



**FISCAL YEAR 2024**  
**PROPOSED BUDGET**  
**AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM**

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# FY 2024 PREFACE

**Decia Smith-Burke, Budget Manager**

**Cover and Tab Designs: Yarelis Fuentes**





## **READER’S GUIDE TO THE BUDGET BOOK**

The City of Margate’s budget document represents the entire City. It is divided into the following main sections:

-  Table of Contents
-  Introduction
-  Budget Summaries
-  Financial Summaries
-  Departmental/Fund Information
-  Capital Improvement Program
-  Appendix

- Table of Contents
- Introduction
- Budget Summaries
- Financial Summaries
- Departmental/Fund Information
- Capital Improvement Program
- Appendix

---

### **TABLE OF CONTENTS**

---

The Table of Contents (TOC) outlines the sections and subsections of the Budget Book. The TOC is interactive and hyperlinked to each page that in turn reverts back to the TOC.

---

### **INTRODUCTION**

---

The Introduction section begins with a city-wide organizational chart, a broad description of the history, location, maps, city statistics, demographics, and general information that gives the reader an initial welcome to the City of Margate. Most notable, the City Manager’s Budget Message discusses the key issues impacting the budget and outlines major budgetary changes from the prior year.

---

### **BUDGET SUMMARIES**

---

The Budget Summaries section contains the financial and budgetary policies of the City. It also provides information about the budget process, budget calendar, and staffing levels.



## **READER’S GUIDE TO THE BUDGET BOOK (CONTINUED)**

---

### **FINANCIAL SUMMARIES**

---

The Financial Summaries section contains the City’s fund descriptions detailing each fund and its purpose. In addition, summary budgets; charts by fund, department, and function; and annual debt service information are included in this section.

---

### **DEPARTMENTAL/FUND INFORMATION**

---

The Departmental/Fund Information section contains budgets by fund/department detailing financial information, resources and requirements with two years of actual, prior year amended budget as of April 15, 2023 and the current year budget of each organizational unit within the City. An organizational chart, position summary, performance measures and goals by department/division are also included in this section.

---

### **CAPITAL IMPROVEMENT PROGRAM (CIP)**

---

The Capital Improvement Program (CIP) section contains the five-year CIP plan for acquisition of assets or construction of major capital facilities or projects.

---

### **APPENDIX**

---

The Appendix is the final section of the budget document and contains:

- 🌐 Job Classifications/Salary Ranges
  - 📖 A listing of salary ranges and position titles for bargaining/non-bargaining units.
- 🌐 Glossary
  - 📖 A summary of acronyms and terms used throughout the book.

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### *Distinguished Budget Presentation Award*

PRESENTED TO

**City of Margate  
Florida**

For the Fiscal Year Beginning

**October 01, 2022**

*Christopher P. Morrell*  
Executive Director



The Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the City of Margate, Florida for its annual budget for the fiscal year beginning October 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device. The award is valid for a period of one year only. This is the sixth time the City of Margate has received this award.

The current budget continues to conform to the program requirements and will be submitted to GFOA to determine its eligibility for another award.



**TABLE OF CONTENTS**



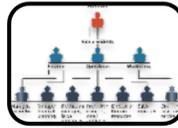
**Introduction**



**Budget Summaries**



**Financial Summaries**



**Departmental/  
Fund Information**



**Capital Improvement Program**



**Appendix**

Preface ..... iii  
 Reader’s Guide .....iv  
 Distinguished Budget Presentation Award...vii

**INTRODUCTION**

City-wide Organizational Chart ..... 1  
 Elected and Appointed Officials ..... 3  
 Profile of the City of Margate ..... 4  
 Timeline..... 7  
 City Statistics and Demographics..... 8  
 Location..... 9  
 Parks/Recreational Facilities Map..... 10  
 City of Margate – Special Events..... 11  
 Property Tax Millage Summary ..... 15  
 City Comparisons ..... 16  
 Strategic Plan..... 19  
 Budget Message ..... 23  
 Long-range Financial Planning ..... 45  
 Legislative Challenges ..... 47

**BUDGET SUMMARIES**

Budget Overview..... 52  
 Budget Process ..... 54  
 Budget Calendar ..... 56  
 Basis of Accounting and Budgeting..... 57  
 Position Summary ..... 59  
 Summary of Position Changes ..... 60

**FINANCIAL SUMMARIES**

Budgetary Fund Structure ..... 64  
 Fund Descriptions..... 65  
 Budgetary and Financial Policies ..... 71  
 Budgetary and Financial Policies  
 Compliance..... 77  
 Summary of Changes in Fund Balance/Net  
 Position..... 78  
 Debt Service ..... 81

**DEPARTMENTAL/FUND INFORMATION**

Summary Budget ..... 87  
 Revenue Summary by Fund - All Funds ..... 88  
 Expenditures/Expenses Summary by Fund  
 - All Funds ..... 89  
 Revenues and Expenditures/Expenses  
 Summary and Charts - All Funds ..... 90

**General Fund**

Revenues and Expenditures Summary and  
 Charts- General Fund..... 94  
 General Fund Revenues ..... 96  
 Summary of General Fund Expenditures .... 100  
 City Commission ..... 103  
 City Manager ..... 106  
 Finance..... 110  
 Non-Departmental ..... 116  
 Human Resources ..... 118  
 Development Services ..... 122  
 City Clerk ..... 125  
 City Attorney ..... 129  
 Police ..... 132  
 Fire..... 138  
 Information Technology ..... 143  
 Public Works ..... 146  
 Parks and Recreation ..... 154

**Special Revenue Funds**

Recreation Trust Fund ..... 165  
 Roads Fund ..... 169  
 Underground Utility Trust Fund..... 173  
 Building Fund ..... 177  
 Police Officers’ Training Fund..... 187  
 Federal Forfeiture Fund ..... 191  
 State Forfeiture Fund ..... 195  
 Transportation Surtax Fund ..... 199



**TABLE OF CONTENTS (CONTINUED)**

Community Development Block Grant  
 (CDBG) Fund ..... 203  
 Neighborhood Stabilization Program (NSP)  
 Fund ..... 207  
 Public Safety Impact Fee Fund ..... 211

**Debt Service Funds**

General Obligation Refunding Bonds,  
 Series 2016 Fund ..... 215  
 General Obligation Bonds, Series 2019  
 Fund ..... 219

**Capital Project Funds**

General Capital Projects Fund ..... 223  
 General Obligation Bonds Proceeds 2019  
 Fund ..... 227

**Enterprise Funds**

Stormwater Utility Fund ..... 231  
 Water/Wastewater Operations and  
 Maintenance Fund ..... 237  
 Water/Wastewater Connection Fees Fund .... 261  
 Water/Wastewater Renewal and  
 Replacement Fund ..... 265

**Internal Service Fund**

Insurance Fund ..... 271  
 Enterprise Fleet Management Program ..... 275  
 Capital Outlay Summary ..... 276

**CAPITAL IMPROVEMENT PROGRAM**

Capital Improvement Program ..... 279

**APPENDIX**

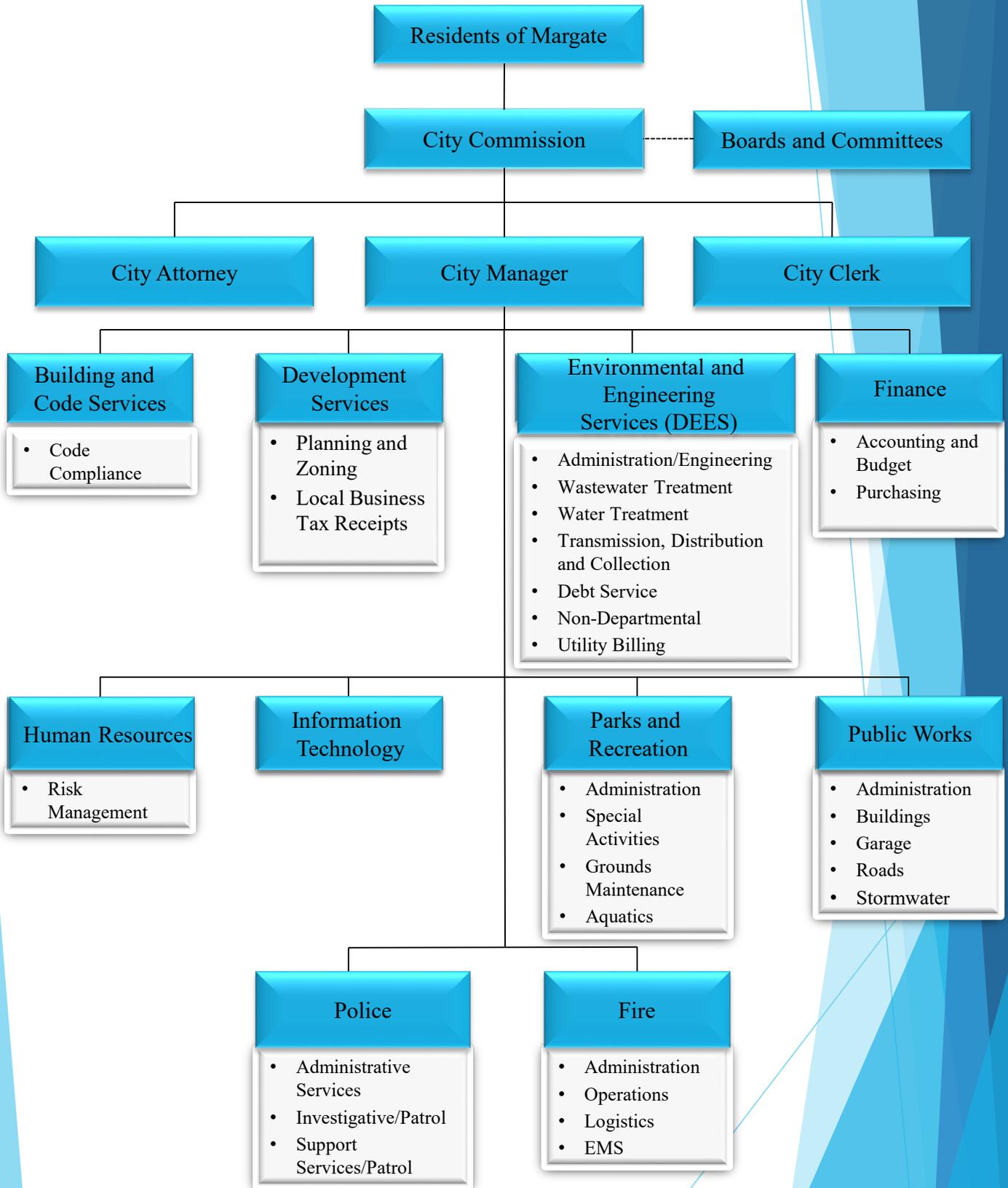
Job Classifications/Salary Ranges ..... 350  
 Glossary of Acronyms and Terms ..... 360

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





# CITY-WIDE ORGANIZATIONAL CHART



**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





# **ELECTED AND APPOINTED OFFICIALS**

## **CITY COMMISSION**

Anthony N. Caggiano, Mayor

Tommy Ruzzano, Vice Mayor

Antonio V. Arserio, Commissioner

Arlene R. Schwartz, Commissioner

Joanne Simone, Commissioner

## **CITY MANAGER**

Cale Curtis

## **INTERIM CITY ATTORNEY**

Weiss Serota Helfman Cole &  
Bierman, P.L.

