-15 | OPERATING SUPPLIES-OTHER | 20,715 | 18,829 | 14,760 | 17,500 |
| 001-5557-572.54-01 | SUBSCRIPTION & MEMBERSHIP | 160 | 225 | 360 | 360 |
| 001-5557-572.54-05 | EDUCATION & TRAINING | 2,917 | 297 | 3,000 | 3,300 |
| TOTAL APPROPRIATION | | \$ 761,434 | \$ 843,116 | \$ 838,995 | \$ 1,064,021 |
| CAPITAL EXPENSES | | | | | |
| 001-5557-572.64-02 | ACQUISITION OF VEHICLES | \$ 88,104 | \$ 51,371 | \$ 40,136 | \$ - |
| 001-5557-572.64-12 | OTHER EQUIPMENT | - | 13,185 | 14,885 | - |
| TOTAL APPROPRIATION | | \$ 88,104 | \$ 64,556 | \$ 55,021 | \$ - |
| GROUNDS MAINTENANCE DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 2,425,449 | \$ 2,631,672 | \$ 2,933,666 | \$ 3,255,597 |

PARKS AND RECREATION

AQUATICS DIVISION COST CENTER (5561)

PROGRAM DESCRIPTION

The Aquatics Division provides safe, high quality, low cost recreational opportunities to the City of Margate community at the Calypso Cove Aquatics Facility. The Aquatics Division provides water safety instructions through various programs to ensure that every member of the community has the opportunity to learn basic swimming skills and knowledge. Calypso Cove is home to a plunge pool, closed water slide, open water slide, and an aquatic playground.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Aquatics Division executes programs and water safety instructions to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Aquatics Division coordinates with Broward County Swim Central to provide free swim lessons to the Margate residents.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|-------------------|-------------------|--------------------|-------------------|-----------------|--------------|
| Personal Services | \$ 630,231 | \$ 401,172 | \$ 722,254 | \$ 735,112 | \$ 12,858 | 1.78% |
| Operating Expenses | 108,072 | 68,975 | 126,995 | 129,882 | 2,887 | 2.27% |
| Capital | - | - | 10,725 | - | (10,725) | -100.00% |
| TOTAL | \$ 738,303 | \$ 470,147 | \$ 859,974 | \$ 864,994 | \$ 5,020 | 0.58% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| Number of general admissions to Calypso Cove Aquatics Facility | 34,915 | 34,915 | 37,000 | 37,000 | 0% |
| Percentage of general admissions to Calypso Cove Aquatics Facility that are Margate residents | 36% | 36% | 33% | 33% | 0% |
| Number of individual participants that received water safety instructions (WSI) through Broward County's Swim Central at Calypso Cove Aquatics Facility | 1,534 | 1,534 | 1,500 | 1,500 | 0% |
| Percentage of revenues received per budgeted projection at Calypso Cove Aquatics Facility | N/A | N/A | 100% | 100% | 0% |

PARKS AND RECREATION

| | | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|---|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| | | ACTUAL | ACTUAL | AMENDED | BUDGET |
| AQUATICS DIVISION | | | | | |
| PERSONAL SERVICES | | | | | |
| 001-5561-572.12-01 | SAL & WAGES-REGULAR | \$ 519,646 | \$ 318,188 | \$ 577,140 | \$ 581,365 |
| 001-5561-572.13-05 | SAL & WAGES-LONGEVITY | 2,000 | 2,000 | 2,000 | 3,000 |
| 001-5561-572.14-01 | SAL & WAGES-OVERTIME | 15,007 | 1,669 | 7,500 | 7,500 |
| 001-5561-572.21-01 | CONTRIB-SS TAX(EMPLOYER) | 32,926 | 19,592 | 39,401 | 40,042 |
| 001-5561-572.21-02 | CONTRIB-MED TAX(EMPLOYER) | 7,701 | 4,582 | 8,506 | 8,582 |
| 001-5561-572.22-01 | FRS CONTRIB-EMPLOYER | 30,856 | 31,900 | 63,728 | 68,356 |
| 001-5561-572.23-01 | HEALTH & LIFE INS | 22,095 | 23,241 | 23,979 | 26,267 |
| | TOTAL APPROPRIATION | \$ 630,231 | \$ 401,172 | \$ 722,254 | \$ 735,112 |
| OPERATING EXPENSES | | | | | |
| 001-5561-572.30-01 | OPERATING EXPENSE | \$ 5,853 | \$ 6,182 | \$ 5,200 | \$ 6,200 |
| 001-5561-572.30-31 | OTHER EXPENSE/CLOTHING | 5,583 | 3,926 | 4,000 | 4,000 |
| 001-5561-572.30-92 | CREDIT CARD PYMT CHARGES | 3,781 | 593 | 4,500 | 4,500 |
| 001-5561-572.31-02 | PROF'L SVCS-MEDICAL | 420 | - | - | - |
| 001-5561-572.34-01 | ADVERTISING | 3,810 | 200 | 4,000 | 4,000 |
| 001-5561-572.40-03 | TRAVEL & PER DIEM | - | - | 100 | 100 |
| 001-5561-572.41-01 | COMMUNICATIONS SVCS | 4,151 | 4,259 | 5,220 | 5,220 |
| 001-5561-572.44-01 | RENTALS & LEASES | 8,741 | 8,760 | 9,200 | 9,470 |
| 001-5561-572.44-06 | RENTALS & LEASES - VEHICLES | - | - | - | 5,892 |
| 001-5561-572.46-06 | REPAIR & MAINTENANCE SVCS | 24,863 | 15,612 | 30,600 | 30,600 |
| 001-5561-572.49-10 | PURCHASES FOR RESALE | 15,865 | 27 | 20,000 | 20,000 |
| 001-5561-572.52-14 | CHEMICALS - OTHER | 18,857 | 10,448 | 22,000 | 22,000 |
| 001-5561-572.52-15 | OPERATING SUPPLIES-OTHER | 15,859 | 18,608 | 20,275 | 16,000 |
| 001-5561-572.54-01 | SUBSCRIPTION & MEMBERSHIP | 90 | 360 | 900 | 900 |
| 001-5561-572.54-05 | EDUCATION & TRAINING | 199 | - | 1,000 | 1,000 |
| | TOTAL APPROPRIATION | \$ 108,072 | \$ 68,975 | \$ 126,995 | \$ 129,882 |
| CAPITAL EXPENSES | | | | | |
| 001-5561-572.64-12 | OTHER EQUIPMENT | \$ - | \$ - | \$ 10,725 | \$ - |
| | TOTAL APPROPRIATION | \$ - | \$ - | \$ 10,725 | \$ - |
| AQUATICS DIVISION TOTAL REQUESTED APPROPRIATIONS | | | | | |
| | | \$ 738,303 | \$ 470,147 | \$ 859,974 | \$ 864,994 |
| PARKS AND RECREATION | | | | | |
| DEPARTMENT | TOTAL REQUESTED APPROPRIATIONS | \$ 4,195,295 | \$ 3,925,799 | \$ 4,988,771 | \$ 5,280,574 |

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RECREATION TRUST FUND



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RECREATION TRUST FUND

FUND 103

PROGRAM DESCRIPTION

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-----------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Recreation Trust Fund | \$ 487,875 | \$ 486,517 | \$ 450,500 | \$ 450,500 | \$ - | 0.00% |
| TOTAL | \$ 487,875 | \$ 486,517 | \$ 450,500 | \$ 450,500 | \$ - | 0.00% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 787 | \$ 1,152 | \$ 500 | \$ 500 | \$ - | 0.00% |
| Transfers | 555,000 | 144,720 | 450,000 | 450,000 | - | 0.00% |
| TOTAL | \$ 555,787 | \$ 145,872 | \$ 450,500 | \$ 450,500 | \$ - | 0.00% |

RECREATION TRUST FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|------------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 103-0000-361.10-01 | INTEREST INCOME | \$ 3,504 | \$ 2,373 | \$ 500 | \$ 500 |
| 103-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 265 | 225 | - | - |
| 103-0000-369.90-26 | REV-TOWER SITE RENTALS | 484,106 | 483,919 | 450,000 | 450,000 |
| | TOTAL ESTIMATED REVENUES | \$ 487,875 | \$ 486,517 | \$ 450,500 | \$ 450,500 |
| REQUESTED APPROPRIATION | | | | | |
| OPERATING EXPENSES | | | | | |
| 103-5555-572.39-03 | OPER EXP-BANK FEES | \$ 787 | \$ 1,152 | \$ 500 | \$ 500 |
| | REQUESTED APPROPRIATION | \$ 787 | \$ 1,152 | \$ 500 | \$ 500 |
| TRANSFERS & CONTINGENCY | | | | | |
| 103-5555-581.91-15 | TO CAPITAL IMPROVEMENT FD | \$ 555,000 | \$ 144,720 | \$ 345,000 | \$ - |
| 103-5555-589.91-03 | TO FUND BALANCE | - | - | 105,000 | 450,000 |
| | REQUESTED APPROPRIATION | \$ 555,000 | \$ 144,720 | \$ 450,000 | \$ 450,000 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 555,787 | \$ 145,872 | \$ 450,500 | \$ 450,500 |

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ROADS FUND



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ROADS FUND - 111

| POSITION SUMMARY | | | | | |
|-----------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Roads Fund | | | | | |
| Service Worker II | - | 1 | 1 | 1 | 1 |
| Equipment Operator I | 1 | 1 | 1 | 1 | 1 |
| Service Worker I | 2 | 2 | 2 | 2 | 2 |
| Total Roads Fund Positions | 3 | 4 | 4 | 4 | 4 |

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ROADS FUND

FUND 111

PROGRAM DESCRIPTION

The Roads Fund accounts for the receipt and disbursement of funds derived primarily from the Local Option Gas Tax and the State Shared Motor Fuel Tax. The City's annual receipts are determined from a locally agreed upon distribution formula based on population. In addition, streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures, as well as contractual bus service are in the Roads Fund.

The Roads Fund is responsible for the maintenance and upkeep of all City-owned roads. The Roads Fund also maintains all City-owned pedestrian sidewalks with the priority of user safety.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County and Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Roads Division provides and maintains a safe road system for the residents and businesses of the City of Margate, as well as effectively manages the City's public transit system.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------|---------------------|---------------------|---------------------|---------------------|-------------------|--------------|
| Roads Fund | \$ 1,973,163 | \$ 1,949,018 | \$ 2,054,696 | \$ 2,159,076 | \$ 104,380 | 5.08% |
| TOTAL | \$ 1,973,163 | \$ 1,949,018 | \$ 2,054,696 | \$ 2,159,076 | \$ 104,380 | 5.08% |

BUDGET EXPENDITURES /EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------|---------------------|---------------------|---------------------|-------------------|--------------|
| Personal Services | \$ 210,994 | \$ 264,981 | \$ 293,528 | \$ 310,806 | \$ 17,278 | 5.89% |
| Operating Expenses | 1,132,006 | 1,078,223 | 1,384,168 | 1,313,270 | (70,898) | -5.12% |
| Capital | 30,349 | 25,208 | 377,000 | 535,000 | 158,000 | 41.91% |
| TOTAL | \$ 1,373,349 | \$ 1,368,412 | \$ 2,054,696 | \$ 2,159,076 | \$ 104,380 | 5.08% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| Number of sidewalk repairs completed | 164 | 92 | 200 | 200 | 0% |
| Percentage of sidewalk hazards mitigated within 24 hours of complaint | 100% | 100% | 100% | 100% | 0% |

FISCAL YEAR 2021-2022

ANNUAL OPERATING BUDGET



ROADS FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 111-0000-312.41-01 | LOCAL OPTION GAS TAX (1-6) | \$ 620,589 | \$ 550,604 | \$ 540,000 | \$ 540,000 |
| 111-0000-312.42-01 | SECOND LOCAL OPT GAS TAX (1-5) | 441,346 | 385,481 | 375,000 | 375,000 |
| 111-0000-332.10-03 | FEDERAL-FEMA | - | 4,696 | - | - |
| 111-0000-332.10-07 | STATE MUTUAL AID AGREEMENT | - | 149 | - | - |
| 111-0000-335.12-20 | MOTOR FUEL (R/S) | 553,574 | 495,984 | 500,000 | 500,000 |
| 111-0000-338.90-03 | CONTRIB - MINIBUSES | 103,275 | 310,495 | 351,000 | 351,000 |
| 111-0000-361.10-01 | INTEREST INCOME | 159,697 | 102,482 | 45,000 | 45,000 |
| 111-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 45,463 | 38,455 | - | - |
| 111-0000-364.41-01 | DISPOSITION OF FIXED ASSET | - | 9,975 | - | - |
| 111-0000-369.90-01 | OTHER MISCELLANEOUS | 49,219 | 50,697 | 50,697 | 67,384 |
| 111-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 192,999 | 280,692 |
| TOTAL ESTIMATED REVENUES | | \$ 1,973,163 | \$ 1,949,018 | \$ 2,054,696 | \$ 2,159,076 |

REQUESTED APPROPRIATION

PERSONAL SERVICES

| | | | | | |
|--------------------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| 111-4552-541.12-01 | SAL & WAGES-REGULAR | \$ 130,612 | \$ 159,111 | \$ 183,631 | \$ 191,720 |
| 111-4552-541.12-18 | ACCRUED LEAVE PAYOUTS | - | 13,582 | - | - |
| 111-4552-541.13-05 | SAL & WAGES-LONGEVITY | 3,000 | 3,000 | 3,000 | 3,000 |
| 111-4552-541.14-01 | SAL & WAGES-OVERTIME | 5,123 | 1,883 | 4,000 | 4,000 |
| 111-4552-541.21-01 | CONTRIB-SS TAX(EMPLOYER) | 7,673 | 9,958 | 11,819 | 12,321 |
| 111-4552-541.21-02 | CONTRIB-MED TAX(EMPLOYER) | 1,795 | 2,329 | 2,764 | 2,881 |
| 111-4552-541.22-01 | FRS CONTRIB-EMPLOYER | 11,539 | 16,856 | 23,784 | 26,227 |
| 111-4552-541.22-03 | CONTRIBUTION - HEALTH TRUST | - | 208 | 300 | 300 |
| 111-4552-541.23-01 | HEALTH & LIFE INS | 51,252 | 58,054 | 64,230 | 70,357 |
| REQUESTED APPROPRIATION | | \$ 210,994 | \$ 264,981 | \$ 293,528 | \$ 310,806 |

OPERATING EXPENSES

| | | | | | |
|--------------------------------|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| 111-4552-541.30-31 | OTHER EXPENSE/CLOTHING | \$ 1,481 | \$ 1,763 | \$ 2,500 | \$ 2,300 |
| 111-4552-541.31-02 | PROFL SVCS-MEDICAL | 170 | 226 | 1,200 | 1,200 |
| 111-4552-541.31-04 | PROFL SVCS-ENGINEERING | - | 14,468 | 87,230 | - |
| 111-4552-541.32-01 | ACCOUNTING & AUDITING | - | 3,500 | - | - |
| 111-4552-541.34-56 | CONTRACT SVCS-BUS SERVICE | 308,658 | 343,773 | 351,000 | 353,000 |
| 111-4552-541.39-03 | OPER EXP-BANK FEES | 3,390 | 2,810 | 5,000 | 5,000 |
| 111-4552-541.43-01 | UTILITY SERVICES - STREETLIGHTS | 516,670 | 464,169 | 520,000 | 400,000 |
| 111-4552-541.43-02 | WATER | 76,697 | 82,598 | 80,000 | 83,000 |
| 111-4552-541.44-01 | RENTALS & LEASES | - | - | 2,000 | 2,000 |
| 111-4552-541.44-06 | RENTALS & LEASES - VEHICLES | - | - | 9,642 | 7,736 |
| 111-4552-541.46-06 | REPAIR & MAINTENANCE SERVICES | - | - | 3,000 | 84,250 |
| 111-4552-541.46-08 | REPAIR & MAINTENANCE - VEHICLES | 5,311 | 4,579 | 8,000 | 8,000 |
| 111-4552-541.46-24 | REPAIR & MAINTENANCE - STRUCTURES | 1,512 | 2,225 | 3,500 | 3,500 |
| 111-4552-541.46-37 | MAINT - FDOT STREET LIGHTS | 30,242 | 20,605 | 50,696 | 67,384 |
| 111-4552-541.46-38 | MAINTENANCE - ROADS | 115,573 | 111,034 | 186,500 | 215,000 |
| 111-4552-541.46-48 | NON FDOT STREET LIGHTS | 26,274 | 8,334 | 30,000 | 30,000 |
| 111-4552-541.52-02 | GAS, OIL & COOLANT | 11,928 | 10,094 | 15,000 | 15,000 |
| 111-4552-541.52-15 | OPERATING SUPPLIES-OTHER | 34,100 | 7,961 | 28,000 | 35,000 |
| 111-4552-541.54-05 | EDUCATION & TRAINING | - | 84 | 900 | 900 |
| REQUESTED APPROPRIATION | | \$ 1,132,006 | \$ 1,078,223 | \$ 1,384,168 | \$ 1,313,270 |

CAPITAL EXPENSES

| | | | | | |
|--------------------------------|-----------------------------|------------------|------------------|-------------------|-------------------|
| 111-4552-541.64-02 | ACQUISITION OF VEHICLES | \$ 30,349 | \$ 25,208 | \$ - | \$ 160,000 |
| 111-4552-541.64-12 | OTHER EQUIPMENT | - | - | 2,000 | - |
| 111-4552-541.68-96 | CAPITAL ROAD PROJECTS (1-5) | - | - | 375,000 | 375,000 |
| REQUESTED APPROPRIATION | | \$ 30,349 | \$ 25,208 | \$ 377,000 | \$ 535,000 |

TOTAL REQUESTED APPROPRIATIONS \$ 1,373,349 \$ 1,368,412 \$ 2,054,696 \$ 2,159,076

UNDERGROUND UTILITY TRUST FUND



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UNDERGROUND UTILITY TRUST FUND

FUND 112

PROGRAM DESCRIPTION

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Underground Utility Trust Fund | \$ - | \$ 61,693 | \$ 50,300 | \$ 50,300 | \$ - | 0.00% |
| TOTAL | \$ - | \$ 61,693 | \$ 50,300 | \$ 50,300 | \$ - | 0.00% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ - | \$ 120 | \$ 300 | \$ 300 | \$ - | 0.00% |
| Transfers | - | - | 50,000 | 50,000 | - | 0.00% |
| TOTAL | \$ - | \$ 120 | \$ 50,300 | \$ 50,300 | \$ - | 0.00% |

UNDERGROUND UTILITY TRUST FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|------------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 112-0000-361.10-01 | INTEREST INCOME | \$ - | \$ 193 | \$ 300 | \$ 300 |
| 112-0000-366.90-03 | CONTRIBUTIONS | - | 61,500 | 50,000 | 50,000 |
| | TOTAL ESTIMATED REVENUES | \$ - | \$ 61,693 | \$ 50,300 | \$ 50,300 |
| REQUESTED APPROPRIATION | | | | | |
| OPERATING EXPENSES | | | | | |
| 112-1110-554.39-03 | OPER EXP-BANK FEES | \$ - | \$ 120 | \$ 300 | \$ 300 |
| | REQUESTED APPROPRIATION | \$ - | \$ 120 | \$ 300 | \$ 300 |
| TRANSFERS & CONTINGENCY | | | | | |
| 112-1110-589.91-03 | TO FUND BALANCE | - | - | 50,000 | 50,000 |
| | REQUESTED APPROPRIATION | \$ - | \$ - | \$ 50,000 | \$ 50,000 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ - | \$ 120 | \$ 50,300 | \$ 50,300 |

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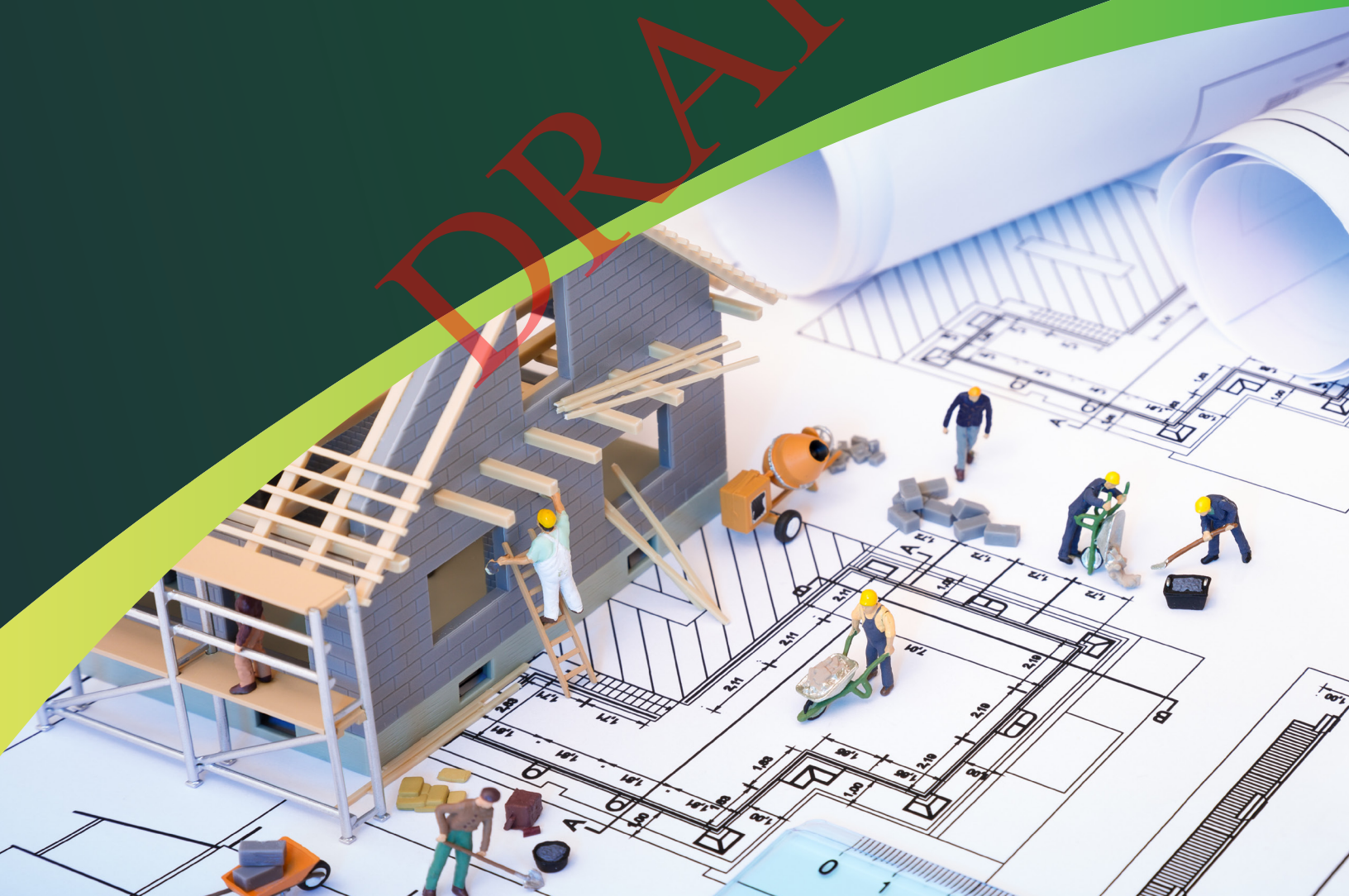
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BUILDING FUND



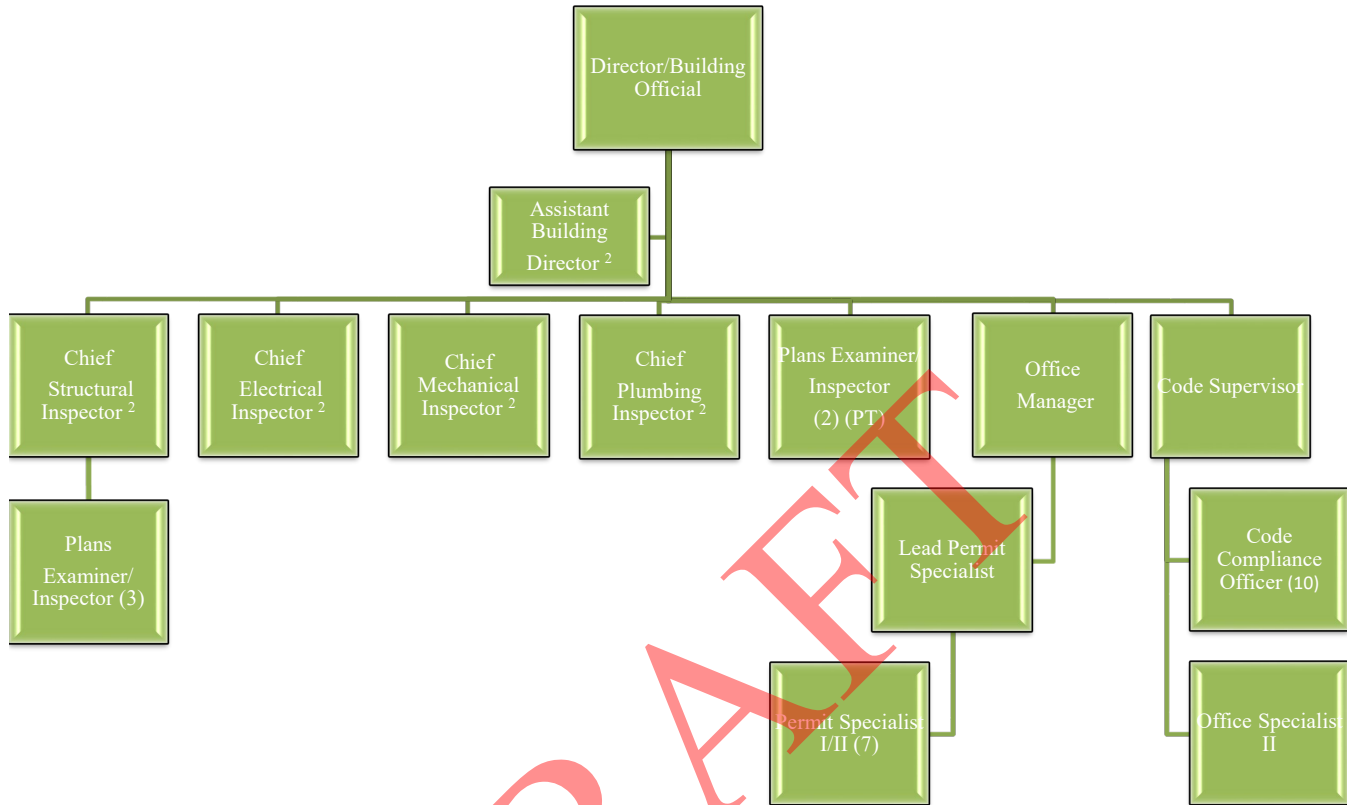
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BUILDING FUND - For Prior years see pages 120 - 122. ¹

FUND 113

29 FULL TIME, 2 PART TIME - 31 TOTAL



BUILDING FUND - For Prior years see pages 120 - 122.¹ FUND 113

| POSITION SUMMARY | | | | | |
|--|-------------------|--------------------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual ¹ | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Director of Building/Building Official | - | 1 | 1 | 1 | 1 |
| Assistant Building Director ² | - | - | 1 | 1 | 1 |
| Chief Electrical Inspector ² | - | 1 | 1 | 1 | 1 |
| Chief Plumbing Inspector ² | - | 1 | 1 | 1 | 1 |
| Chief Mechanical Inspector ² | - | 1 | 1 | 1 | 1 |
| Chief Structural Inspector ² | - | 1 | 1 | 1 | 1 |
| Plans Examiner/Inspector | - | 3 | 3 | 3 | 3 |
| Plans Examiner/Inspector - P/T | - | 2 | 2 | 2 | 2 |
| Building Code Compliance Officer | - | - | 1 | 1 | - |
| Office Manager | - | 1 | 1 | 1 | 1 |
| Lead Permit Specialist | - | 1 | 1 | 1 | 1 |
| Permit Specialist I/II | - | 7 | 7 | 7 | 7 |
| Total Building Personnel | - | 19 | 20 | 20 | 19 |
| Code Supervisor | - | - | - | 1 | 1 |
| Code Compliance Officer | - | - | - | - | 10 |
| Office Specialist II | - | - | - | - | 1 |
| Total Code Personnel | - | - | - | 1 | 12 |
| Total Building Fund Positions | - | 19 | 20 | 21 | 31 |

¹ FY 2020 - Building Department costs were moved from General Fund.

² FY 2021 and FY 2022 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.

BUILDING FUND - For Prior years see pages 120 - 122.¹ FUND 113

PROGRAM DESCRIPTION

The Building Fund accounts for the activities of Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, and providing Certificates of Completion/Occupancy.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Building Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Building Department is in the process of implementing an electronic plan review and permitting program.

REVENUES

| | FY 2019 Actual | FY 2020 Actual ¹ | FY 2021 Amended | FY 2022 Budget ² | \$ Change | % Change |
|---------------|-------------------|--------------------------------|---------------------|--------------------------------|-------------------|---------------|
| Building Fund | \$ - | \$ 4,787,539 | \$ 3,619,536 | \$ 4,296,576 | \$ 677,040 | 18.71% |
| TOTAL | \$ - | \$ 4,787,539 | \$ 3,619,536 | \$ 4,296,576 | \$ 677,040 | 18.71% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual ¹ | FY 2021 Amended | FY 2022 Budget ² | \$ Change | % Change |
|--------------------|-------------------|--------------------------------|---------------------|--------------------------------|-------------------|---------------|
| Personal Services | \$ - | \$ 1,510,991 | \$ 1,977,108 | \$ 2,941,980 | \$ 964,872 | 48.80% |
| Operating Expenses | - | 626,252 | 941,928 | 1,274,596 | 332,668 | 35.32% |
| Capital | - | 40,424 | 150,500 | 30,000 | (120,500) | -80.07% |
| Contingency | - | - | 550,000 | 50,000 | (500,000) | -90.91% |
| TOTAL | \$ - | \$ 2,177,667 | \$ 3,619,536 | \$ 4,296,576 | \$ 677,040 | 18.71% |

¹ FY 2020 - Building Department costs were moved from General Fund.

² FY 2022 - Code Division costs are included in the charts above.

BUILDING FUND - For Prior years see pages 120 - 122. ¹ FUND 113

| PERFORMANCE MEASURES | | | | | |
|---|-------------------|--------------------------------|-------------------|-------------------|-------------|
| | FY 2019 Actual | FY 2020 Actual ¹ | FY 2021 Target | FY 2022 Target | % Change |
| Total permit valuation of construction cost | N/A | 88,800,219 | 75,000,000 | 75,000,000 | 0.00% |
| Total number of plan reviews performed | N/A | 10,094 | 6,500 | 6,500 | 0.00% |
| Total number of requested inspections performed | N/A | 13,367 | 12,000 | 12,000 | 0.00% |
| Number of building permits issued | N/A | 5,228 | 5,300 | 5,300 | 0.00% |
| Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued | N/A | 139 | 100 | 100 | 0.00% |
| Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year | N/A | 0% | 100% | 100% | 0.00% |
| Percentage of permit management personnel attending continuing education classes for customer service and programmatic training | N/A | 0% | 100% | 100% | 0.00% |
| Building Code enforcement cases resolved | N/A | 16% | 95% | N/A | N/A |

¹ FY 2020 - Building Department costs were moved from General Fund.