## **CITY CLERK**

Jennifer M. Johnson, MMC

## **ASSISTANT CITY MANAGER**

Larry Vignola

## **BUILDING DIRECTOR**

Richard R. Nixon, CBO

## **INFORMATION TECHNOLOGY DIRECTOR**

Patrick Garmon

## **DEVELOPMENT SERVICES**

### **DIRECTOR**

Elizabeth Taschereau

## **PARKS AND RECREATION DIRECTOR**

Michael A. Jones, CPRP

## **ENVIRONMENTAL AND ENGINEERING SERVICES DIRECTOR**

Curt Keyser, P.E.

## **POLICE CHIEF**

Joseph Galaska

## **FINANCE DIRECTOR**

Ismael Diaz

## **PUBLIC WORKS DIRECTOR**

Giovanni Batista, P.E., C.G.C.

## **FIRE CHIEF**

Roberto Lorenzo

## **NORTHWEST FOCAL POINT SENIOR**

### **CENTER DIRECTOR**

Terry Lieberman

## **HUMAN RESOURCES DIRECTOR**

Laurie Meyer

## **CRA EXECUTIVE DIRECTOR**

Cale Curtis



## **PROFILE OF THE CITY OF MARGATE**

The City operates under the City Commission/City Manager form of government. The City Commission consists of the Mayor, Vice Mayor, and three commissioners. The five commission members are elected at-large on a non-partisan basis for a four-year term. Effective with terms beginning November 2012, term limitations for City Commissioners are three consecutive four-year terms. The mayor is elected annually by the members of the City Commission for a one-year term, not to exceed two years in succession. The City Commission determines policy; adopts legislation; approves the City's annual budget; and hires the City Manager, Assistant City Manager, City Attorney, City Clerk, Fire Chief, and Police Chief. The City Manager is responsible for carrying out the policies of the City Commission, overseeing the daily management of the City, and appointing all other department directors.

## **MARGATE CITY COMMISSION**



**Mayor  
Anthony N. Caggiano  
(Seat 1)**



**Vice Mayor  
Tommy Ruzzano  
(Seat 4)**



**Commissioner  
Antonio V. Arserio  
(Seat 3)**



**Commissioner  
Arlene R. Schwartz  
(Seat 2)**



**Commissioner  
Joanne Simone  
(Seat 5)**



## FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



The City of Margate is located in Broward County and is part of the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area. With a population of 58,760 (2022 Annual Comprehensive Financial Report) Margate is the 14th largest of the 31 cities in Broward County. Margate encompasses a nine-square-mile area of tree-lined streets and 30 miles of canals. The City of Margate is only 7.5 miles from the Atlantic Ocean and approximately 20 minutes from the Fort Lauderdale-Hollywood International Airport and Port Everglades.

The City of Margate was created as a municipal corporation in 1955 known as the Town of Margate. In 1961, the Town of Margate was incorporated as a City. "Margate" is said to have derived its name from the first three letters of the founder's last name, Jack Marqusee, and the first four letters of gateway since it was considered a "gateway" to western Broward County.

Margate is widely known for its exceptional hometown quality of life and delivery of excellent municipal services. The City provides a wide range of services, including police and fire protection/emergency medical services, water and wastewater services, stormwater services, recreation, public improvements, streets, planning and zoning, and general administrative services. The City has 20 parks in total, 19 City parks and 1 County park; recreational facilities, including the Calypso Cove Aquatic Facility.



The City of Margate has won its first Bronze Telly Award for "It's Margate Delish" social video series, which was created in 2021 to highlight the diverse culinary treats offered in Margate. The City of Margate has an award-winning Police Department and ISO Class I Fire Department and is nationally recognized as a Playful City USA and a Tree City USA. Other recognitions include the National Association of Town Watch's "National Night Out" Award, the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting, the GFOA's Distinguished Budget Presentation Award for FY 2023. In 2020, the City earned the Better Buildings Goal Achiever Award from the Department of Energy for reducing the City's overall energy use intensity by 21.3%. In 2021, the National Council for Home Safety and Security ranked the City of Margate as one of Florida's top 50 Safest Cities.

The City is pursuing long-term economic growth through attracting new businesses, supporting improvements to existing businesses, and providing exceptional recreational and cultural opportunities. These strategies reflect the commitment of City leaders to building a community where people can live, work, shop, and enjoy entertainment in one central location. Significant employers include Northwest Medical Center, the City of Margate, JM Lexus, Arrigo Dodge, and Broward County Schools.

The City is financially accountable for two blended component units, consisting of the Northwest Focal Point Senior Center (Senior Center) and the Margate Community Redevelopment Agency (MCRA). The Senior Center is a special district located in Margate that provides support services (including special services for those with physical or cognitive impairments) to adults ages 60 and older residing



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



within the City of Margate and Broward County. Some of the programs and services provided by the Senior Center include transportation, eldercare advocate program, individual and group counseling, Emergency Home Energy Assistance for the Elderly Program (EHEAP), the Serving Health Insurance Needs of Elders (SHINE) program, and nutritional meals. The wide array of activities available include arts and crafts, live musical entertainment, fitness classes, bingo, discussion groups, day trips, and much more. The Senior Center funds its operation through grants from various governmental and charitable agencies and in-kind services from the City.



The MCRA is a special district created in 1996 by the Margate City Commission to develop and sustain safe, attractive neighborhoods and vibrant commercial communities. The Margate City Commission serves as the board governing both the MCRA and the Senior Center.

The MCRA and the Senior Center are included in the Annual Comprehensive Financial Report as blended components units; however, they are listed separately for budget purposes. Florida Statute 189.016(5) states that "the proposed budget of a dependent special district must be contained within the general budget of the local governing authority to which it is dependent and be clearly stated as the budget of the dependent district. However, with the concurrence of the local governing authority, a dependent district may be budgeted separately. The dependent district must provide any budget information requested by the local governing authority at the time and place designated by the local governing authority." Their budgets are approved by resolution by each of their boards.



# Timeline

**1955:** Margate was created as a municipal corporation called the Town of Margate. Victor H. Semet was elected as the first Mayor. The Town of Margate was later incorporated as a City in 1961.

**1965:** The City purchased two ladders for \$262 to assist the volunteer fire department. The City of Margate now boasts an ISO Class I fire department that services both Margate and Coconut Creek.

**1971:** Margate's first hospital opened in 1971 on Margate Boulevard. The City is now home to Northwest Medical Center, one of its major employers.

**1976:** The City offered swim lessons at Royal Palm Pool, which was purchased by the City in 1965, to preschool children for \$13 per course.

**1986:** Margate voters approved funding of a new Governmental Center.

**1996:** Margate City Commission created the Community Redevelopment Agency (CRA), a dependent special district pursuant to Florida Statute Chapter 163, Section III, to carry out community redevelopment activities.

**2005:** City celebrates its 50th Anniversary with international star, singer, and actress, and longtime Margate resident, Kaye Stevens.

**2016:** The City of Margate Parks and Recreation Department opened its first Fitness Park at Rock Island Road and NW 6th Court.

**2017:** The Margate-Coconut Creek Fire Department's Advanced Life Support (ALS) team won the Florida Cup, making it the 3rd time the team has won the Cup in six years.

**2018:** The City received the first prestigious Government Finance Officers Association Distinguished Budget Presentation Award for fiscal year beginning October 1, 2017.

**2018:** On November 6, 2018 the electors of the City approved the issuance of general obligation bonds, not to exceed \$10,000,000, to finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The Bonds were issued on April 30, 2019.

**2019:** The official ribbon cutting celebrating the new baseball-themed splash pad at the Margate Sports Complex was held on Challenger Baseball Opening Day.

**2020:** In response to the Coronavirus global pandemic, the City of Margate effectively transitioned to offering public access to government meetings online via Zoom, suspended water disconnections and late fees while offering payment extensions to assist affected residents, and distributed 25,000 care kits to our vulnerable population with free facemasks, hand sanitizers, and safety information.

**2021:** On Sept. 18, a Grand Opening celebration for the Covered Field at the Margate Sports Complex took place. The new open-air, multi-purpose, weather-protected facility was built on the 1.5 acre parcel adjacent to the Sports Complex, featuring an artificial turf surface, bleachers, and a concession building.

**2022:** The MCRA received the 2022 Roy F. Kenzie Award in the Planning Studies category at the annual Florida Redevelopment Conference held on October 13, 2022. The City and MCRA also won its first Bronze Telly Award and Silver Davey Award for the "It's Margate Delish" social video series.





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## City of Margate - Location

### Main City Facilities

|                                       |                               |
|---------------------------------------|-------------------------------|
| <i>City Hall/ Police Headquarters</i> | <i>5790 Margate Boulevard</i> |
| <i>Building Department/DEES*</i>      | <i>901 NW 66th Avenue</i>     |
| <i>Public Works</i>                   | <i>102 Rock Island Road</i>   |
| <i>Fire Administration</i>            | <i>1811 Banks Road</i>        |
| <i>Parks and Recreation</i>           | <i>6199 NW 10th Street</i>    |

**Main Phone Number:** (954) 972-6454  
**Hours of Operation:** Monday-Friday 8 a.m.-6 p.m.

*\*Department of Environmental and Engineering Services*



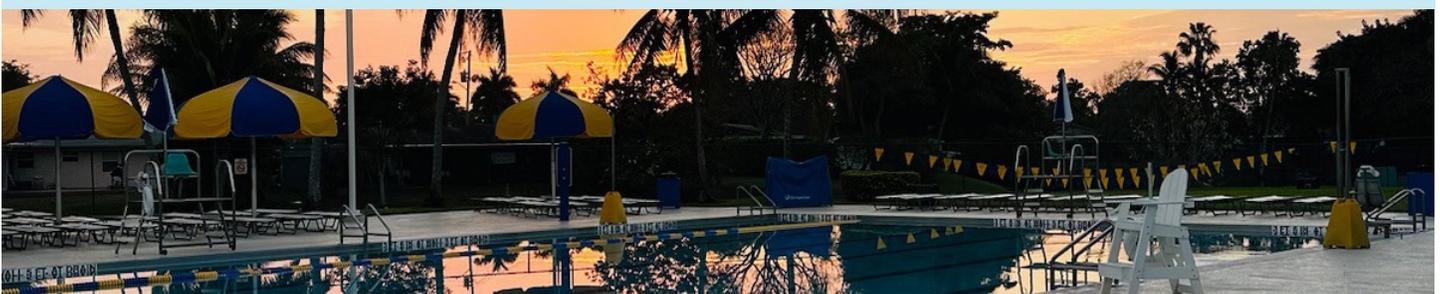
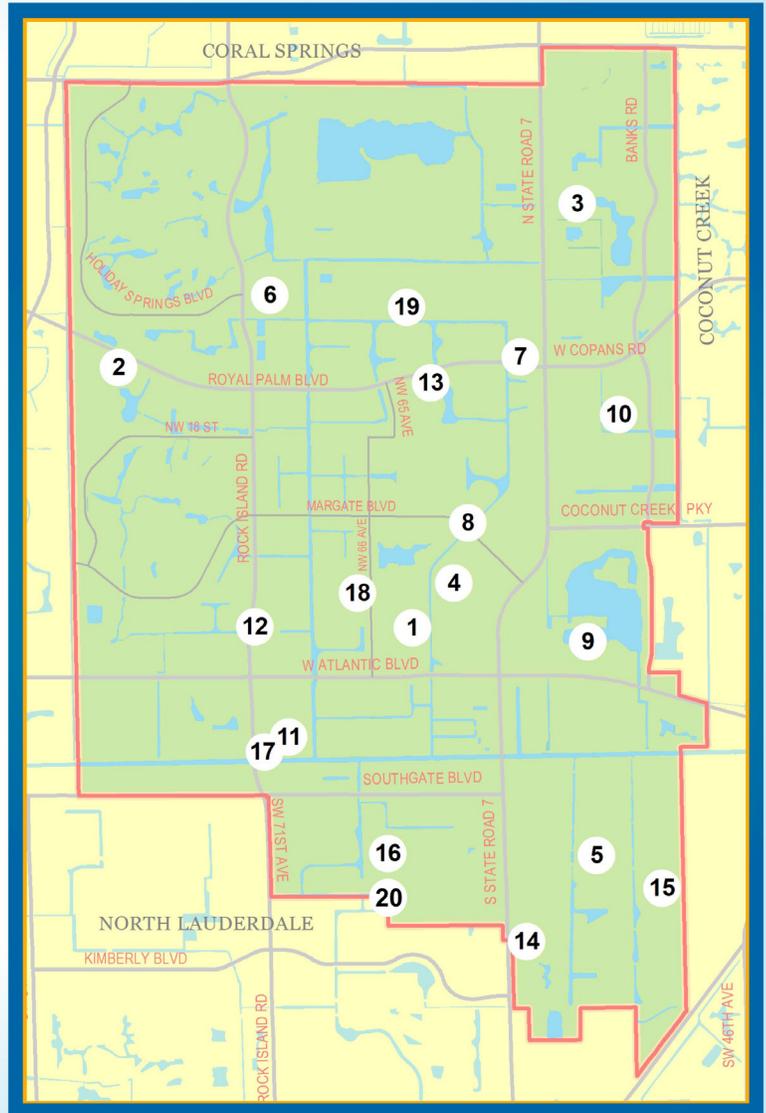


**Parks/Recreational Facilities Map**



**PARKS AND FACILITIES**

- 1 Andrews Field at Margate Middle School, 500 NW 65 Avenue**  
*Lighted baseball/softball field, cricket field, and soccer/football field.*
- 2 Centennial Park, 7800 Royal Palm Boulevard**  
*Playground, full basketball court, handicap accessible picnic area, and open play area.*
- 3 Coral Gate Park, 5650 NW 29 Street**  
*Lighted tennis courts, pavilions, half basketball court, playground, walking trail, and restrooms.*
- 4 David Park and George Mudd Playground, 6199 NW 10 Street**  
*Community center, senior center, library, playground, and lighted bocce courts.*
- 5 Ed Greenwald Park, 5235 SW 5 Street**  
*Passive park and green space.*
- 6 Firefighters Park, 2500 Rock Island Road**  
*Dog park (1.5 acre), lighted tennis courts, lighted full basketball courts, lighted pickleball courts, Safety Town, concession/restrooms, pavilions, playground, exercise trail, soccer rink, sand volleyball, and game room.*
- 7 Kaye Stevens Park, 5825 Royal Palm Boulevard**  
*Picnic area, swinging benches, fishing area, and walking trail.*
- 8 Legacy Park, 1400 West River Drive**  
*Boat launch, swinging benches, historical information, and gazebo.*
- 9 Lemon Tree Lake Park, 426 Lakeside Drive**  
*Pavilion, swinging benches, and boat launch.*
- 10 Margate Sports Complex, 1695 Banks Road**  
*Lighted baseball/softball fields, playground, splash pad, pavilions, batting cages, and walking trail with fitness stations.*
- 11 Oriole Park, 7055 NW 1 Street**  
*Lighted baseball/softball field and lighted football/soccer field.*
- 12 Rock Island Fitness Park, 7100 NW 6 Court**  
*Outdoor exercise equipment, ADA accessible equipment, and lighted pavilion cover.*
- 13 Royal Palm Park/Calypso Cove Aquatic Facility, 6200 Royal Palm Boulevard**  
*Park: Half basketball courts, playground, pavilion, and fishing dock. Calypso Cove: Plunge pool, zero-entry pool water playground, lap pool, concessions, complimentary shade umbrellas/lounge chairs, community room for party rentals, group and individual swim lessons.*
- 14 Serino Park, 5600 SW 8 Court**  
*Playground, walking trail, pavilion, and open play area.*
- 15 Southeast Park, 655 SW 50 Avenue**  
*Synthetic turf sport fields, natural turf sport fields, pavilion, concession/restrooms, and playground.*
- 16 Southgate Park, 425 SW 64 Avenue**  
*Full basketball court, exercise trail, playground, and open play area.*
- 17 Veterans Memorial Park, 7044 NW 1 Street**  
*Boat launch, pavilion, and fishing dock.*
- 18 Vinson Park, 955 NW 66 Avenue**  
*Lighted baseball/softball fields, lighted batting cages, concession/restrooms, and playground.*
- 19 Winfield Park, 6400 Winfield Boulevard**  
*Boat launch, playground, swinging benches, half basketball court, and fishing area.*
- 20 Herman and Dorothy Shooster Nature Preserve, 740 SW 64th Terrace**  
*(Managed by Broward County Parks)*





**CITY OF MARGATE - SPECIAL EVENTS**



**National Night Out – Margate Sports Complex, 1695 Banks Road**

National Night Out is an annual, award-winning and nationally recognized event designed to heighten crime and drug prevention awareness and strengthen neighborhood spirit through police-community partnerships.



**Sounds at Sundown - Margate Sports Complex, 1695 Banks Road \***

The Sounds at Sundown concert series is a free event that takes place throughout the year at the corner of Margate Boulevard and Highway 441(State Road 7). Attendees enjoy live music, artists/crafters, and food trucks serving up delicious snacks, meals and desserts. Attendees have an opportunity to relax, dance, sing, and enjoy the live entertainment and food.



**Spring Clean Up and Garage Sale – Oriole Park, NE corner of NW 1<sup>st</sup> Street and Rock Island**

The Spring Clean Up and Garage Sale gives residents a great opportunity to clean out their garages and closets and turn unused items into cash.



**Senior Games – NW Focal Point Senior Center/Variou Parks**

This popular program, endorsed by the Governor’s Council on Physical Fitness and Amateur Sports, boasts several hundred seniors participating annually and has a variety of events planned to appeal to everyone’s area of interest. Outdoor events include horseshoes, shuffleboard, golf putting, basketball, petanque and bocce. The games also feature indoor events such as Wii Bowling, Wii Table Tennis, billiards and bowling.



**CITY OF MARGATE - SPECIAL EVENTS (CONTINUED)**



**Springtime Egg Hunt - Margate Sports Complex, 1695 Banks Road**

Children ages eight and under are invited to the City's Spring Egg Hunt. Cameras are encouraged for a photo with Peter Rabbit. This event is held at Margate Sports Complex and is free and open to Margate residents.



**Memorial Day Ceremony - Veterans Memorial Park, 7044 NW 1<sup>st</sup> Street**

The City of Margate honors the men and women who paid the ultimate price for our country. The ceremony includes honorary presentation of colors, tributes to our soldiers, and patriotic performances.



**Margate Citizens Academy (MCA) – Various locations throughout the City**

MCA is an eight week interactive program that gives an up-close look at the City of Margate's day to day operations and local government as a whole. The MCA is free and open to Margate residents and business owners eighteen years and older. The goal of MCA is to help citizens become more knowledgeable and engaged in the City of Margate operations.



**Fishing Clinic – Veterans Memorial Park, 7044 NW 1<sup>st</sup> Street**

The Fishing Clinic is an event for children ages 12 and under to receive hands-on demonstrations of fishing techniques. This is a great opportunity for the youth to learn about the sport of fishing and to go fishing with experts. All fishing equipment and supplies are provided. The Clinic is presented by the City of Margate Parks and Recreation Department, Community Emergency Response Team, and the Youth Environmental Alliance.



**CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)**



**Mayor’s Fitness Challenge – Margate’s Public Elementary Schools**

An event hosted by the Mayor where students test their fitness level by competing in activities, such as running, jump rope, and obstacle courses. Each participant receives a Mayor’s Fitness Challenge t-shirt and a certificate. First to third place finishers receive medals.



**Fourth of July Parade and Fireworks - Margate Boulevard and Highway 441 (State Road 7) \***

The City of Margate and the Margate CRA host the annual 4th of July Parade and Fireworks Celebration. The parade goes down Margate Boulevard followed by the fireworks show at night.



**Movies in the Park/Dive in Movie – Margate Sports Complex, 1695 Banks Road/Calypso Cove Aquatic Facility**

Movies in the Park features free outdoor movie screenings for the entire family. The event usually takes place on Saturdays throughout the year.

Dive in Movie: Attendees hang out, relax, or splash around in the Calypso Cove Pool while watching a movie.



**Patriot Day – Firefighters Park, 2500 Rock Island Road**

Honoring fallen brothers and sisters from September 11, 2001. State Proclamation as of September 2018.



**CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)**



**Fall Festival - Margate Sports Complex, 1695 Banks Road**

The Fall Festival includes contests (Halloween costume, scarecrow building, barbeque cook-off, pumpkin carving, and chili cook-off); family-friendly activities (line dancing, petting zoo, haunted house, and hay and pony rides); and craft/food vendors.



**Student Government Day - City Hall, 5790 Margate Boulevard**

The City of Margate sponsors the Student Government Day for the Student Council of Margate Science, Technology, Engineering, and Mathematics (STEM) Magnet Middle School. The event is hosted by the City Clerk’s Office. Students spend a day with City officials and staff learning how the City operates, touring City departments, and even running a mock City Commission Meeting.



**Veterans Day Ceremony - Veterans Memorial Park, 7044 NW 1<sup>st</sup> Street**

The Veterans Day Ceremony honors all of the men and women who have fought for our country’s freedom.



**Winter Festival - Margate Boulevard and Highway 441 (State Road 7) \***

The Winter Festival is an event that features Florida style snow, kiddie rides, local group performances, food, and arts/crafts.