BUILDING FUND - For Prior years see pages 120- 122. ¹

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|-------------------------------|-------------------|---------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 113-0000-322.10-01 | LIC & PERMITS-BUILDING | \$ - | \$ 1,506,254 | \$ 1,000,000 | \$ 1,000,000 |
| 113-0000-322.10-02 | LIC & PERMITS-ELECTRICAL | - | 359,025 | 250,000 | 250,000 |
| 113-0000-322.10-03 | LIC & PERMITS-PLUMBING | - | 179,009 | 150,000 | 150,000 |
| 113-0000-322.10-08 | LIC & PERMITS-MECHANICAL | - | 234,242 | 140,000 | 140,000 |
| 113-0000-322.10-09 | LIC & PERM-CERTIF OF OCC | - | 14,575 | 7,000 | 7,000 |
| 113-0000-322.10-11 | BACKFLOW PREV CERTS | - | 51,395 | 40,000 | 40,000 |
| 113-0000-329.10-12 | PERM/RE-INSPECT (ALL) | - | 21,475 | 7,000 | 7,000 |
| 113-0000-329.10-13 | MATERIALS REGISTRATION | - | - | 900 | 900 |
| 113-0000-329.10-16 | CREDIT CARD CONVENIENCE FEE | - | 8,846 | 8,000 | 8,000 |
| 113-0000-332.10-03 | FEDERAL-FEMA | - | 93 | - | - |
| 113-0000-332.10-07 | STATE MUTUAL AID AGREEMENT | - | 15 | - | - |
| 113-0000-341.20-06 | MISC BLDG DEPT | - | 61,156 | 65,000 | 65,000 |
| 113-0000-341.30-01 | SALE OF PUBLICATIONS | - | 918 | - | - |
| 113-0000-361.10-01 | INTEREST INCOME | - | 13,298 | 10,000 | 10,000 |
| 113-0000-369.10-01 | GENERAL FUND COST ALLOCATION | - | - | - | 690,869 |
| 113-0000-369.30-01 | REFUND PRIOR YEAR EXPEND | - | (75) | - | - |
| 113-0000-369.90-01 | OTHER MISCELLANEOUS | - | 13 | - | - |
| 113-0000-369.90-49 | STATE SURCHARGE RETAIN - BLDG | - | 4,046 | 4,000 | 4,000 |
| 113-0000-369.90-58 | MISC. BUILDING DEPT REV | - | 954 | - | - |
| 113-0000-381.10-01 | TRANSFER FROM GENERAL FUND | - | 2,332,300 | - | - |
| 113-0000-389.10-01 | TRANSFER FROM FUND BALANCE | - | - | 1,937,636 | 1,923,807 |
| TOTAL ESTIMATED REVENUES | | \$ - | \$ 4,787,539 | \$ 3,619,536 | \$ 4,296,576 |

BUILDING FUND - For Prior years see pages 120- 122. ¹

| | | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|---------------------------------------|----------------------------------|-------------|---------------------|---------------------|---------------------|
| | | ACTUAL | ACTUAL | AMENDED | BUDGET |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 113-2410-524.12-01 | SAL & WAGES-REGULAR ² | \$ - | \$ 1,031,399 | \$ 1,295,298 | \$ 1,339,080 |
| 113-2410-524.12-18 | ACCRUED LEAVE PAYOUTS | - | - | 10,000 | 10,000 |
| 113-2410-524.13-05 | SAL & WAGES-LONGEVITY | - | 4,000 | 7,000 | 7,000 |
| 113-2410-524.14-01 | SAL & WAGES-OVERTIME | - | 59,831 | 75,000 | 75,000 |
| 113-2410-524.15-08 | SAL&WAGES-VEHICLE BENEFIT | - | 9,905 | 8,500 | 8,500 |
| 113-2410-524.21-01 | CONTRIB-SS TAX(EMPLOYER) | - | 64,417 | 86,672 | 87,946 |
| 113-2410-524.21-02 | CONTRIB-MED TAX(EMPLOYER) | - | 15,109 | 20,326 | 20,729 |
| 113-2410-524.22-01 | FRS CONTRIB-EMPLOYER | - | 120,688 | 167,749 | 182,867 |
| 113-2410-524.22-03 | CONTRIBUTION - HEALTH TRUST | - | 989 | 1,200 | 1,200 |
| 113-2410-524.22-04 | FRINGE-LUMP SUM PAY | - | - | 1,025 | 1,200 |
| 113-2410-524.23-01 | HEALTH & LIFE INS | - | 204,653 | 304,338 | 282,203 |
| 113-2410-524.25-01 | UNEMPLOYMENT | - | - | - | 2,000 |
| TOTAL APPROPRIATION | | \$ - | \$ 1,510,991 | \$ 1,977,108 | \$ 2,017,725 |
| OPERATING EXPENSES | | | | | |
| 113-2410-524.30-01 | OPERATING EXPENSE | \$ - | \$ - | \$ 50,000 | \$ 50,000 |
| 113-2410-524.30-04 | COMPUTER SERVICES | - | 970 | 15,000 | 15,000 |
| 113-2410-524.30-31 | OTHER EXPENSE/CLOTHING | - | 1,527 | 5,000 | 5,000 |
| 113-2410-524.30-92 | CREDIT CARD PYMT CHARGES | - | 10,756 | 30,000 | 30,000 |
| 113-2410-524.31-02 | PROFL SVCS-MEDICAL | - | 519 | 1,000 | 1,000 |
| 113-2410-524.31-09 | PROFL SVCS-OTHER | - | 100,563 | 179,270 | 275,000 |
| 113-2410-524.31-25 | GENERAL ALLOC OF COST | - | 298,393 | 304,361 | 307,709 |
| 113-2410-524.34-02 | CUSTODIAL | - | 7,580 | 15,000 | 15,000 |
| 113-2410-524.39-03 | OPER EXP-BANK FEES | - | 1,079 | 10,000 | 5,000 |
| 113-2410-524.40-03 | TRAVEL & PER DIEM | - | 19 | 7,500 | 7,500 |
| 113-2410-524.41-01 | COMMUNICATIONS SVCS | - | 12,009 | 17,500 | 17,500 |
| 113-2410-524.42-06 | POSTAGE | - | - | 1,000 | 1,000 |
| 113-2410-524.44-01 | RENTALS & LEASES | - | 1,823 | 3,000 | 3,000 |
| 113-2410-524.44-05 | BUILDING SPACE | - | - | - | 82,830 |
| 113-2410-524.44-06 | RENTALS & LEASES - VEHICLES | - | - | 17,922 | 22,895 |
| 113-2410-524.45-27 | INSURANCE CHARGES | - | 130,000 | 97,500 | 73,125 |
| 113-2410-524.46-03 | MAINT-OFFICE EQUIPMENT | - | 425 | 4,000 | 4,000 |
| 113-2410-524.46-06 | REPAIR & MAINTENANCE SVCS | - | 35,423 | 119,000 | 150,000 |
| 113-2410-524.46-08 | REP & MAINT-VEHICLES | - | (5,568) | 10,000 | 10,000 |
| 113-2410-524.48-02 | PROMOTIONAL ACTIVITY | - | 59 | 5,000 | 5,000 |
| 113-2410-524.51-01 | OFFICE SUPPLIES | - | 6,409 | 10,000 | 10,000 |
| 113-2410-524.52-02 | GAS, OIL & COOLANT | - | 6,974 | 10,875 | 10,875 |
| 113-2410-524.52-15 | OPERATING SUPPLIES-OTHER | - | 5,840 | 10,000 | 77,040 |
| 113-2410-524.54-01 | SUBSCRIPTION & MEMBERSHIP | - | 1,354 | 4,000 | 4,000 |
| 113-2410-524.54-05 | EDUCATION & TRAINING | - | 8,390 | 15,000 | 5,000 |
| 113-2410-524.54-13 | TUITION REIMBURSEMENT | - | 1,708 | - | 10,000 |
| TOTAL APPROPRIATION | | \$ - | \$ 626,252 | \$ 941,928 | \$ 1,197,474 |
| CAPITAL EXPENSES | | | | | |
| 113-2410-524.64-09 | COMPUTER EQUIPMENT | \$ - | \$ 40,424 | \$ 75,500 | \$ - |
| 113-2410-524.65-83 | SOFTWARE | - | - | 75,000 | 30,000 |
| TOTAL APPROPRIATION | | \$ - | \$ 40,424 | \$ 150,500 | \$ 30,000 |
| TRANSFER & CONTINGENCY | | | | | |
| 113-2410-519.91-02 | CONTINGENCY | \$ - | \$ - | \$ 50,000 | \$ 50,000 |
| 113-2410-581.91-15 | TRANSFER TO CAPITAL IMPROVEMENT | - | - | 500,000 | - |
| TOTAL APPROPRIATION | | \$ - | \$ - | \$ 550,000 | \$ 50,000 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ - | \$ 2,177,667 | \$ 3,619,536 | \$ 3,295,199 |

¹ FY 2020 - Building Department costs were moved from General Fund.

² SENIOR MANAGEMENT SALARY OF \$148,888 IS INCLUDED IN SALARY & WAGES REGULAR.

BUILDING FUND

CODE DIVISION ¹ COST CENTER (2420)

PROGRAM DESCRIPTION

The Code Division is responsible for the activities of Building Department that safeguards general welfare through the administration and enforcement of the Code Compliance Standards and local ordinances to ensure the highest level of code compliance. The Department is responsible for performing and citing Code Enforcement violations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Code Division effectively ensures public health and safety by enforcing Code Compliance Standards and local ordinances. In Support of Goal 2, Great Suburban City in Broward County, the Building Department will measure the Code Compliance Division's positive impact on improving community aesthetics and property values.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget ¹ | \$ Change | % Change |
|--------------------|-------------------|-------------------|--------------------|--------------------------------|---------------------|----------------|
| Personal Services | \$ - | \$ - | \$ - | \$ 924,255 | \$ 924,255 | 100.00% |
| Operating Expenses | - | - | - | 77,122 | 77,122 | 100.00% |
| TOTAL | \$ - | \$ - | \$ - | \$ 1,001,377 | \$ 1,001,377 | 100.00% |

¹ FY 2022 - Code Division staff was moved from the Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Code compliance cases resolved | N/A | N/A | N/A | 100% | N/A |
| Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year | N/A | N/A | N/A | 100% | N/A |

BUILDING FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET ¹ |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|--------------------------------|
| CODE DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 113-2420-524.12-01 | SAL & WAGES-REGULAR | \$ - | \$ - | \$ - | 565,271 |
| 113-2420-524.13-05 | SAL & WAGES-LONGEVITY | - | - | - | 6,000 |
| 113-2420-524.15-10 | SAL&WAGES-CLOTHING ALLOW | - | - | - | 6,000 |
| 113-2420-524.21-01 | CONTRIB-SS TAX(EMPLOYER) | - | - | - | 35,506 |
| 113-2420-524.21-02 | CONTRIB-MED TAX(EMPLOYER) | - | - | - | 8,370 |
| 113-2420-524.22-01 | FRS CONTRIB-EMPLOYER | - | - | - | 62,692 |
| 113-2420-524.23-01 | HEALTH & LIFE INS | - | - | - | 240,416 |
| TOTAL APPROPRIATION | | \$ - | \$ - | \$ - | 924,255 |
| OPERATING EXPENSES | | | | | |
| 113-2420-524.30-01 | OPERATING EXPENSE | \$ - | \$ - | \$ - | 62,040 |
| 113-2420-524.44-06 | RENTALS & LEASES - VEHICLES | - | - | - | 15,082 |
| TOTAL APPROPRIATION | | \$ - | \$ - | \$ - | 77,122 |
| CODE DIVISION | TOTAL REQUESTED APPROPRIATIONS | \$ - | \$ - | \$ - | 1,001,377 |
| BUILDING FUND | TOTAL REQUESTED APPROPRIATIONS | \$ - | \$ 2,177,667 | \$ 3,619,536 | \$ 4,296,576 |

¹ FY 2022 - Code Division staff was moved from the Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.

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CITY OF
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POLICE OFFICERS' TRAINING FUND



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POLICE OFFICERS' TRAINING FUND

FUND 116

PROGRAM DESCRIPTION

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Police Officers' Training Fund | \$ 12,006 | \$ 6,139 | \$ 25,050 | \$ 20,050 | \$ (5,000) | -19.96% |
| TOTAL | \$ 12,006 | \$ 6,139 | \$ 25,050 | \$ 20,050 | \$ (5,000) | -19.96% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 22,047 | \$ 13,554 | \$ 25,050 | \$ 20,050 | \$ (5,000) | -19.96% |
| TOTAL | \$ 22,047 | \$ 13,554 | \$ 25,050 | \$ 20,050 | \$ (5,000) | -19.96% |

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POLICE OFFICERS' TRAINING FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 116-0000-351.30-01 | POLICE ACADEMY | \$ 7,709 | \$ 4,315 | \$ - | \$ - |
| 116-0000-361.10-01 | INTEREST INCOME | 1,320 | 980 | 100 | 100 |
| 116-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 1,417 | 844 | - | - |
| 116-0000-369.30-01 | REFUND PRIOR YEAR EXPEND | 1,560 | - | - | - |
| 116-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 24,950 | 19,950 |
| | TOTAL ESTIMATED REVENUES | \$ 12,006 | \$ 6,139 | \$ 25,050 | \$ 20,050 |
| REQUESTED APPROPRIATION | | | | | |
| OPERATING EXPENSES | | | | | |
| 116-1810-521.39-03 | OPER EXP-BANK FEES | \$ 52 | \$ 39 | \$ 50 | \$ 50 |
| 116-1810-521.54-05 | EDUCATION & TRAINING | 21,995 | 13,515 | 25,000 | 20,000 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 22,047 | \$ 13,554 | \$ 25,050 | \$ 20,050 |

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FEDERAL FORFEITURE FUND



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FEDERAL FORFEITURE FUND

FUND 117

PROGRAM DESCRIPTION

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Federal Forfeiture Fund | \$ 247,428 | \$ 464,326 | \$ 805,762 | \$ 395,582 | \$ (410,180) | -50.91% |
| TOTAL | \$ 247,428 | \$ 464,326 | \$ 805,762 | \$ 395,582 | \$ (410,180) | -50.91% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 225,961 | \$ 135,008 | \$ 449,419 | \$ 215,582 | \$ (233,837) | -52.03% |
| Capital | 144,168 | 251,835 | 356,343 | 180,000 | (176,343) | -49.49% |
| TOTAL | \$ 370,129 | \$ 386,843 | \$ 805,762 | \$ 395,582 | \$ (410,180) | -50.91% |

FEDERAL FORFEITURE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 117-0000-359.20-01 | FEDERAL - JUSTICE AGENCY | \$ 201,510 | \$ 406,121 | \$ - | \$ - |
| 117-0000-361.10-01 | INVESTMENT/INTEREST INCOME | 23,862 | 11,429 | 1,000 | 1,000 |
| 117-0000-361.10-86 | INTEREST INCOME - TREASURY | 2,467 | 1,069 | - | - |
| 117-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 2,381 | 816 | - | - |
| 117-0000-364.41-01 | DISPOSITION OF FIXED ASSETS | 17,208 | 44,785 | - | - |
| 117-0000-369.90-01 | OTHER MISCELLANEOUS | - | 106 | - | - |
| 117-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 804,762 | 394,582 |
| | TOTAL ESTIMATED REVENUES | \$ 247,428 | \$ 464,326 | \$ 805,762 | \$ 395,582 |
| REQUESTED APPROPRIATION | | | | | |
| OPERATING EXPENSES | | | | | |
| 117-1810-521.30-01 | OPERATING EXPENSE | \$ 45,337 | \$ 69,090 | \$ 181,000 | \$ 50,000 |
| 117-1810-521.39-03 | OPER EXP-BANK FEES | 702 | 615 | 2,000 | 2,000 |
| 117-1810-521.39-04 | REBRANDING | 55,727 | - | - | - |
| 117-1810-521.39-06 | BANK FEES - TREASURY | 65 | 54 | - | - |
| 117-1810-521.44-01 | RENTALS & LEASES | 64,494 | 65,249 | 82,500 | 3,000 |
| 117-1810-521.44-06 | RENTALS & LEASES - VEHICLES | - | - | 173,919 | 160,582 |
| 117-1810-521.52-15 | OPERATING SUPPLIES-OTHER | 59,636 | - | - | - |
| 117-1810-521.54-01 | SUBSCRIPTION & MEMBERSHIPS | - | - | 10,000 | - |
| | REQUESTED APPROPRIATION | \$ 225,961 | \$ 135,008 | \$ 449,419 | \$ 215,582 |
| CAPITAL EXPENSES | | | | | |
| 117-1810-521.64-02 | ACQUISITION OF VEHICLES | \$ 130,775 | \$ 251,835 | \$ 66,343 | \$ - |
| 117-1810-521.64-12 | OTHER EQUIPMENT | 13,393 | - | 290,000 | 180,000 |
| | REQUESTED APPROPRIATION | \$ 144,168 | \$ 251,835 | \$ 356,343 | \$ 180,000 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 370,129 | \$ 386,843 | \$ 805,762 | \$ 395,582 |

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STATE FORFEITURE FUND



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STATE FORFEITURE FUND

FUND 118

PROGRAM DESCRIPTION

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-----------------------|-------------------|-------------------|--------------------|-------------------|--------------------|----------------|
| State Forfeiture Fund | \$ 122,733 | \$ 151,924 | \$ 223,460 | \$ 176,000 | \$ (47,460) | -21.24% |
| TOTAL | \$ 122,733 | \$ 151,924 | \$ 223,460 | \$ 176,000 | \$ (47,460) | -21.24% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|-------------------|-------------------|--------------------|-------------------|--------------------|----------------|
| Personal Services | \$ - | \$ 42,316 | \$ - | \$ 30,000 | \$ 30,000 | 0.00% |
| Operating Expenses | 23,813 | 8,512 | 146,960 | 96,000 | (50,960) | -34.68% |
| Capital Expenses | - | - | 75,000 | 50,000 | (25,000) | -33.33% |
| Grants and Aids | 7,000 | - | 1,500 | - | (1,500) | -100.00% |
| TOTAL | \$ 30,813 | \$ 50,828 | \$ 223,460 | \$ 176,000 | \$ (47,460) | -21.24% |

STATE FORFEITURE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|-------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 118-0000-356.10-01 | FL FORFEITURE | \$ - | \$ 24,255 | \$ - | \$ - |
| 118-0000-358.20-01 | BSO FORFEITURE | 68,321 | 74,439 | - | - |
| 118-0000-358.20-04 | BSO OT REIMBURSEMENT | 36,737 | 42,316 | - | 30,000 |
| 118-0000-361.10-01 | INTEREST INCOME | 15,516 | 9,079 | 500 | 500 |
| 118-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 2,159 | 1,835 | - | - |
| 118-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 222,960 | 145,500 |
| TOTAL ESTIMATED REVENUES | | \$ 122,733 | \$ 151,924 | \$ 223,460 | \$ 176,000 |

REQUESTED APPROPRIATION

PERSONAL SERVICES

| | | | | | |
|--------------------------------|----------------------|-------------|------------------|-------------|------------------|
| 118-1810-521.14-01 | SAL & WAGES-OVERTIME | \$ - | \$ 42,316 | \$ - | \$ 30,000 |
| REQUESTED APPROPRIATION | | \$ - | \$ 42,316 | \$ - | \$ 30,000 |

OPERATING EXPENSES

| | | | | | |
|--------------------------------|--------------------------|------------------|-----------------|-------------------|------------------|
| 118-1810-521.30-01 | OPERATING EXPENSE | \$ - | \$ 7,955 | \$ 110,960 | \$ 60,000 |
| 118-1810-521.30-80 | OPER EXP-NAT'L NIGHT OUT | 23,000 | - | 35,000 | 35,000 |
| 118-1810-521.39-03 | OPER EXP-BANK FEES | 813 | 557 | 1,000 | 1,000 |
| REQUESTED APPROPRIATION | | \$ 23,813 | \$ 8,512 | \$ 146,960 | \$ 96,000 |

CAPITAL EXPENSES

| | | | | | |
|--------------------------------|-----------------|-------------|-------------|------------------|------------------|
| 118-1810-521.64-12 | OTHER EQUIPMENT | \$ - | \$ - | \$ 75,000 | \$ 50,000 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 75,000 | \$ 50,000 |

GRANTS & AID

| | | | | | |
|---------------------------------------|-----------|------------------|------------------|-------------------|-------------------|
| 118-1810-521.82-20 | DONATIONS | \$ 7,000 | \$ - | \$ 1,500 | \$ - |
| REQUESTED APPROPRIATION | | \$ 7,000 | \$ - | \$ 1,500 | \$ - |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 30,813 | \$ 50,828 | \$ 223,460 | \$ 176,000 |

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TRANSPORTATION SURTAX FUND



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TRANSPORTATION SURTAX FUND

FUND 119

PROGRAM DESCRIPTION

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax.

The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|----------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Transportation Surtax Fund | \$ - | \$ - | \$ 1,750,100 | \$ 1,687,578 | \$ (62,522) | -3.57% |
| TOTAL | \$ - | \$ - | \$ 1,750,100 | \$ 1,687,578 | \$ (62,522) | -3.57% |

BUDGET EXPENDITURES /EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | - | - | 1,600,100 | 1,522,698 | (77,402) | -4.84% |
| Capital | - | - | 150,000 | 164,880 | 14,880 | 9.92% |
| TOTAL | \$ - | \$ - | \$ 1,750,100 | \$ 1,687,578 | \$ (62,522) | -3.57% |

TRANSPORTATION SURTAX FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 119-0000-312.60-01 | TRANSPORTATION SURTAX | \$ - | \$ - | \$ 1,750,000 | \$ 1,687,478 |
| 119-0000-361.10-01 | INTEREST INCOME | - | - | 100 | 100 |
| | TOTAL ESTIMATED REVENUES | \$ - | \$ - | \$ 1,750,100 | \$ 1,687,578 |
| REQUESTED APPROPRIATION | | | | | |
| OPERATING EXPENSES | | | | | |
| 119-4545-541.39-03 | OPER EXP-BANK FEES | \$ - | \$ - | \$ 100 | \$ 100 |
| 119-4545-541.46-06 | REPAIR & MAINTENANCE SERVICES | - | - | 1,600,000 | 1,522,598 |
| | REQUESTED APPROPRIATION | \$ - | \$ - | \$ 1,600,100 | \$ 1,522,698 |
| CAPITAL EXPENSES | | | | | |
| 119-4545-541.65-90 | CIP PROJECTS | \$ - | \$ - | \$ 150,000 | \$ 164,880 |
| | REQUESTED APPROPRIATION | \$ - | \$ - | \$ 150,000 | \$ 164,880 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ - | \$ - | \$ 1,750,100 | \$ 1,687,578 |

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STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS



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STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUNDS

FUNDS 126 - 128

PROGRAM DESCRIPTION

SHIP Funds account for the receipt and disbursement of state funds received from the Florida Housing Finance Authority. These funds are used for minor home repair, weatherization, roof replacement program, emergency repair program, homebuyer assistance and administration.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|----------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| SHIP Fund -126 | \$ 132,475 | \$ - | \$ - | \$ - | \$ - | 0.00% |
| SHIP Fund -128 | 51 | - | - | - | - | 0.00% |
| TOTAL | \$ 132,526 | \$ - | \$ - | \$ - | \$ - | 0.00% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Grants and Aid - 126 | \$ 138,239 | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Operating Expenses - 128 | 40 | - | - | - | - | 0.00% |
| Grants and Aid - 128 | 240 | - | - | - | - | 0.00% |
| TOTAL | \$ 138,519 | \$ - | \$ - | \$ - | \$ - | 0.00% |

STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS ¹

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| SHIP FUND - PY 13/14 | | | | | |
| ESTIMATED REVENUES | | | | | |
| 126-0000-361.10-01 | INTEREST INCOME | \$ 10 | \$ - | \$ - | \$ - |
| 126-0000-381.10-01 | TRANSFER FROM GENERAL FUND | 132,465 | - | - | - |
| | TOTAL ESTIMATED REVENUES | \$ 132,475 | \$ - | \$ - | \$ - |
| REQUESTED APPROPRIATION | | | | | |
| GRANTS & AID | | | | | |
| 126-0405-512.81-06 | BROWARD CNTY-SHIP PROG | \$ 110,618 | \$ - | \$ - | \$ - |
| 126-0405-581.91-78 | TRANSFER TO CDBG | 27,621 | - | - | - |
| | REQUESTED APPROPRIATION | \$ 138,239 | \$ - | \$ - | \$ - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 138,239 | \$ - | \$ - | \$ - |

¹ Beginning with Program Year 14/15 through current, the City entered into an interlocal agreement to have SHIP funds administered by Broward County; therefore, these monies are no longer included in the City's budget. All program monies will continue to be utilized in the City of Margate.

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STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS ¹

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|----------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 128-0000-361.10-01 | INTEREST INCOME | \$ 1 | \$ - | \$ - | - |
| 128-0000-369.90-01 | OTHER MISCELLANEOUS | 50 | - | - | - |
| | TOTAL ESTIMATED REVENUES | \$ 51 | \$ - | \$ - | - |
| OPERATING EXPENSES - SHIP | | | | | |
| 128-0405-512.30-56 | PROGRAM ADMINISTRATION | \$ 40 | \$ - | \$ - | - |
| | REQUESTED APPROPRIATION | \$ 40 | \$ - | \$ - | - |
| GRANTS & AID | | | | | |
| 128-0405-512.81-06 | BROWARD CNTY-SHIP PROG | \$ 240 | \$ - | \$ - | - |
| | REQUESTED APPROPRIATION | \$ 240 | \$ - | \$ - | - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 280 | \$ - | \$ - | - |

¹ Beginning with Program Year 14/15 through current, the City entered into an interlocal agreement to have SHIP funds administered by Broward County; therefore, these monies are no longer included in the City's budget. All program monies will continue to be utilized in the City of Margate.

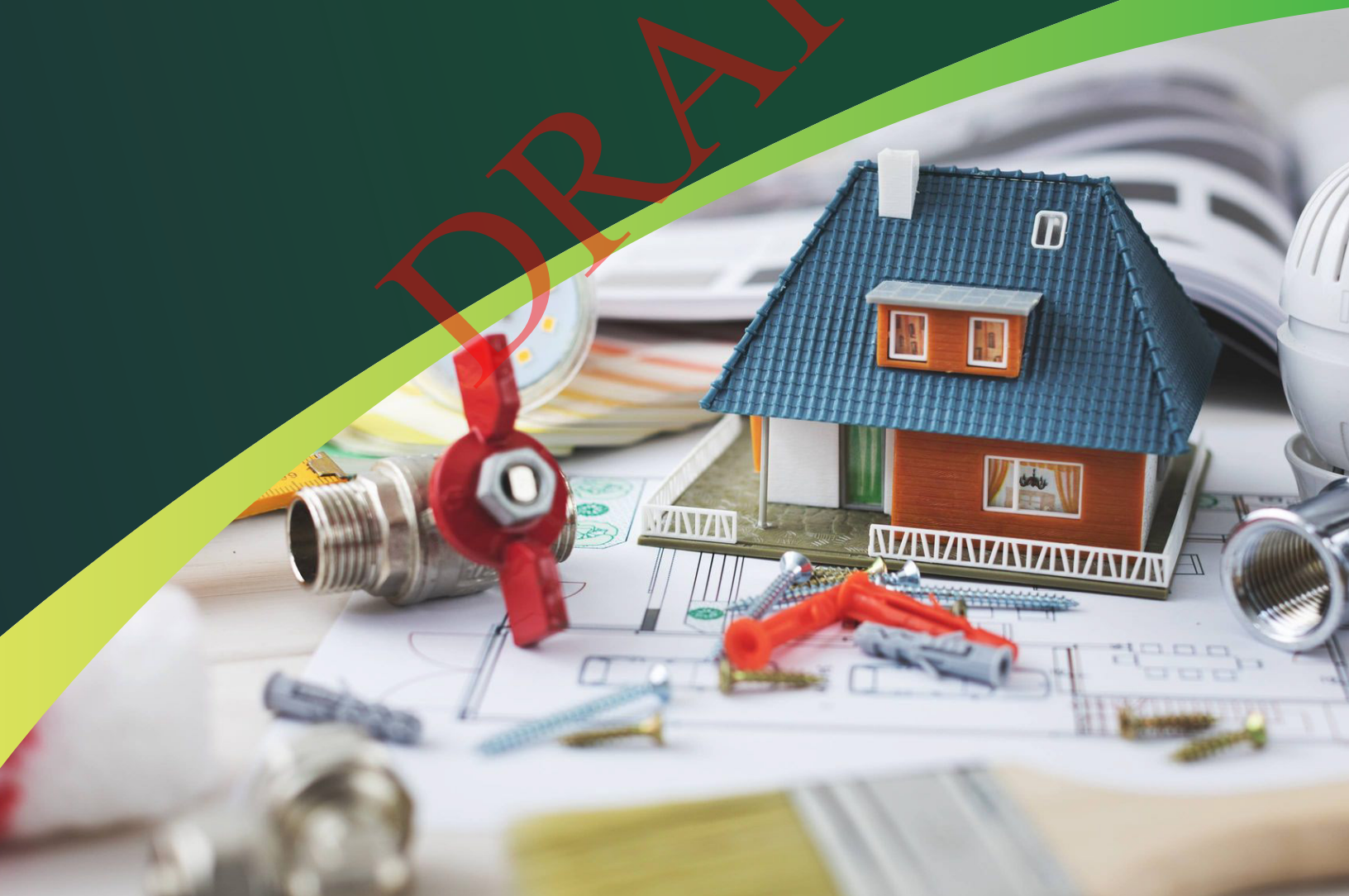
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COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND



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COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

FUND 130

PROGRAM DESCRIPTION

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|---|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Community Development Block Grant (CDBG) Fund | \$ 863,223 | \$ 80,084 | \$ 1,461,693 | \$ 1,116,385 | \$ (345,308) | -23.62% |
| TOTAL | \$ 863,223 | \$ 80,084 | \$ 1,461,693 | \$ 1,116,385 | \$ (345,308) | -23.62% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 137,289 | \$ 2,834 | \$ 180,474 | \$ 155,975 | \$ (24,499) | -13.57% |
| Grants and Aid | 727,921 | 80,000 | 1,281,219 | 960,410 | (320,809) | -25.04% |
| TOTAL | \$ 865,210 | \$ 82,834 | \$ 1,461,693 | \$ 1,116,385 | \$ (345,308) | -23.62% |

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND ¹

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|--------------------------|-------------------|-------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 130-0000-331.XX-XX | CDBG | \$ 813,913 | \$ 80,000 | \$ 902,372 | \$ 507,064 |
| 130-0000-331.51-02 | PROGRAM INCOME-HOUSING | 3,396 | - | - | 50,000 |
| 130-0000-331.69-12 | CDBG - CV CARES | - | - | 559,321 | 559,321 |
| 130-0000-369.30-01 | REFUND PRIOR YEAR EXPEND | 17,899 | - | - | - |
| 130-0000-369.90-01 | OTHER MISCELLANEOUS | 55 | 60 | - | - |
| 130-0000-369.90-32 | PROGRAM INCOME-INTEREST | 339 | 24 | - | - |
| 130-0000-381.10-39 | TRANSFER FROM SHIP | 27,621 | - | - | - |
| TOTAL ESTIMATED REVENUES | | \$ 863,223 | \$ 80,084 | \$ 1,461,693 | \$ 1,116,385 |

REQUESTED APPROPRIATION

GRANTS & AID - CDBG

| | | | | | |
|--------------------------------|-----------------------|-------------------|------------------|-------------------|-------------------|
| 130-30XX-512.83-01 | AID/MINOR HOME REPAIR | \$ 181,473 | \$ - | \$ 409,706 | \$ 120,276 |
| 130-30XX-512.83-22 | PURCHASE ASSISTANCE | 519,748 | 80,000 | 312,192 | 280,813 |
| REQUESTED APPROPRIATION | | \$ 701,221 | \$ 80,000 | \$ 721,898 | \$ 401,089 |

OPERATING EXPENSES - CDBG 2015/PROGRAM INCOME

| | | | | | |
|--------------------------------|------------------------|------------------|-----------------|-----------------|------------------|
| 130-XXXX-512.30-56 | PROGRAM ADMINISTRATION | \$ 33,631 | \$ 2,834 | \$ 6,517 | \$ 13,733 |
| REQUESTED APPROPRIATION | | \$ 33,631 | \$ 2,834 | \$ 6,517 | \$ 13,733 |

OPERATING EXPENSES - CDBG 2016

| | | | | | |
|--------------------------------|------------------------|------------------|-------------|------------------|-------------|
| 130-3016-512.30-56 | PROGRAM ADMINISTRATION | \$ 20,153 | \$ - | \$ 33,873 | \$ - |
| REQUESTED APPROPRIATION | | \$ 20,153 | \$ - | \$ 33,873 | \$ - |

OPERATING EXPENSES - CDBG 2017

| | | | | | |
|--------------------------------|------------------------|------------------|-------------|-------------|-------------|
| 130-3017-512.30-56 | PROGRAM ADMINISTRATION | \$ 26,783 | \$ - | \$ - | \$ - |
| REQUESTED APPROPRIATION | | \$ 26,783 | \$ - | \$ - | \$ - |

OPERATING EXPENSES - CDBG 2018

| | | | | | |
|--------------------------------|------------------------|------------------|-------------|-------------|-------------|
| 130-3018-512.30-56 | PROGRAM ADMINISTRATION | \$ 56,722 | \$ - | \$ - | \$ - |
| REQUESTED APPROPRIATION | | \$ 56,722 | \$ - | \$ - | \$ - |

OPERATING EXPENSES - CDBG 2019

| | | | | | |
|--------------------------------|------------------------|-------------|-------------|------------------|------------------|
| 130-3019-512.30-56 | PROGRAM ADMINISTRATION | \$ - | \$ - | \$ 33,440 | \$ 26,487 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 33,440 | \$ 26,487 |

OPERATING EXPENSES - CDBG 2020

| | | | | | |
|--------------------------------|------------------------|-------------|-------------|------------------|------------------|
| 130-3020-512.30-56 | PROGRAM ADMINISTRATION | \$ - | \$ - | \$ 30,234 | \$ 39,356 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 30,234 | \$ 39,356 |

OPERATING EXPENSES - CDBG 2021

| | | | | | |
|--------------------------------|------------------------|-------------|-------------|------------------|------------------|
| 130-3021-512.30-56 | PROGRAM ADMINISTRATION | \$ - | \$ - | \$ 76,410 | \$ 76,399 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 76,410 | \$ 76,399 |

GRANTS & AID

| | | | | | |
|--------------------------------|------------------------------|------------------|-------------|-------------------|-------------------|
| 130-3030-512.81-04 | BROWARD COUNTY- CDBG PROGRAM | \$ 26,700 | \$ - | \$ - | \$ - |
| 130-3030-512.83-54 | CDBG - CV CARES | - | - | 559,321 | 559,321 |
| REQUESTED APPROPRIATION | | \$ 26,700 | \$ - | \$ 559,321 | \$ 559,321 |

| | | | | | |
|---------------------------------------|--|-------------------|------------------|---------------------|---------------------|
| TOTAL REQUESTED APPROPRIATIONS | | \$ 865,210 | \$ 82,834 | \$ 1,461,693 | \$ 1,116,385 |
|---------------------------------------|--|-------------------|------------------|---------------------|---------------------|

¹ Beginning with Program Year 16/17 through current, the City entered into an interlocal agreement to have CDBG funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.