\*Events funded by the Margate Community Redevelopment Agency



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PROPERTY TAX MILLAGE SUMMARY

|   | FY 2023 FINAL<br>MILLAGE | FY 2024<br>ROLLED BACK<br>MILLAGE<br>RATE | FY 2024<br>MILLAGE <sup>1</sup> | % INCREASE<br>OVER<br>ROLLED<br>BACK RATE |
|---|--------------------------|---|---------------------------------|---|
| OPERATING                                     | 7.1171                   | 6.5031                                    | 7.1171                          | 9.44%                                     |
| G.O. REFUNDING BOND, SERIES 2016 DEBT SERVICE | 0.3668                   | n/a                                       | 0.3324                          | n/a                                       |
| G.O. BOND, SERIES 2019 DEBT SERVICE           | 0.1669                   | n/a                                       | 0.1509                          | n/a                                       |
| <b>TOTAL MILLAGE</b>                          | <b>7.6508</b>            | <b>6.5031</b>                             | <b>7.6004</b>                   | <b>9.44%</b>                              |

| FY 2024 VALUE OF MILL |               |                   | PROPERTY TAXES AT 7.6004<br>TOTAL MILLAGE RATE |                       |                        |                           |
|-----------------------|---------------|-------------------|--|-----------------------|------------------------|---------------------------|
| Mills                 | Gross Revenue | Net Revenue (95%) |  | Taxable Value of Home | No Homestead Exemption | With Homestead Exemptions |
| 1.00                  | \$4,561,639   | \$4,333,557       |  | \$300,000             | \$2,280                | \$1,900                   |
| 0.75                  | \$3,421,229   | \$3,250,168       |  | \$250,000             | \$1,900                | \$1,520                   |
| 0.50                  | \$2,280,820   | \$2,166,779       |  | \$200,000             | \$1,520                | \$1,140                   |
| 0.40                  | \$1,824,656   | \$1,733,423       |  | \$150,000             | \$1,140                | \$760                     |
| 0.30                  | \$1,368,492   | \$1,300,067       |  | \$100,000             | \$760                  | \$380                     |
| 0.25                  | \$1,140,410   | \$1,083,389       |  | \$50,000              | \$380                  | \$190                     |
| 0.10                  | \$456,164     | \$433,356         |  | \$25,000              | \$190                  | \$0                       |

| 10 YEAR MILLAGE, TAXABLE VALUE, AND REVENUE HISTORY |          |                              |                      |               |                 |   |                                   |
|---|----------|------------------------------|----------------------|---------------|-----------------|---|-----------------------------------|
| Fiscal Year   | Tax Year | Operating Millage (Tax) Rate | Debt Service Millage | Total Millage | Taxable Values  | Net Revenue (based on operating millage rate) (95%) | % Change in Net Revenue (approx.) |
| 2015  | 2014     | 6.2761                       | 1.0332               | 7.3093        | \$2,242,395,006 | \$13,369,821  | -8.93%                            |
| 2016  | 2015     | 6.3402                       | 0.9691               | 7.3093        | \$2,396,696,243 | \$14,435,757  | 7.97%                             |
| 2017  | 2016     | 6.4554                       | 0.6039               | 7.0593        | \$2,575,645,955 | \$15,795,484  | 9.42%                             |
| 2018  | 2017     | 6.5183                       | 0.5410               | 7.0593        | \$2,869,640,091 | \$17,769,916  | 12.50%                            |
| 2019  | 2018     | 6.5594                       | 0.4999               | 7.0593        | \$3,110,532,911 | \$19,383,068  | 9.08%                             |
| 2020  | 2019     | 7.1171                       | 0.6495               | 7.7666        | \$3,327,450,003 | \$22,497,705  | 16.07%                            |
| 2021  | 2020     | 7.1171                       | 0.6212               | 7.7383        | \$3,548,900,736 | \$23,994,987  | 6.66%                             |
| 2022  | 2021     | 7.1171                       | 0.5974               | 7.7145        | \$3,765,410,202 | \$25,458,861  | 6.10%                             |
| 2023  | 2022     | 7.1171                       | 0.5337               | 7.6508        | \$4,136,012,855 | \$27,964,596  | 9.84%                             |
| 2024 <sup>1</sup>                                   | 2023     | 7.1171                       | 0.4833               | 7.6004        | \$4,561,639,268 | \$30,842,361  | 10.29%                            |

Source: Taxable values from BCPA July Taxable Value Report

<sup>1</sup> FY 2024 millages are proposed rates.



## CITY COMPARISONS

### MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON TAX YEAR 2022 for FISCAL YEAR 2023 (Ranked by "Operating revenue per capita")

| Municipality          | Ranking   | AD VALOREM  |                                       |                         |                                    | NON-AD VALOREM   |
|-----------------------|-----------|---|---------------------------------------|-------------------------|------------------------------------|--|
|                       |           | FY 2023<br>Adopted<br>Operating<br>Millage<br>Rate <sup>1</sup> | Taxable Values<br>(July) <sup>1</sup> | Population <sup>2</sup> | Operating<br>revenue per<br>capita | FY 2023<br>Adopted<br>Residential<br>Fire Assessment<br>Fee <sup>1</sup> |
| Sea Ranch Lakes       | 1         | 7.0000  | \$ 278,829,391                        | 540                     | \$ 3,614                           | -  |
| Hillsboro Beach       | 2         | 3.5000  | 1,671,258,836                         | 1,981                   | 2,953                              | -  |
| Lazy Lake             | 3         | 6.5000  | 10,171,331                            | 31                      | 2,133                              | -  |
| Lauderdale by the Sea | 4         | 3.3923  | 3,041,487,648                         | 6,205                   | 1,663                              | 147.37   |
| Hallandale Beach      | 5         | 8.2466  | 6,622,133,007                         | 41,677                  | 1,310                              | 265.06   |
| Pembroke Park         | 6         | 8.5000  | 945,905,749                           | 6,255                   | 1,285                              | -  |
| Lighthouse Point      | 7         | 3.7539  | 3,104,889,804                         | 10,506                  | 1,109                              | 134.50   |
| Fort Lauderdale       | 8         | 4.1193  | 49,271,600,261                        | 189,019                 | 1,074                              | 321.00   |
| Hollywood             | 9         | 7.4665  | 21,001,968,219                        | 154,909                 | 1,012                              | 323.00   |
| Southwest Ranches     | 10        | 3.9000  | 1,920,612,934                         | 7,716                   | 971                                | 764.44   |
| Dania Beach           | 11        | 5.9998  | 5,183,997,434                         | 32,140                  | 968                                | 250.81   |
| Wilton Manors         | 12        | 5.8360  | 1,887,880,081                         | 11,569                  | 952                                | 279.98   |
| Pompano Beach         | 13        | 5.2705  | 17,176,982,493                        | 113,789                 | 796                                | 250.00   |
| Parkland              | 14        | 4.2979  | 6,647,870,567                         | 36,390                  | 785                                | 290.00   |
| Plantation            | 15        | 5.8000  | 11,678,873,997                        | 94,048                  | 720                                | -  |
| Davie                 | 16        | 5.6250  | 12,494,575,904                        | 106,984                 | 657                                | 206.00   |
| Miramar               | 17        | 7.1172  | 12,585,942,283                        | 138,237                 | 648                                | 398.23   |
| Deerfield Beach       | 18        | 6.0018  | 9,349,779,724                         | 87,414                  | 642                                | 295.00   |
| Cooper City           | 19        | 5.8750  | 3,681,018,459                         | 34,683                  | 624                                | 288.56   |
| Oakland Park          | 20        | 5.8550  | 4,502,094,777                         | 44,517                  | 592                                | 251.00   |
| Coconut Creek         | 21        | 6.4463  | 5,236,558,528                         | 57,937                  | 583                                | 257.40   |
| Sunrise               | 22        | 6.0543  | 9,375,933,382                         | 97,479                  | 582                                | 249.50   |
| Coral Springs         | 23        | 6.0232  | 12,789,737,023                        | 134,816                 | 571                                | 262.72   |
| Pembroke Pines        | 24        | 5.6690  | 16,100,736,829                        | 171,309                 | 533                                | 352.16   |
| Weston                | 25        | 3.3464  | 10,540,297,532                        | 68,318                  | 516                                | 581.47   |
| Tamarac               | 26        | 7.0000  | 5,332,804,719                         | 72,740                  | 513                                | 350.00   |
| <b>Margate</b>        | <b>27</b> | <b>7.1171</b>   | <b>4,136,012,855</b>                  | <b>58,760</b>           | <b>501</b>                         | <b>300.00</b>  |
| West Park             | 28        | 8.2000  | 816,694,542                           | 15,243                  | 439                                | 469.35   |
| Lauderdale Lakes      | 29        | 8.6000  | 1,691,013,837                         | 36,725                  | 396                                | 333.84   |
| Lauderhill            | 30        | 8.1999  | 3,601,410,628                         | 74,887                  | 394                                | 550.00   |
| North Lauderdale      | 31        | 7.4000  | 2,046,924,364                         | 45,077                  | 336                                | 228.00   |

Source :

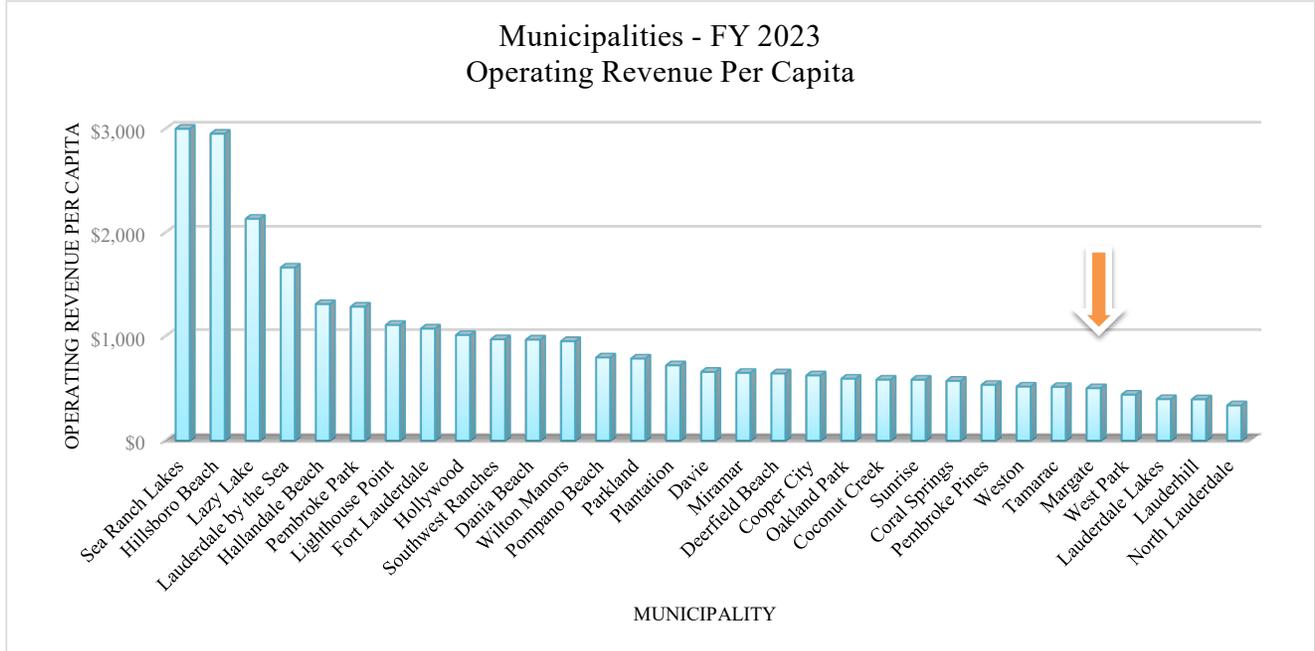
<sup>1</sup> - Broward County Property Appraiser (BCPA) July values. There were no fire assessment fees listed for Sea Ranch Lakes, Hillsboro Beach, Lazy Lake, Pembroke Park, and Plantation.