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NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND



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NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

FUND 132

PROGRAM DESCRIPTION

The Neighborhood Stabilization Program (NSP) Fund accounts for the receipt and disbursement from Community Development Block Grant Program Funding through the Department of Housing and Urban Development (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| NSP 1 | \$ 186,151 | \$ 1,510 | \$ 404,617 | \$ 404,700 | \$ 83 | 0.02% |
| TOTAL | \$ 186,151 | \$ 1,510 | \$ 404,617 | \$ 404,700 | \$ 83 | 0.02% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|----------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses - NSP 1 | \$ 3,180 | \$ 2,813 | \$ 404,617 | \$ 404,700 | \$ 83 | 0.02% |
| TOTAL | \$ 3,180 | \$ 2,813 | \$ 404,617 | \$ 404,700 | \$ 83 | 0.02% |

NEIGHBORHOOD STABILIZATION PROGRAM (NSP 1) FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 132-0000-361.10-01 | INTEREST INCOME | \$ 4,766 | \$ 1,510 | \$ - | \$ - |
| 132-0000-381.10-01 | TRANS FROM GENERAL FUND | 181,385 | - | - | - |
| 132-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 404,617 | 404,700 |
| | TOTAL ESTIMATED REVENUES | \$ 186,151 | \$ 1,510 | \$ 404,617 | \$ 404,700 |
| REQUESTED APPROPRIATION | | | | | |
| OPERATING EXPENSES | | | | | |
| 132-3009-512.XX-XX | PROGRAM INCOME/OTHER | \$ 3,180 | \$ 2,813 | \$ 404,617 | \$ 404,700 |
| | REQUESTED APPROPRIATION | \$ 3,180 | \$ 2,813 | \$ 404,617 | \$ 404,700 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 3,180 | \$ 2,813 | \$ 404,617 | \$ 404,700 |

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HOME REHABILITATION PROGRAM FUND



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HOME REHABILITATION PROGRAM FUND

FUND 138

PROGRAM DESCRIPTION

The HOME Rehabilitation Fund was created upon the acceptance of the grant agreement between the City and HUD. Home Investment Partnership Funds Consortium with Broward County provides for purchase assistance and assistance to homeowners for home rehabilitation to correct health or safety issues, address code violations, and bring homes up to the local or state building code for households within HOME funding guidelines.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|----------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Home Rehabilitation Program Fund | \$ 74,662 | \$ - | \$ 111,738 | \$ - | \$ (111,738) | -100.00% |
| TOTAL | \$ 74,662 | \$ - | \$ 111,738 | \$ - | \$ (111,738) | -100.00% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 11,109 | \$ - | \$ 16,761 | \$ - | \$ (16,761) | -100.00% |
| Grants and Aid | 63,553 | - | 94,977 | - | (94,977) | -100.00% |
| TOTAL | \$ 74,662 | \$ - | \$ 111,738 | \$ - | \$ (111,738) | -100.00% |

HOME REHABILITATION PROGRAM FUND ¹

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 138-0000-331.51-02 | PROGRAM INCOME-HOUSING | \$ 8,871 | \$ - | \$ - | \$ - |
| 138-0000-331.XX-XX | HOME PROGRAM-BRWD CNTY | 65,791 | - | 111,738 | - |
| | TOTAL ESTIMATED REVENUES | \$ 74,662 | \$ - | \$ 111,738 | \$ - |
| REQUESTED APPROPRIATION | | | | | |
| GRANTS & AID | | | | | |
| 138-3030-512.81-05 | BROWARD COUNTY-HOME PROGRAM | \$ 8,871 | \$ - | \$ - | \$ - |
| 138-40XX-512.31-77 | SERVICE DELIVERY-BROWARD CNTY. | 11,109 | - | 16,761 | - |
| 138-40XX-512.83-22 | PURCHASE ASSISTANCE | 54,682 | - | 94,977 | - |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 74,662 | \$ - | \$ 111,738 | \$ - |

¹ The City currently has an interlocal agreement to have HOME funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.

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PUBLIC SAFETY IMPACT FEE FUND



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PUBLIC SAFETY IMPACT FEE FUND

FUND 150

PROGRAM DESCRIPTION

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from public safety impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Public Safety Impact Fee Fund | \$ 70,942 | \$ 116,036 | \$ 20,500 | \$ 20,500 | \$ - | 0.00% |
| TOTAL | \$ 70,942 | \$ 116,036 | \$ 20,500 | \$ 20,500 | \$ - | 0.00% |

BUDGET EXPENDITURES /EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 587 | \$ 250 | \$ 500 | \$ 500 | \$ - | 0.00% |
| Capital | 144,360 | - | 20,000 | 20,000 | - | 0.00% |
| TOTAL | \$ 144,947 | \$ 250 | \$ 20,500 | \$ 20,500 | \$ - | 0.00% |

PUBLIC SAFETY IMPACT FEE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|-----------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 150-0000-324.11-01 | PD IMPACT FEE - RESIDENTIAL | \$ 11,171 | \$ 9,682 | \$ 5,000 | \$ 5,000 |
| 150-0000-324.11-02 | FD IMPACT FEE - RESIDENTIAL | 12,462 | 10,801 | 5,000 | 5,000 |
| 150-0000-324.12-01 | PD IMPACT FEE - COMMERCIAL | 3,724 | 40,735 | 5,000 | 5,000 |
| 150-0000-324.12-02 | FD IMPACT FEE - COMMERCIAL | 4,154 | 33,733 | 5,000 | 5,000 |
| 150-0000-361.10-01 | INTEREST INCOME | 34,008 | 16,510 | - | - |
| 150-0000-361.10-26 | INT-POL IMP RESIDENTIAL | - | - | 125 | 125 |
| 150-0000-361.10-27 | INT-FIRE IMP RESIDENTIAL | - | - | 125 | 125 |
| 150-0000-361.10-28 | INT-POL IMP COMMERCIAL | - | - | 125 | 125 |
| 150-0000-361.10-29 | INT-FIRE IMP COMMERCIAL | - | - | 125 | 125 |
| 150-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 5,423 | 950 | - | - |
| 150-0000-369.90-01 | OTHER MISCELLANEOUS | - | 3,625 | - | - |
| TOTAL ESTIMATED REVENUES | | \$ 70,942 | \$ 116,036 | \$ 20,500 | \$ 20,500 |

REQUESTED APPROPRIATION

OPERATING EXPENSES

| | | | | | |
|--------------------------------|--------------------|---------------|---------------|---------------|---------------|
| 150-XXXX-52X.39-03 | OPER EXP-BANK FEES | \$ 587 | \$ 250 | \$ 500 | \$ 500 |
| REQUESTED APPROPRIATION | | \$ 587 | \$ 250 | \$ 500 | \$ 500 |

POLICE DEPARTMENT CAPITAL EXPENSES

| | | | | | |
|--------------------------------|-------------------------|-------------------|-------------|------------------|------------------|
| 150-1810-521.64-02 | ACQUISITION OF VEHICLES | \$ 127,315 | \$ - | \$ - | \$ - |
| 150-1810-521.64-12 | OTHER EQUIPMENT | 17,045 | - | 10,000 | 10,000 |
| REQUESTED APPROPRIATION | | \$ 144,360 | \$ - | \$ 10,000 | \$ 10,000 |

POLICE

| | | | | | |
|---------------------------------------|--|-------------------|---------------|------------------|------------------|
| TOTAL REQUESTED APPROPRIATIONS | | \$ 144,947 | \$ 250 | \$ 10,250 | \$ 10,250 |
|---------------------------------------|--|-------------------|---------------|------------------|------------------|

FIRE DEPARTMENT CAPITAL EXPENSES

| | | | | | |
|--------------------------------|-----------------|-------------|-------------|------------------|------------------|
| 150-2010-522.64-12 | OTHER EQUIPMENT | \$ - | \$ - | \$ 10,000 | \$ 10,000 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 10,000 | \$ 10,000 |

FIRE

| | | | | | |
|--------------------------------------|--|-------------|-------------|------------------|------------------|
| TOTAL REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 10,250 | \$ 10,250 |
|--------------------------------------|--|-------------|-------------|------------------|------------------|

| | | | | | |
|---------------------------------------|--|-------------------|---------------|------------------|------------------|
| TOTAL REQUESTED APPROPRIATIONS | | \$ 144,947 | \$ 250 | \$ 20,500 | \$ 20,500 |
|---------------------------------------|--|-------------------|---------------|------------------|------------------|

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GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND



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GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

FUND 211

PROGRAM DESCRIPTION

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 (used for the refunding of the General Obligation Bonds, Series 2007).

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|---|---------------------|---------------------|---------------------|---------------------|-----------------|--------------|
| General Obligation Refunding Bonds, Series 2016 Fund | \$ 1,499,385 | \$ 1,404,078 | \$ 1,478,000 | \$ 1,480,750 | \$ 2,750 | 0.19% |
| TOTAL | \$ 1,499,385 | \$ 1,404,078 | \$ 1,478,000 | \$ 1,480,750 | \$ 2,750 | 0.19% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------|---------------------|---------------------|---------------------|---------------------|-----------------|--------------|
| Debt Service | \$ 1,479,770 | \$ 1,474,921 | \$ 1,478,000 | \$ 1,480,750 | \$ 2,750 | 0.19% |
| TOTAL | \$ 1,479,770 | \$ 1,474,921 | \$ 1,478,000 | \$ 1,480,750 | \$ 2,750 | 0.19% |

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GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|----------------------------|---------------------|---------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 211-0000-311.10-01 | TAXES-REAL & PROPERTY | \$ 1,484,726 | \$ 1,397,039 | \$ 1,437,750 | \$ 1,480,500 |
| 211-0000-311.20-01 | REAL& PROPERTY TAX-DELINQ | 2,652 | 1,340 | - | - |
| 211-0000-311.20-02 | INTEREST INC-AD VALOREM | 2,451 | 2,077 | - | - |
| 211-0000-361.10-01 | INTEREST INCOME | 9,556 | 3,622 | 250 | 250 |
| 211-0000-389.10-01 | TRANSFER FROM FUND BALANCE | - | - | 40,000 | - |
| TOTAL ESTIMATED REVENUES | | \$ 1,499,385 | \$ 1,404,078 | \$ 1,478,000 | \$ 1,480,750 |

REQUESTED APPROPRIATION

DEBT SERVICE

| | | | | | |
|---------------------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 211-0610-517.71-51 | PRIN-G.O. REF BONDS 2016 | \$ 585,000 | \$ 610,000 | \$ 645,000 | \$ 680,000 |
| 211-0610-517.72-51 | INT-G.O. REF BONDS 2016 | 892,500 | 863,250 | 832,750 | 800,500 |
| 211-0610-517.73-01 | OTHER DEBT SERVICE COSTS | 2,270 | 1,671 | 250 | 250 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 1,479,770 | \$ 1,474,921 | \$ 1,478,000 | \$ 1,480,750 |

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GENERAL OBLIGATION BONDS, SERIES 2019 FUND



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GENERAL OBLIGATION BONDS, SERIES 2019 FUND

FUND 235

PROGRAM DESCRIPTION

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| General Obligation Bonds, Series 2019 Fund | \$ - | \$ 657,018 | \$ 657,650 | \$ 657,400 | \$ (250) | -0.04% |
| TOTAL | \$ - | \$ 657,018 | \$ 657,650 | \$ 657,400 | \$ (250) | -0.04% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Debt Service | \$ - | \$ 656,046 | \$ 657,650 | \$ 657,400 | \$ (250) | -0.04% |
| TOTAL | \$ - | \$ 656,046 | \$ 657,650 | \$ 657,400 | \$ (250) | -0.04% |

GENERAL OBLIGATION BONDS, SERIES 2019 FUND

| | | FY 2019 ACTUAL | | FY 2020 ACTUAL | | FY 2021 AMENDED | | FY 2022 BUDGET |
|---------------------------------------|--------------------------|-------------------|---|-------------------|----|--------------------|----|-------------------|
| ESTIMATED REVENUES | | | | | | | | |
| 235-0000-311.10-01 | TAXES-REAL & PROPERTY | \$ | - | \$ 654,921 | \$ | 657,350 | \$ | 657,100 |
| 235-0000-311.20-02 | INTEREST INC-AD VALOREM | | - | 925 | | - | | - |
| 235-0000-361.10-01 | INTEREST INCOME | | - | 1,172 | | 300 | | 300 |
| TOTAL ESTIMATED REVENUES | | \$ | - | \$ 657,018 | \$ | 657,650 | \$ | 657,400 |
| REQUESTED APPROPRIATION | | | | | | | | |
| DEBT SERVICE | | | | | | | | |
| 235-0610-517.71-52 | PRINC-G.O.BONDS 2019 | \$ | - | \$ 230,000 | \$ | 305,000 | \$ | 320,000 |
| 235-0610-517.72-52 | INT-G.O. BONDS 2019 | | - | 425,502 | | 352,350 | | 337,100 |
| 235-0610-517.73-01 | OTHER DEBT SERVICE COSTS | | - | 544 | | 300 | | 300 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ | - | \$ 656,046 | \$ | 657,650 | \$ | 657,400 |

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GENERAL CAPITAL PROJECTS FUND



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GENERAL CAPITAL PROJECTS FUND

FUND 334

PROGRAM DESCRIPTION

The General Capital Projects Fund accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|-----------------------|---------------------|
| General Capital Projects Fund | \$ 3,811,168 | \$ 2,460,976 | \$ 9,864,907 | \$ 3,668,125 | \$ (6,196,782) | -62.82% |
| TOTAL | \$ 3,811,168 | \$ 2,460,976 | \$ 9,864,907 | \$ 3,668,125 | \$ (6,196,782) | -62.82% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|-----------------------|---------------------|
| Operating Expenses | \$ 5,662 | \$ 4,544 | \$ 5,000 | \$ 5,000 | \$ - | 0.00% |
| Capital | \$ 1,515,745 | \$ 2,625,046 | \$ 9,859,907 | \$ 3,663,125 | \$ (6,196,782) | -62.85% |
| TOTAL | \$ 1,521,407 | \$ 2,629,590 | \$ 9,864,907 | \$ 3,668,125 | \$ (6,196,782) | -62.82% |

GENERAL CAPITAL PROJECTS FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|--------------------------------------|---------------------|---------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 334-0000-334.70-14 | FRDAP GRANT | \$ 204,500 | \$ - | \$ - | \$ - |
| 334-0000-334.70-15 | STATE FIRE GRANT - FS 58 REPLACEMENT | - | 1,000,000 | - | - |
| 334-0000-361.10-01 | INTEREST INCOME | 151,805 | 114,640 | 5,000 | 5,000 |
| 334-0000-361.10-87 | INTEREST INCOME / BUILDING FUND | - | 29,071 | - | - |
| 334-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 104,019 | 92,129 | - | - |
| 334-0000-381.10-01 | GENERAL FUND | 2,795,844 | 1,080,416 | 840,000 | 801,125 |
| 334-0000-381.10-04 | REC TRUST FUND | 555,000 | 144,720 | 345,000 | - |
| 334-0000-381.10-43 | TRANSF FROM-BUILDING FUND 113 | - | - | 500,000 | - |
| 334-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 5,924,907 | 225,000 |
| 334-0000-389.10-10 | TRANS FROM FUND BALANCE - BUILDING | - | - | 2,250,000 | 2,637,000 |
| TOTAL ESTIMATED REVENUES | | \$ 3,811,168 | \$ 2,460,976 | \$ 9,864,907 | \$ 3,668,125 |

REQUESTED APPROPRIATION

BUILDING

CAPITAL EXPENSES

| | | | | | |
|---|---|-------------|-------------|---------------------|---------------------|
| 334-6537-524.65-80 | BUILDING DEPT EXPANSION - DESIGN | \$ - | \$ - | \$ 255,000 | \$ 142,000 |
| 334-6537-524.65-81 | BUILDING DEPT EXPANSION - CONSTRUCTION | - | - | 2,395,000 | 2,395,000 |
| 334-6537-524.65-82 | BUILDING DEPT EXPANSION - OTHER PROJ. COSTS | - | - | 100,000 | 100,000 |
| BUILDING REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 2,750,000 | \$ 2,637,000 |

FIRE

CAPITAL EXPENSES

| | | | | | |
|-------------------------------------|--|------------------|---------------------|---------------------|-------------------|
| 334-6520-522.65-80 | FIRE STATION 58 REPL - DESIGN | \$ 20,423 | \$ 290,356 | \$ 89,067 | \$ - |
| 334-6520-522.65-81 | FIRE STATION 58 REPL - CONSTRUCTION | - | 13,590 | 4,866,845 | - |
| 334-6520-522.65-82 | FIRE STATION 58 REPL - OTHER PROJ. COSTS | - | 768 | 100,000 | 100,000 |
| 334-6538-522.65-80 | FIRE - BANKS ROAD - DESIGN | - | 4,000 | - | - |
| 334-6538-522.65-82 | FIRE - BANKS ROAD - OTHER PROJ. COSTS | - | 989,377 | 93,359 | - |
| FIRE REQUESTED APPROPRIATION | | \$ 20,423 | \$ 1,298,091 | \$ 5,149,271 | \$ 100,000 |

INFORMATION TECHNOLOGY

CAPITAL EXPENSES

| | | | | | |
|---|-----------------------------|-------------------|-------------|-------------|-------------|
| 334-6527-513.65-82 | DESKTOP REPLACEMENT PROGRAM | \$ 129,309 | \$ - | \$ - | \$ - |
| INFORMATION TECHNOLOGY REQUESTED APPROPRIATION | | \$ 129,309 | \$ - | \$ - | \$ - |

PUBLIC WORKS

CAPITAL EXPENSES

| | | | | | |
|---|---|-------------------|------------------|-------------------|-------------------|
| 334-4545-539.65-90 | CIP PROJECTS | \$ - | \$ - | \$ - | \$ 801,125 |
| 334-6512-539.65-81 | NEIGHBORHOOD ID SIGNS - CONSTR. | - | - | 25,000 | 25,000 |
| 334-6516-539.65-81 | CH/PD RESTROOM RENOV. - CONSTR. | 10,931 | - | - | - |
| 334-6524-539.65-81 | VETERANS PK MARINA PRKNG LOT - CONSTR. | - | 37,400 | - | - |
| 334-6525-539.65-81 | CITY HALL ELEVATORS - CONSTR. | 225,002 | - | - | - |
| 334-6526-539.65-81 | SPORTS COMPLEX RE-ROOF - CONSTRUCTION | 87,449 | - | - | - |
| 334-6535-539.65-81 | PD/WINDOW WALL ENTRY DOOR | 25,488 | - | - | - |
| 334-6536-539.65-81 | IMPACT WINDOWS - CONSTRUCTION | 37,338 | - | 57,000 | - |
| 334-6542-539.65-80 | PW QUONSET HUT REPL. - DESIGN | - | - | 30,000 | - |
| 334-6542-539.65-81 | PW QUONSET HUT REPL. - CONSTRUCTION | - | - | 460,000 | - |
| 334-6542-539.65-82 | PW QUONSET HUT REPL. - OTHER PROJ. COSTS | - | - | 60,000 | - |
| 334-6543-539.65-82 | F.S. 98 GENERATOR REPL. - OTHER PROJ. COSTS | - | - | 69,500 | - |
| 334-6544-539.65-82 | CITY HALL UPS REPL. - OTHER PROJ. COSTS | - | - | 85,000 | - |
| 334-6545-539.65-82 | PORTABLE GENERATORS | - | - | 78,500 | - |
| PUBLIC WORKS REQUESTED APPROPRIATION | | \$ 386,208 | \$ 37,400 | \$ 865,000 | \$ 826,125 |

GENERAL CAPITAL PROJECTS FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|-------------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING EXPENSES | | | | | |
| 334-5555-572.39-03 | BANK FEES | \$ 5,662 | \$ 4,544 | \$ 5,000 | \$ 5,000 |
| | REQUESTED APPROPRIATION | \$ 5,662 | \$ 4,544 | \$ 5,000 | \$ 5,000 |
| PARKS & RECREATION | | | | | |
| CAPITAL EXPENSES | | | | | |
| 334-6501-572.65-80 | SE PARK IMPROVEMENTS - DESIGN | \$ 3,176 | \$ 1,215 | \$ 700 | \$ - |
| 334-6501-572.65-81 | SE PARK IMPROVEMENTS - CONSTR. | 95,456 | 70,358 | - | - |
| 334-6502-572.65-80 | SPORTS COMPLEX - DESIGN | 33,575 | - | - | - |
| 334-6502-572.65-81 | SPORTS COMPLEX - CONSTRUCTION | 130,381 | - | - | - |
| 334-6502-572.65-82 | SPORTS COMPLEX - OTHER PROJECT COSTS | 1,790 | - | - | - |
| 334-6503-572.65-80 | MARINA IMPROVEMENTS - DESIGN | 19,756 | 5,741 | 1,054 | - |
| 334-6503-572.65-81 | MARINA IMPROVEMENTS - CONSTR. | 46,034 | 154,670 | - | - |
| 334-6504-572.65-81 | FF PARK IMPROVEMENTS -CONSTR. | 618,433 | 191,699 | - | - |
| 334-6508-572.65-81 | DOG PARK - CONSTRUCTION | - | 519,877 | - | - |
| 334-6508-572.65-82 | DOG PARK - OTHER PROJECT COSTS | 10,780 | - | - | - |
| 334-6523-572.65-81 | MEDIAN - CONSTRUCTION | 5,705 | - | - | - |
| 334-6528-572.65-81 | SOUTHGATE PARK RENOV. - CONSTRUCTION | - | 329,845 | 425,184 | - |
| 334-6529-572.65-80 | BLUEWAY TRAIL IMPROVEMENT - DESIGN | 14,719 | 15,641 | - | - |
| 334-6529-572.65-81 | BLUEWAY TRAIL IMPRVMT. - CONSTRUCTION | - | 509 | 266,610 | - |
| 334-6539-572.65-81 | BOCCE BALL COURT INSTALL | - | - | 47,649 | - |
| 334-6540-572.65-81 | CORAL GATE PARK - CONSTRUCTION | - | - | 225,000 | - |
| 334-6541-572.65-81 | WINFIELD PARK - CONSTRUCTION | - | - | 120,000 | - |
| PARKS & RECREATION | REQUESTED APPROPRIATION | \$ 979,805 | \$ 1,289,555 | \$ 1,086,197 | \$ - |
| CAPITAL EXPENSES | | | | | |
| 334-9999-519.65-83 | CAPITAL PROJECTS - CONTINGENCY/OTHER | \$ - | \$ - | \$ 9,439 | \$ 100,000 |
| | REQUESTED APPROPRIATION | \$ - | \$ - | \$ 9,439 | \$ 100,000 |
| | TOTAL FUND APPROPRIATIONS | \$ 1,521,407 | \$ 2,629,590 | \$ 9,864,907 | \$ 3,668,125 |

GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND



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GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

FUND 335

PROGRAM DESCRIPTION

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|---|---------------------------|---------------------------|----------------------------|---------------------------|-----------------------|---------------------|
| General Obligation Bonds Proceeds 2019 Fund | \$ 10,075,319 | \$ 63,496 | \$ 7,423,140 | \$ 5,073,363 | \$ (2,349,777) | -31.65% |
| TOTAL | \$ 10,075,319 | \$ 63,496 | \$ 7,423,140 | \$ 5,073,363 | \$ (2,349,777) | -31.65% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|-----------------------|---------------------|
| Capital | \$ - | \$ 2,478,652 | \$ 7,423,140 | \$ 5,073,363 | \$ (2,349,777) | -31.65% |
| Debt Service | 170,854 | - | - | - | - | 0.00% |
| TOTAL | \$ 170,854 | \$ 2,478,652 | \$ 7,423,140 | \$ 5,073,363 | \$ (2,349,777) | -31.65% |

GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|------------------------------|----------------------|-------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 335-0000-361.10-01 | INTEREST INCOME | \$ 80,031 | \$ 63,496 | \$ 10,000 | \$ 10,000 |
| 335-0000-385.10-02 | OTHER FIN-ORIG ISSUE PREMIUM | 890,288 | - | - | - |
| 335-0000-385.10-03 | BOND ISSUANCE | 9,105,000 | - | - | - |
| 335-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 7,413,140 | 5,063,363 |
| TOTAL ESTIMATED REVENUES | | \$ 10,075,319 | \$ 63,496 | \$ 7,423,140 | \$ 5,073,363 |

REQUESTED APPROPRIATION

DEBT SERVICE

| | | | | | |
|--------------------------------|------------------|-------------------|-------------|-------------|-------------|
| 335-0610-517.73-32 | COST OF ISSUANCE | \$ 170,854 | \$ - | \$ - | \$ - |
| REQUESTED APPROPRIATION | | \$ 170,854 | \$ - | \$ - | \$ - |

PARKS & RECREATION

CAPITAL EXPENSES

| | | | | | |
|--------------------|---|------|--------------|-----------|-----------|
| 335-6501-572.65-81 | SE PARK IMPROVEMENTS - CONSTRUCTION | \$ - | \$ 1,710,669 | \$ 12,530 | \$ - |
| 335-6530-572.65-80 | CALYPSO COVE - DESIGN | - | 3,570 | 35,170 | - |
| 335-6530-572.65-81 | CALYPSO COVE - CONSTRUCTION | - | - | 2,500,000 | 2,500,000 |
| 335-6531-572.65-81 | VINSON PK RENOVATIONS - CONSTRUCTION | - | 83,116 | 1,926,885 | - |
| 335-6532-572.65-80 | CENTENNIAL PARK RENOVATIONS - DESIGN | - | 23,158 | 95,342 | - |
| 335-6532-572.65-81 | CENTENNIAL PK RENOVATIONS - CONSTRUCT. | - | - | 790,000 | 760,190 |
| 335-6533-572.65-80 | ORIOLE PARK - DESIGN | - | 6,589 | 139,661 | 3,225 |
| 335-6533-572.65-81 | ORIOLE PARK - CONSTRUCTION | - | - | 969,800 | 937,090 |
| 335-6534-572.65-81 | SPORTS FLD LIGHTING RETROFIT - CONSTRUCT. | - | 651,550 | - | - |

| | | | | | |
|---|--|-------------|---------------------|---------------------|---------------------|
| PARKS & RECREATION REQUESTED APPROPRIATION | | \$ - | \$ 2,478,652 | \$ 6,469,388 | \$ 4,200,505 |
|---|--|-------------|---------------------|---------------------|---------------------|

CAPITAL EXPENSES

| | | | | | |
|--------------------------------|--------------------------------------|-------------|-------------|-------------------|-------------------|
| 335-9999-519.65-83 | CAPITAL PROJECTS - CONTINGENCY/OTHER | \$ - | \$ - | \$ 953,752 | \$ 872,858 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 953,752 | \$ 872,858 |

| | | | | | |
|---------------------------------------|--|-------------------|---------------------|---------------------|---------------------|
| TOTAL REQUESTED APPROPRIATIONS | | \$ 170,854 | \$ 2,478,652 | \$ 7,423,140 | \$ 5,073,363 |
|---------------------------------------|--|-------------------|---------------------|---------------------|---------------------|

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STORMWATER UTILITY FUND



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STORMWATER UTILITY FUND - 445

| POSITION SUMMARY | | | | | |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Stormwater Utility Fund | | | | | |
| Public Works Stormwater | | | | | |
| Stormwater Foreman | 1 | 1 | 1 | 1 | 1 |
| Office Specialist II | 1 | 1 | 1 | 1 | 1 |
| Canal Maintenance Tech II | 1 | 1 | 1 | 1 | 1 |
| Canal Maintenance Tech I | 1 | 1 | 1 | 1 | 1 |
| Service Worker II | 5 | 5 | 5 | 5 | 5 |
| Service Worker I | 2 | 2 | 2 | 2 | 2 |
| Total Stormwater Utility Fund Positions | 11 | 11 | 11 | 11 | 11 |

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STORMWATER UTILITY FUND

FUND 445

PROGRAM DESCRIPTION

The Stormwater Utility Fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater debris.

The Stormwater staff is responsible for treating canals for aquatic weed plants, aesthetics and stormwater conveyance. Responsibilities also include cleaning the catch basins, street sweeping, mosquito control, and right-of-way weed abatement.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 1, A Great Place to Play and Enjoy and Goal 2, Great Suburban City in Broward County, the staff of the Stormwater Utility utilizes best management practices to manage and maintain the City's Stormwater infrastructure in order to ensure an effective drainage system.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-------------------------|---------------------|---------------------|---------------------|---------------------|-------------------|--------------|
| Stormwater Utility Fund | \$ 2,025,887 | \$ 3,061,638 | \$ 3,380,040 | \$ 3,548,967 | \$ 168,927 | 5.00% |
| TOTAL | \$ 2,025,887 | \$ 3,061,638 | \$ 3,380,040 | \$ 3,548,967 | \$ 168,927 | 5.00% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|-----------------------|---------------------|---------------------|---------------------|---------------------|-------------------|--------------|
| Personal Services | \$ 830,169 | \$ 888,186 | \$ 962,807 | \$ 1,035,409 | \$ 72,602 | 7.54% |
| Operating Expenses | 1,240,618 | 1,190,809 | 1,913,671 | 2,252,423 | 338,752 | 17.70% |
| Capital | 121 | 2,000 | 460,000 | 34,000 | (426,000) | -92.61% |
| Transfers/Contingency | - | - | 43,562 | 227,135 | 183,573 | 421.41% |
| TOTAL | \$ 2,070,908 | \$ 2,080,995 | \$ 3,380,040 | \$ 3,548,967 | \$ 168,927 | 5.00% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Percentage of catch basins cleaned | 100% | 100% | 50% | 50% | 0% |
| Number of street sweeps conducted city-wide each year | 12 | 13 | 12 | 12 | 0% |
| Percentage of canals cleared of debris within one (1) week of report | 100% | 95% | 80% | 80% | 0% |

STORMWATER UTILITY FUND

| | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---|---------------------|---------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | |
| 445-0000-331.54-01 FEMA-HURRICANE | \$ - | \$ 6,042 | \$ - | \$ - |
| 445-0000-332.10-07 STATE MUTUAL AID AGREEMENT | - | 492 | - | - |
| 445-0000-343.91-01 STORMWATER-SINGLE FAMILY | 832,660 | 1,135,148 | 1,331,782 | 1,398,371 |
| 445-0000-343.91-02 STORMWATER-MULTI-FAMILY | 773,745 | 1,112,207 | 1,271,959 | 1,335,557 |
| 445-0000-343.91-03 STORMWATER-NON-RESIDENTIAL | 371,590 | 713,791 | 774,799 | 813,539 |
| 445-0000-361.10-01 INTEREST INCOME | 24,170 | 24,258 | 1,500 | 1,500 |
| 445-0000-361.20-18 GAIN/LOSS ON INVESTMENT | 23,722 | 18,598 | - | - |
| 445-0000-364.41-01 DISPOSITION OF FIXED ASSET | - | 1,750 | - | - |
| 445-0000-369.30-01 REFUND PRIOR YEAR EXPEND | - | 49,352 | - | - |
| TOTAL ESTIMATED REVENUES | \$ 2,025,887 | \$ 3,061,638 | \$ 3,380,040 | \$ 3,548,967 |

REQUESTED APPROPRIATION

PERSONAL SERVICES

| | | | | |
|---|-------------------|-------------------|-------------------|---------------------|
| 445-4575-538.12-01 SAL & WAGES-REGULAR | \$ 500,143 | \$ 519,592 | \$ 548,005 | \$ 570,393 |
| 445-4575-538.12-18 ACCRUED LEAVE PAYOUTS | - | 7,806 | - | - |
| 445-4575-538.13-05 SAL & WAGES-LONGEVITY | 12,000 | 10,000 | 13,000 | 11,000 |
| 445-4575-538.14-01 SAL & WAGES-OVERTIME | 6,903 | 2,971 | 6,000 | 6,000 |
| 445-4575-538.21-01 CONTRIB-SS TAX(EMPLOYER) | 29,551 | 30,570 | 35,154 | 36,418 |
| 445-4575-538.21-02 CONTRIB-MED TAX(EMPLOYER) | 6,911 | 7,149 | 8,222 | 8,517 |
| 445-4575-538.22-01 FRS CONTRIB-EMPLOYER | 45,693 | 50,384 | 61,979 | 68,019 |
| 445-4575-538.22-03 CONTRIBUTION - HEALTH TRUST | 530 | 573 | 600 | 600 |
| 445-4575-538.22-05 PENSION EXPENSE - FRS | 62,757 | 77,514 | - | - |
| 445-4575-538.23-01 HEALTH & LIFE INSURANCE | 162,283 | 176,824 | 199,847 | 244,462 |
| 445-4575-538.26-10 POST EMPLOYMENT BENEFIT - OPEB | 3,398 | 4,803 | 90,000 | 90,000 |
| REQUESTED APPROPRIATION | \$ 830,169 | \$ 888,186 | \$ 962,807 | \$ 1,035,409 |

OPERATING EXPENSES

| | | | | |
|--|---------------------|---------------------|---------------------|---------------------|
| 445-4575-538.30-31 OTHER EXPENSE | \$ 5,932 | \$ 5,283 | \$ 5,950 | \$ 6,400 |
| 445-4575-538.31-02 PROF'L SVCS-MEDICAL | 262 | 508 | 3,425 | 3,425 |
| 445-4575-538.31-09 PROF'L SVCS-OTHER | 18,240 | 11,222 | 185,000 | 400,000 |
| 445-4575-538.31-23 PROF SV-DEES-ALLOC OF COST | 20,000 | 20,000 | 20,000 | 20,000 |
| 445-4575-538.31-25 GENERAL-ALLOC OF COST | 399,081 | 410,654 | 418,867 | 423,475 |
| 445-4575-538.39-03 OPER EXP-BANK FEES | 1,505 | 2,623 | 1,000 | 1,000 |
| 445-4575-538.44-01 RENTALS & LEASES | - | - | 2,500 | 2,500 |
| 445-4575-538.44-06 RENTALS & LEASES - VEHICLES | - | - | 14,229 | 50,923 |
| 445-4575-538.45-27 INSURANCE CHARGES | 85,000 | 80,000 | 60,000 | 60,000 |
| 445-4575-538.46-01 MAINT-EQUIPMENT | 23,312 | 23,424 | 34,000 | 99,000 |
| 445-4575-538.46-06 REPAIR & MAINTENANCE SVCS | 363,951 | 305,501 | 1,000,000 | 1,000,000 |
| 445-4575-538.46-08 MAINT-VEHICLES | 33,604 | 39,630 | 35,000 | 35,000 |
| 445-4575-538.46-31 WATERWAYS (GRASS CARP) | - | - | 10,000 | 10,000 |
| 445-4575-538.52-02 GAS, OIL & COOLANT | 30,442 | 25,966 | 30,000 | 30,000 |
| 445-4575-538.52-14 CHEMICALS-OTHER | 33,686 | 45,940 | 50,000 | 67,000 |
| 445-4575-538.52-15 OPERATING SUPPLIES-OTHER | 5,977 | 9,096 | 12,000 | 12,000 |
| 445-4575-538.52-35 LICENSES & PERMITS | 19,243 | 23,032 | 25,300 | 25,300 |
| 445-4575-538.54-01 SUBSCRIPT & MEMBERSHIPS | 1,400 | 1,100 | 1,900 | 1,900 |
| 445-4575-538.54-05 EDUCATION & TRAINING | 5,955 | 2,949 | 4,500 | 4,500 |
| 445-4575-538.59-01 DEPRECIATION EXPENSE | 193,028 | 183,881 | - | - |
| REQUESTED APPROPRIATION | \$ 1,240,618 | \$ 1,190,809 | \$ 1,913,671 | \$ 2,252,423 |

STORMWATER UTILITY FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|------------------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| CAPITAL EXPENSES | | | | | |
| 445-4575-538.63-01 | OTHER IMPROVEMENT | \$ - | \$ - | \$ 30,000 | \$ - |
| 445-4575-538.64-02 | ACQUISITION OF VEHICLES | - | - | 430,000 | - |
| 445-4575-538.64-12 | OTHER EQUIPMENT | 121 | 2,000 | - | 34,000 |
| | REQUESTED APPROPRIATION | \$ 121 | \$ 2,000 | \$ 460,000 | \$ 34,000 |
| TRANSFERS & CONTINGENCY | | | | | |
| 445-4575-589.91-03 | TRANSFER TO FUND BALANCE | \$ - | \$ - | \$ 43,562 | \$ 227,135 |
| | REQUESTED APPROPRIATION | \$ - | \$ - | \$ 43,562 | \$ 227,135 |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 2,070,908 | \$ 2,080,995 | \$ 3,380,040 | \$ 3,548,967 |

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WATER AND WASTEWATER OPERATIONS AND MAINTENANCE FUND



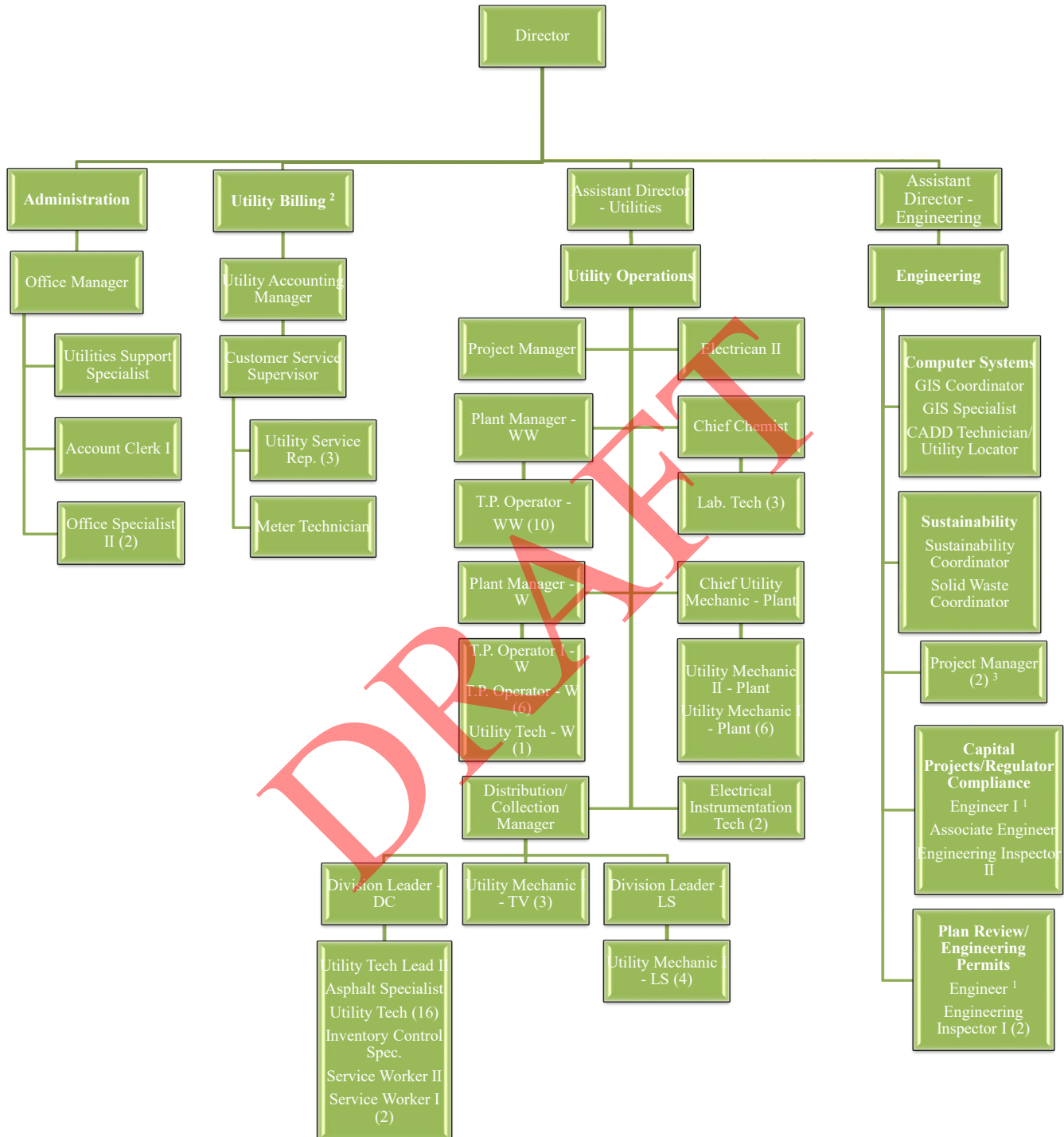
CITY OF
MARGATE
FLORIDA

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ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

95 FULL TIME ⁽²⁾



¹ Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

² FY 2020 - Utility Billing Division began reporting to DEES.

³ One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

| POSITION SUMMARY | | | | | |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Water/Wastewater Fund | | | | | |
| Administration/Engineering Division | | | | | |
| Director Environmental & Engineering Services | 1 | 1 | 1 | 1 | 1 |
| Assistant Director | 1 | 1 | - | - | - |
| Assistant Director - Utilities | - | - | 1 | 1 | 1 |
| Assistant Director - Engineering ⁴ | - | - | 1 | 1 | 1 |
| Senior Engineer ⁴ | 1 | 1 | 1 | - | - |
| Engineer I ¹ | 2 | 2 | 2 | 2 | 2 |
| Engineer ¹ | 2 | 2 | 2 | 2 | 2 |
| Associate Engineer | 1 | 1 | 1 | 1 | 1 |
| Project Manager ³ | 1 | 1 | 2 | 2 | 2 |
| CADD Technician / Utility Locator | 1 | 1 | 1 | 1 | 1 |
| Engineering Inspector II | 1 | 1 | 1 | 1 | 1 |
| Engineering Inspector I | 2 | 2 | 2 | 2 | 2 |
| Office Manager | 1 | 1 | 1 | 1 | 1 |
| Utilities Support Specialist | 1 | 1 | 1 | 1 | 1 |
| Account Clerk I | 1 | 1 | 1 | 1 | 1 |
| Office Specialist II | 2 | 2 | 2 | 2 | 2 |
| GIS Coordinator | 1 | 1 | 1 | 1 | 1 |
| GIS Specialist | 1 | 1 | 1 | 1 | 1 |
| Sustainability Coordinator | 1 | 1 | 1 | 1 | 1 |
| Solid Waste Coordinator | 1 | 1 | 1 | 1 | 1 |
| Total DEES Administration/Engineering | 20 | 20 | 21 | 21 | 21 |
| Wastewater Treatment Division | | | | | |
| Project Manager | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Chief Chemist | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Electrician II | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Electrical Instrumentation Technician | 1 | 1 | 1 | 1 | 1 |
| Laboratory Technician | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| Plant Manager - Wastewater | 1 | 1 | 1 | 1 | 1 |
| Treatment Plant Operator - A, B, C | 10 | 10 | 10 | 10 | 10 |
| Chief Utility Mechanic | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Utility Mechanic II (Lead) | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Utility Mechanic I | 3.5 | 3 | 3 | 3 | 3 |
| Total Wastewater Treatment | 19.5 | 19 | 19 | 19 | 19 |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

| POSITION SUMMARY | | | | | |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Water Treatment Division | | | | | |
| Project Manager | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Chief Chemist | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Electrician II | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Electrical Instrumentation Technician | 1 | 1 | 1 | 1 | 1 |
| Laboratory Technician | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| Plant Manager - Water | 1 | 1 | 1 | 1 | 1 |
| Treatment Plant Operator I | 1 | 1 | 1 | 1 | 1 |
| Treatment Plant Operator - (A,B,C) | 6 | 6 | 6 | 6 | 6 |
| Chief Utility Mechanic | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Utility Mechanic II (Lead) | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Utility Mechanic I | 3.5 | 3 | 3 | 3 | 3 |
| Utility Technician | 1 | 1 | 1 | 1 | 1 |
| Total Water Treatment | 17.5 | 17 | 17 | 17 | 17 |
| Transmission, Distribution and Collection Division | | | | | |
| Distribution/Collection Manager | 1 | 1 | 1 | 1 | 1 |
| Division Leader-Collection and Distribution | 1 | 1 | 1 | 1 | 1 |
| Division Leader-Lift Station | 1 | 1 | 1 | 1 | 1 |
| Utility Mechanic I | 7 | 7 | 7 | 7 | 7 |
| Utility Technician II (Lead) | 1 | 1 | 1 | 1 | 1 |
| Utility Technician - (All Levels) | 16 | 16 | 16 | 16 | 16 |
| Service Worker II | 1 | 1 | 1 | 1 | 1 |
| Inventory Control Specialist | 1 | 1 | 1 | 1 | 1 |
| Service Worker I | 2 | 2 | 2 | 2 | 2 |
| Asphalt Specialist | 1 | 1 | 1 | 1 | 1 |
| Total Transmission, Distribution and Collection | 32 | 32 | 32 | 32 | 32 |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

| POSITION SUMMARY | | | | | |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title | FY 2019 Actual | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Budget |
| Utility Billing Division ² | | | | | |
| Utility Accounting Manager | 1 | 1 | 1 | 1 | 1 |
| Utility Service Representative | 3 | 3 | 3 | 3 | 3 |
| Meter Technician | 1 | 1 | 1 | 1 | 1 |
| Customer Service Supervisor | 1 | 1 | 1 | 1 | 1 |
| Total Utility Billing | 6 | 6 | 6 | 6 | 6 |
| Total Water/Wastewater Fund positions | 95 | 94 | 95 | 95 | 95 |

¹ Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

² FY 2020 - Utility Billing Division began reporting to DEES.

³ One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

⁴ FY 2021 Adopted - Only 1 of 2 positions of Assistant Director - Engineering and Senior Engineer will be filled at any time.

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WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

PROGRAM DESCRIPTION

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES has the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Debt Service; Non-Departmental; Utility Billing; and Administration/Engineering.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|---|----------------------|----------------------|----------------------|----------------------|---------------------|--------------|
| Water/Wastewater Operations And Maintenance Fund | \$ 26,707,477 | \$ 26,391,242 | \$ 34,856,496 | \$ 36,039,380 | \$ 1,182,884 | 3.39% |
| TOTAL | \$ 26,707,477 | \$ 26,391,242 | \$ 34,856,496 | \$ 36,039,380 | \$ 1,182,884 | 3.39% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|----------------------|----------------------|----------------------|----------------------|---------------------|--------------|
| Personal Services | \$ 8,903,060 | \$ 9,339,375 | \$ 10,147,655 | \$ 10,498,327 | \$ 350,672 | 3.46% |
| Operating Expenses | 6,241,071 | 6,393,877 | 7,855,999 | 8,247,591 | 391,592 | 4.98% |
| Capital | 67,364 | 150,952 | 440,000 | 350,000 | (90,000) | -20.45% |
| Debt Service | 125,392 | 82,592 | - | - | - | 0.00% |
| Transfers | 8,857,076 | 15,905,355 | 15,943,462 | 15,943,462 | - | 0.00% |
| Contingency | - | - | 469,380 | 1,000,000 | 530,620 | 113.05% |
| TOTAL | \$ 24,193,963 | \$ 31,872,151 | \$ 34,856,496 | \$ 36,039,380 | \$ 1,182,884 | 3.39% |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|------------------------------|----------------------|----------------------|----------------------|----------------------|
| ESTIMATED REVENUES | | | | | |
| 456-0000-331.54-01 | FEMA - HURRICANE | \$ - | \$ 50,822 | \$ - | \$ - |
| 456-0000-332.10-07 | STATE MUTUAL AID AGREEMENT | - | 259 | - | - |
| 456-0000-342.90-01 | HYDRANT MAINTENANCE | 58,130 | 58,505 | 50,000 | 50,000 |
| 456-0000-343.31-xx | WATER REVENUE | 12,516,935 | 12,458,186 | 12,092,902 | 12,092,902 |
| 456-0000-343.31-04 | FIRE LINE | 68,295 | 71,525 | 60,000 | 60,000 |
| 456-0000-343.31-05 | SERVICE CHARGES | 280,844 | 168,913 | 300,000 | 300,000 |
| 456-0000-343.51-xx | WASTEWATER REVENUE | 12,230,680 | 12,055,707 | 12,088,322 | 12,088,322 |
| 456-0000-343.90-11 | BACKFLOW PREV CERTS | - | - | - | 255,000 |
| 456-0000-349.10-02 | ENV & ENG SVC-STRM WTR UT | 20,000 | 20,000 | 20,000 | 20,000 |
| 456-0000-361.10-01 | INTEREST INCOME | 238,724 | 97,772 | - | - |
| 456-0000-361.10-07 | INVESTMENT | 570,658 | 587,834 | 130,000 | 130,000 |
| 456-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 641,930 | 538,136 | - | - |
| 456-0000-369.30-01 | REFUND PRIOR YEAR EXPEND | (802) | (173) | - | - |
| 456-0000-369.90-01 | OTHER MISCELLANEOUS REVENUES | 23,178 | 1,744 | 10,000 | 5,000 |
| 456-0000-369.90-05 | INVENTORY ADJUSTMENT | 58,891 | 282,003 | - | - |
| 456-0000-389.10-01 | TRANSFER - FUND BALANCE | - | - | 10,105,272 | 11,038,156 |
| 456-0000-389.13-02 | CASH SHORT/OVER | 14 | 9 | - | - |
| TOTAL ESTIMATED REVENUES | | \$ 26,707,477 | \$ 26,391,242 | \$ 34,856,496 | \$ 36,039,380 |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)
WASTEWATER TREATMENT DIVISION
COST CENTER (9080)

PROGRAM DESCRIPTION

The Wastewater Treatment Division is responsible for treatment and disposal of domestic wastewater generated within the City's service area in accordance with all federal, state, and local regulatory requirements. The treated effluent and the digested solids disposal must be in conformance with the treatment plant operating permits issued by the Florida Department of Environmental Protection and the Broward County Domestic Wastewater Licensing Section.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Wastewater Treatment Division provides for the safe treatment and disposal of wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 1,912,846 | \$ 1,969,368 | \$ 1,967,665 | \$ 2,019,728 | \$ 52,063 | 2.65% |
| Operating Expenses | 1,168,594 | 1,325,767 | 1,757,653 | 2,076,322 | 318,669 | 18.13% |
| TOTAL | \$ 3,081,440 | \$ 3,295,135 | \$ 3,725,318 | \$ 4,096,050 | \$ 370,732 | 9.95% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Compliance with all regulatory permits and licenses | 100% | 100% | 100% | 100% | 0% |
| Number of times the chlorine contact chamber is drained and cleaned | 2 | 2 | 2 | 2 | 0% |
| Number of sludge digester tanks drained, cleaned, and inspected | 1 | 1 | 1 | 1 | 0% |
| Number of RBC chambers drained, cleaned, and inspected | 1 | 1 | 1 | 1 | 0% |
| Number of times the on-site sodium hypochlorite generation system is acid washed | 2 | 2 | 2 | 2 | 0% |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| WASTEWATER TREATMENT DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 456-9080-536.12-01 | SAL & WAGES-REGULAR | \$ 1,181,045 | \$ 1,172,892 | \$ 1,275,598 | \$ 1,283,197 |
| 456-9080-536.13-05 | SAL & WAGES-LONGEVITY | 20,793 | 20,500 | 22,500 | 27,000 |
| 456-9080-536.14-01 | SAL & WAGES-OVERTIME | 50,831 | 61,864 | 61,250 | 61,250 |
| 456-9080-536.21-01 | CONTRIB-SS TAX(EMPLOYER) | 72,195 | 72,504 | 84,281 | 85,030 |
| 456-9080-536.21-02 | CONTRIB-MED TAX(EMPLOYER) | 16,884 | 16,957 | 19,711 | 19,886 |
| 456-9080-536.22-01 | FRS CONTRIB-EMPLOYER | 109,155 | 116,328 | 144,046 | 153,391 |
| 456-9080-536.22-05 | PENSION EXPENSE - FRS | 151,414 | 180,071 | - | - |
| 456-9080-536.23-01 | HEALTH & LIFE INS | 310,529 | 328,252 | 360,279 | 389,974 |
| REQUESTED APPROPRIATION | | \$ 1,912,846 | \$ 1,969,368 | \$ 1,967,665 | \$ 2,019,728 |
| OPERATING EXPENSES | | | | | |
| 456-9080-536.30-31 | OTHER EXPENSE/CLOTHING | \$ 7,406 | \$ 7,945 | \$ 9,000 | \$ 9,000 |
| 456-9080-536.30-61 | REGULATORY PERMITS | 6,271 | 153,345 | 60,000 | 60,000 |
| 456-9080-536.30-64 | SAFETY PROJECTS | 216 | - | 2,500 | 10,000 |
| 456-9080-536.31-02 | MEDICAL | - | - | - | - |
| 456-9080-536.34-02 | CUSTODIAL | 7,071 | 7,438 | 8,500 | 8,500 |
| 456-9080-536.34-12 | GROUNDS | 28,074 | 24,503 | 40,000 | 40,000 |
| 456-9080-536.34-16 | CONTRACTUAL SVCS-OTHER | 9,096 | 6,918 | 22,000 | 22,000 |
| 456-9080-536.34-22 | SEWER PLANT SLUDGE | 181,932 | 206,255 | 300,000 | 300,000 |
| 456-9080-536.34-24 | REGULATORY TESTING | 9,920 | 17,656 | 30,000 | 30,000 |
| 456-9080-536.40-03 | TRAVEL & PER DIEM | 509 | 528 | 1,500 | 1,500 |
| 456-9080-536.43-01 | UTILITY SERVICES | 487,606 | 436,464 | 500,000 | 500,000 |
| 456-9080-536.44-03 | EQUIPMENT RENTAL | 2,751 | 2,495 | 10,000 | 10,000 |
| 456-9080-536.44-06 | RENTALS & LEASES - VEHICLES | - | - | 17,653 | 23,822 |
| 456-9080-536.46-02 | MAINT-STRUCTURES | 11,503 | 19,840 | 35,000 | 100,000 |
| 456-9080-536.46-06 | REPAIR & MAINTENANCE SVCS | - | 300 | - | 25,000 |
| 456-9080-536.46-07 | REP & MAINT-OTHER EQUIP | 23,833 | 40,443 | 40,000 | 50,000 |
| 456-9080-536.46-08 | REP & MAINT-VEHICLES | 5,527 | 8,547 | 10,000 | 10,000 |
| 456-9080-536.46-13 | MAINT-STP SLUDGE PRESSES | 1,955 | 2,233 | 8,000 | 8,000 |
| 456-9080-536.46-15 | REPAIR & MAINT-RBC UNITS | 58,889 | 49,545 | 100,000 | 100,000 |
| 456-9080-536.46-17 | MAINT-COMPUTER SYSTEM | 1,250 | 8,131 | 10,000 | 10,000 |
| 456-9080-536.46-20 | MAINT-SANITAIRE SYSTEM | 32,163 | 28,776 | 35,000 | 35,000 |
| 456-9080-536.46-25 | ODOR CONTROL | 20,055 | 2,041 | 20,000 | 20,000 |
| 456-9080-536.46-27 | MAINT-CLARIFIER | - | - | 7,500 | 7,500 |
| 456-9080-536.46-28 | ELECTRICAL EQUIPMENT | 21,882 | 21,217 | 25,000 | 25,000 |
| 456-9080-536.46-29 | MAINT-GENERATORS | 19,533 | 18,776 | 50,000 | 50,000 |
| 456-9080-536.46-35 | MAINT-HYPOCHLORITE SYSTEM | 8,815 | 13,743 | 10,000 | 10,000 |
| 456-9080-536.46-41 | MAINT-HEADWORKS | 2,825 | 4,992 | 6,000 | 6,000 |
| 456-9080-536.46-42 | MAINT-INJECTION WELL SYSTEM | 1,165 | 2,663 | 10,000 | 10,000 |
| 456-9080-536.52-02 | GAS, OIL & COOLANT | 17,605 | 10,284 | 30,000 | 30,000 |
| 456-9080-536.52-07 | COAGULANT | 22,250 | 34,671 | 125,000 | 330,000 |
| 456-9080-536.52-11 | CHEM-DEODORIZERS/OXIDANTS | 60,012 | 67,763 | 70,000 | 70,000 |
| 456-9080-536.52-12 | LABORATORY SUPP-WTR PLANT | - | - | - | - |
| 456-9080-536.52-13 | LABORATORY SUPP-SEWER PL | 64,074 | 54,487 | 65,000 | 65,000 |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| WASTEWATER TREATMENT DIVISION | | | | | |
| 456-9080-536.52-15 | OPERATING SUPPLIES-OTHER | 19,826 | 23,007 | 25,000 | 25,000 |
| 456-9080-536.52-27 | CHEM-SODIUM CHLORIDE | 24,175 | 44,108 | 60,000 | 60,000 |
| 456-9080-536.52-33 | CHEMICALS-OTHERS | 6,402 | 4,327 | 6,500 | 6,500 |
| 456-9080-536.54-01 | SUBSCRIPTION & MEMBERSHIP | 1,903 | 1,232 | 2,500 | 2,500 |
| 456-9080-536.54-05 | EDUCATION & TRAINING | 2,100 | 1,094 | 6,000 | 6,000 |
| | REQUESTED APPROPRIATION | \$ 1,168,594 | \$ 1,325,767 | \$ 1,757,653 | \$ 2,076,322 |
| WASTEWATER TREATMENT DIVISION | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 3,081,440 | \$ 3,295,135 | \$ 3,725,318 | \$ 4,096,050 |

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ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

WATER TREATMENT DIVISION

COST CENTER (9081)

PROGRAM DESCRIPTION

The Water Treatment Division is responsible for treating and providing safe potable water to all residents, businesses, and industrial customers within the service area, on demand, 24 hours a day and 365 days a year. The treated water must meet all federal, state, and local regulatory requirements including standards established by the U.S. Environmental Protection Agency and Florida Department of Environmental Protection. In addition, the Division maintains system pressure and flows to meet the established level of service for consumption and fire protection.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Water Treatment Division provides for the safe treatment and use of water to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 1,662,481 | \$ 1,756,300 | \$ 1,736,933 | \$ 1,825,447 | \$ 88,514 | 5.10% |
| Operating Expenses | 1,430,078 | 1,479,417 | 2,168,812 | 2,132,238 | (36,574) | -1.69% |
| TOTAL | \$ 3,092,559 | \$ 3,235,717 | \$ 3,905,745 | \$ 3,957,685 | \$ 51,940 | 1.33% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of unaccounted for water | 5% | 5% | <10% | <10% | 0% |
| Compliance with all regulatory permits and licenses | 100% | 100% | 100% | 100% | 0% |
| Number of accelerator tanks drained, cleaned, and inspected | 1 | 1 | 1 | 1 | 0% |
| Number of times the on-site sodium hypochlorite generation system is acid washed | 3 | 3 | 2 | 2 | 0% |
| Number of raw water wells inspected and/or rehabilitated | 3 | 3 | 2 | 2 | 0% |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| WATER TREATMENT DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 456-9081-536.12-01 | SAL & WAGES-REGULAR | \$ 1,045,496 | \$ 1,052,462 | \$ 1,135,954 | \$ 1,150,483 |
| 456-9081-536.13-05 | SAL & WAGES-LONGEVITY | 16,793 | 15,500 | 16,500 | 19,000 |
| 456-9081-536.14-01 | SAL & WAGES-OVERTIME | 84,453 | 107,502 | 85,000 | 85,000 |
| 456-9081-536.21-01 | CONTRIB-SS TAX(EMPLOYER) | 67,287 | 68,640 | 76,723 | 77,778 |
| 456-9081-536.21-02 | CONTRIB-MED TAX(EMPLOYER) | 15,737 | 16,053 | 17,943 | 18,190 |
| 456-9081-536.22-01 | FRS CONTRIB-EMPLOYER | 91,337 | 98,813 | 126,839 | 136,237 |
| 456-9081-536.22-05 | PENSION EXPENSE - FRS | 126,511 | 152,643 | - | - |
| 456-9081-536.23-01 | HEALTH & LIFE INS | 214,867 | 244,687 | 277,974 | 338,759 |
| REQUESTED APPROPRIATION | | \$ 1,662,481 | \$ 1,756,300 | \$ 1,736,933 | \$ 1,825,447 |
| OPERATING EXPENSES | | | | | |
| 456-9081-536.30-31 | OTHER EXPENSE/CLOTHING | \$ 7,310 | \$ 7,958 | \$ 7,500 | \$ 7,500 |
| 456-9081-536.30-52 | CONSUMER CONFID REPORTING | - | - | 10,000 | 10,000 |
| 456-9081-536.30-61 | REGULATORY PERMITS | 8,706 | 18,985 | 20,000 | 20,000 |
| 456-9081-536.30-64 | SAFETY PROJECTS | 1,886 | 1,241 | 2,500 | 2,500 |
| 456-9081-536.31-02 | MEDICAL | - | - | - | - |
| 456-9081-536.34-02 | CUSTODIAL | 7,071 | 7,438 | 8,500 | 8,500 |
| 456-9081-536.34-12 | GROUNDS | 22,922 | 17,829 | 40,000 | 40,000 |
| 456-9081-536.34-16 | CONTRACTUAL SVCS-OTHER | 8,948 | 7,115 | 22,000 | 22,000 |
| 456-9081-536.34-21 | WATER PLANT SLUDGE | 184,936 | 200,950 | 385,000 | 385,000 |
| 456-9081-536.34-24 | REGULATORY TESTING | 15,665 | 18,278 | 25,000 | 25,000 |
| 456-9081-536.40-03 | TRAVEL & PER DIEM | 300 | 906 | 1,500 | 1,500 |
| 456-9081-536.43-01 | UTILITY SERVICES | 381,050 | 353,062 | 425,000 | 425,000 |
| 456-9081-536.44-03 | EQUIPMENT RENTAL | 4,076 | 3,960 | 10,000 | 10,000 |
| 456-9081-536.44-06 | RENTALS & LEASES - VEHICLES | - | - | 16,812 | 15,238 |
| 456-9081-536.46-02 | MAINT-STRUCTURES | 46,133 | 12,551 | 70,000 | 70,000 |
| 456-9081-536.46-07 | REP & MAINT-OTHER EQUIP | 25,339 | 55,703 | 105,000 | 70,000 |
| 456-9081-536.46-08 | REP & MAINT-VEHICLES | 5,997 | 4,804 | 15,000 | 15,000 |
| 456-9081-536.46-14 | REP & MAINT-FILTERS SOFTENERS | 25,979 | 12,921 | 35,000 | 35,000 |
| 456-9081-536.46-17 | REP & MAINT-COMPUTER SYSTEM | 3,459 | 5,085 | 10,000 | 10,000 |
| 456-9081-536.46-22 | REP & MAINT-WELLS | 829 | 15,084 | 35,000 | 35,000 |
| 456-9081-536.46-28 | REP & MAINT-ELECTRIC EQUIP | 18,385 | 28,522 | 25,000 | 25,000 |
| 456-9081-536.46-29 | REP & MAINT-GENERATORS | 15,977 | 20,800 | 32,500 | 32,500 |
| 456-9081-536.46-35 | REP & MAINT-HYPOCHOCHLORITE SYS | 22,771 | 49,722 | 40,000 | 40,000 |
| 456-9081-536.46-43 | REP & MAINT-LIME SLAKING SYS | 8,779 | 12,445 | 12,500 | 12,500 |
| 456-9081-536.52-02 | GAS, OIL & COOLANT | 17,271 | 9,612 | 30,000 | 30,000 |
| 456-9081-536.52-05 | LIME | 398,975 | 420,229 | 500,000 | 500,000 |
| 456-9081-536.52-06 | FLUORIDE | 12,676 | 16,582 | 30,000 | 30,000 |
| 456-9081-536.52-07 | COAGULANT | 11,912 | 12,436 | 25,000 | 25,000 |
| 456-9081-536.52-11 | CHEM-DEODORIZERS/OXIDANTS | 1,936 | 18,089 | 15,000 | 15,000 |
| 456-9081-536.52-12 | LABORATORY SUPP-WTR PLANT | 63,777 | 50,812 | 65,000 | 65,000 |
| 456-9081-536.52-15 | OPERATING SUPPLIES-OTHER | 17,030 | 19,520 | 25,000 | 25,000 |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| 456-9081-536.52-20 | CHEMICALS-CALCIQUEST | 17,264 | 12,948 | 25,000 | 25,000 |
| 456-9081-536.52-21 | CHEMICALS-AMMONIA | 7,571 | 6,943 | 10,000 | 10,000 |
| 456-9081-536.52-27 | CHEM-SODIUM CHLORIDE | 60,713 | 53,573 | 75,000 | 75,000 |
| 456-9081-536.52-33 | CHEMICALS-OTHERS | - | - | 5,000 | 5,000 |
| 456-9081-536.54-01 | SUBSCRIPTION & MEMBERSHIP | 2,215 | 2,097 | 4,000 | 4,000 |
| 456-9081-536.54-05 | EDUCATION & TRAINING | 2,220 | 1,217 | 6,000 | 6,000 |
| | REQUESTED APPROPRIATION | \$ 1,430,078 | \$ 1,479,417 | \$ 2,168,812 | \$ 2,132,238 |