<sup>2</sup> - Bureau of Economic and Business Research



## CITY COMPARISONS

### MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON TAX YEAR 2022 for FISCAL YEAR 2023 (Ranked by "Operating revenue per capita")



Operating revenue per capita measures the revenue earned per person in each municipality. The City of Margate's operating revenue per capita for FY 2023 was \$501, with a ranking of 27 out of the 31 municipalities in Broward County.



## CITY COMPARISONS (CONTINUED)

The City of Margate is part of the greater Fort Lauderdale metropolitan area. The tri-county area consists of Palm Beach, Broward and Miami-Dade Counties. The following section provides a perspective on the relative populations of some nearby cities, as well as significant comparative cost of service data. This information was obtained from city websites, budget publications and other sources as described below.

| Population (BEBR April 1, 2022) |               | FY 2023 Adopted Budget |              |
|---------------------------------|---------------|------------------------|--------------|
|                                 |               |                        | \$ Millions  |
| Davie                           | 106,984       | Sunrise                | 435.5        |
| Sunrise                         | 97,479        | Deerfield Beach        | 319.6        |
| Deerfield Beach                 | 87,414        | Davie                  | 298.2        |
| Lauderhill                      | 74,887        | Tamarac                | 242.2        |
| Tamarac                         | 72,740        | <b>Margate</b>         | <b>184.0</b> |
| <b>Margate</b>                  | <b>58,760</b> | Coconut Creek          | 178.3        |
| Coconut Creek                   | 57,937        | Lauderhill             | 176.4        |
| Oakland Park                    | 44,517        | Oakland Park           | 138.2        |

| FY 2023 Operating Millage Rates (BCPA 2022) | Final Millage Rates | Incorporated City Area | Sq. Miles  |
|---|---------------------|------------------------|------------|
| Lauderhill                                  | 8.1999              | Davie                  | 35.6       |
| <b>Margate</b>                              | <b>7.1171</b>       | Sunrise                | 18.0       |
| Tamarac                                     | 7.0000              | Deerfield Beach        | 16.5       |
| Coconut Creek                               | 6.4463              | Tamarac                | 13.0       |
| Sunrise                                     | 6.0543              | Coconut Creek          | 12.8       |
| Deerfield Beach                             | 6.0018              | <b>Margate</b>         | <b>9.2</b> |
| Oakland Park                                | 5.8550              | Lauderhill             | 8.6        |
| Davie                                       | 5.6250              | Oakland Park           | 8.0        |

### CITY OF MARGATE



**FY 2023  
Adopted  
Budget:  
\$184.0 million**



**FY 2023  
Operating  
Millage Rate:  
7.1171**



**Population:  
58,760**



**Area:  
9.2 square miles**



# Strategic Plan



## OUR VISION

Margate is a great, inclusive community that offers all family generations, a unique sense of place, a safe community, livable neighborhoods and fun opportunities.

## OUR MISSION

Our mission is to provide exceptional municipal services that create a great place to live, are financially responsible, provide great customer service and seek positive community involvement.

## OUR VALUES

-   
**INTEGRITY**
-   
**TEAMWORK**
-   
**PROFESSIONALISM**
-   
**RESPONSIBILITY  
/ACCOUNTABILITY**
-   
**COMPASSIONATE**



## Strategic Plan

Through a strategic planning process including a workshop with the City Commission and Executive Team, facilitated by a consultant; the City Commission identified and prioritized four City-wide goals. In order to accomplish these goals, City staff developed an Action Plan that outlines and measures key implementation tasks detailed below:

### *GOAL 1* **MARGATE – A GREAT PLACE TO PLAY AND ENJOY**

1. Enhance family-friendly community events and festivals.
2. Develop and institute a program promoting sponsorships for parks, programs and events.
3. Update recreational programs responsive to recreational/leisure trends and residents' needs.
4. Enhance and augment parks and recreational facilities to respond to new emerging sports and leisure activities.
5. Expand and enhance senior programs and services.
6. Support, maintain and enhance community walkability/bikeability.



### *GOAL 2* **GREAT SUBURBAN CITY IN BROWARD COUNTY**

1. Plan, develop and promote Downtown Margate as a community destination.
2. Revitalize, redevelop and repurpose aging commercial centers and properties.
3. Protect community integrity through effective zoning and code compliance.
4. Maintain and improve an efficient stormwater management and drainage system.
5. Redevelop/revitalize major transportation corridors.





# Strategic Plan

## GOAL 3

### FINANCIALLY SOUND CITY PROVIDING EXCEPTIONAL SERVICES VALUED BY THE COMMUNITY

1. Provide a timely response to every call for service regardless of whether emergency or non-emergency.
2. Deliver exceptional City services in a cost effective and efficient manner.
3. Provide sufficient resources to support and deliver well defined City services and exceptional levels of service.
4. Maintain and upgrade City facilities and infrastructure through an ongoing community reinvestment program and process.
5. Promote resident understanding of City government, finances and services through transparency, education and proactive communication.
6. Upgrade information technology systems – hardware and software.



## GOAL 4

### HIGH PERFORMING CITY TEAM PRODUCING RESULTS FOR THE MARGATE COMMUNITY

1. Develop, maintain and utilize multiple platforms to effectively communicate City policies, strategies and protocols to the community.
2. Create a cohesive, multi-faceted City team consisting of the Mayor, City Commission, City managers and City employees working together to promote the welfare of the City and its residents while respecting City hierarchical boundaries and members respective roles.
3. Develop effective performance metrics to evaluate the service performance, value and benefit to the Margate community.
4. Develop and enact best practices for improving City processes and procedures.
5. Define performance standards and hold City managers and employees accountable for their performance, decisions and actions.
6. Actively survey the community incorporating feedback to improve and enhance the quality of City services.



## STRATEGIC PLAN

### STRATEGIC GOALS LINKED BY DEPARTMENT

| DEPARTMENTS                | STRATEGIC GOALS       |                                  |                                     |   |
|----------------------------|-----------------------|----------------------------------|-------------------------------------|---|
|                            | Goal 1<br>Great Place | Goal 2<br>Great<br>Suburban City | Goal 3<br>Financially<br>Sound City | Goal 4<br>High<br>Performing<br>City Team |
| City Manager               | ★                     | ★                                | ★                                   | ★   |
| Finance                    |                       |                                  | ★                                   | ★   |
| Human Resources            |                       |                                  | ★                                   | ★   |
| Development Services       | ★                     | ★                                |                                     | ★   |
| City Clerk                 |                       |                                  | ★                                   | ★   |
| City Attorney              | ★                     | ★                                | ★                                   | ★   |
| Police                     | ★                     |                                  | ★                                   | ★   |
| Fire                       |                       | ★                                |                                     | ★   |
| Information Technology     |                       |                                  | ★                                   | ★   |
| Public Works               | ★                     | ★                                | ★                                   | ★   |
| Parks and Recreation       | ★                     |                                  | ★                                   | ★   |
| Building and Code Services | ★                     | ★                                |                                     | ★   |
| DEES                       |                       |                                  | ★                                   | ★   |



# BUDGET MESSAGE



**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





August 15, 2023

Honorable Mayor, Vice Mayor, and Members of the City Commission,

The Fiscal Year (FY) 2024 Annual Operating and Capital Improvement Program Budget is presented as a balanced and core-competency driven budget addressing city-wide goals and strategic initiatives established by the City Commission. The budget is an integral part of the City’s operations, as it prepares and identifies the public services to be provided and the mechanisms that finance those operations.

## **B**UDGET OVERVIEW

The budget was developed with public input, including a budget workshop, parks master plan, project meetings, and recommendations from the commission, stakeholders, and individuals providing input to staff. The budget incorporates diverse priorities while adhering to financial best practices and planning for long-term community needs.

This document aims to provide the resources to further the City’s Strategic Plan. As the City looks toward the future, it is necessary to strategically and carefully weigh citizen expectations against financial impacts, both positive and negative. This budget seeks to establish a responsible expenditure/expense plan supporting priorities which include various increases in several funds and programs. However, with each new project, service, or enhancement, the growth in expenditures/expenses exceeds revenue growth. As such if unexpected expenditures or revenue shortfalls arise during the fiscal year, the budget has prudent contingencies and reserve levels that can adequately support the City’s services. Staff will continue to strive to provide exemplary service while maintaining one of the lowest values for operating revenue per capita in the County, as shown on the chart on page 16.

For FY 2024, the total budget for all funds is \$184,986,292. The total millage rate for FY 2023 is 7.6004, a 0.0504 decrease from the FY 2023 budgeted total millage rate of 7.6508. This millage rate includes a 0.4833 debt service millage for voter approved

bonds. There was no increase in the fire assessment fee for FY 2024.

|                                    |  |
|------------------------------------|--|
| <b>FY 2024 Total Budget</b>        | •\$184,986,292   |
| <b>FY 2024 General Fund Budget</b> | •\$74,537,018  |
| <b>FY 2024 Millage Rate</b>        | •Total Millage - 7.6004 (includes 0.4833 for debt service) |
| <b>Residential Fire Fee</b>        | •\$300 (same as FY 2023)                                   |

### City Commission

Mayor Anthony N. Caggiano  
 Vice Mayor Tommy Ruzzano  
 Antonio V. Arserio  
 Arlene R. Schwartz  
 Joanne Simone

### City Manager

Cale Curtis

### City Attorney

Weiss Serota Helfman Cole & Bierman, P.L.

### City Clerk

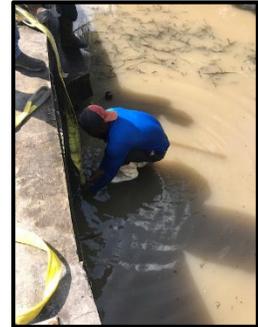
Jennifer Johnson

# M

## MAJOR INITIATIVES/PRIORITIES

### INFRASTRUCTURE IMPROVEMENTS

- The City continues to actively fund and plan infrastructure improvements.
- The Stormwater Division has budgeted \$1.2M for annual on-going infrastructure improvements.
- The DEES Department has budgeted a five year CIP project for Water Line Replacement (Phase 2A) to replace all undersized water distribution mains and mains that are made from asbestos concrete pipe. The FY 2024 budget is \$5.5M but the total five-year budget is \$47.6M.



### PARKS AND RECREATION GENERAL OBLIGATION (G.O.) BONDS



- South East Park budgeted at \$2,500,000 in FY 2024 for construction. Construction project to include, converting two (2) natural grass soccer fields to artificial turf soccer/multipurpose fields. Also, improvement of overflow parking areas, sidewalks/walkways, and modify security fencing as needed.
- The expansion/renovation of Calypso Cove is included in the FY 2024 budget for \$1 Million. The scope of the project includes renovation of the existing water slides and tipping bucket; improvements to the pump room infrastructure, pool decks and amenities.
- The renovations for both Oriole and Centennial Park are budgeted in FY 2024 at \$2,000,000 and \$800,000 respectively.
- The balance of the bond proceeds is also budgeted in FY 2024. Those monies can be used towards expansion of the projects listed above, or any of the projects approved as part of the original Bond Resolution.