WATER TREATMENT

| DIVISION | TOTAL REQUESTED APPROPRIATIONS | \$ 3,092,559 | \$ 3,235,717 | \$ 3,905,745 | \$ 3,957,685 |
|----------|--------------------------------|--------------|--------------|--------------|--------------|
|----------|--------------------------------|--------------|--------------|--------------|--------------|

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ENVIRONMENTAL AND ENGINEERING SERVICES (DEES) TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION COST CENTER (9082)

PROGRAM DESCRIPTION

The Transmission, Distribution and Collection Division is responsible for maintaining the City's approximately 400 miles of transmission, distribution, and collection system piping. The Division is responsible for repair and replacement of water mains, replacement of service lines and water meters, repair and replacement of sewer force mains and gravity mains, clearing of sewer back-ups, and maintenance of the City's 55 lift stations. The Division responds to all emergency repairs required to keep the system operating 24 hours a day and 365 days a year.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Transmission, Distribution and Collection Division maintains water and wastewater system transmission, distribution, and collection lines throughout the City to ensure the system is operational 24 hours per day and 365 days per year.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Personal Services | \$ 2,853,275 | \$ 2,961,341 | \$ 2,924,735 | \$ 2,984,623 | \$ 59,888 | 2.05% |
| Operating Expenses | 587,892 | 666,108 | 854,692 | 870,722 | 16,030 | 1.88% |
| Capital | 67,364 | 80,186 | 350,000 | 350,000 | - | 0.00% |
| TOTAL | \$ 3,508,531 | \$ 3,707,635 | \$ 4,129,427 | \$ 4,205,345 | \$ 75,918 | 1.84% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| Total miles of the wastewater collection system cleaned and televised | 11 | 11 | 10 | 10 | 0% |
| Number of fire hydrants flushed in the distribution system each year | 3,125 | 3,125 | 2,044 | 2,044 | 0% |
| Compliance with all regulatory permits and licenses | 100% | 100% | 100% | 100% | 0% |
| Percentage of water main breaks fixed within 24 hours | 100% | 100% | 95% | 95% | 0% |
| Percentage of sewer backups cleared within 24 hours | 100% | 100% | 95% | 95% | 0% |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 456-9082-536.12-01 | SAL & WAGES-REGULAR | \$ 1,544,996 | \$ 1,583,227 | \$ 1,742,127 | \$ 1,789,509 |
| 456-9082-536.13-05 | SAL & WAGES-LONGEVITY | 34,594 | 36,000 | 36,000 | 34,000 |
| 456-9082-536.14-01 | SAL & WAGES-OVERTIME | 261,216 | 266,395 | 200,000 | 230,000 |
| 456-9082-536.21-01 | CONTRIB-SS TAX(EMPLOYER) | 107,052 | 109,816 | 122,644 | 127,318 |
| 456-9082-536.21-02 | CONTRIB-MED TAX(EMPLOYER) | 25,036 | 25,683 | 28,683 | 29,776 |
| 456-9082-536.22-01 | FRS CONTRIB-EMPLOYER | 171,292 | 187,430 | 222,010 | 238,930 |
| 456-9082-536.22-05 | PENSION EXPENSE - FRS | 237,083 | 289,783 | - | - |
| 456-9082-536.23-01 | HEALTH & LIFE INS | 472,006 | 463,007 | 573,271 | 535,090 |
| | REQUESTED APPROPRIATION | \$ 2,853,275 | \$ 2,961,341 | \$ 2,924,735 | \$ 2,984,623 |
| OPERATING EXPENSES | | | | | |
| 456-9082-536.30-31 | OTHER EXPENSE/CLOTHING | \$ 14,450 | \$ 18,269 | \$ 20,000 | \$ 20,000 |
| 456-9082-536.31-02 | MEDICAL | - | - | - | - |
| 456-9082-536.31-09 | PROFL SVCS - OTHER | 16,262 | 19,239 | 25,000 | 25,000 |
| 456-9082-536.34-12 | GROUNDS | - | - | - | 10,000 |
| 456-9082-536.34-16 | CONTRACTUAL SVCS-OTHER | - | - | - | - |
| 456-9082-536.40-03 | TRAVEL & PER DIEM | 88 | 64 | 2,000 | 2,000 |
| 456-9082-536.43-01 | UTILITY SERVICES | 158,035 | 160,833 | 220,000 | 220,000 |
| 456-9082-536.44-03 | EQUIPMENT RENTAL | - | - | 15,000 | 15,000 |
| 456-9082-536.44-06 | RENTALS & LEASES - VEHICLES | - | - | 8,692 | 15,472 |
| 456-9082-536.46-04 | METERS | 1,517 | 47,593 | 55,000 | 55,000 |
| 456-9082-536.46-05 | SEWER & MAINS | 48,510 | 47,202 | 75,000 | 75,000 |
| 456-9082-536.46-06 | REPAIR & MAINTENANCE SVCS | - | 30,583 | 5,000 | 5,000 |
| 456-9082-536.46-07 | REP & MAINT-OTHER EQUIP | 18,663 | 21,757 | 20,000 | 20,000 |
| 456-9082-536.46-08 | REP & MAINT-VEHICLES | 67,541 | 57,751 | 67,500 | 67,500 |
| 456-9082-536.46-09 | FIRE HYDRANTS | 29,267 | 28,177 | 35,000 | 35,000 |
| 456-9082-536.46-10 | LIFT STATIONS | 92,429 | 89,747 | 100,000 | 100,000 |
| 456-9082-536.46-11 | WATER MAINS | 32,924 | 36,087 | 55,000 | 55,000 |
| 456-9082-536.46-12 | SERVICE LINES | 4,206 | 13,353 | 15,000 | 15,000 |
| 456-9082-536.46-16 | MAJOR MACHINES & EQUIP | 9,215 | 6,670 | 15,000 | 15,000 |
| 456-9082-536.46-17 | MAINTENANCE - COMPUTER SYSTEM | 2,347 | 1,188 | 10,000 | 10,000 |
| 456-9082-536.46-21 | GROUND STORAGE-CORAL GATE | 1,889 | - | 2,000 | 2,000 |
| 456-9082-536.46-28 | ELECTRICAL EQUIPMENT | - | - | 3,000 | 3,000 |
| 456-9082-536.52-01 | CHEMICALS-DEGREASER | 7,960 | - | 15,000 | 15,000 |
| 456-9082-536.52-02 | GAS, OIL & COOLANT | 44,444 | 49,473 | 50,000 | 50,000 |
| 456-9082-536.52-15 | OPERATING SUPPLIES-OTHER | 29,090 | 33,450 | 30,000 | 30,000 |
| 456-9082-536.54-01 | SUBSCRIPTION & MEMBERSHIP | 1,418 | 1,315 | 1,500 | 750 |
| 456-9082-536.54-05 | EDUCATION & TRAINING | 7,637 | 3,357 | 10,000 | 10,000 |
| | REQUESTED APPROPRIATION | \$ 587,892 | \$ 666,108 | \$ 854,692 | \$ 870,722 |
| CAPITAL EXPENSES | | | | | |
| 456-9082-536.63-13 | MAJOR REPAIRS TO WTR SYS | \$ 31,654 | \$ 68,412 | \$ 150,000 | \$ 150,000 |
| 456-9082-536.63-14 | MAJOR REPAIRS TO SEWR SYS | 35,710 | 11,774 | 200,000 | 200,000 |
| | REQUESTED APPROPRIATION | \$ 67,364 | \$ 80,186 | \$ 350,000 | \$ 350,000 |
| TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 3,508,531 | \$ 3,707,635 | \$ 4,129,427 | \$ 4,205,345 |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

DEBT SERVICE DIVISION
COST CENTER (9084)

PROGRAM DESCRIPTION

The Debt Service Division accounts for the principal and interest payments for the 2007 Water and Sewer Refunding Revenue Bonds. The bonds were issued to advance refund 1999 bonds and provide resources to purchase United States Treasury obligations that were placed in an irrevocable trust for the purpose of generating resources for all future debt payments of the Water and Sewer Bonds, Series 1999. The bonds matured on October 1, 2020.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Debt Service | \$ 125,392 | \$ 82,592 | \$ - | \$ - | \$ - | 0.00% |
| TOTAL | \$ 125,392 | \$ 82,592 | \$ - | \$ - | \$ - | 0.00% |

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WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| DEBT SERVICE DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| DEBT SERVICE | | | | | |
| 456-9084-517.71-22 | 2007 W&S REF REV BONDS | \$ - | \$ - | \$ - | \$ - |
| 456-9084-517.72-42 | INT-2007 W&S REF REV BONDS | 87,400 | 44,600 | - | - |
| 456-9084-517.73-35 | PAYING AGENT FEE | 350 | 350 | - | - |
| | REQUESTED APPROPRIATION | \$ 87,750 | \$ 44,950 | \$ - | \$ - |
| AMORTIZATION | | | | | |
| 456-9084-517.90-89 | AMORT-2007 FIN COSTS | \$ 37,642 | \$ 37,642 | \$ - | \$ - |
| | REQUESTED APPROPRIATION | \$ 37,642 | \$ 37,642 | \$ - | \$ - |
| DEBT SERVICE DIVISION | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 125,392 | \$ 82,592 | \$ - | \$ - |

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ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

NON-DEPARTMENTAL DIVISION
COST CENTER (9086)

PROGRAM DESCRIPTION

The DEES Non-departmental Division accounts for Water/Wastewater appropriations that are not department specific. Some of these appropriations include, accrued leave payouts, unemployment payments and Other Post-Employment Benefits (OPEB). Transfers, allocations to other funds, and contingency are also accounted for in this Division.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 246,295 | \$ 301,044 | \$ 585,400 | \$ 585,400 | \$ - | 0.00% |
| Operating Expenses | 2,226,152 | 2,001,192 | 1,781,957 | 1,784,584 | 2,627 | 0.15% |
| Transfers | 8,857,076 | 15,905,355 | 15,943,462 | 15,943,462 | - | 0.00% |
| Contingency | - | - | 469,380 | 1,000,000 | 530,620 | 113.05% |
| TOTAL | \$ 11,329,523 | \$ 18,207,591 | \$ 18,780,199 | \$ 19,313,446 | \$ 533,247 | 2.84% |

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WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| NON-DEPARTMENTAL DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 456-9086-536.12-01 | SAL & WAGES-REGULAR | \$ 34,486 | \$ 138,346 | \$ - | \$ - |
| 456-9086-536.12-18 | ACCRUED LEAVE PAYOUTS | 128,739 | 37,543 | 200,000 | 200,000 |
| 456-9086-536.21-01 | CONTRIB-SS TAX(EMPLOYER) | 2,138 | 8,577 | - | - |
| 456-9086-536.21-02 | CONTRIB-MED TAX(EMPLOYER) | 500 | 2,006 | - | - |
| 456-9086-536.22-01 | FRS CONTRIB-EMPLOYER | 2,921 | 13,835 | - | - |
| 456-9086-536.22-03 | CONTRIBUTION - HEALTH TRUST | 4,576 | 4,893 | 4,900 | 4,900 |
| 456-9086-536.22-04 | FRINGE -LUMP SUM PAY | 16,370 | 7,615 | 20,500 | 20,500 |
| 456-9086-536.22-05 | PENSION EXPENSE - FRS | 3,985 | 21,465 | - | - |
| 456-9086-536.25-01 | UNEMPLOY COMP-PAYMENTS | 1,068 | 825 | 10,000 | 10,000 |
| 456-9086-536.26-10 | POSTEMPLOYMT BENEFIT-OPEB | 51,512 | 65,939 | 350,000 | 350,000 |
| REQUESTED APPROPRIATION | | \$ 246,295 | \$ 301,044 | \$ 585,400 | \$ 585,400 |
| OPERATING EXPENSES | | | | | |
| 456-9086-536.31-09 | PROFL SVCS - OTHER (SOFTWARE) | \$ 10,633 | \$ - | \$ 20,000 | \$ 20,000 |
| 456-9086-536.31-25 | GENERAL (ALLOCATION OF COST) | 1,346,528 | 1,383,270 | 1,287,957 | 1,290,584 |
| 456-9086-536.31-64 | PROF SVCS- ARBITRAGE CALC | - | - | 4,000 | 4,000 |
| 456-9086-536.39-03 | OPER EXP-BANK FEES | 18,991 | 17,922 | 20,000 | 20,000 |
| 456-9086-536.45-27 | INSURANCE CHARGES | 850,000 | 600,000 | 450,000 | 450,000 |
| REQUESTED APPROPRIATION | | \$ 2,226,152 | \$ 2,001,192 | \$ 1,781,957 | \$ 1,784,584 |
| TRANSFERS & CONTINGENCY | | | | | |
| 456-9086-581.91-39 | TO R&R FUND | \$ 7,005,419 | \$ 14,000,000 | \$ 14,000,000 | \$ 14,000,000 |
| 456-9086-581.91-77 | TO GENERAL FUND - ROI | 1,851,657 | 1,905,355 | 1,943,462 | 1,943,462 |
| 456-9086-590.91-02 | CONTINGENCY | - | - | 469,380 | 1,000,000 |
| REQUESTED APPROPRIATION | | \$ 8,857,076 | \$ 15,905,355 | \$ 16,412,842 | \$ 16,943,462 |
| NON-DEPARTMENTAL DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 11,329,523 | \$ 18,207,591 | \$ 18,780,199 | \$ 19,313,446 |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

UTILITY BILLING DIVISION

COST CENTER (9089)

PROGRAM DESCRIPTION

The Utility Billing Division provides accurate and timely billing for water/wastewater, stormwater, garbage, and recycling customers; processes payments; and provides customer service in a professional and courteous manner. Duties of the Division include providing a customer call center, opening/closing accounts, billing, collections, meter reading, and other field functions related to water meter disconnections and restorations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Utility Billing Division continues to improve the customer service experience for residents and businesses. Also, the Utility Billing Division provides customers various convenient methods of payment: in-person payments, mail payments to a processing center, automatic payments by checking or savings account, on-line credit card payments and cash payments at any Amscot 24/7. In addition to these payment methods, the Division also has a drop box available to residents for after-hours bill payments.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 552,869 | \$ 568,698 | \$ 559,923 | \$ 570,136 | \$ 10,213 | 1.82% |
| Operating Expenses | 593,769 | 542,705 | 694,112 | 886,955 | 192,843 | 27.78% |
| Capital | - | 28,988 | - | - | - | 0.00% |
| TOTAL | \$ 1,146,638 | \$ 1,140,391 | \$ 1,254,035 | \$ 1,457,091 | \$ 203,056 | 16.19% |

PERFORMANCE MEASURES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Number of electronic payments received, such as monthly automatic funds transfer, checkfree, and credit cards | 115,867 | 115,867 | 120,000 | 120,000 | 0% |
| Maximum percentage of in-person payments received | 13% | 13% | <16% | <16% | 0% |
| Minimum percentage of utility accounts receiving electronic bills | 13% | 13% | 13% | 13% | 0% |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| UTILITY BILLING DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 456-9089-536.12-01 | SAL & WAGES-REGULAR | \$ 353,704 | \$ 354,263 | \$ 369,224 | \$ 380,577 |
| 456-9089-536.13-05 | SAL & WAGES-LONGEVITY | 10,000 | 8,000 | 9,000 | 9,000 |
| 456-9089-536.14-01 | SAL & WAGES-OVERTIME | 3,333 | 472 | 1,500 | 1,500 |
| 456-9089-536.15-09 | SAL & WAGES-PHONE ALLOW | 966 | 965 | 960 | 960 |
| 456-9089-536.21-01 | CONTRIB-SS TAX(EMPLOYER) | 21,271 | 20,776 | 23,602 | 24,306 |
| 456-9089-536.21-02 | CONTRIB-MED TAX(EMPLOYER) | 4,975 | 4,859 | 5,520 | 5,685 |
| 456-9089-536.22-01 | FRS CONTRIB-EMPLOYER | 30,525 | 32,280 | 38,922 | 42,471 |
| 456-9089-536.22-05 | PENSION EXPENSE - FRS | 41,838 | 50,086 | - | - |
| 456-9089-536.23-01 | HEALTH & LIFE INS | 86,257 | 96,997 | 111,195 | 105,637 |
| REQUESTED APPROPRIATION | | \$ 552,869 | \$ 568,698 | \$ 559,923 | \$ 570,136 |
| OPERATING EXPENSES | | | | | |
| 456-9089-536.30-01 | OPERATING EXPENSE | \$ 2,797 | \$ 5,937 | \$ 6,020 | \$ 5,920 |
| 456-9089-536.30-30 | AMSCOT PAYMENTS | - | 4,654 | 10,000 | 9,000 |
| 456-9089-536.30-31 | OTHER EXPENSE/CLOTHING | 100 | 268 | 300 | 150 |
| 456-9089-536.30-92 | CREDIT CARD PYMT CHARGES | 156,525 | 152,431 | 195,100 | 201,100 |
| 456-9089-536.31-02 | PROFL SVCS-MEDICAL | 130 | 438 | 600 | 600 |
| 456-9089-536.31-09 | PROFL SVCS-OTHER | 9,450 | - | - | 175,000 |
| 456-9089-536.34-16 | CONTRACTUAL SERVICES/OTHER | 251,167 | 198,458 | 259,500 | 269,000 |
| 456-9089-536.34-59 | CONTRACTUAL SVCS/UTILITY BILLING | 55,918 | 55,441 | 65,000 | 65,280 |
| 456-9089-536.40-03 | TRAVEL & PER DIEM | - | - | 1,500 | 1,500 |
| 456-9089-536.42-06 | POSTAGE | 73,196 | 71,568 | 80,000 | 78,000 |
| 456-9089-536.44-01 | RENTALS & LEASES | 2,189 | 465 | 2,750 | - |
| 456-9089-536.44-06 | RENTALS & LEASES - VEHICLES | - | - | 8,692 | 7,755 |
| 456-9089-536.46-03 | MAINT-OFFICE EQUIPMENT | - | 1,850 | - | - |
| 456-9089-536.46-06 | REPAIR & MAINTENANCE SVCS | 23,159 | 29,661 | 35,600 | 43,500 |
| 456-9089-536.46-07 | MAINTENANCE - OTHER EQUIPMENT | 9,344 | 10,779 | 11,900 | 12,500 |
| 456-9089-536.46-08 | MAINTENANCE - VEHICLES | 893 | 2,129 | 3,500 | 3,500 |
| 456-9089-536.49-01 | FILING/RECORDING FEE | 1,000 | 660 | 1,500 | 1,500 |
| 456-9089-536.52-02 | GAS, OIL & COOLANT | 1,245 | 1,305 | 1,500 | 1,500 |
| 456-9089-536.52-15 | OPERATING SUPPLIES-OTHER | 6,350 | 6,551 | 9,500 | 9,500 |
| 456-9089-536.54-01 | SUBSCRIPTION & MEMBERSHIP | - | 110 | 150 | 150 |
| 456-9089-536.54-05 | EDUCATION & TRAINING | 306 | - | 1,000 | 1,500 |
| REQUESTED APPROPRIATION | | \$ 593,769 | \$ 542,705 | \$ 694,112 | \$ 886,955 |
| CAPITAL EXPENSES | | | | | |
| 456-9089-536.62-04 | RENOVATION & CONSTRUCTION | \$ - | \$ 28,988 | \$ - | \$ - |
| REQUESTED APPROPRIATION | | \$ - | \$ 28,988 | \$ - | \$ - |
| UTILITY BILLING DIVISION | | | | | |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 1,146,638 | \$ 1,140,391 | \$ 1,254,035 | \$ 1,457,091 |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

ADMINISTRATION/ENGINEERING DIVISION

COST CENTER (9090)

PROGRAM DESCRIPTION

The Administration/Engineering Division is responsible for providing various utility support activities including planning, budgeting, personnel support, and procurement of equipment, materials, and operating supplies. The Division also assists with special public outreach and education projects for the water/wastewater utility system. The Division is responsible for managing the utility capital improvement program, National Pollutant Discharge Elimination System (NPDES) program, Community Rating System (CRS) program, City's Geographic Information System (GIS), waste and recycling programs, and overall City sustainability efforts. In addition, the Division is responsible for performing public and private development plan review, engineering inspections, utility locates, and overseeing all other municipal engineering related tasks.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Administration/Engineering Division evaluates and enhances the methods of communicating with residents and businesses to provide public outreach on various utility and engineering projects. In addition, the Division provides oversight of engineering of capital projects and water/wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 1,675,294 | \$ 1,782,624 | \$ 2,372,999 | \$ 2,512,993 | \$ 139,994 | 5.90% |
| Operating Expenses | 234,586 | 378,688 | 598,773 | 496,770 | (102,003) | -17.04% |
| Capital | - | 41,778 | 90,000 | - | (90,000) | -100.00% |
| TOTAL | \$ 1,909,880 | \$ 2,203,090 | \$ 3,061,772 | \$ 3,009,763 | \$ (52,009) | -1.70% |

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)
ADMINISTRATION/ENGINEERING DIVISION
COST CENTER (9090)

| PERFORMANCE MEASURES | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| | FY 2019 Actual | FY 2020 Actual | FY 2021 Target | FY 2022 Target | % Change |
| Percentage of Development Review Committee packages reviewed within fifteen (15) business days | 100% | 100% | 100% | 100% | 0% |
| Percentage of utility locates completed within two (2) business days | 98% | 98% | 95% | 95% | 0% |
| Percentage of solid waste, excluding yard waste and bulk waste, recycled city-wide (by weight) | 14% | 14% | 15% | 15% | 0% |
| Cost control for utility capital improvement program design (dollar amount of change orders issued divided by dollar amount of contract/task order awards) | 0% | 0% | 3% | 3% | 0% |
| Cost control for utility capital improvement program construction (dollar amount of change orders issued divided by dollar amount of contract awards) | 0% | 0% | 3% | 3% | 0% |
| Percentage of public records requests responded to and/or completed within 48 hours of receipt by DEES | 100% | 100% | 90% | 90% | 0% |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| ADMINISTRATION/ENGINEERING DIVISION | | | | | |
| REQUESTED APPROPRIATION | | | | | |
| PERSONAL SERVICES | | | | | |
| 456-9090-536.12-01 | SAL & WAGES-REGULAR ¹ | \$ 1,092,931 | \$ 1,152,292 | \$ 1,656,304 | \$ 1,708,848 |
| 456-9090-536.13-05 | SAL & WAGES-LONGEVITY | 14,000 | 14,000 | 18,000 | 15,000 |
| 456-9090-536.14-01 | SAL & WAGES-OVERTIME | 1,410 | 3,115 | 10,000 | 5,000 |
| 456-9090-536.15-07 | SAL&WAGES-VEHICLE ALLOWANCE | 1,711 | 1,840 | 3,600 | - |
| 456-9090-536.15-08 | SAL&WAGES-VEHICLE BENEFIT | - | - | - | 8,250 |
| 456-9090-536.15-09 | SAL & WAGES-PHONE ALLOW | 506 | 530 | 960 | 960 |
| 456-9090-536.21-01 | CONTRIB-SS TAX(EMPLOYER) | 63,945 | 67,794 | 102,909 | 105,744 |
| 456-9090-536.21-02 | CONTRIB-MED TAX(EMPLOYER) | 14,955 | 15,855 | 24,489 | 25,202 |
| 456-9090-536.22-01 | FRS CONTRIB-EMPLOYER | 104,438 | 117,459 | 201,405 | 219,641 |
| 456-9090-536.22-05 | PENSION EXPENSE - FRS | 144,441 | 181,263 | - | - |
| 456-9090-536.23-01 | HEALTH & LIFE INS | 236,957 | 228,476 | 355,332 | 424,348 |
| REQUESTED APPROPRIATION | | \$ 1,675,294 | \$ 1,782,624 | \$ 2,372,999 | \$ 2,512,993 |
| OPERATING EXPENSES | | | | | |
| 456-9090-536.31-02 | MEDICAL | \$ 4,680 | \$ 3,051 | \$ 10,000 | \$ 10,000 |
| 456-9090-536.31-04 | PROF'L SVCS - ENGINEERING | 13,260 | 12,831 | 40,000 | 40,000 |
| 456-9090-536.31-09 | PROF'L SVCS - OTHER | 6,825 | 150,516 | 195,000 | 100,000 |
| 456-9090-536.34-02 | CUSTODIAL | 10,606 | 11,107 | 12,500 | 12,500 |
| 456-9090-536.34-12 | GROUNDS | - | - | - | 15,000 |
| 456-9090-536.34-16 | CONTRACTUAL SVCS-OTHER | 10,352 | 14,578 | 20,000 | 20,000 |
| 456-9090-536.40-03 | TRAVEL & PER DIEM | 2,074 | 2 | 2,500 | 2,500 |
| 456-9090-536.41-01 | COMMUNICATIONS SVCS | 34,627 | 35,277 | 35,000 | 35,000 |
| 456-9090-536.41-06 | POSTAGE & PRINTING | - | - | - | - |
| 456-9090-536.42-06 | POSTAGE | 4,255 | 4,351 | 6,450 | 6,450 |
| 456-9090-536.43-01 | UTILITY SERVICES | 34,415 | 30,126 | 35,000 | 35,000 |
| 456-9090-536.43-02 | UTILITY SVCS-WATER | - | - | - | - |
| 456-9090-536.44-01 | RENTALS & LEASES | 5,289 | 5,035 | 6,000 | 6,000 |
| 456-9090-536.44-06 | RENTALS & LEASES - VEHICLES | - | - | 20,203 | 49,820 |
| 456-9090-536.46-03 | OFFICE EQUIPMENT | - | - | 500 | 500 |
| 456-9090-536.46-08 | REP & MAINT-VEHICLES | 5,732 | 9,326 | 7,500 | 7,500 |
| 456-9090-536.46-19 | REP & MAINT-COMPUTERS | 9,566 | 8,034 | 25,000 | 25,000 |
| 456-9090-536.46-36 | MAINTENANCE-BUILDING | 8,797 | 16,865 | 40,620 | 15,000 |
| 456-9090-536.46-44 | REP & MAINT-SECURITY SYSTEM | 675 | 911 | 10,000 | 10,000 |
| 456-9090-536.46-45 | REP & MAINT-GIS | 20,127 | 14,333 | 35,000 | 20,000 |
| 456-9090-536.47-02 | PRINTING & BINDING | 1,267 | 2,510 | 3,500 | 3,500 |
| 456-9090-536.52-02 | GAS, OIL & COOLANT | 3,245 | 3,768 | 12,000 | 5,000 |
| 456-9090-536.52-15 | OPERATING SUPPLIES-OTHER | 13,754 | 15,310 | 28,000 | 28,000 |
| 456-9090-536.54-01 | SUBSCRIPTION & MEMBERSHIP | 4,601 | 2,242 | 7,000 | 5,000 |
| 456-9090-536.54-05 | EDUCATION & TRAINING | 9,728 | 7,880 | 12,000 | 10,000 |
| 456-9090-536.55-08 | WATER CONSERVATION PROGRAM | 30,711 | 30,635 | 35,000 | 35,000 |
| REQUESTED APPROPRIATION | | \$ 234,586 | \$ 378,688 | \$ 598,773 | \$ 496,770 |

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| ADMINISTRATION/ENGINEERING DIVISION | | | | | |
| CAPITAL EXPENSES | | | | | |
| 456-9090-536.64-09 | COMPUTER EQUIPMENT | \$ - | \$ 41,778 | \$ 40,000 | \$ - |
| 456-9090-536.64-50 | SITE IMPROVEMENTS - PLANT | - | - | 50,000 | - |
| | REQUESTED APPROPRIATION | \$ - | \$ 41,778 | \$ 90,000 | \$ - |
| ADMINISTRATION/ENGINEERING DIVISION | | | | | |
| DIVISION | TOTAL REQUESTED APPROPRIATION | \$ 1,909,880 | \$ 2,203,090 | \$ 3,061,772 | \$ 3,009,763 |
| WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND | | | | | |
| | TOTAL REQUESTED APPROPRIATIONS | \$ 24,193,963 | \$ 31,872,151 | \$ 34,856,496 | \$ 36,039,380 |

¹ SENIOR MANAGEMENT SALARY OF \$175,304 IS INCLUDED IN SALARY & WAGES REGULAR.

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WATER AND WASTEWATER CONNECTION FEES FUND



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WATER/WASTEWATER CONNECTION FEES FUND

FUND 458

PROGRAM DESCRIPTION

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and may only be utilized in their respective areas.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|---------------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Water/Wastewater Connection Fees Fund | \$ 287,528 | \$ 213,036 | \$ 503,000 | \$ 503,000 | \$ - | 0.00% |
| TOTAL | \$ 287,528 | \$ 213,036 | \$ 503,000 | \$ 503,000 | \$ - | 0.00% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 2,642 | \$ 1,784 | \$ 3,000 | \$ 3,000 | \$ - | 0.00% |
| Capital | 10,743 | - | 500,000 | 500,000 | - | 0.00% |
| TOTAL | \$ 13,385 | \$ 1,784 | \$ 503,000 | \$ 503,000 | \$ - | 0.00% |

WATER/WASTEWATER CONNECTION FEES FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|---------------------------------|-------------------|-------------------|--------------------|-------------------|
| ESTIMATED REVENUES | | | | | |
| 458-0000-324.21-10 | CONN FEE-WATER RESIDENTIAL | \$ 59,414 | \$ 23,206 | \$ 30,000 | \$ 30,000 |
| 458-0000-324.21-20 | CONN FEE-WASTEWATER RESIDENTIAL | 58,061 | 18,278 | 80,000 | 80,000 |
| 458-0000-324.22-10 | CONN FEE-WATER COMMERCIAL | 55,447 | 66,015 | 80,000 | 80,000 |
| 458-0000-324.22-20 | CONN FEE-WASTEWATER COMMERCIAL | 54,211 | 57,370 | 80,000 | 80,000 |
| 458-0000-361.10-01 | INTEREST INCOME | 41,003 | 31,681 | 5,000 | 5,000 |
| 458-0000-361.20-18 | GAIN/LOSS OF INVESTMENT | 19,392 | 16,486 | - | - |
| 458-0000-389.10-01 | TRANSFER - FUND BALANCE | - | - | 228,000 | 228,000 |
| TOTAL ESTIMATED REVENUES | | \$ 287,528 | \$ 213,036 | \$ 503,000 | \$ 503,000 |

REQUESTED APPROPRIATION

WATER

CAPITAL EXPENSES

| | | | | | |
|--------------------------------|----------------------------------|------------------|-------------|-------------------|-------------------|
| 458-6004-533.65-81 | WATER LINE REPLACEMENT - CONSTR. | \$ 10,743 | \$ - | \$ 500,000 | \$ 500,000 |
| REQUESTED APPROPRIATION | | \$ 10,743 | \$ - | \$ 500,000 | \$ 500,000 |

WATER/WASTEWATER

OPERATING EXPENSES

| | | | | | |
|---------------------------------------|--------------------|------------------|-----------------|-------------------|-------------------|
| 458-9090-536.39-03 | OPER EXP-BANK FEES | \$ 2,642 | \$ 1,784 | \$ 3,000 | \$ 3,000 |
| REQUESTED APPROPRIATION | | \$ 2,642 | \$ 1,784 | \$ 3,000 | \$ 3,000 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 13,385 | \$ 1,784 | \$ 503,000 | \$ 503,000 |

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WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND



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WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

FUND 461

PROGRAM DESCRIPTION

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the utility system.

REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Water/Wastewater Renewal And Replacement Fund | \$ 8,187,032 | \$ 14,996,577 | \$ 26,699,500 | \$ 27,938,000 | \$ 1,238,500 | 4.64% |
| TOTAL | \$ 8,187,032 | \$ 14,996,577 | \$ 26,699,500 | \$ 27,938,000 | \$ 1,238,500 | 4.64% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 3,257,924 | \$ 2,754,205 | \$ 3,000 | \$ 3,000 | \$ - | 0.00% |
| Capital | 591,547 | 569,808 | 26,496,500 | 27,735,000 | 1,238,500 | 4.67% |
| Contingency | - | - | 200,000 | 200,000 | - | 0.00% |
| TOTAL | \$ 3,849,471 | \$ 3,324,013 | \$ 26,699,500 | \$ 27,938,000 | \$ 1,238,500 | 4.64% |

WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

| | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|--|---------------------|----------------------|----------------------|----------------------|
| ESTIMATED REVENUES | | | | |
| 461-0000-332.10-03 FEDERAL-FEMA | \$ - | \$ 112,649 | \$ - | \$ - |
| 461-0000-332.10-07 STATE MUTUAL AID AGREEMNT | - | 6,258 | - | - |
| 461-0000-334.35-01 SEWER PIPING REHAB GRANT | 462,870 | - | - | - |
| 461-0000-343.36-04 WATER METER | 29,100 | 4,080 | 10,000 | 10,000 |
| 461-0000-361.10-01 INTEREST INCOME | 232,330 | 127,436 | - | - |
| 461-0000-361.10-06 INTEREST INCOME-R & R | 86,710 | 166,147 | 15,000 | 15,000 |
| 461-0000-361.20-18 GAIN/LOSS ON INVESTMENT | 97,560 | 137,406 | - | - |
| 461-0000-364.41-02 DISPOSAL OF FIXED ASSET | 16,313 | 69,576 | - | - |
| 461-0000-369.30-01 REFUND PRIOR YEAR EXPEND | 97,280 | - | - | - |
| 461-0000-369.90-05 INVENTORY ADJUSTMENT | 96,810 | (70,584) | - | - |
| 461-0000-381.10-03 UTILITY O&M FUND | 7,005,419 | 14,000,000 | 14,000,000 | 14,000,000 |
| 461-0000-389.10-06 TRANSFER - FUND BALANCE | - | - | 12,674,500 | 13,913,000 |
| 461-0000-389.80-01 CONTRIB FROM DEVELOPER | 62,640 | 443,609 | - | - |
| TOTAL ESTIMATED REVENUES | \$ 8,187,032 | \$ 14,996,577 | \$ 26,699,500 | \$ 27,938,000 |

REQUESTED APPROPRIATION OPERATING EXPENSES

| | | | | |
|---|---------------------|---------------------|-----------------|-----------------|
| 461-9090-536.39-03 OPER EXP - BANK FEES | \$ 4,724 | \$ 11,759 | \$ 3,000 | \$ 3,000 |
| 461-9090-536.59-01 DEPRECIATION EXPENSE | 3,253,200 | 2,742,446 | - | - |
| REQUESTED APPROPRIATION | \$ 3,257,924 | \$ 2,754,205 | \$ 3,000 | \$ 3,000 |

CAPITAL EXPENSES

| | | | | |
|--|---------|---------|------------|------------|
| 461-6003-536.65-80 SEWER LINE REPLACEMENT - DESIGN | \$ - | \$ - | \$ - | \$ 125,000 |
| 461-6003-536.65-81 SEWER LINE REPLACEMENT - CONSTR. | - | - | 125,000 | - |
| 461-6004-536.65-80 WATER LINE REPLACEMENT - DESIGN | - | - | 160,000 | 120,000 |
| 461-6004-536.65-81 WATER LINE REPLACEMENT - CONSTR. | - | - | 1,250,000 | 1,300,000 |
| 461-6004-536.65-82 WATER LINE REPLACEMENT - OT PROJ COSTS | 82 | - | 80,000 | 80,000 |
| 461-6006-536.65-82 ACQUISITION OF VEHICLES - OT PROJ COSTS | - | - | 755,000 | 725,000 |
| 461-6007-536.65-82 COMPUTER EQUIPMENT - OT PROJ COSTS | - | - | 30,000 | 30,000 |
| 461-6008-536.65-82 WATER & WW EQUIPMENT - OT PROJ COSTS | 46,617 | (1,782) | 551,500 | 750,000 |
| 461-6009-536.65-81 INSTALL WTR METERS/CONNEC - CONSTR. | 416,259 | - | 205,500 | - |
| 461-6009-536.65-82 INSTALL WTR METERS/CONNEC - OTH PROJ | - | - | 794,500 | 1,000,000 |
| 461-6010-536.65-80 LIFT STATION RENOV - DESIGN | - | - | 75,000 | 75,000 |
| 461-6010-536.65-81 LIFT STATION RENOV - CONSTRUCTION | - | - | 1,250,000 | 1,250,000 |
| 461-6010-536.65-82 LIFT STATION RENOV - OTHER PROJ COSTS | - | - | 200,000 | 200,000 |
| 461-6011-536.65-81 ELECTRONIC METER READING - CONSTR. | 122,974 | - | 600,000 | 600,000 |
| 461-6013-536.65-81 REHABILIT RAW WTR WELLS - CONSTR. | - | - | 105,000 | 70,000 |
| 461-6014-536.65-81 UPGRADE TELEMETRY SYSTEM - CONSTR. | - | - | 50,000 | 50,000 |
| 461-6015-536.65-81 INFILTRA AND INFLOW REHAB - CONSTR. | - | - | 500,000 | 1,500,000 |
| 461-6019-536.65-81 REHAB GENERATOR SYSTEMS - CONSTR. | - | - | 120,000 | 100,000 |
| 461-6023-536.65-81 WM/FM CONTROL IMPROVMNTS - CONSTR. | - | - | 225,000 | 225,000 |
| 461-6026-536.65-81 REHAB ADMIN BLDG - CONSTRUCTION | - | - | 550,000 | 100,000 |
| 461-6027-536.65-80 REHAB AERIAL CROSS - DESIGN | - | - | 50,000 | 50,000 |
| 461-6027-536.65-81 REHAB AERIAL CROSS - CONSTRUCTION | - | - | 250,000 | 250,000 |
| 461-6034-536.65-80 EMERGENCY INTERCONNECT- DESIGN | - | - | 50,000 | 50,000 |
| 461-6034-536.65-81 EMERGENCY INTERCONNECT - CONSTR. | - | - | 150,000 | 150,000 |
| 461-6035-536.65-80 E. WWTP FR ACTIVE TO IFAS - DESIGN | - | - | 785,000 | 600,000 |
| 461-6035-536.65-81 E. WWTP FR ACTIVE TO IFAS - CONSTR. | - | - | 11,775,000 | 13,000,000 |
| 461-6035-536.65-82 E. WWTP FR ACTIVE TO IFAS - OTH. PROJ. | - | - | 300,000 | 1,400,000 |
| 461-6036-536.65-81 WTP ACCELATORS - REPAIR - CONSTR. | - | - | 450,000 | 450,000 |

WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------------|--|---------------------|---------------------|----------------------|----------------------|
| 461-6038-536.65-81 | REHAB BACKWASH HOLD. TANK - CONSTR. | - | - | 200,000 | 200,000 |
| 461-6039-536.65-81 | REHAB WTP FILTERS - CONSTR. | - | - | 400,000 | 400,000 |
| 461-6041-536.65-80 | SCADA SYSTEM UPGRADES - DESIGN | 20,450 | - | 150,000 | 150,000 |
| 461-6041-536.65-81 | SCADA SYSTEM UPGRADES - CONSTR. | (20,450) | - | 500,000 | 500,000 |
| 461-6042-536.65-82 | SECURITY SYS. UPGRADES - OTHER PROJ. | - | - | 100,000 | 100,000 |
| 461-6044-536.65-80 | WEST WWTP COAGULANT FEED - DESIGN | - | - | 80,000 | - |
| 461-6044-536.65-81 | WEST WWTP COAGULANT FEED - CONSTR. | - | - | 450,000 | - |
| 461-6045-536.65-81 | REHAB SLUDGE DEWATERING BELT PRESS - C | - | - | 200,000 | - |
| 461-6045-536.65-82 | REHAB SLUDGE DEWATERING BELT PRESS - O | - | - | 10,000 | - |
| 461-6046-536.65-80 | WEST WWTP IFAS - DESIGN | - | - | 800,000 | 1,500,000 |
| 461-6047-536.65-80 | WWTP DEEP INJECTION WELL - DESIGN | - | - | 100,000 | 100,000 |
| 461-6047-536.65-82 | WWTP DEEP INJECTION WELL - OTH PROJ. | - | - | 1,045,000 | - |
| 461-6048-536.65-81 | WWTP PERMIT RENEWAL - CONSTRUCTION | - | 103,292 | - | - |
| 461-6048-536.65-82 | WWTP PERMIT RENEWAL - OTH PROJ COSTS | - | - | 200,000 | 35,000 |
| 461-6049-536.65-81 | DEES ADMIN. BLDG. ROOF REPL. - CONSTR. | - | 468,298 | 525,000 | - |
| 461-6050-536.65-81 | QUONSET HUT REPL. - CONSTRUCTION | - | - | 125,000 | 125,000 |
| 461-6050-536.65-82 | QUONSET HUT REPL. - OTHER PROJ. COSTS | - | - | 25,000 | 25,000 |
| 461-6051-536.65-81 | REHAB HEADWORKS...(CONSTRUCTION | - | - | 150,000 | 150,000 |
| 461-9090-536.63-10 | ENGINEERING | 5,615 | - | - | - |
| 461-9090-536.65-90 | CIP PROJECTS | - | - | - | 200,000 |
| REQUESTED APPROPRIATION | | \$ 591,547 | \$ 569,808 | \$ 26,496,500 | \$ 27,735,000 |
| TRANSFERS & CONTINGENCY | | | | | |
| 461-9090-590.91-02 | CONTINGENCY | \$ - | \$ - | \$ 200,000 | \$ 200,000 |
| REQUESTED APPROPRIATION | | \$ - | \$ - | \$ 200,000 | \$ 200,000 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 3,849,471 | \$ 3,324,013 | \$ 26,699,500 | \$ 27,938,000 |

INSURANCE FUND



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INSURANCE FUND

FUND 501

PROGRAM DESCRIPTION

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

PROGRAM REVENUES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|----------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Insurance Fund | \$ 4,128,493 | \$ 3,006,075 | \$ 4,105,100 | \$ 3,390,625 | \$ (714,475) | -17.40% |
| TOTAL | 4,128,493 | \$ 3,006,075 | \$ 4,105,100 | \$ 3,390,625 | \$ (714,475) | -17.40% |

BUDGET EXPENDITURES/EXPENSES

| | FY 2019 Actual | FY 2020 Actual | FY 2021 Amended | FY 2022 Budget | \$ Change | % Change |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personal Services | \$ 1,072,604 | \$ 2,431,478 | \$ 2,750,000 | \$ 2,305,625 | \$ (444,375) | -16.16% |
| Operating Expenses | 1,052,334 | 1,029,750 | 1,355,100 | 1,085,000 | (270,100) | -19.93% |
| TOTAL | \$ 2,124,938 | \$ 3,461,228 | \$ 4,105,100 | \$ 3,390,625 | \$ (714,475) | -17.40% |

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INSURANCE FUND

| | | FY 2019 ACTUAL | FY 2020 ACTUAL | FY 2021 AMENDED | FY 2022 BUDGET |
|---------------------------------|-------------------------|-------------------|---------------------|---------------------|---------------------|
| ESTIMATED REVENUES | | | | | |
| 501-0000-341.23-32 | CHARGES TO CITY DEPTS | \$ 3,885,000 | \$ 2,810,000 | \$ 2,107,500 | \$ 2,083,125 |
| 501-0000-341.24-27 | OTHER | 29,620 | 29,941 | 30,000 | 30,000 |
| 501-0000-341.24-28 | AUTO | 14,420 | 18,273 | - | - |
| 501-0000-361.10-01 | INTEREST INCOME | 152,949 | 109,461 | 5,000 | 5,000 |
| 501-0000-361.20-18 | GAIN/LOSS ON INVESTMENT | 45,741 | 38,400 | - | - |
| 501-0000-364.42-03 | INSURANCE REIMBURSEMENT | 763 | - | - | - |
| 501-0000-389.10-01 | TRANS FROM FUND BALANCE | - | - | 1,962,600 | 1,272,500 |
| TOTAL ESTIMATED REVENUES | | 4,128,493 | \$ 3,006,075 | \$ 4,105,100 | \$ 3,390,625 |

REQUESTED APPROPRIATION

PERSONAL SERVICES

| | | | | | |
|--------------------------------|----------------------|------------------|---------------------|---------------------|---------------------|
| 501-0810-590.24-01 | WORKERS COMP PROGRAM | \$ 1,072,604 | \$ 2,431,478 | \$ 2,750,000 | \$ 2,305,625 |
| REQUESTED APPROPRIATION | | 1,072,604 | \$ 2,431,478 | \$ 2,750,000 | \$ 2,305,625 |

OPERATING EXPENSES

| | | | | | |
|---------------------------------------|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| 501-0810-590.31-09 | PROF'L SVCS-OTHER | \$ - | \$ - | \$ 7,500 | \$ 4,000 |
| 501-0810-590.31-20 | PROF SV-SI STATE ASSESMNT | 25,651 | 13,316 | 20,000 | - |
| 501-0810-590.31-21 | PROF'L SVC-LEGAL (SPECIAL COUNCIL) | 33,955 | 37,563 | - | - |
| 501-0810-590.34-04 | MANAGED CARE (CORVEL/BROADSPIRE) | 64,198 | 62,792 | 110,000 | 50,000 |
| 501-0810-590.39-03 | OPER EXP - BANK FEES | 2,928 | 2,861 | 1,000 | 3,000 |
| 501-0810-590.45-02 | INSURANCE-PROPERTY | 181,429 | 182,173 | 255,000 | 300,000 |
| 501-0810-590.45-03 | INSURANCE-AUTOMOBILE | 18,971 | 15,329 | 125,000 | 125,000 |
| 501-0810-590.45-07 | POLICE/FIRE SPEC DEATH BENEFITS | 7,063 | 7,063 | 7,500 | 7,500 |
| 501-0810-590.45-08 | GEN LIAB (SELF-FUNDED) | 66,995 | 132,759 | 270,000 | 150,000 |
| 501-0810-590.45-15 | INSURANCE-BONDS | 400 | 200 | 600 | - |
| 501-0810-590.45-16 | INSUR-BOILER & MACHINERY | 13,260 | - | 14,300 | - |
| 501-0810-590.45-20 | INSUR-UNDERGROUND TANKS | 4,509 | 4,488 | 4,200 | 5,500 |
| 501-0810-590.45-24 | INSURANCE-DISABILITY | 69,291 | 78,145 | 65,000 | 65,000 |
| 501-0810-590.45-28 | INSURANCE - LIABILITY | 352,588 | 294,043 | 350,000 | 375,000 |
| 501-0810-590.45-29 | INSURANCE - EXCESS | 211,096 | 199,018 | 125,000 | - |
| REQUESTED APPROPRIATION | | \$ 1,052,334 | \$ 1,029,750 | \$ 1,355,100 | \$ 1,085,000 |
| TOTAL REQUESTED APPROPRIATIONS | | \$ 2,124,938 | \$ 3,461,228 | \$ 4,105,100 | \$ 3,390,625 |

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ENTERPRISE FLEET MANAGEMENT

The City is in the process of entering into a Fleet Management Program with Enterprise FM Trust. The program is utilized by several surrounding cities, including, Hollywood, Coral Springs, and Pompano Beach. The City anticipates that this program will streamline fleet management, slow the increasing cost of fleet maintenance, provide optimal vehicle replacement times, and increase cost savings. The FY 2022 Fleet Management Program as budgeted is shown below.

| General Fund | Number of Vehicles (Prior Year) | Prior Year Annual Lease Payments | Number of Vehicles | FY 2022 Annual Lease Payments | FY 2022 Budgeted Lease Payments |
|---|---------------------------------------|--|-----------------------|-------------------------------------|---------------------------------------|
| Department/Division | | | | | |
| City Manager | - | \$ - | 1 | \$ 9,500 | \$ 9,500 |
| Police | 24 | 223,485 | 10 | 171,020 | 394,505 |
| Fire | 2 | 16,991 | - | - | 16,991 |
| Public Works/Admin. | 1 | 9,688 | 1 | 5,892 | 15,580 |
| Public Works/Buildings | 2 | 14,492 | - | - | 14,492 |
| Public Works/Garage | 1 | 7,246 | - | - | 7,246 |
| Parks & Recreation/Administration | - | - | 1 | 5,892 | 5,892 |
| Parks & Recreation/Special Activities | - | - | 1 | 5,892 | 5,892 |
| Parks & Recreation/Grounds | 3 | 21,485 | 2 | 15,726 | 37,211 |
| Parks & Recreation/Aquatics | - | - | 1 | 5,892 | 5,892 |
| General Fund Total | 33 | \$ 293,387 | 17 | \$ 219,814 | \$ 513,201 |
| Roads Fund | | | | | |
| Roads Fund | 1 | \$ 7,736 | - | \$ - | \$ 7,736 |
| Roads Fund Total | 1 | \$ 7,736 | - | \$ - | \$ 7,736 |
| Building Fund | | | | | |
| Building | 2 | \$ 15,354 | 1 | 7,541 | 22,895 |
| Code | 1 | 7,541 | 1 | 7,541 | 15,082 |
| Building Fund Total | 3 | \$ 22,895 | 2 | \$ 15,082 | \$ 37,977 |
| Federal Forfeiture Fund | | | | | |
| Police | 23 | \$ 160,582 | - | - | 160,582 |
| Federal Forfeiture Fund Total | 23 | \$ 160,582 | - | \$ - | \$ 160,582 |
| Stormwater Fund | | | | | |
| Public Works/Stormwater | 2 | \$ 17,647 | 5 | 33,276 | 50,923 |
| Stormwater Fund Total | 2 | \$ 17,647 | 5 | \$ 33,276 | \$ 50,923 |
| Water/Wastewater Operations and Maintenance Fund | | | | | |
| DEES/Wastewater | 2 | \$ 16,086 | 1 | \$ 7,736 | \$ 23,822 |
| DEES/Water | 2 | 15,238 | - | - | 15,238 |
| DEES/Transmission | 1 | 7,736 | 1 | 7,736 | 15,472 |
| DEES/Utility Billing | 1 | 7,755 | - | - | 7,755 |
| DEES/Administration | 3 | 19,462 | 4 | 30,358 | 49,820 |
| Water/Wastewater Operations and Maintenance Fund Total | 9 | \$ 66,277 | 6 | \$ 45,830 | \$ 112,107 |
| Total All Funds | 71 | \$ 568,524 | 30 | \$ 314,002 | \$ 882,526 |

CAPITAL OUTLAY SUMMARY

| DEPARTMENT | FY 2022 BUDGET | DESCRIPTION |
|-----------------------------------|-------------------|--|
| GENERAL FUND | | |
| Police (1810) | 390,000 | Police Lobby Renovations (\$90K), Body-worn cameras with tasers (year 2 of 5) (\$300K) |
| Fire (2010) | 1,007,000 | Vehicles: Engine Fire Apparatus (1) (\$840K) and Other equipment (\$167K) |
| Public Works: | | |
| Buildings (4547) | 70,000 | Portable Generator (1) |
| Public Works Total | 70,000 | |
| Parks and Recreation: | | |
| Administration (5555) | 3,500 | Tree City USA |
| Parks and Recreation Total | 3,500 | |
| TOTAL GENERAL FUND | 1,470,500 | |

CAPITAL OUTLAY SUMMARY

| DEPARTMENT | FY 2022 BUDGET | DESCRIPTION |
|--|-------------------|--|
| OTHER FUNDS | | |
| Roads (111) | 535,000 | Vehicle: Case loader (\$160K) and Roads capital projects (\$375K) |
| Building (113) | 30,000 | Inspection software |
| Federal Forfeiture (117) | 180,000 | Other equipment |
| State Forfeiture (118) | 50,000 | Miscellaneous equipment |
| Transportation Surtax (119) | 164,880 | Miscellaneous projects |
| Public Safety Impact Fees (150) | 20,000 | Police equipment (\$10K), Fire equipment (\$10K) |
| General Capital Projects (334) | 3,663,125 | Building - Building Department Expansion (\$2.6M) Fire - Fire Station 58 Replacement (\$100K) Public Works - Commission Chamber remodel (\$484K), Senior Center/Parks and Recreation Generator (\$175.4K), F.S. 18 Roof replacement (\$141.8K), Neighborhood ID signs (\$25K) Other - Capital Projects-Other - \$100K |
| G.O. Bonds Proceeds 2019 (335) | 5,073,363 | Parks and Recreation Bond projects |
| Stormwater Utility (445) | 34,000 | Sandbag Filling Machine |
| Water/Wastewater Operations and Maint. (456) | 350,000 | Major repairs - Water (\$150K) and Wastewater (\$200K) |
| Water/Wastewater Connection Fees (458) | 500,000 | Water Line Replacement |
| Water/Wastewater Renewal and Replacement (461) | 27,935,000 | Capital Improvement Program (Water/Wastewater) projects |
| Other Funds Total | 38,535,368 | |
| Total All City Funds | 40,005,868 | |

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CITY OF
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FLORIDA

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CAPITAL IMPROVEMENT PROGRAM









CITY OF
MARGATE
FLORIDA



CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) seeks to develop a long-range framework in which capital requirements are planned and necessary funding established based on the City's financial capabilities. The comprehensive program is prepared for the subsequent five years, one budget year plus four forecast years, and is based on the needs of the City for public improvements. The coordination of the program ensures equitable distribution of projects and capital expenses/expenditures with regard to the needs of the community, the timing of related expenses/expenditures, and the fiscal ability of the City to undertake the projects.

GOALS AND OBJECTIVES OF THE PROGRAM

-  Identify a plan for proposed maintenance/replacement of existing assets, as well as acquisition of new assets based on a reasonable expectation of what the City can afford.
-  Develop a long-term plan for each project.
-  Increase efficiency of City operations by maintaining assets in acceptable working conditions.
-  Identify assets that are obsolete/unnecessary and determine the salvage/recoverable value of those assets, if any.
-  Reduce utility and maintenance costs by identifying improvements resulting in annual cost savings.
-  Act as an on-going tool for tracking annual capital, updating the inventory, and re-assessing long-term plans.

ELEMENTS OF THE PROGRAM

The CIP and the funding required for these elements are incorporated into an overall financial management plan. The City annually prepares a five-year capital improvement program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

Capital Improvement – New construction, acquisition of assets, or one-time capital projects which have a value of \$25,000 or greater and an expected useful life of more than one year are classified as a capital improvement. Since facilities deteriorate over time due to age, there is a constant need to rebuild/replace, maintain, and operate them which impose ongoing labor and material costs. The impact of the various factors, which contribute to generating capital improvements highlight the need for sound fiscal planning in the preparation of the City's CIP. The future development, growth and general improvement of the City are directly related to an affordable and realistic CIP.

PROCEDURE

Projects included in the CIP were derived from input provided by City staff, City Commission and residents. Departments submit projects that include City's infrastructure improvement, particular programs, and services. Each department estimates project costs/operating budget impact, assigns a project manager, determines the priority level, identifies the sources of possible funding across the five fiscal years, and explains/justifies the project. After initial compilation, the projects are organized and reports are generated for discussion with the City Commission. The City Commission reviews and approves the CIP plan prior to implementation at the same time the annual budget is adopted.

FINANCING THE CAPITAL IMPROVEMENT PROGRAM

The City finances non-enterprise projects primarily in the capital projects (General or General Obligation (G.O.) Bonds Proceeds 2019) funds. For the General Capital Projects Fund, financing may be from General Fund transfers, Recreation Trust Fund (restricted for Parks and Recreation projects) transfers, or General Capital Projects available fund balance. For the G.O. Bonds Proceeds 2019 Fund, financing is available from G.O. Bonds Proceeds 2019 Fund available fund balance. Enterprise Funds projects are funded from monies in the Water/Wastewater Renewal and Replacement Fund and the Water/Wastewater Connection Fees Fund as applicable. Federal and State Grants also play an important role in capital improvement

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

planning, and in the City's ability to plan for and finance projects. The success of the CIP depends on the close coordination of a physical and a financial plan.

The financial plan may require thorough research to determine alternative sources within a desired timetable to finance capital improvements. The administrative ability to find and use the best source, or combination of sources, from the various alternatives for financing capital improvements can maximize the program, saving the cost of inefficiencies resulting from not effectively addressing infrastructure needs.

Beginning in FY 2016, project numbers were developed for approved projects. The project numbers are the second set of four digits in a standard account number. For example in account number 334-6501-572.65-80, the project number is 6501. In addition, the account numbers are broken down by project type using the last four numbers, 65-80 – Project Design, 65-81 – Project Construction, 65-82 – Other Project Costs, and 65-84 – Project (Grants). The funds generally used to account for the City's CIP are listed below:

FUND 334 – GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds; such as facilities/projects improvements for General Fund funded Police, Fire Rescue, Information Technology, Public Works, and Parks and Recreation Departments. Project numbers in this fund begin with 65## (CIP Project – General City).

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

FUND 335 – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The Capital Projects – General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. Project numbers in this fund also begin with 65## (CIP Project – General City).

FUND 458 – WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. Projects funded here expand plants and/or line capacity. The majority of the water/wastewater projects are funded in the Water/Wastewater Renewal and Replacement Fund as described below. Project numbers in this fund begin with 60## (CIP Project – DEES).

FUND 461 – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the water/wastewater system. Project numbers in this fund also begin with 60## (CIP Project – DEES).

IMPACT OF CAPITAL IMPROVEMENT PROGRAM ON OPERATING BUDGET

The CIP includes projected capital acquisition expenditures/expenses related to major City assets. The CIP addresses potential capital needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates and prioritize capital expenditure/expense needs.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

The ability to absorb future operating costs is as important in planning a CIP as the ability to finance the actual construction. Rapidly changing technology often contributes to capital projects planning. The modernization of facilities and equipment, while costly, can often help reduce maintenance and operating costs significantly over the long run.

The City proactively evaluates the impact of capital projects on the operating budget, although a positive impact does not guarantee that a project will proceed nor does a negative impact guarantee that the project will not proceed. Several of the City's current and future projects actually seek to reduce expenditures included in the operating budget by implementing more efficient electrical and mechanical systems and upgrading facility features, such as doors and windows. Other projects, such as facility remodels, are not expected to impact the operating budget directly because the projects are aesthetic in nature. However, these projects are also critical in nature from a marketing standpoint as residents expect facilities to look great and be maintained at all times. The City is cognizant of the impact that a CIP has on the operating budget. Therefore, future operating/maintenance costs will be included in departmental budgets as applicable.

CITY OF MARGATE, FLORIDA
FY 2022 - FY 2026 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

| FUND | Project Number | FY 2022 BUDGET | FY 2023 BUDGET | FY 2024 BUDGET | FY 2025 BUDGET | FY 2026 BUDGET | FIVE YEAR TOTAL |
|--|----------------|---------------------|-------------------|-------------------|----------------|----------------|---------------------|
| General Capital Projects Fund (334) | | | | | | | |
| Building | | | | | | | |
| Building Department Expansion | 6537 | \$ 2,637,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,637,000 |
| Total Building Projects | | \$ 2,637,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,637,000 |
| Fire | | | | | | | |
| Fire Station 58 Replacement | 6520 | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| | | | | | | | - |
| Total Fire Projects | | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Parks & Recreation | | | | | | | |
| Fitness Mile Improvements | TBD | \$ - | \$ 300,000 | \$ 200,000 | \$ - | \$ - | \$ 500,000 |
| Andrews Field Renovations | TBD | - | - | 500,000 | - | - | 500,000 |
| Total Parks & Recreation Projects | | \$ - | \$ 300,000 | \$ 700,000 | \$ - | \$ - | \$ 1,000,000 |
| Public Works | | | | | | | |
| Neighborhood Identification Signs | 6512 | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |
| Commission Chambers and City Hall First Floor Remodeling | TBD | 484,025 | - | - | - | - | 484,025 |
| Parks And Recreation/Senior Center Fixed Generator Replacement | TBD | 175,350 | - | - | - | - | 175,350 |
| Fire Station 18 Roof Replacement | TBD | 141,750 | - | - | - | - | 141,750 |
| Total Public Works Projects | | \$ 826,125 | \$ - | \$ - | \$ - | \$ - | \$ 826,125 |
| Capital Projects - Other | | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Total General Capital Projects Fund (334) | | \$ 3,663,125 | \$ 300,000 | \$ 700,000 | \$ - | \$ - | \$ 4,663,125 |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

**CITY OF MARGATE, FLORIDA
FY 2022 - FY 2026 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND**

| FUND | Project Number | FY 2022 BUDGET | FY 2023 BUDGET | FY 2024 BUDGET | FY 2025 BUDGET | FY 2026 BUDGET | FIVE YEAR TOTAL |
|--|----------------|---------------------|----------------|----------------|----------------|----------------|---------------------|
| General Obligation Bonds Proceeds 2019 Fund (335) | | | | | | | |
| Calypso Cove | 6530 | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |
| Centennial Park Renovations | 6532 | 760,190 | - | - | - | - | \$ 760,190 |
| Oriole Park | 6533 | 940,315 | - | - | - | - | 940,315 |
| Capital Projects - Other | N/A | 872,858 | - | - | - | - | 872,858 |
| Total General Obligation Bonds Proceeds 2019 Fund (335) | | \$ 5,073,363 | \$ - | \$ - | \$ - | \$ - | \$ 5,073,363 |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

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CITY OF MARGATE, FLORIDA
FY 2022 - FY 2026 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

| FUND | Project Number | FY 2022 BUDGET | FY 2023 BUDGET | FY 2024 BUDGET | FY 2025 BUDGET | FY 2026 BUDGET | FIVE YEAR TOTAL |
|--|----------------|----------------------|----------------------|----------------------|----------------------|---------------------|----------------------|
| Water/Wastewater Connection Fees Fund (458) | | | | | | | |
| Water Line Replacement | 6004 | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | 500,000 |
| Force Main Construction | 6028 | - | - | 500,000 | - | - | 500,000 |
| Total Water/Wastewater Connection Fees Fund (458) | | \$ 500,000 | \$ - | \$ 500,000 | \$ - | \$ - | \$ 1,000,000 |
| Water/Wastewater Renewal and Replacement Fund (461) | | | | | | | |
| Sewer Line Replacement | 6003 | \$ 125,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | 6,625,000 |
| Water Line Replacement | 6004 | 1,500,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 9,500,000 |
| Acquisition of Vehicles | 6006 | 725,000 | 700,000 | 350,000 | 350,000 | 350,000 | 2,475,000 |
| Computer Equipment | 6007 | 30,000 | 25,000 | 25,000 | 12,500 | 12,500 | 105,000 |
| Water & Wastewater Equipment | 6008 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 3,750,000 |
| Install Water Meters/Service Connections | 6009 | 1,000,000 | 200,000 | 100,000 | 100,000 | 100,000 | 1,500,000 |
| Lift Station Renovation | 6010 | 1,525,000 | 1,525,000 | 1,525,000 | 1,525,000 | 1,525,000 | 7,625,000 |
| Electronic Meter Reading | 6011 | 600,000 | 100,000 | - | - | - | 700,000 |
| Rehabilitate Raw Water Wells | 6013 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 350,000 |
| Upgrade Telemetry System | 6014 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| Infiltration and Inflow Rehabilitation | 6015 | 1,500,000 | 1,500,000 | 500,000 | 500,000 | 500,000 | 4,500,000 |
| Rehabilitate Generator Systems | 6019 | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 |
| 4-Log Implementation | 6021 | - | 250,000 | 3,000,000 | - | - | 3,250,000 |
| Water Main/Force Main Control Improvements | 6023 | 225,000 | 225,000 | 200,000 | 150,000 | 100,000 | 900,000 |
| Rehabilitate DEES Administration Building | 6026 | 100,000 | 100,000 | 75,000 | 75,000 | 75,000 | 425,000 |
| Aerial Utility Crossings | 6027 | 300,000 | 250,000 | - | - | - | 550,000 |
| Force Main Construction | 6028 | - | 250,000 | 1,675,000 | - | - | 1,925,000 |
| Emergency Interconnect | 6034 | 200,000 | 50,000 | - | - | - | 250,000 |
| East Wastewater Treatment Plant (WWTP) IFAS | 6035 | 15,000,000 | - | - | - | - | 15,000,000 |
| Repair Water Treatment Plant (WTP) Accelerators | 6036 | 450,000 | - | - | - | - | 450,000 |
| Mechanical Integrity Testing - Underground Injection Wells | 6037 | - | 150,000 | - | - | - | 150,000 |
| Rehabilitate Backwash Holding Tank | 6038 | 200,000 | - | - | - | - | 200,000 |
| Rehabilitate Water Treatment Plant (WTP) Filters | 6039 | 400,000 | - | - | - | - | 400,000 |
| SCADA System Upgrades | 6041 | 650,000 | 500,000 | - | - | - | 1,150,000 |
| Security System Upgrades | 6042 | 100,000 | - | - | - | - | 100,000 |
| West Wastewater Treatment Plant (WWTP) IFAS | 6046 | 1,500,000 | 20,000,000 | - | - | - | 21,500,000 |
| Wastewater Treatment Plant (WWTP) Deep Injection Well | 6047 | 100,000 | 500,000 | - | - | - | 600,000 |
| Wastewater Treatment Plant (WWTP) Permit Renewal | 6048 | 35,000 | - | - | 200,000 | - | 235,000 |
| Quonset Hut - Replacement | 6050 | 150,000 | - | - | - | - | 150,000 |
| Rehabilitate Headworks (Slide Gates) | 6051 | 150,000 | - | - | - | - | 150,000 |
| Emergency Sewer Interconnect | TBD | 200,000 | 50,000 | - | - | - | 250,000 |
| Rehabilitate High Service Pump Building | TBD | - | 50,000 | - | - | - | 50,000 |
| Rehabilitate Wastewater Treatment Plant Screen Belt Conveyor | TBD | - | 150,000 | - | - | - | 150,000 |
| Water Treatment Plant Infrastructure Improvements | TBD | - | 250,000 | 2,000,000 | - | - | 2,250,000 |
| Lime Sludge Handling Process | TBD | - | 250,000 | 3,000,000 | 3,000,000 | - | 6,250,000 |
| Asphalt Resurfacing - Treatment Plants | TBD | - | - | - | 200,000 | 200,000 | 400,000 |
| Capital Projects - Other | N/A | 200,000 | - | - | - | - | 200,000 |
| Total Water/Wastewater Renewal and Replacement Fund (461) | | \$ 27,935,000 | \$ 31,620,000 | \$ 16,995,000 | \$ 10,657,500 | \$ 7,407,500 | \$ 94,615,000 |

**CITY OF MARGATE, FLORIDA
FY 2022 - FY 2026 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND**

| FUND | Project Number | FY 2022 BUDGET | FY 2023 BUDGET | FY 2024 BUDGET | FY 2025 BUDGET | FY 2026 BUDGET | FIVE YEAR TOTAL |
|---|----------------|----------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|
| Summary | | | | | | | |
| Total General Capital Projects Fund (334) | | \$ 3,663,125 | \$ 300,000 | \$ 700,000 | \$ - | \$ - | \$ 4,663,125 |
| Total General Obligation Bonds Proceeds 2019 Fund (335) | | 5,073,363 | - | - | - | - | 5,073,363 |
| Total Water/Wastewater Connection Fees Fund (458) | | 500,000 | - | 500,000 | - | - | 1,000,000 |
| Total Water/Wastewater Renewal and Replacement Fund (461) | | 27,935,000 | 31,620,000 | 16,995,000 | 10,657,500 | 7,407,500 | 94,615,000 |
| Total All Funds | | \$ 37,171,488 | \$ 31,920,000 | \$ 18,195,000 | \$ 10,657,500 | \$ 7,407,500 | \$ 105,351,488 |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

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FY 2022 CAPITAL IMPROVEMENT PROGRAM

BUILDING DEPARTMENT EXPANSION

PROJECT NUMBER:

6537

PROJECT DURATION (FY):

FY 2021 - FY 2022

PROJECT CATEGORY:

BUILDING

PROJECT DEPARTMENT:

BUILDING

PROJECT DESCRIPTION:

Design and construction of Building Department addition to existing building.