Financial Report for fiscal year ended September 30, 2021. The City has received this award for the 34<sup>th</sup> consecutive year. The Certificate of Achievement award is given to a government for developing an easily readable and efficiently organized Annual Comprehensive Financial Report that satisfies both generally accepted accounting principles and applicable legal requirements. The September 30, 2022 Annual Financial Report was sent to GFOA to determine its eligibility for the award.

- 🌐 The City received the GFOA Distinguished Budget Presentation Award for the Sixth time for the FY 2023 Adopted Budget Book. This prestigious award is a major achievement for the City. To receive the award, the City had to meet nationally recognized requirements for an effective budget presentation. The award is only valid for one year and the published budget document must meet program criteria as a policy document, operations guide, financial plan, and communications device.

## HUMAN RESOURCES

Fiscal Year 2023:

- 🌐 The Department completed the conversion to an Employee Performance Evaluation online review and tracking platform.
- 🌐 The Department introduced a Student Summer Internship program.
- 🌐 The Department continued its conversion to a paperless records management system.
- 🌐 The Department launched an online Employee Training platform to accommodate varied work schedules at no cost, and the Risk Management Division conducted live training for all Fire Department personnel on Cancer, PTSD and Workers' Compensation coverage.
- 🌐 The City negotiated a 3-year successor bargaining agreement with the Police Benevolent Association (PBA).
- 🌐 The City introduced its Paid Parental Leave policy to support employees needing leave for the birth or adoption of a child.
- 🌐 The City revised the provisions of the 457 Retirement Plan to allow for additional contribution options and access to savings.



Fiscal Year 2024:

- 🌐 The Department continues to focus on health initiatives to keep employees safe and well.

- Revisions to Chapter 30 – Personnel rules and City policies will be introduced as needed.
- The City is negotiated a successor agreement with the International Association of Fire Fighters (IAFF) Local 3080, and will enter into negotiations with the Federation of Public Employees.
- The Department will be converting to a new recruitment platform.
- The Department will be working toward expansion of the newly launched Student Summer Internship program.
- The Department will be negotiating health insurance renewal, Property & Casualty, Workers' Compensation and other risk-related benefits coverage to ensure the City provides quality care and secures necessary liability coverage at competitive rates.

## CITY CLERK

- Staff continued to work with departments to manage, analyze, digitize and dispose of records as per Florida State Statute.
- Staff continues to work with Laserfiche, a new electronic records management platform, which allows the City to expand the range of digital information technology governance and best practices. Ordinances, Resolutions and Minutes are being scanned into the new software system.
- Staff initiated a project to digitize all microfilm rolls into properly formatted PDF documents. It is estimated that this will save the City annually in storage costs. This project is ongoing and will be performed in-house at no additional cost.



## DEVELOPMENT SERVICES

With the goal of attracting new businesses, development, and targeted industries, the department is committed to providing business friendly technical assistance to developers, businesses and residents in a manner which facilitates compliance with the City's Comprehensive Plan and Code of Ordinances.



Some pending projects include:

- The Department/City has initiated a Projects and Frequently Asked Questions webpage to provide updates and other important development information.
- The Department is coordinating the review and updating of segments of the City's Municipal Code which consist of Phase I: chapters 2, 11, 17, 31, 35 and Phase II: chapter 23, Appendix A and C and a new chapter 40.

- **Chipotle** – A new business concept of online order only and drive-thru pickup restaurant (2,446 square feet (SF)) is under construction on the northeast corner of Atlantic Blvd. and State Road 7. (Walmart Center).
- **Firstgate** – A nine acre, 131,329 SF industrial facility is currently under construction.
- **Bohler Engineering** – Demolish and existing 22,000 SF Wells Fargo Bank and build a 3.2K SF branch bank.
- **Marquesa** – Approval process continues for redevelopment of an eight acre existing shopping center to a 220 unit multi-family apartment complex.
- **Melaleuca Gardens** – Approval process on-going for construction of 15 townhouses.
- **Publix at Palm Lakes Plaza** – Approved in May 2022 for a complete renovation of the 12.6 acre shopping center plaza which will include an upgraded 51,390 SF Publix, added drive-through pharmacy, completely reconfigured parking lot, and a new one acre outparcel. - Ongoing
- The Department is in the process of implementing Avolve ProjectDox for the development and business customer’s online processing of planning/zoning applications and permits.
- The Department is seeking to acquire a Local Business Tax Receipt and a Customer Relations Management Software as part of the FY 2024 Budget.

## FIRE

- Actively pursuing grant opportunities including the FEMA SAFER grant to fund nine (9) firefighter paramedics
- All bunker gear has been tested and cleaned per NFPA 1851 standards, as part of the Cancer Prevention objective in firefighting.



## POLICE

Fiscal Year 2023:

- The department completed the renovation of the former communications space into five (5) new office spaces as well as a storage room. The department completed the renovation of the records unit office area as well as creating a new office space for the Communications Commander within the Teletype Room.
- Fingerprint services were enacted this year, to include the purchase of fingerprint retrieval equipment and computer software.
- The department was successful in acquiring a Dutch Shepherd during 2023. The scent discrimination canine has been in use for over nine (9) months and has a sole purpose of tracking and locating missing persons reported in the City of Margate.

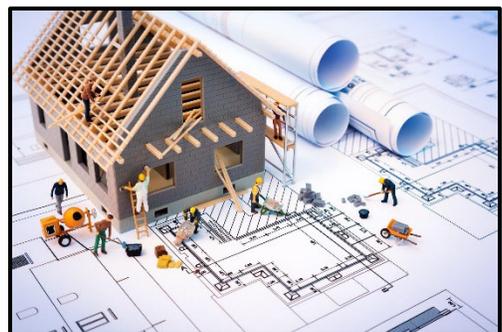


Fiscal Year 2024:

- The department recognized the need for additional Emergency Preparedness measures after taking part in a 30-day relief mission in response to the devastation in Fort Myers/Cape Coral as a result of Hurricane Ian. The department is seeking to purchase a Multi-Purpose 4x4 High Water Vehicle (Truck), a mobile Emergency Response/Incident Command Enclosed trailer, as well as a 4x4 Universal Terrain Vehicle capable of traversing on and off road hazards during hurricane response. The Department has established an Emergency Management component of the Police Department to respond to impacts of natural occurrences within the City of Margate and through mutual aid requests.
- The department will continue with a renovation plan to modernize the Police Department lobby and create an area for a Police-to-Citizen self-reporting portal.

## BUILDING AND CODE SERVICES

- **Selectron**- This online web-based inspection scheduling software is nearing a go-live date. This new system will allow permit holders to conveniently schedule, cancel and reschedule inspections from any location, 24 hours a day, 7 days a week.
- **ProjectDox 9.2** - The online permit submittal and plan review program will be upgraded. With the new features the upgrade offers, it will provide the applicant a more positive experience by providing guided step-by-step video tutorials for submitting permits, making revisions and processing payment.



- 
**40-year Building Safety Inspection** - As of 2023, The Board of Rules and Appeal voted to change the 40 Year Broward County Building Safety Inspection Program to 25 years or more. The City received the list of buildings in the City that are required to submit Engineer Reports to comply with this ruling.

### CODE COMPLIANCE

-  Creation of Civil Citations.
-  Creation of a Portable On-demand/Dumpster Ordinance.
-  Cross-train staff for Arboriculture/Landscape Architecture.
-  Cross-train staff for identifying and reporting unlicensed contractors and unpermitted work.

### INFORMATION TECHNOLOGY

-  Enhance IT security procedures City-wide to align with industry best practices.
-  Upgrade and expand the City camera system to provide better asset protection and evidence.
-  Continue the Desktop replacement program to keep the City up to date with the latest technology.
-  Acquire Network Monitoring Detection and Response software.



### PUBLIC WORKS

-  The department will continue to seek grant funds through the Broward County Mobility Advancement Program (MAP Broward) for eligible roadway projects and traffic calming solutions.
-  Broward County Mobility Advancement Program, Proposed Surtax Projects including:

- Traffic Calming solutions design (Winfield Blvd. from NW 57<sup>th</sup> Terrace to NW 64th Avenue);
  - Bridge - Repair and maintenance on Margate Bridge;
  - Resilience – Repair and maintenance to curbing within Paradise Gardens west of Rock Island Road;
  - And Roadway Improvement – Repair and maintenance to roadways (i.e. pavement) throughout the City.



🌐 The Stormwater Utility will maintain its dedication to keeping all waterways clean and free of debris by continuous operational efforts with the use of City equipment and staff. As part of the \$500,000 Florida Department of Environmental Protection grant, services have been procured for lining and canal embankment restoration in the following locations:

🌐 Canal embankment restorations:

- Hogan Canal from NW 63rd Avenue to Echo Lake South Side.
- Flamingo Lake (South of Driftwood) 6499 to 6305 NW 23rd Street.

🌐 Stormwater pipe lining locations:

- SW 8th Court from SW 55th Way to the canal to the east
- SW 55th Way from SW 11th Street to the lake
- SW 9th Street from SW 51st Avenue to the canal to the east
- SW 8th Court from SW 50th Avenue to the canal to the west

## **PARKS AND RECREATION**

🌐 Pursuant to 27-7 of the City Code and Resolution 23-030 in March 2023, a schedule of fees and charges for Parks and Recreation facilities, programs, services, and equipment was approved by the Commission.

🌐 Calypso Cove Aquatic Facility was approved to be resurfaced and retiled.

🌐 Project scope was established for South East Park to include the conversion of two (2) artificial turf soccer fields.

## **DEPARTMENT OF ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

🌐 A Comprehensive Water and Sewer Rate Study was prepared to include:

- Water and sewer rates compliance review and recommendations, including operating expenses, capital improvement program, financial policy and customer impact.
- GovRates provided a proposal with a scope of work that included a financial model, report, and made a presentation to the City Commission.
- The Rate study was completed and presented to the City Manager.

🌐 Water Treatment Plant (WTP):

- This project will be completed in four (4) phases, with each accelerator and filter train being rehabbed independently;
- Two (2) accelerators and two (2) filter Rehabilitation projects to improve treatment processes and water quality:

- West Accelator: The internal coating of the west accelator tank was completed in June 2023, and the accelator was returned to service. Preparation for coating of the exterior of this tank is in progress. Exterior coating is anticipated to be completed by the end of September 2023.
- East Accelator: Rehabilitation of the East Accelator will be performed subsequent to an RFQ that will be advertised in FY 2024
- East Gravity Media Filter Rehabilitation
  - The scope of this project consists of replacement of filter media, surface wash agitator system, underdrain system piping, fittings, valves, controls and other instrumentation.
  - A purchase order has been issued for both filters (East and West), and work has commenced.
  - Completion of this phase is anticipated by September 2023 (FY 2023).
- West Gravity Media Filter Rehabilitation
  - Scope of work is identical to East Filter
  - A purchase order has been issued
  - Work will commence as soon as east filter is completed and back in service, which we anticipate will be October/November 2023 (FY 2024).