FY 2021 - Project Design Phase (partial), rollover from FY 2021 (\$142,000)

FY 2022 - Construction Phase - Rollover of FY 2021 (\$2,495,000)



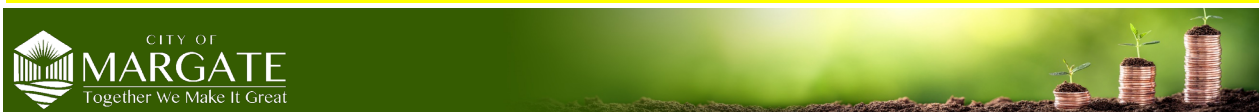
OPERATING BUDGET

IMPACT:

Anticipated increase in operating utilities and repair and maintenance costs.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Capital Projects Fund - 334 | \$ 2,637,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,637,000 |
| | | | | | | |
| TOTAL | \$ 2,637,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,637,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design | \$ 142,000 | \$ - | \$ - | \$ - | \$ - | \$ 142,000 |
| Construction | 2,395,000 | - | - | - | - | 2,395,000 |
| Other Costs | 100,000 | - | - | - | - | 100,000 |
| TOTAL | \$ 2,637,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,637,000 |



FY 2021 CAPITAL IMPROVEMENT PROGRAM

FIRE STATION 58 REPLACEMENT

PROJECT NUMBER:

6520

PROJECT DURATION (FY):

FY 2017 - FY 2022

PROJECT CATEGORY:

FIRE

PROJECT DEPARTMENT:

FIRE

PROJECT DESCRIPTION:

Fire Station 58 is in need of replacement as recommended from a life cycle review by an architect. The station was constructed in 1974 by the members of the former volunteer fire department. It was at 100% of its life span as of FY 2017.

FY 2017 - 2020 - Design from General Capital Projects Fund, Fund Balance and State of Florida Department of Financial Services Grant

FY 2020 - 2021 - Construction from General Capital Projects Fund - Fund Balance

FY 2022 - Rollover of FY 2021 (\$100,000)

OPERATING BUDGET IMPACT:

Anticipated increase in operating costs.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Capital Projects Fund - 334 | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| | | | | | | |
| TOTAL | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 100,000 | - | - | - | - | 100,000 |
| TOTAL | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

FITNESS MILE IMPROVEMENTS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

New outdoor fitness areas for multiple skill levels to complete a fitness mile corridor along Rock Island Road.

PHASE I: Fitness area for extreme fitness type activities.

PHASE II: Fitness area for CrossFit style fitness court.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|-------------|-------------------|-------------------|-------------|-------------|-------------------|
| Capital Projects Fund - 334 | \$ - | \$ 300,000 | \$ 200,000 | \$ - | \$ - | \$ 500,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 300,000 | \$ 200,000 | \$ - | \$ - | \$ 500,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|-------------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | 290,000 | 200,000 | - | - | 490,000 |
| Other Costs | - | 10,000 | - | - | - | 10,000 |
| TOTAL | \$ - | \$ 300,000 | \$ 200,000 | \$ - | \$ - | \$ 500,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

ANDREWS FIELD RENOVATIONS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Renovation of existing fields and walkways, as well as new internal walkways, parking spaces on the east side of the property, and site furnishings.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|-------|-------|------------|-------|-------|-----------------|
| Capital Projects Fund - 334 | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ 500,000 |
| | | | | | | |
| TOTAL | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ 500,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------|-------|------------|-------|-------|-----------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | 490,000 | - | - | 490,000 |
| Other Costs | - | - | 10,000 | - | - | 10,000 |
| TOTAL | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ 500,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

NEIGHBORHOOD IDENTIFICATION SIGNS

PROJECT NUMBER:

6512

PROJECT DURATION (FY):

FY 2022

PROJECT CATEGORY:

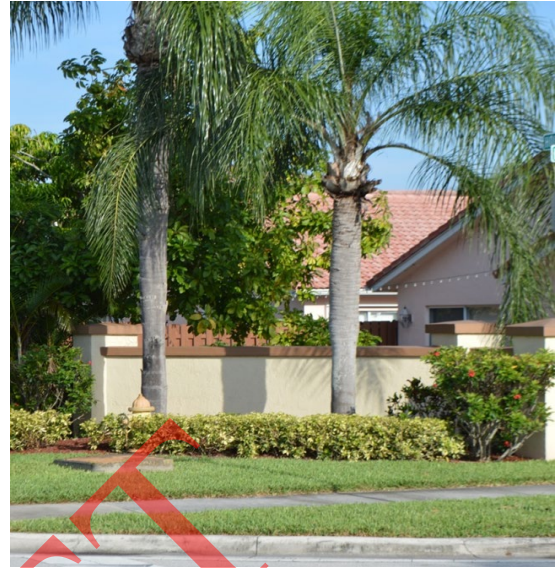
PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

This project will fund community and neighborhood gateway entry features and signage throughout the City. These features will help to create an identity and foster pride for various neighborhoods within the City.



FY 2022 - Rollover of FY 2021 (\$25K)

OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|------------------|-------------|-------------|-------------|-------------|------------------|
| Capital Projects Fund - 334 | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |
| | | | | | | |
| | | | | | | |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|------------------|-------------|-------------|-------------|-------------|------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 25,000 | - | - | - | - | 25,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

COMMISSION CHAMBERS AND CITY HALL FIRST FLOOR REMODELING

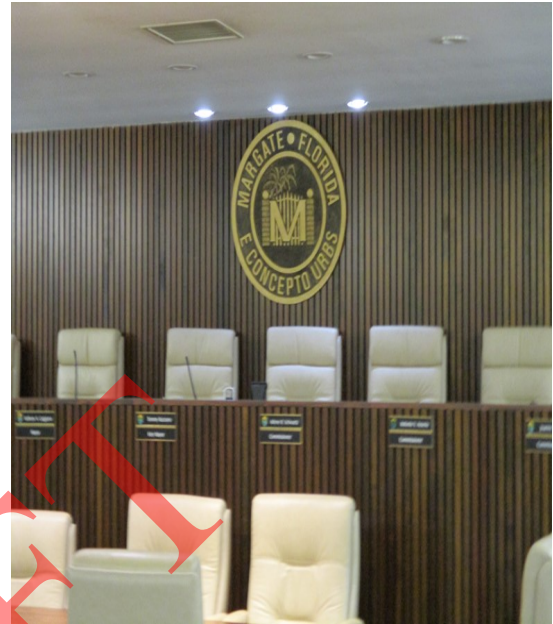
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2022
PUBLIC WORKS
PUBLIC WORKS

This project is for the remodeling and renovation of the City Hall Commission Chambers and City Hall lobby first floor public areas. The project includes interior renovations to the spaces including a new glass wall in the lobby, new audio-visual equipment, lighting, flooring, seating, adjustments to the AC system, changes to aesthetics of non-structural walls, and reconfiguration of the dais. Renovations and modernization would enhance the use of the spaces and improve functionality.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|-------------------|-------------|-------------|-------------|-------------|-----------------|
| Capital Projects Fund - 334 | \$ 484,025 | \$ - | \$ - | \$ - | \$ - | \$ 484,025 |
| | | | | | | |
| | | | | | | |
| TOTAL | \$ 484,025 | \$ - | \$ - | \$ - | \$ - | |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ 54,400 | \$ - | \$ - | \$ - | \$ - | \$ 54,400 |
| Construction | 411,500 | - | - | - | - | 411,500 |
| Other Costs | 18,125 | - | - | - | - | 18,125 |
| TOTAL | \$ 484,025 | \$ - | \$ - | \$ - | \$ - | \$ 484,025 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

PARKS AND RECREATION/SENIOR CENTER FIXED GENERATOR REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2022
PUBLIC WORKS
PUBLIC WORKS

The aged unit needs to be replaced due to parts obsolescence. The fixed unit is rated at 250 kW. Replacement is necessary for the 15 year old fixed unit used for emergency back-up power at Parks and Recreation and the Senior Center complex.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Capital Projects Fund - 334 | \$ 175,350 | \$ - | \$ - | \$ - | \$ - | \$ 175,350 |
| | | | | | | |
| TOTAL | \$ 175,350 | \$ - | \$ - | \$ - | \$ - | \$ 175,350 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 167,000 | - | - | - | - | 167,000 |
| Other Costs | 8,350 | - | - | - | - | 8,350 |
| TOTAL | \$ 175,350 | \$ - | \$ - | \$ - | \$ - | \$ 175,350 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

FIRE STATION 18 ROOF REPLACEMENT

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2022

PROJECT CATEGORY:

PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

This request is for a 4,800 square foot roof replacement of the 34 year old asset. The asset has reached the end of its useful life.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-----------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Capital Projects Fund - 334 | \$ 141,750 | \$ - | \$ - | \$ - | \$ - | \$ 141,750 |
| | | | | | | |
| TOTAL | \$ 141,750 | \$ - | \$ - | \$ - | \$ - | \$ 141,750 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 135,000 | - | - | - | - | 135,000 |
| Other Costs | 6,750 | - | - | - | - | 6,750 |
| TOTAL | \$ 141,750 | \$ - | \$ - | \$ - | \$ - | \$ 141,750 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

CALYPSO COVE

PROJECT NUMBER:

6530

PROJECT DURATION (FY):

FY 2020 - FY 2022

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Expansion of Calypso Cove Aquatics Facility to include: construction of a new deep water pool with diving boards, dive blocks, and aqua rockwalls. Renovation of the existing water playground to include more slides, tipping bucket water feature; improvements to the existing parking lot; and boat dock with boat slips to connect to the existing fishing dock. General park improvements are based on final design.



OPERATING BUDGET IMPACT:

Subject to final design: current estimate includes two (2) additional lifeguard positions, 33% increase in chemical costs, 25% increase in concession revenues, and 25% increase in admission revenues.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-------------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| G.O. Bonds Proceeds 2019 Fund - 335 | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |
| | | | | | | |
| TOTAL | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 2,500,000 | - | - | - | - | 2,500,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

CENTENNIAL PARK RENOVATIONS

PROJECT NUMBER:

6532

PROJECT DURATION (FY):

FY 2020 - FY 2022

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Centennial Park include: construction of a new picnic pavilion; construction of a lighted tennis court; playground renovations with safety surfacing and shade; construction of a new splash pad; and expansion of the parking lot. General park improvements are based on final design.



FY 2022 - Rollover of FY 2021 (\$760k)

OPERATING BUDGET

IMPACT:

Subject to final design: anticipate a 33% increase to FPL costs and additional pavilion rental revenues of \$5,000.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-------------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| G.O. Bonds Proceeds 2019 Fund - 335 | \$ 760,190 | \$ - | \$ - | \$ - | \$ - | \$ 760,190 |
| | | | | | | |
| TOTAL | \$ 760,190 | \$ - | \$ - | \$ - | \$ - | \$ 760,190 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 760,190 | - | - | - | - | 760,190 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 760,190 | \$ - | \$ - | \$ - | \$ - | \$ 760,190 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

ORIOLE PARK

PROJECT NUMBER:

6533

PROJECT DURATION (FY):

FY 2020 - FY 2022

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Oriole Park include: conversion of the existing baseball diamond to natural grass soccer/football field; renovation of the existing irrigation system; removal/replacement of park fencing; renovation of the existing concession/restroom building; construction of a new splash pad; and construction of a new playground with shade and safety surfacing.

FY 2022 - Rollover of FY 2021 (\$940K)

OPERATING BUDGET IMPACT:

Subject to final design: anticipate an increase in labor hours by 350 hours, 10% increase in material cost, and an increase in permit/rental revenues by \$5,000.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|-------------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| G.O. Bonds Proceeds 2019 Fund - 335 | \$ 940,315 | \$ - | \$ - | \$ - | \$ - | \$ 940,315 |
| | | | | | | |
| TOTAL | \$ 940,315 | \$ - | \$ - | \$ - | \$ - | \$ 940,315 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ 3,225 | \$ - | \$ - | \$ - | \$ - | \$ 3,225 |
| Construction | 937,090 | - | - | - | - | 937,090 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 940,315 | \$ - | \$ - | \$ - | \$ - | \$ 940,315 |



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CITY OF
MARGATE
FLORIDA

DRAFT

FY 2022 CAPITAL IMPROVEMENT PROGRAM

SEWER LINE REPLACEMENT

PROJECT NUMBER:

6003

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Various wastewater gravity and force main replacement projects typically occur each year. Projects are designed/constructed by both consultants/contractors and City staff. The current focus is to eliminate vitrified clay pipe (VCP) gravity mains and asbestos cement force mains, which have exceeded their useful service life and result in frequent breaks/failures.



OPERATING BUDGET

IMPACT:

Reduce costs associated with sewer main repairs.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ 125,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 6,625,000 |
| | | | | | | |
| | | | | | | |
| TOTAL | \$ 125,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 6,625,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Design | \$ 125,000 | \$ 125,000 | \$ 125,000 | \$ 125,000 | \$ 125,000 | \$ 625,000 |
| Construction | - | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 6,000,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 125,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 1,625,000 | \$ 6,625,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

WATER LINE REPLACEMENT

PROJECT NUMBER:

6004

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Various water main replacement projects occur each year. Projects are designed/constructed by both consultants/contractors and City staff. The current focus is to eliminate small diameter, cast iron, and asbestos cement mains, as well as other main sections that have experienced frequent breaks.

FY 2022 – +/- 10,000 LF of water main replacement design/construction

FY 2023 – +/- 10,000 LF of water main replacement design/construction

FY 2024 – +/- 10,000 LF of water main replacement design/construction

FY 2025 – +/- 10,000 LF of water main replacement design/construction

FY 2026 – +/- 10,000 LF of water main replacement design/construction



OPERATING BUDGET

IMPACT:

Reduce costs associated with water main repairs.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Repair and Replacement - 461 | \$ 1,500,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 9,500,000 |
| Connection Fees Fund - 458 | 500,000 | - | - | - | - | 500,000 |
| TOTAL | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 10,000,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Design | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 600,000 |
| Construction | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 9,000,000 |
| Other Costs | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 400,000 |
| TOTAL | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 10,000,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

ACQUISITION OF VEHICLES

PROJECT NUMBER:

6006

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement of existing vehicles which have met their useful life and purchase new vehicles that cannot be provided by the Enterprise Lease Program.

For FY 2022:

- 1- Vac Truck
- 1- Jet Truck
- 1- Dump Truck
- 1- Back Hoe



OPERATING BUDGET

IMPACT:

Reduce maintenance and repair costs of vehicles.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 725,000 | \$ 700,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 2,475,000 |
| | | | | | | |
| TOTAL | \$ 725,000 | \$ 700,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 2,475,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 725,000 | 700,000 | 350,000 | 350,000 | 350,000 | 2,475,000 |
| TOTAL | \$ 725,000 | \$ 700,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 2,475,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

COMPUTER EQUIPMENT

PROJECT NUMBER:

6007

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

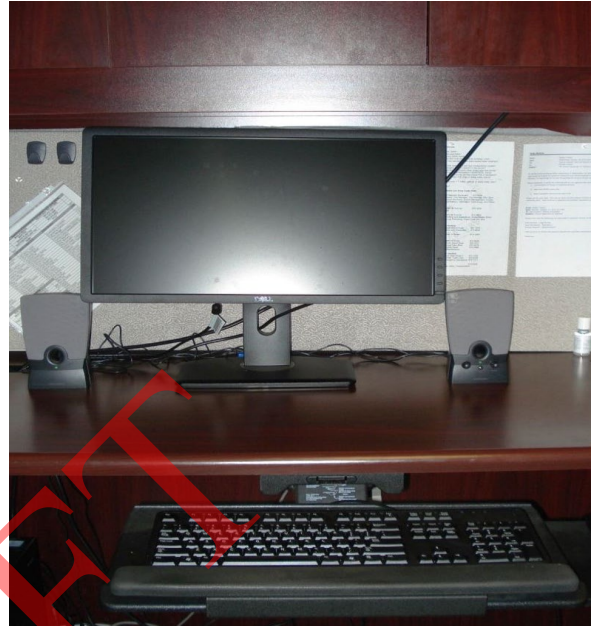
PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement of office, field, and SCADA system computers and related purchases including software.

FY 2022 – Replacement of Desktop Computers and Treatment Plant servers



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 12,500 | \$ 12,500 | \$ 105,000 |
| | | | | | | |
| TOTAL | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 12,500 | \$ 12,500 | \$ 105,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 30,000 | 25,000 | 25,000 | 12,500 | 12,500 | 105,000 |
| TOTAL | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 12,500 | \$ 12,500 | \$ 105,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

WATER & WASTEWATER EQUIPMENT

PROJECT NUMBER:

6008

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement equipment purchases such as pumps, fans, blowers, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 3,750,000 |
| | | | | | | |
| TOTAL | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 3,750,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 3,750,000 |
| TOTAL | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 3,750,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

INSTALL WATER METERS/SERVICE CONNECTIONS

PROJECT NUMBER:

6009

PROJECT DURATION (FY):

FY 2021 - FY 2026

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The accuracy of water meters deteriorates over time. This can lead to inaccurate billing of customers. As a result, water meters are periodically replaced throughout the service area. Sometimes, the associated water service connection is also replaced.

FY 2022 - Replacement with encoded meters (Complete Cycle 3)

OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours of meter readers and service crews.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 1,000,000 | \$ 200,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 1,500,000 |
| | | | | | | |
| TOTAL | \$ 1,000,000 | \$ 200,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 1,500,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 1,000,000 | 200,000 | 100,000 | 100,000 | 100,000 | 1,500,000 |
| TOTAL | \$ 1,000,000 | \$ 200,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 1,500,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

LIFT STATION RENOVATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6010
ANNUAL EXPENSE
UTILITIES - DEES
DEES

One or more wastewater lift station renovation projects typically occur each year. Projects range from minor to major rehabilitation.

FY 2022 – Rollover of FY 2021 Lift Station 20 (\$1.25M)
– Lift Stations 19 and 23 design and permitting (\$37.5K each)

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 7,625,000 |
| | | | | | | |
| TOTAL | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 7,625,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Design | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 375,000 |
| Construction | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 | 6,250,000 |
| Other Costs | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| TOTAL | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 1,525,000 | \$ 7,625,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

ELECTRONIC METER READING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6011
FY 2022 - FY 2023
UTILITIES - DEES
DEES

Electronic meter reading devices allow for the real-time monitoring and storage of water consumption. This technology allows the utility to determine each customer's water consumption amount for billing purposes without manually reading meters; identify potential leaks, tampering, or unusual water use; and analyze water usage patterns to provide better system-wide service.



OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours of meter readers.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 600,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 700,000 |
| | | | | | | |
| TOTAL | \$ 600,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 700,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 600,000 | 100,000 | - | - | - | 700,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 600,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 700,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE RAW WATER WELLS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6013
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Twelve raw water wells provide water to the Water Treatment Plant. These wells require periodic testing and rehabilitation work. Each year, two wells are disassembled for inspection of the pumps, video inspection of the well column, and for rehabilitation of the wells as appropriate to maintain the capacity and water quality.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 350,000 |
| | | | | | | |
| TOTAL | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 350,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 350,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 70,000 | \$ 350,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

UPGRADE TELEMETRY SYSTEM

PROJECT NUMBER:

6014

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

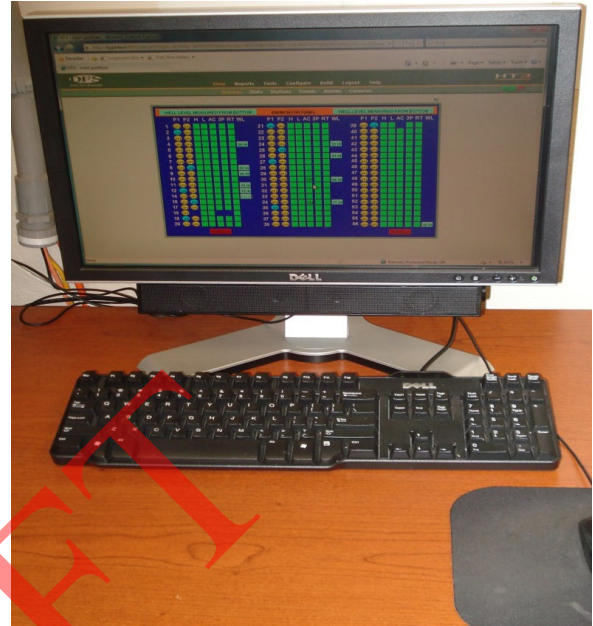
UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Telemetry systems allow monitoring and information storage related to utility and treatment infrastructure located throughout the service area from a single remote location. For example, sewer lift stations across the entire service area can be monitored from the wastewater treatment plant. Testing, repair, replacement, and upgrading of system components is necessary to realize the full benefits of the telemetry system.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 250,000 |
| | | | | | | |
| TOTAL | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 250,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 250,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

INFILTRATION AND INFLOW REHABILITATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6015
ANNUAL EXPENSE
UTILITIES - DEES
DEES

In recent years, the City adopted cured-in-place pipe technology as the primary method for reducing infiltration in the City's gravity sanitary sewer system. The recent plant overflows surrounding Tropical Storm ETA in November 2019 revealed significant I&I issues that need to be addressed, via smoke testing, manhole sealing, cleanout replacement, and elimination of illicit connections. It is imperative to minimize increased influent volumes to the plant prior to taking the RBC trains out of service for the planned upgrades, so the City must increase efforts to eliminate I&I in FY 2022 and FY 2023.



OPERATING BUDGET IMPACT:

Reduction in materials and labor required for repairs.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|---------------------|---------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 1,500,000 | \$ 1,500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 4,500,000 |
| | | | | | | |
| TOTAL | \$ 1,500,000 | \$ 1,500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 4,500,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|---------------------|-------------------|-------------------|-------------------|---------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 1,500,000 | 1,500,000 | 500,000 | 500,000 | 500,000 | 4,500,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 1,500,000 | \$ 1,500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 4,500,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE GENERATOR SYSTEMS

PROJECT NUMBER:

6019

PROJECT DURATION (FY):

FY 2022 - FY 2026

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), and Coral Gate Storage Tank require periodic rehabilitation to control, power generation, and emission systems.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 100,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 300,000 |
| | | | | | | |
| TOTAL | \$ 100,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 300,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 100,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 300,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

4-LOG IMPLEMENTATION

PROJECT NUMBER:

6021

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The City Water Treatment Plant will undergo design and construction of a new process in order to receive a 4-log designation by the State along with color remediation. This technology will reduce pathogens in the water by 99.99% and increase the overall quality of the potable water.



OPERATING BUDGET

IMPACT:

Increase in coagulant costs for Water Treatment Plant.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ - | \$ 250,000 | \$ 3,000,000 | \$ - | \$ - | \$ 3,250,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 250,000 | \$ 3,000,000 | \$ - | \$ - | \$ 3,250,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Design | \$ - | \$ 250,000 | \$ - | \$ - | \$ - | \$ 250,000 |
| Construction | - | - | 3,000,000 | - | - | 3,000,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ 250,000 | \$ 3,000,000 | \$ - | \$ - | \$ 3,250,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

WATER MAIN/FORCE MAIN CONTROL IMPROVEMENTS

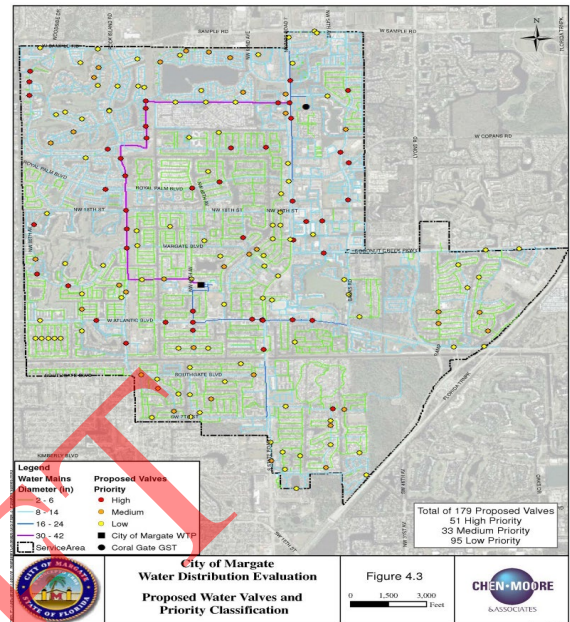
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6023
ANNUAL EXPENSE
UTILITIES - DEES
DEES

The strategic installation of new distribution system valves allows for faster isolation and limited service interruptions to customers.

OPERATING BUDGET IMPACT:

Reduce material and labor costs associated with water main/force main repairs.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Repair and Replacement - 461 | \$ 225,000 | \$ 225,000 | \$ 200,000 | \$ 150,000 | \$ 100,000 | \$ 900,000 |
| | | | | | | |
| TOTAL | \$ 225,000 | \$ 225,000 | \$ 200,000 | \$ 150,000 | \$ 100,000 | \$ 900,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 225,000 | 225,000 | 200,000 | 150,000 | 100,000 | 900,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 225,000 | \$ 225,000 | \$ 200,000 | \$ 150,000 | \$ 100,000 | \$ 900,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE DEES ADMINISTRATION BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6026
RECURRING EXPENSE
UTILITIES - DEES
DEES

The DEES administration building is shared by DEES, Building Department, and Development Services staff. Recurring repair/rehabilitation projects are completed to properly maintain and extend the life of the building.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 100,000 | \$ 100,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 425,000 |
| | | | | | | |
| TOTAL | \$ 100,000 | \$ 100,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 425,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|------------------|------------------|------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 100,000 | 100,000 | 75,000 | 75,000 | 75,000 | 425,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 100,000 | \$ 100,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 425,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

AERIAL UTILITY CROSSINGS

PROJECT NUMBER:

6027

PROJECT DURATION (FY):

FY 2022 - FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 300,000 | \$ 250,000 | \$ - | \$ - | \$ - | \$ 550,000 |
| | | | | | | |
| TOTAL | \$ 300,000 | \$ 250,000 | \$ - | \$ - | \$ - | \$ 550,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Construction | 250,000 | 250,000 | - | - | - | 500,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 300,000 | \$ 250,000 | \$ - | \$ - | \$ - | \$ 550,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

FORCE MAIN CONSTRUCTION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6028
RECURRING EXPENSE
UTILITIES - DEES
DEES

Wastewater force mains carry wastewater pumped from lift stations to the wastewater treatment plants. Some portions of the utility's service area do not have redundant force mains providing more than one pathway to the treatment plants. Multiple pathways are important when force mains are being repaired or replaced. A number of wastewater force main projects are planned to provide redundancy to the system.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ - | \$ 250,000 | \$ 1,675,000 | \$ - | \$ - | \$ 1,925,000 |
| Connection Fees Fund - 458 | - | - | 500,000 | - | - | \$ 500,000 |
| TOTAL | \$ - | \$ 250,000 | \$ 2,175,000 | \$ - | \$ - | \$ 2,425,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Design | \$ - | \$ 250,000 | \$ 25,000 | \$ - | \$ - | \$ 275,000 |
| Construction | - | - | 2,000,000 | - | - | 2,000,000 |
| Other Costs | - | - | 150,000 | - | - | 150,000 |
| TOTAL | \$ - | \$ 250,000 | \$ 2,175,000 | \$ - | \$ - | \$ 2,425,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

EMERGENCY INTERCONNECT

PROJECT NUMBER:

6034

PROJECT DURATION (FY):

FY 2022 - FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Construction of an interconnect for the water distribution system with neighboring systems with 50% cost share.

FY 2022 - Interconnect with City of North Lauderdale

OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 200,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 250,000 |
| | | | | | | |
| | | | | | | |
| TOTAL | \$ 200,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 250,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|------------------|-------------|-------------|-------------|-------------------|
| Design | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Construction | 150,000 | 50,000 | - | - | - | 200,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 200,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 250,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

EAST WASTEWATER TREATMENT PLANT (WWTP) IFAS

PROJECT NUMBER:

6035

PROJECT DURATION (FY):

FY 2020 - FY 2022

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The current East Wastewater Treatment Plant (WWTP) is a traditional activated sludge plant. Converting traditional activated sludge plants to Integrated Fixed-Film Activated Sludge (IFAS) plants can greatly increase the treatment capacity at a lower cost compared to expanding existing plants or constructing new plants. Increasing the treatment capacity of the East WWTP from 2 MGD to 5 MGD and diverting flow from the West WWTP would help extend the life of the West WWTP Rotating Biological Contactors (RBCs). Additionally, it will reduce the cost to replace the RBCs with a newer technology due to less restrictive project phasing (since greater flows can be treated by the East WWTP during RBC replacement construction).

FY 2022 - Rollover from FY 2021 (~12,000,000)

OPERATING BUDGET

IMPACT:

Increase WWTP efficiency and reduction in repair costs.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|----------------------|-------------|-------------|-------------|-------------|----------------------|
| Repair and Replacement - 461 | \$ 15,000,000 | \$ - | \$ - | \$ - | \$ - | \$ 15,000,000 |
| | | | | | | |
| TOTAL | \$ 15,000,000 | \$ - | \$ - | \$ - | \$ - | \$ 15,000,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|----------------------|-------------|-------------|-------------|-------------|----------------------|
| Design | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ 600,000 |
| Construction | 13,000,000 | - | - | - | - | 13,000,000 |
| Other Costs | 1,400,000 | - | - | - | - | 1,400,000 |
| TOTAL | \$ 15,000,000 | \$ - | \$ - | \$ - | \$ - | \$ 15,000,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

REPAIR WATER TREATMENT PLANT (WTP) ACCELATORS

PROJECT NUMBER:

6036

PROJECT DURATION (FY):

FY 2022

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The Water Treatment Plant has two accelerators (clarifiers). The concrete tank walls of both accelerators have developed many small cracks. Structural integrity testing was performed to determine the cause of cracks. The interior of both accelerators are to be lined. Exterior painting will be completed after verifying leaking has ceased.

FY 2022 - Rollover from FY 2021 (\$450K)

OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 450,000 | \$ - | \$ - | \$ - | \$ - | \$ 450,000 |
| | | | | | | |
| TOTAL | \$ 450,000 | \$ - | \$ - | \$ - | \$ - | \$ 450,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 450,000 | - | - | - | - | 450,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 450,000 | \$ - | \$ - | \$ - | \$ - | \$ 450,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

MECHANICAL INTEGRITY TESTING - UNDERGROUND INJECTION WELLS

PROJECT NUMBER:

6037

PROJECT DURATION (FY):

FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Treated effluent from the utility's wastewater treatment plants is injected into the lower injection zone of the Floridan Aquifer by two deep injection wells. To ensure the wells continue to perform properly, the injection well operating permit requires mechanical integrity testing be performed every five years. This testing was last completed in FY 2018 and will be repeated in advance of the 2023 compliance deadline to allow time to complete any required repairs and re-testing prior to the deadline.

Hazen Hazen and Sawyer
4000 Hollywood Blvd, Suite 7500
Hollywood, FL 33021 • 954.987.5006



Mechanical Integrity Testing Report
Injection Wells 1 and 2
City of Margate
Southern Regional Wastewater Treatment Plant

April 2018

OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | 150,000 | - | - | - | 150,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |



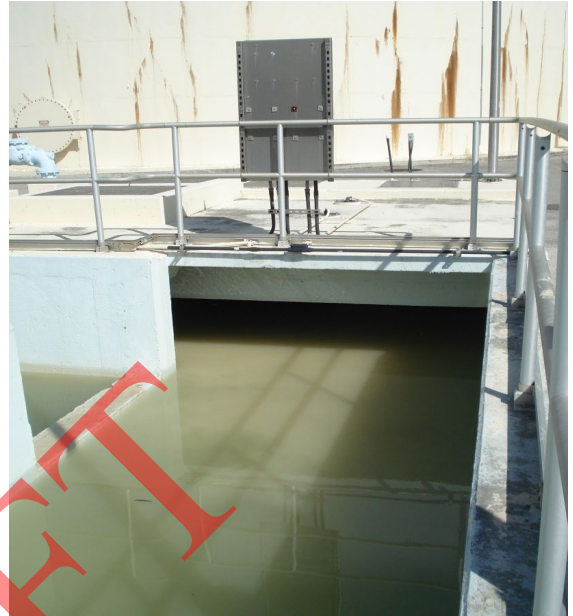
FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE BACKWASH HOLDING TANK

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6038
FY 2022
UTILITIES - DEES
DEES

The Water Treatment Plant's backwash holding tank is an old chlorine contact chamber that was retrofitted to act as a holding tank. This project will recoat the holding tank and potentially include other minor improvements.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |
| | | | | | | |
| TOTAL | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 200,000 | - | - | - | - | 200,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WATER TREATMENT PLANT (WTP) FILTERS

PROJECT NUMBER:

6039

PROJECT DURATION (FY):

FY 2022

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Repair filter troughs in all eight (8) filter cells and replenish filter media, if needed.

FY 2022 - Rollover from FY 2021 (\$400K)



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| | | | | | | |
| TOTAL | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 400,000 | - | - | - | - | 400,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM UPGRADES

PROJECT NUMBER:

6041

PROJECT DURATION (FY):

FY 2021 - FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Upgrades to the SCADA System used to control various components of the operations in both Water and Wastewater plants.

FY 2022 - Rollover from FY 2021 (\$400K)

OPERATING BUDGET

IMPACT:

Reduce cost of obsolete replacement parts and repairs to SCADA system.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 650,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 1,150,000 |
| | | | | | | |
| TOTAL | \$ 650,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 1,150,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------|-------------|-------------|---------------------|
| Design | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Construction | 500,000 | 500,000 | - | - | - | 1,000,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 650,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 1,150,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

SECURITY SYSTEM UPGRADES

PROJECT NUMBER:

6042

PROJECT DURATION (FY):

FY 2022

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Upgrade Security System infrastructure at the Water and Wastewater Treatment plants.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| | | | | | | |
| TOTAL | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 100,000 | - | - | - | - | 100,000 |
| TOTAL | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

WEST WASTEWATER TREATMENT PLANT (WWTP) IFAS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6046
FY 2022 - FY 2023
UTILITIES - DEES
DEES

The West Wastewater Treatment Plant (WWTP) treats the majority of the service area's total wastewater. Primary treatment at the West WWTP is accomplished using rotating biological contactors (RBCs). The existing RBC trains were installed in 1984 and have met the end of their useful life cycle and must be replaced with more modern technology, such as fine bubbler activated sludge, or other alternative treatment to be determined.

FY 2022 - Rollover from FY 2021 (\$800K)

OPERATING BUDGET IMPACT:

Significant reduction in repair costs and reduction in coagulant needed to offset failing RBCs.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|---------------------|----------------------|-------------|-------------|-------------|----------------------|
| Repair and Replacement - 461 | \$ 1,500,000 | \$ 20,000,000 | \$ - | \$ - | \$ - | \$ 21,500,000 |
| | | | | | | |
| TOTAL | \$ 1,500,000 | \$ 20,000,000 | \$ - | \$ - | \$ - | \$ 21,500,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|---------------------|----------------------|-------------|-------------|-------------|----------------------|
| Design | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,500,000 |
| Construction | - | 20,000,000 | - | - | - | 20,000,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 1,500,000 | \$ 20,000,000 | \$ - | \$ - | \$ - | \$ 21,500,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) DEEP INJECTION WELL

PROJECT NUMBER:

6047

PROJECT DURATION (FY):

FY 2022 - FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The injection well system located at the West WWTP is used to dispose of secondary treated effluent from both the East and West WWTPs. There are five effluent disposal pumps and two injection wells. A new deep injection well will be installed in the West WWTP to assist with the increase in flows.

FY 2022 - Rollover from FY 2021 (\$100K)

OPERATING BUDGET

IMPACT:

Slight increase in permitting.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 100,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 600,000 |
| | | | | | | |
| TOTAL | \$ 100,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 600,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Construction | - | 500,000 | - | - | - | 500,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 100,000 | \$ 500,000 | \$ - | \$ - | \$ - | \$ 600,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) PERMIT RENEWAL

PROJECT NUMBER:

6048

PROJECT DURATION (FY):

RECURRING EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Renewal of WWTP Operating Permit and Deep Injection Well Permit.

FY 2022 - Finalize Deep Injection Well Permit.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|------------------|-------------|-------------|-------------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 35,000 | \$ - | \$ - | \$ 200,000 | \$ - | \$ 235,000 |
| | | | | | | |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ 200,000 | \$ - | \$ 235,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|------------------|-------------|-------------|-------------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | - | - | - |
| Other Costs | 35,000 | - | - | 200,000 | - | 235,000 |
| TOTAL | \$ 35,000 | \$ - | \$ - | \$ 200,000 | \$ - | \$ 235,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

QUONSET HUT - REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6050
FY 2022
UTILITIES - DEES
DEES

Replace existing Quonset Hut used for storing miscellaneous equipment and material.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| | | | | | | |
| TOTAL | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 125,000 | - | - | - | - | 125,000 |
| Other Costs | 25,000 | - | - | - | - | 25,000 |
| TOTAL | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE HEADWORKS (SLIDE GATES)

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6051
FY 2022
UTILITIES - DEES
DEES

Rehabilitation and/or replacement of existing slide gates which are used to divert flow in the headworks building.



OPERATING BUDGET IMPACT:

Reduction in repair costs.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| | | | | | | |
| TOTAL | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | 150,000 | - | - | - | - | 150,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

EMERGENCY SEWER INTERCONNECT

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2022 - FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

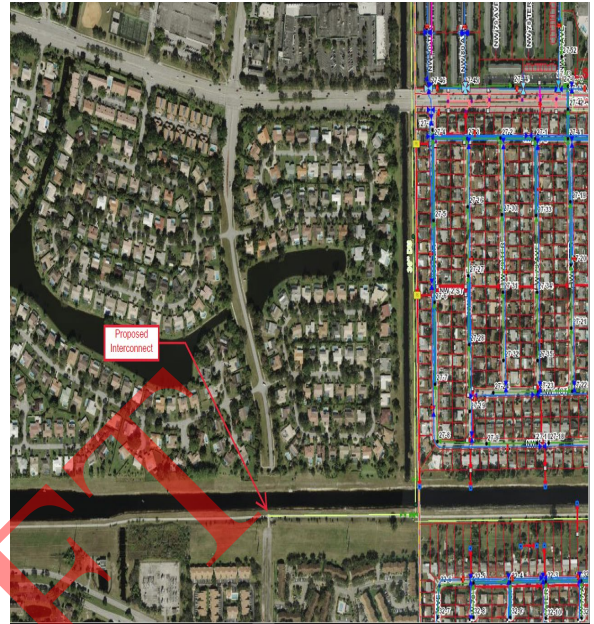
Construction of an interconnect for the water distribution system with neighboring systems with 50% cost share.

FY 2022 - Interconnect with Coral Springs Improvement District.

OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------------|------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 200,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 250,000 |
| | | | | | | |
| TOTAL | \$ 200,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 250,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------------|------------------|-------------|-------------|-------------|-------------------|
| Design | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Construction | 150,000 | 50,000 | - | - | - | 200,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ 200,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 250,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE HIGH SERVICE PUMP BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
UTILITIES - DEES
DEES

The high service pumps, which provide pressure to the water distribution system, are housed in the high service pump building. This project includes both interior and exterior building repairs and renovations.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|------------------|-------------|-------------|-------------|------------------|
| Repair and Replacement - 461 | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|------------------|-------------|-------------|-------------|------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | 50,000 | - | - | - | 50,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WASTEWATER TREATMENT PLANT SCREEN BELT CONVEYOR

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
UTILITIES - DEES
DEES

This project will rehabilitate and/or replace the conveyor belt in the headworks building. The conveyor belt removes all the larger materials in the raw wastewater influent entering the treatment plant that are captured by the bar screens.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | 150,000 | - | - | - | 150,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT INFRASTRUCTURE IMPROVEMENTS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2024
UTILITIES - DEES
DEES

In order to continue meeting and exceeding regulatory requirements for the potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include adding additional raw water wells and the corresponding processes that are needed to treat the water.



OPERATING BUDGET IMPACT:

Unknown at this time.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ - | \$ 250,000 | \$ 2,000,000 | \$ - | \$ - | \$ 2,250,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 250,000 | \$ 2,000,000 | \$ - | \$ - | \$ 2,250,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Design | \$ - | \$ 250,000 | \$ - | \$ - | \$ - | \$ 250,000 |
| Construction | - | - | 2,000,000 | - | - | 2,000,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ 250,000 | \$ 2,000,000 | \$ - | \$ - | \$ 2,250,000 |

FY 2022 CAPITAL IMPROVEMENT PROGRAM

LIME SLUDGE HANDLING PROCESS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2025
UTILITIES - DEES
DEES

The configuration of the current lime sludge pond does not allow potable water used in the current treatment process to be reprocessed back into the potable water system. The design of the new lime sludge handling processes will allow the City to feed potable water back to the head of the plant rather than sending it to waste.

OPERATING BUDGET IMPACT:

Decrease potable water usage.



| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------------|---------------------|---------------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ - | \$ 250,000 | \$ 3,000,000 | \$ 3,000,000 | \$ - | \$ 6,250,000 |
| | | | | | | |
| TOTAL | \$ - | \$ 250,000 | \$ 3,000,000 | \$ 3,000,000 | \$ - | \$ 6,250,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------------|---------------------|---------------------|-------------|---------------------|
| Design | \$ - | \$ 250,000 | \$ - | \$ - | \$ - | \$ 250,000 |
| Construction | - | - | 3,000,000 | 3,000,000 | - | 6,000,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ 250,000 | \$ 3,000,000 | \$ 3,000,000 | \$ - | \$ 6,250,000 |



FY 2022 CAPITAL IMPROVEMENT PROGRAM

ASPHALT RESURFACING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2025 - FY 2026
UTILITIES - DEES
DEES

Mill and resurface pavement areas in the Water Treatment Plant, Wastewater Treatment Plant, Administration Building, and Coral Gate Water Booster Station. Each facility should be evaluated and repaved as needed on a 10-year cycle.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|------------------------------|-------------|-------------|-------------|-------------------|-------------------|-------------------|
| Repair and Replacement - 461 | \$ - | \$ - | \$ - | \$ 200,000 | \$ 200,000 | \$ 400,000 |
| | | | | | | |
| TOTAL | \$ - | \$ - | \$ - | \$ 200,000 | \$ 200,000 | \$ 400,000 |

| PROJECT COSTS: | FY 22 | FY 23 | FY 24 | FY 25 | FY 26 | FIVE YEAR TOTAL |
|----------------|-------------|-------------|-------------|-------------------|-------------------|-------------------|
| Design | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Construction | - | - | - | 200,000 | 200,000 | 400,000 |
| Other Costs | - | - | - | - | - | - |
| TOTAL | \$ - | \$ - | \$ - | \$ 200,000 | \$ 200,000 | \$ 400,000 |



APPENDIX



CITY OF
MARGATE
FLORIDA

DRAFT

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CITY OF
MARGATE
FLORIDA

DRAFT

FRATERNAL ORDER OF POLICE (FOP)
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021

| JOB TITLE | Annual Salary Range | | |
|-----------------|---------------------|---------|--------|
| | MIN | | MAX |
| Police Officer | 57,932 | | 89,807 |
| Police Sergeant | | 105,896 | |

POLICE BENEVOLENT ASSOCIATION (PBA)
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021

| JOB TITLE | SALARY |
|-------------------|---------|
| Police Lieutenant | 127,296 |
| Police Captain | 137,829 |

INTERNATIONAL ASSOCIATION OF FIREFIGHTERS (IAFF) *
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2022

| JOB TITLE | Annual Salary Range | | |
|-----------------------|---------------------|-------|---------|
| | MIN | | MAX |
| Firefighter | 47,723 | | 76,363 |
| Firefighter/EMT | 53,492 | | 82,130 |
| Firefighter/Paramedic | 62,575 | | 91,265 |
| Driver/Engineer | 77,865 | | 97,653 |
| Rescue Lieutenant | 80,048 | | 100,391 |
| Fire Captain | 95,350 | | 108,780 |
| Battalion Chief | 118,546 | | 120,546 |
| Division Chief | 123,109 | | 125,109 |

**Ranges include residual pay where applicable.*

FEDERATION OF PUBLIC EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2022

| GRADE | JOB TITLE | Annual Salary Range | |
|-------|----------------------------------|---------------------|--------|
| | | MIN | MAX |
| 5 | City Receptionist | 32,152 | 45,109 |
| | Custodian | | |
| 7 | Maintenance Worker I | 35,401 | 49,668 |
| | Office Specialist I | | |
| | Service Worker I | | |
| 8 | Cashier | 37,026 | 51,947 |
| 9 | Fleet Support Specialist | 38,650 | 54,227 |
| | Meter Technician | | |
| | Office Specialist II | | |
| | Service Worker II | | |
| 10 | Account Clerk I | 40,273 | 56,504 |
| | Canal Maintenance Tech I | | |
| | Inventory Control Specialist | | |
| | Utility Service Representative | | |
| | Utility Technician | | |
| 11 | Call Taker | 41,898 | 58,783 |
| | Community Service Aide I | | |
| | Equipment Operator I | | |
| | Property and Evidence Technician | | |
| | Utility Technician-L3 | | |
| 12 | Community Service Aide II | 43,520 | 61,060 |
| | Irrigation Mechanic | | |
| | Utility Technician-L2 | | |
| 13 | Asphalt Specialist | 45,145 | 63,339 |
| | Canal Maintenance Tech II | | |
| | Carpenter | | |
| | Maintenance Specialist | | |
| | Utility Technician-L1 | | |

FEDERATION OF PUBLIC EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2022

| GRADE | JOB TITLE | Annual Salary Range | |
|-------|---------------------------------------|---------------------|--------|
| | | MIN | MAX |
| 14 | Court Liaison Coordinator | 46,770 | 65,618 |
| | Crime Analyst | | |
| | Maintenance Supervisor | | |
| | Mechanic I | | |
| | Telecommunication Specialist | | |
| | Treatment Plant Operator-C | | |
| | Utility Mechanic I | | |
| | Utility Technician-Lead | | |
| 15 | Animal Control Officer | 48,394 | 67,898 |
| | Code Compliance Officer | | |
| | Equipment Mechanic/Welder | | |
| | HVAC Specialist | | |
| | Treatment Plant Operator-B | | |
| 16 | Mechanic II | 50,017 | 70,175 |
| | Utility Mechanic II | | |
| 17 | Crime Scene Technician | 51,642 | 72,454 |
| | Division Leader | | |
| | Laboratory Technician | | |
| | Mechanic III | | |
| | Stormwater Foreman | | |
| | Treatment Plant Operator I (Dual "C") | | |
| | Treatment Plant Operator-A | | |
| | Victim Advocate | | |
| 18 | Chief Utility Mechanic | 53,267 | 74,733 |
| 19 | Division Leader - Dist/Coll | 54,891 | 77,013 |
| | Electrical Instrumentation Tech | | |

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2022

| GRADE | JOB TITLE | Annual Salary Range | |
|-------|---|---------------------|---------|
| | | MIN | MAX |
| 20 | Engineering Inspector I | 56,516 | 79,292 |
| 21 | CADD Technician/Utility Locator | 58,140 | 81,572 |
| 25 | Associate Engineer Building and Structural Inspector Chief Chemist Fleet Supervisor | 64,635 | 90,684 |
| 26 | Engineer | 66,260 | 92,963 |
| 28 | Plans Examiner/Inspector (Any Discipline) | 69,507 | 97,520 |
| 31 | Chief Inspector - Electrical Chief Inspector - Mechanical Chief Inspector - Plumbing Chief Inspector - Structural/Bldg Electrician II | 74,381 | 104,358 |

NON-BARGAINED EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021 *

| GRADE | JOB TITLE | Annual Salary Range | |
|-------|--|---------------------|--------|
| | | MIN | MAX |
| 8 | Permit Specialist I | 36,300 | 50,929 |
| 9 | Office Specialist II | 37,892 | 53,163 |
| 10 | Permit Specialist II | 39,483 | 55,396 |
| 11 | Police Investigative Assistant | 41,076 | 57,630 |
| 12 | Human Resources Specialist | 42,667 | 59,862 |
| 13 | Aquatics Coordinator Office Specialist III Purchasing Specialist Utilities Support Specialist | 44,260 | 62,097 |
| 15 | Background Investigator Multimedia Specialist Payroll/Benefits Specialist | 47,446 | 66,567 |
| 16 | Administrative Coordinator Aquatics Supervisor Business Development Coordinator Community Development Inspector Lead Permit Specialist Risk Management Specialist Technical Support Specialist | 49,037 | 68,799 |
| 17 | Associate Planner Clerk to the Special Magistrate Solid Waste Coordinator | 50,629 | 71,033 |
| 18 | Buyer I Recreation Supervisor | 52,222 | 73,268 |
| 19 | CRA Coordinator CRA Project Specialist Office Manager | 53,815 | 75,503 |
| 20 | Buyer II Sustainability Coordinator | 55,408 | 77,738 |
| 21 | Clerk Coordinator Customer Service Supervisor Engineering Inspector II Fiscal Affairs Manager GIS Specialist IT Specialist/Webmaster Payroll/Benefits Supervisor | 57,000 | 79,972 |
| 23 | Accountant Accounts Payable Supervisor Human Resources Generalist Purchasing Supervisor | 60,184 | 84,439 |

* - Does not include any proposed personnel changes or new positions for FY 2022.

NON-BARGAINED EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021 *

| GRADE | JOB TITLE | Annual Salary Range | |
|-------|---|---------------------|---------|
| | | MIN | MAX |
| 24 | Executive Secretary/Paralegal Police Records Commander | 61,775 | 86,671 |
| 25 | Grants Manager | 63,368 | 88,906 |
| 26 | Distribution/Collection Manager GIS Coordinator Network Analyst Plant Manager Systems Analyst | 64,961 | 91,141 |
| 28 | Parks & Grounds Superintendent Recreation Superintendent | 68,145 | 95,607 |
| 29 | Project Manager Senior Planner | 69,737 | 97,842 |
| 30 | Engineer I Public Works Superintendent | 71,330 | 100,077 |
| 31 | Assistant City Clerk | 72,923 | 102,312 |
| 32 | Assistant to the City Manager Communications & Marketing Manager Contracts Administrator Utility Accounting Manager | 74,516 | 104,546 |
| 33 | Accounting Supervisor Senior Engineer | 76,109 | 106,781 |
| 34 | Systems Analyst Supervisor | 77,699 | 109,013 |
| 35 | Public Safety Communications Manager | 79,290 | 111,245 |
| 37 | Risk Manager | 82,476 | 115,715 |
| 38 | Budget Manager | 84,069 | 117,949 |
| 40 | Controller Purchasing Manager | 87,253 | 122,416 |
| 42 | Assistant Director - Building Assistant Director - DEES Assistant Finance Director Assistant Director - Public Works | 90,438 | 126,886 |
| 54 | Building Director / Building Official Development Services Director Information Technology Director Parks and Recreation Director Public Works Director | 109,546 | 153,694 |
| 57 | Director - Finance Director - Human Resources | 114,323 | 160,396 |
| 59 | Fire Chief Police Chief | 117,507 | 164,863 |
| 65 | Director - DEES | 127,062 | 178,269 |
| 70 | Assistant City Manager | 135,022 | 189,437 |

* - Does not include any proposed personnel changes or new positions for FY 2022.

NON-BARGAINED EMPLOYEES
PART-TIME/SEASONAL ONLY
JOB CLASSIFICATIONS / HOURLY WAGE
As of Fiscal Year 2021

| JOB TITLE | HOURLY WAGE |
|-------------------------------|--------------------|
| Cashier - Calypso Cove | \$14.2025 |
| Office/Concession Coordinator | \$21.0843 |
| Junior Lifeguard | \$14.6418 |
| Lifeguard w/o WSI cert. | \$16.3989 |
| Lifeguard w/ WSI cert. | \$18.1559 |
| Maintenance Coordinator | \$21.0843 |
| Recreation Attendant | \$14.2942 |
| Summer Recreation Counselor | \$13.8778 |
| Summer Recreation Counselor I | \$15.5891 |

THE GLOSSARY IS PROVIDED TO ASSIST THE READER IN UNDERSTANDING THE ACRONYMS AND TERMS USED THROUGHOUT THIS DOCUMENT.

GLOSSARY OF ACRONYMS AND TERMS

| | | | |
|--------------|--|--------------|---|
| ADP | Automatic Data Processing | FLC | Florida League of Cities |
| ALS | Advanced Life Support | FOP | Fraternal Order of Police |
| ARPA | American Rescue Plan Act | FPL | Florida Power and Light |
| BCPA | Broward County Property Appraiser | FR | Financial Report |
| BEBR | Bureau of Economic and Business Research (University of Florida) | FRS | Florida Retirement System |
| BPV | Bulletproof Vest | F/T | Full-time |
| BSO | Broward Sheriff's Office | FTE | Full Time Equivalent |
| CDBG | Community Development Block Grant | FY | Fiscal Year |
| CERT | Community Emergency Response Team | GAAP | Generally Accepted Accounting Principles |
| CFLEA | Commission for Florida Law Enforcement Accreditation | GASB | Governmental Accounting Standards Board |
| CID | Criminal Investigative Division | GFOA | Government Finance Officers Association |
| CIP | Capital Improvement Program | GIS | Geographic Information System |
| CO | Certificate of Occupancy | GO | General Obligation |
| CPI | Consumer Price Index | HB | House Bill |
| CRA | Community Redevelopment Agency | HIDTA | High Intensity Drug Trafficking |
| CRS | Community Rating System | HJR | House Joint Resolution |
| CSID | Coral Springs Improvement District | HUD | Housing and Urban Development |
| DEES | Department of Environmental & Engineering Services | HVAC | Heating, Ventilation and Air Conditioning |
| DOJ | Department of Justice | IAFF | International Association of Firefighters |
| DOR | Department of Revenue | IBEC | International Basic Economy Corporation |
| EHEAP | Emergency Home Energy Assistance for the Elderly Program | IFAS | Integrated Fixed-Film Activated Sludge |
| EMS | Emergency Medical Services | ISO | Insurance Services Office |
| EMT | Emergency Medical Technician | IT | Information Technology |
| FDOT | Florida Department of Transportation | JAG | Justice Assistance Grant |
| FEMA | Federal Emergency Management Agency | LBTR | Local Business Tax Receipts |

THE GLOSSARY IS A LIST OF SPECIALIZED WORDS/ACRONYMS AND THEIR DEFINITIONS.

GLOSSARY OF ACRONYMS AND TERMS

| | | | |
|---------------|---|-------------|----------------------------|
| MCA | Margate Citizens Academy | TBD | To Be Determined |
| MCRA | Margate Community Redevelopment Agency | TIF | Tax Increment Financing |
| MGD | Million Gallons Per Day | TRIM | Truth in Millage |
| MMI | Maximum Medical Improvement | VCP | Vitrified Clay Pipe |
| MPO | Metropolitan Planning Organization | VOCA | Victims of Crime Act |
| NPDES | National Pollutant Discharge Elimination System | WSI | Water Safety Instructions |
| NSP | Neighborhood Stabilization Program | WTP | Water Treatment Plant |
| NWFPSC | Northwest Focal Point Senior Center | WWTP | Wastewater Treatment Plant |
| OCDETF | Organized Crime Drug Enforcement Task Force | | |
| OPEB | Other Post-employment Benefits | | |
| OSSI | Open Software Solution Incorporated | | |
| PBA | Police Benevolent Association | | |
| PD | Police Department | | |
| P/T | Part-time | | |
| RBC | Rotating Biological Contactor | | |
| RFP | Request for Proposal | | |
| RFQ | Request for Qualifications | | |
| ROI | Return on Investment | | |
| ROSC | Return of Spontaneous Circulation | | |
| SB | Senate Bill | | |
| SCADA | Supervisory Control and Data Acquisition | | |
| SHINE | Serving Health Insurance Needs of Elders | | |
| SHIP | State Housing Initiative Partnership | | |
| STEM | Science, Technology, Engineering, and Mathematics | | |

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Accrual Basis

To

Budget Document

ACCRUAL BASIS: A basis of accounting in which transactions are recognized at the time they are incurred, regardless of the timing of cash flows.

ADOPTED BUDGET: The budget adopted by the City Commission at the final public hearing in September of each year for the upcoming fiscal year.

AD VALOREM: Property taxes levied on real or personal property by local government units including counties, municipalities, school districts, and special taxing districts, based on valuation and tax rates. (Interchangeable with property taxes)

ALLOCATION: Amount of funding designated for expenditures/expenses for a special purpose or activity.

APPROPRIATION: An authorization made by the City Commission, which permits the City to incur obligations and to expend resources.

ASSESSED VALUE: A value that is established for real and personal property used as a basis for levying property taxes. (NOTE: the Broward County Property Appraiser determines property values.)

ASSETS: Resources with present service capacity that the government owns.

BALANCED BUDGET: A budget in which the sum of revenues and appropriated fund balances/net position are equal to appropriations for expenditures/expenses.

BALANCE SHEET: A statement which presents the financial position of an entity showing the cost of its assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance as of a specified date.

BASE BUDGET: The amount needed to maintain current service levels. Program/activity changes require an increase or decrease of this amount.

BOND: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a Bond Ordinance. Some common types of bonds are general obligation and revenue bonds.

BUDGET: A plan of financial operation representing an estimate of expenditures/expenses and the means of financing them for a given period.

BUDGET AMENDMENT: A procedure to revise a budget appropriation requiring City Commission approval through an Ordinance.

BUDGET BASIS: This refers to the form of accounting utilized throughout the budget process. Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles. Unencumbered appropriations lapse at the end of the fiscal year, and may be re-budgeted the following year.

BUDGET DOCUMENT: The publication used by the Finance Department to present a comprehensive financial budget program to the City Commission.

GLOSSARY OF ACRONYMS AND TERMS (continued)

Page Contents:

Budget Message

To Division

BUDGET MESSAGE: The introductory section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and budgetary recommendations for the upcoming period.

CAPITAL EXPENDITURE/EXPENSE: Funds spent for the acquisition of long-term assets and improvements.

CAPITAL IMPROVEMENT: Expenditures/expenses related to the acquisition, expansion, or rehabilitation of buildings, facilities, roadways, and infrastructure.

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenses/expenditures to provide long lasting physical improvements to be incurred over a fixed period of several future years.

CAPITAL IMPROVEMENT PROGRAM BUDGET: A CIP budget is developed for the capital improvement program as described above. Examples of capital improvement projects include sewer lines, buildings, recreational facilities, and large scale remodeling.

CAPITAL OUTLAY: Expenditure/expense that results in the acquisition of or addition to fixed assets.

CONSUMER PRICE INDEX (CPI): A statistical description of price levels provided by the U.S. Department of Labor used to measure changes in the cost of living (economic inflation).

CONTINGENCY: An amount set aside as a reserve for emergencies or unanticipated expenditures.

DEBT SERVICE: The amount of interest and principal paid each year on direct long-term debt based on a predetermined payment schedule.

DEBT SERVICE FUND: A fund that accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENTS: The amount of revenues, which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full and on schedule.

DEFICIT: The excess of an entity's liabilities over its assets or the excess of expenditures/expenses over revenues during a single accounting period.

DEPARTMENT: A major administrative section of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

DIVISION - A group of standardized administrative or operating units within a department.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Encum- brance

To

Geographic Information System (GIS)

ENCUMBRANCE: The legal commitment of appropriating funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE (PROPRIETARY) FUNDS: Account for the operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods and services are funded primarily through user charges.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE/EXPENSE: This term refers to the outflow of funds paid for an asset or goods and services obtained.

FISCAL YEAR: The time period designated by the City for recording financial transactions. The City of Margate's fiscal year is October 1st to September 30th.

FIXED ASSETS: Assets for long-term use, such as: land, intangibles, infrastructure, building, machinery and equipment, and improvement other than buildings.

FRANCHISE FEE: A fee paid by public service businesses to use City right-of-ways in providing their service to the city residents. Franchise fees include electricity, natural gas, sanitation, and towing.

FULL-TIME EQUIVALENT: A part-time position converted to the decimal equivalent of a full-time position by using 2,080 hours as a full-time year.

FUND: A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City categorizes funds into three basic fund types: governmental funds, proprietary funds, and fiduciary funds.

FUND BALANCE: Fund balance is the excess of assets and deferred outflows of resources over liabilities and deferred inflows of resources.

GENERAL CAPITAL PROJECTS FUND: Fund that accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds or General Obligation Bonds.

GENERAL FUND: The main operating fund within the City. It accounts for all of the financial resources of the government except those required to be accounted for in other funds, due to legal or other requirements.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects, such as streets, buildings, and improvements. The repayment of these bonds is usually made from property taxes and are backed by the "full faith and credit" of the issuing entity.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): A common set of accounting principles, standards and procedures that are used for financial reporting/budgeting.

GEOGRAPHIC INFORMATION SYSTEM (GIS): A software/hardware system used to capture, store, manage, analyze, and map geographic information.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Government Finance Officers Association (GFOA)

To

Operating Budget

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): A professional organization that enhances and promotes the management of governments by identifying, developing financial policies and practices, and promoting them through education, training, and leadership.

GOVERNMENTAL FUNDS: Funds generally used to account for current financial resources. The City has four different types of governmental funds: general, special revenue, debt service, and capital projects.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: Physical systems needed for the endurance of a community such as parks, buildings, roads, water/wastewater systems, etc.

INTERFUND TRANSFER: Amounts transferred from one fund to another.

INTERNAL SERVICE FUND: Fund that provides financing of goods and services by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

LEVY: To impose taxes for the support of government activities.

LIABILITIES: Non-discretionary obligations to expend resources of the government.

LINE ITEM BUDGET: A budget that lists each expenditure category (salary, training, communication services, travel, etc.) separately, with the dollar amount budgeted for each specified item.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE: Property tax rate based on property valuation with a tax rate of one mill producing one dollar of taxes per \$1,000 of assessed property. (See also – Property Tax Rate)

MODIFIED ACCRUAL BASIS: Basis of accounting, used by governmental funds, in which revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Expenditures are recorded when a liability is incurred.

NET POSITION: The result of assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net position of the government-wide and proprietary funds are categorized as (a) net investments in capital assets, (b) restricted, or (c) unrestricted.

OBJECTIVES: A statement of measurable outcomes, which contribute toward accomplishing departmental goals.

OPERATING BUDGET: The portion of the budget that pertains to daily operations, and provides basic governmental services. The operating budget contains appropriations for expenditures such as personnel, office supplies, travel and gas.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Ordinance

To

User Charges/ Fees

ORDINANCE: A formal legislative action by the governing body of a municipality.

PERFORMANCE MEASURES: Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

POLICY: A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

PROPERTY TAX: The amount levied by a municipality on the assessed value of property within the City limits.

PROPERTY TAX LEVY: The amount that may be raised for the purpose specified in the tax levy ordinance.

PROPERTY TAX RATE: The amount of taxes expressed as dollars per \$1,000 of assessed valuation. (See also – Millage Rate)

PROPRIETARY FUNDS: Funds used to account for ongoing business-type activities otherwise known as enterprise funds. Also, includes internal service funds that account for the financing of goods or services between departments/agencies on a cost reimbursement basis.

RESERVE: Funds that are not available for expenditures or are legally segregated for a specific use in accordance with governmental accounting and financial reporting standards.

RESOLUTION: An order of a legislative body with less formality than an ordinance or statute.

REVENUE: Funds that the government receives as income, including taxes, fees, intergovernmental, fines, forfeitures, grants, shared revenues and interest income.

RISK MANAGEMENT: An organized analysis, assessment, and control mechanism to protect a government's assets against accidental loss in the most economical way.

SOURCE OF REVENUE: Revenues classified according to their source or point of origin.

SPECIAL REVENUE FUNDS: Funds that account for the proceeds of resources legally restricted for the financing of particular activities or projects.

TAX LEVY: The total amount to be raised by property taxes.

TRANSFER: A transaction where one fund makes a contribution to another.

TRIM: Acronym for Truth in Millage. A notification mailed to residents by the Broward County Property Appraiser's office to inform taxpayers of their proposed market and assessed values, exemptions and proposed taxes from each taxing authority.

USER CHARGES/FEES: Charges/fees for the use of public services by those who derive benefit from the service.

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MARGATE
FLORIDA

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MARGATE
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