 **Lift Stations (LS) Repairs Program:**

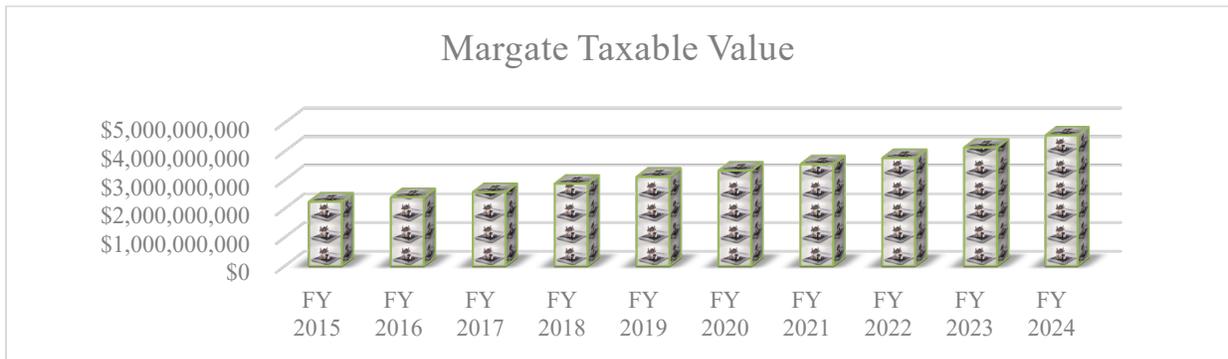
- Due to the corrosive environment, lift stations pipes and pumps are in poor condition. To move forward quickly with repairs, DEES is utilizing piggybacking contracts.
- In FY 2022 six stations were repaired: 11, 23, 29, 32, 33, and 51.
- For FY 2023 another seven have been planned: 31, 38 (Hospital), 40, 48, and 51 (additional repairs), 15, and 17. The LS 31 repair has been completed.
- The LS 40, 48 are pending completion. A purchase order has been issued and contractor started working on LS 40 and 48.
- The LS 38 received pumps and is scheduled to start work mid-July 2023. The final completion is scheduled by September 2023 (FY 2023).
- Repairs to LS 51, 15, and 17 will follow.

# I SSUES IMPACTING BUDGET DEVELOPMENT

## PROPERTY VALUES AND LOCAL ECONOMY

The local economy in Margate has been impacted by the double-sided coin of increasing taxable values and inflation. On the positive side, the City’s taxable value, as provided by the Broward County Property Appraiser (BCPA) July Taxable Value Report, is \$4,561,639,268 for FY 2024. This is an increase of 10.29% from FY 2023. In this unprecedented real estate market, properties within the City continued to sell and values have steadily increased. However, the rate of inflation is volatile and unpredictable.

**City of Margate Taxable Value (Source: BCPA)**

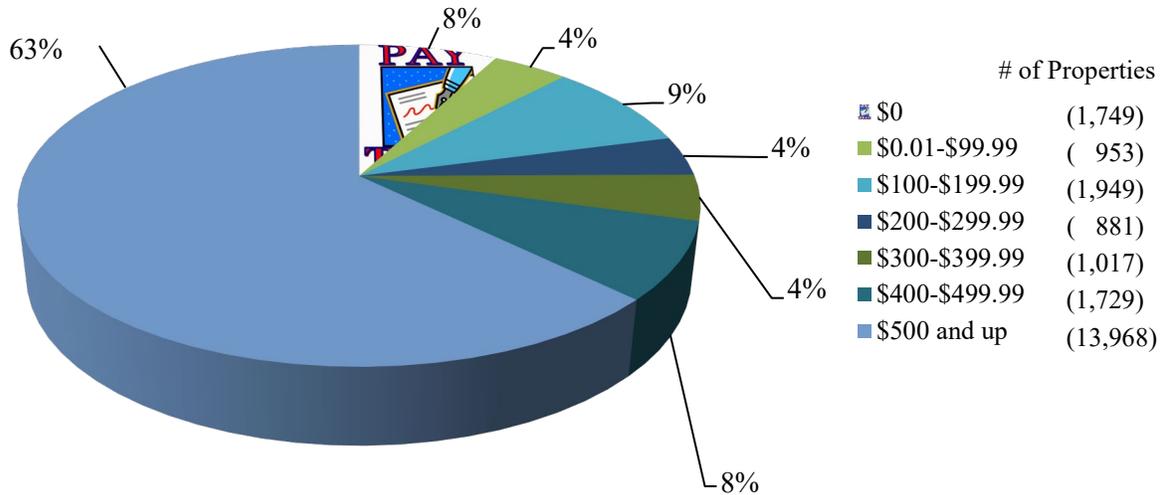


## City Property Taxes Levied

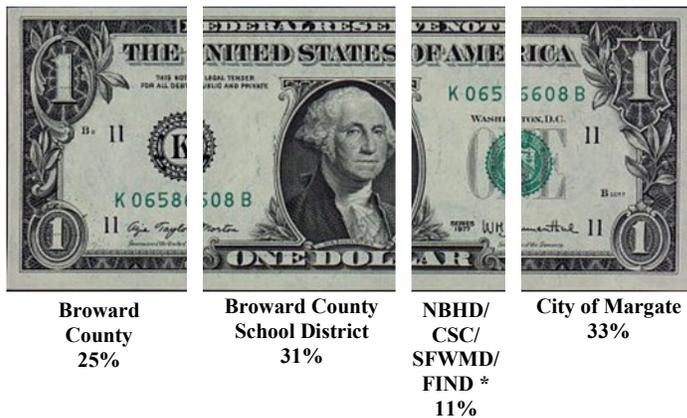
According to the Broward County Property Appraiser, the average assessed value of a single family home in Margate is \$216,032. Assuming a \$50,000 Homestead Exemption, the approximate City operating property taxes levied on this property at the current adopted millage rate is \$1,182. However, of the 22,243 residential properties in the City, approximately 1,749 (8%) pay the City of Margate \$0 in City property taxes. In all, 8,275 (37%) of residential properties pay less than \$500 in City property taxes. The following chart shows the breakdown of City operating property taxes levied on residential properties.

**Breakdown of City Operating Property Tax Levied  
(Residential Only)**

Source: BCPA (July 2023)



The operating property tax bill on the same homesteaded single family home with an average assessed value of \$216,032 is approximately \$3,621 (based on FY 2023 adopted operating millage rates for all applicable tax authorities). The amount levied in City property taxes makes up only 33% of the total property tax bill as illustrated in the graphic below:



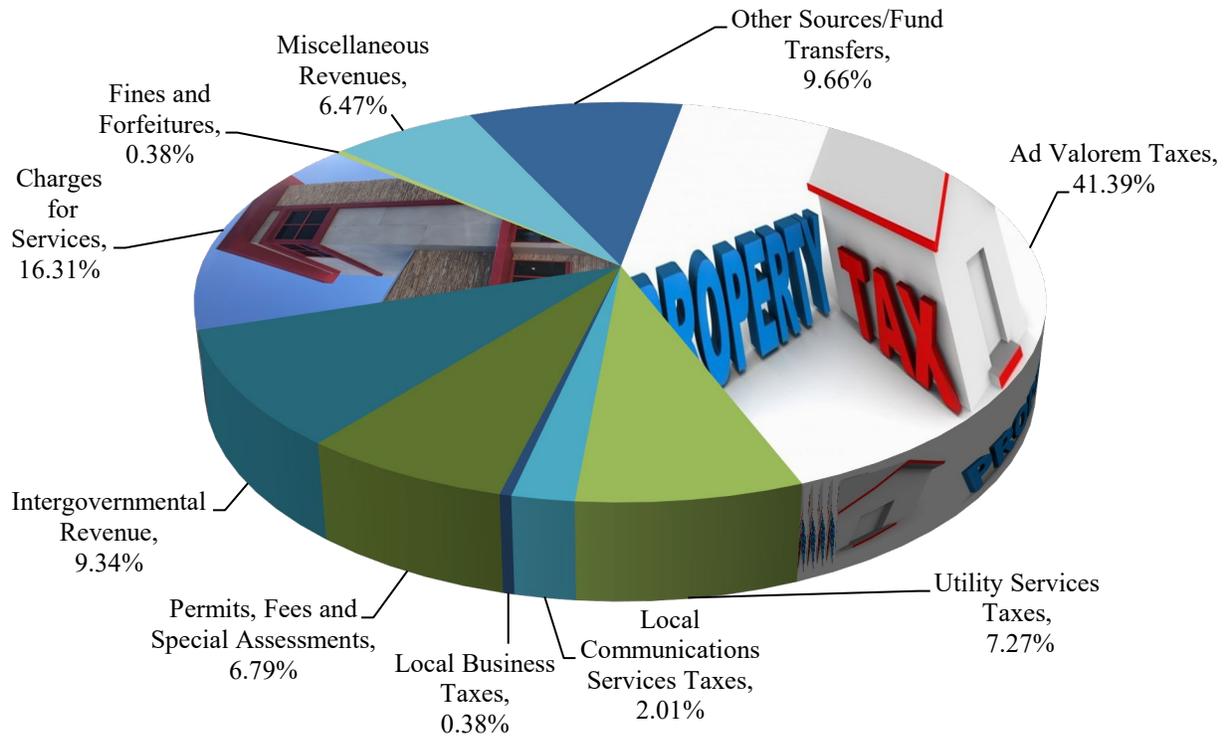
*\* North Broward Hospital District/  
Children's Services Council/ South  
Florida Water Management District/  
Florida Inland Navigation Division*

**General Fund**

The total General Fund budget for FY 2023 is \$74,537,018, an increase of 0.27% from the FY 2023 Amended Budget. Property tax revenue is a major revenue source for the General Fund. As stated previously, the total millage rate for FY 2024 is 7.6004. The operating millage rate for FY 2024 of 7.1171 is the same as FY 2023.

**General Fund Revenue**

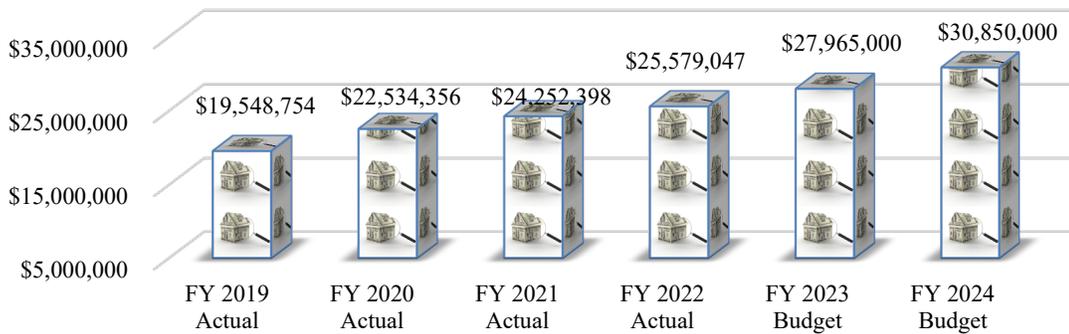
The City's property valuation increased 10.29% from FY 2023 (as discussed earlier), but property taxes make up approximately 41% of the total General Fund Revenues as shown in the following chart. The increase in property tax revenue has less of an impact on the total revenue for the General Fund than it would in cities that have a larger share of their General Fund revenues comprised of property taxes.



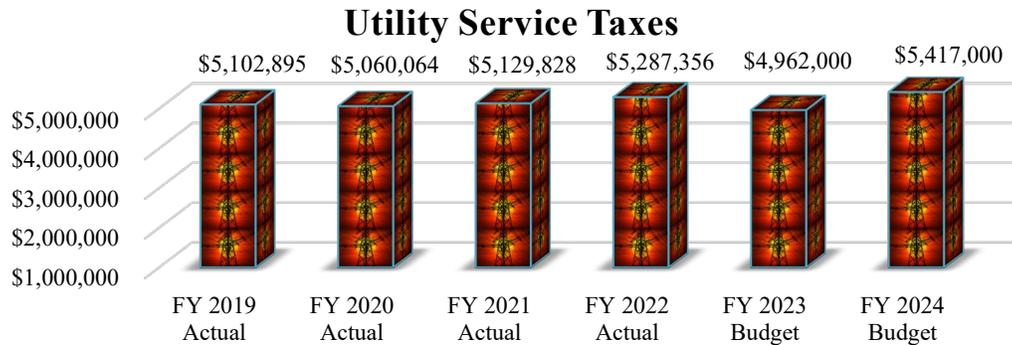
Highlights of major changes in General Fund Revenue include the following:

**Ad Valorem Taxes** have steadily increased since the economy began to recover from the last recession. Ad Valorem revenues are forecasted based on the July 1<sup>st</sup> Taxable Value Report produced by the Broward County Property Appraiser. FY 2024 revenues are budgeted to increase by 10.3%, to \$30,850,000. This increase reflects a combination of property value increases, and new construction.

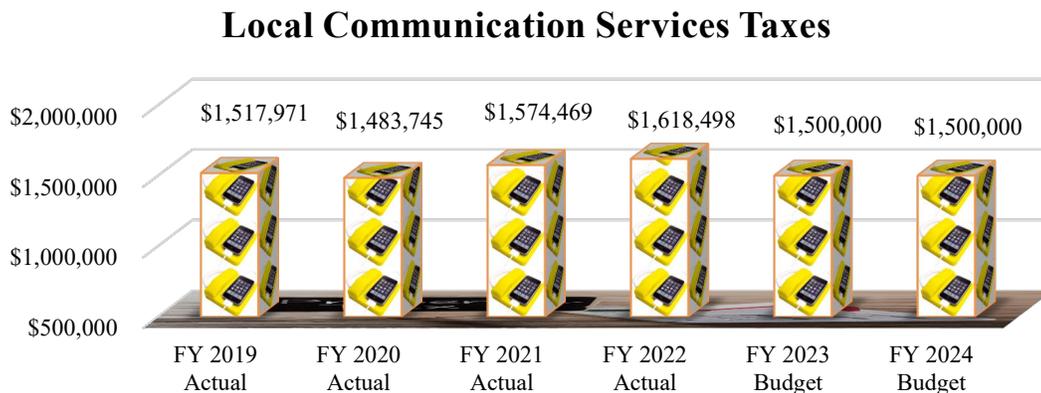
### Ad Valorem Taxes



**Utility Service Taxes** have been relatively steady over the past three years, only increasing slightly per year. Now at the tail-end of the pandemic, the slight uptick in revenue warrants, recent trends being used to forecast an increase for FY 2024, \$5,417,000 from \$4,962,000 in FY 2023.

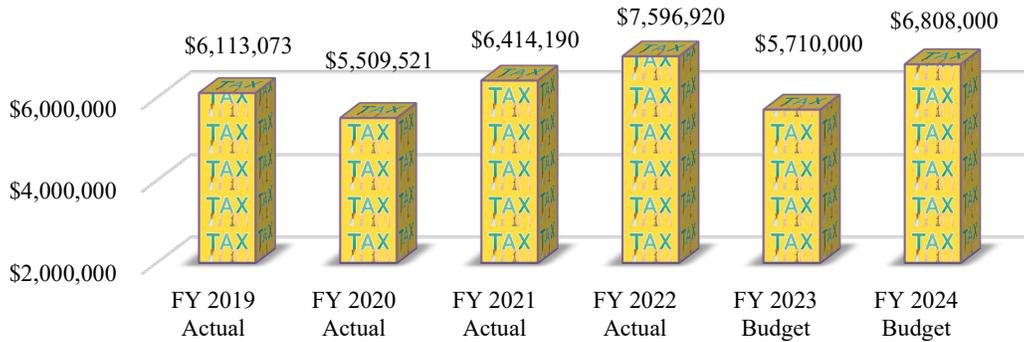


**Local Communication Services Taxes** have experienced major decreases over the past few years due to legislation that allowed service providers to adjust their allocation of charges based on reasonable estimates. However, even with the impact of COVID-19, revenue has started to bounce back but is budgeted to remain flat for 2024 at \$1,500,000 based on current fiscal year receipts and the unpredictable nature of this revenue source.



**State Shared Revenues** are budgeted for an increase from \$5,710,000 in FY 2023 to \$6,808,000 in FY 2024 (19.2%). This revenue category which was impacted by COVID-19 includes, among other sources, revenue sharing from sales tax (35.3% increase from FY 2023) and half-cent sales tax revenues (budgeted 15.8% increase). The State provides revenue estimates, which are typically used in conjunction with past experience to project the budgeted values. With the effects of the pandemic waning, the City has projected an upward trend for FY 2024 for State Shared Revenues based on prior year actuals, current fiscal year trends and the State’s optimistic projections.

### State Shared Revenues



**Public Safety Revenues** were cut almost in half in FY 2022 as a result of the termination of the Interlocal Agreement (ILA) to provide Fire Rescue Service to the City of Coconut Creek at the end of FY 2021. This revenue category also includes, among other sources, revenue for Ambulance Transport Fees and Fire Rescue Assessment Revenue, increasing by 8.3% and remaining the same as the prior fiscal year respectively).

### Public Safety Revenues



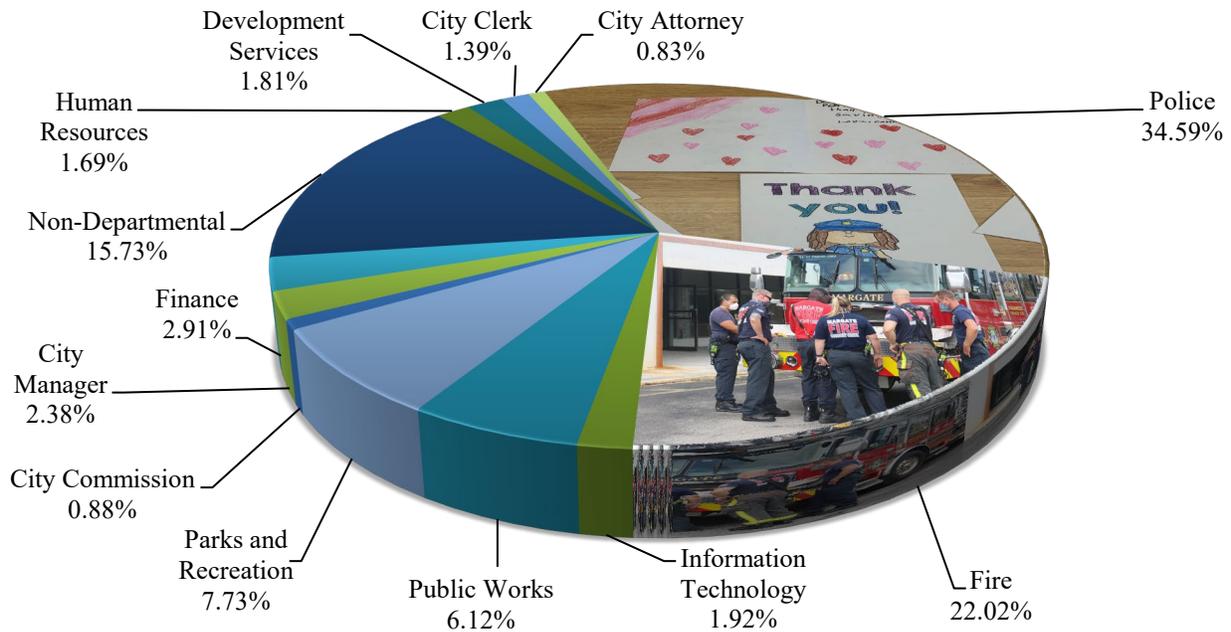
**Licenses and Permits** revenue is budgeted to decrease based on actual trends. The new Residential Rental Program will continue to be monitored and analyzed with revenues adjusted accordingly in the future.

**Culture and Recreation Fees** are budgeted to decrease by 1.5% from \$506,900 (prior year amended budget) to \$499,400 in FY 2024. This revenue category was greatly impacted by the pandemic as reflected in FY 2021 actual revenues of \$349,315. However, the City activity levels have begun increasing; citizens and visitors have become comfortable again to participate in park/outdoor activities, so these revenues have begun to slowly grow accordingly.

**Other Sources/Fund Transfers** are budgeted for a change from \$1,971,828 FY 2023 amended to \$7,196,900 in FY 2024, this difference occurred because of the ARPA funds that are accounted for in FY 2023. The fund balance is needed to balance the General Fund and a \$50,000 transfer out supports CIP purchases in the General Capital Projects Fund. The budget also includes a transfer to the General Fund from the Water/Wastewater Operations and Maintenance Fund for a return on investment allocation (\$2,312,674). In addition, the FY 2024 budget includes an allocation from Citizen Project Initiatives Committed Fund Balance (\$10,000). A transfer from General Fund Unassigned Fund Balance in the amount of \$4,874,226 is budgeted for FY 2024.

## General Fund Expenditures

The following graph shows the percentage of General Fund expenditures for FY 2024 by Department.



Total General Fund Expenditures are \$197,397 higher than the FY 2023 Amended Budget (0.27% increase). Highlights include:

- Non-departmental has a 5% overall increase for FY 2024. Impacts include an increase to the contribution to the Community Redevelopment Agency (CRA) in addition to an increase of \$300,000 for accrued leave payouts. These increases are offset with a decrease of approximately \$242,000 being transferred to the Insurance Fund;
- A slightly higher than 18% increase in the Development Services budget primarily to fund anticipated personnel changes, comprehensive/master plan services, and software for local business tax/zoning/customer service management;
- A 9% increase in the Police Department budget due primarily to the contractual personnel increases, and amplified participation in the vehicle lease program to streamline police fleet;
- A 9% decrease in the Fire Department budget due to the reduction for one-time vehicle purchases totaling \$2.3M;
- An increase in the required contributions to the Florida Retirement System;
- Salary and benefits changes for personnel; and
- Funds budgeted for capital outlay in General Fund departmental budgets (\$840,500).

## **OTHER FUNDS**

### **Special Revenue Funds**

#### **Recreation Trust Fund**

The Recreation Trust Fund accounts for monies collected from cell phone tower agreements. These monies are to be used for development and improvement of recreation facilities. The FY 2024 budget increased slightly from \$450,500 to \$500,500, with \$500,000 to be transferred to the General Capital Projects Fund for parks and recreation projects. All other monies collected remain in this fund and are restricted for future development/improvements of parks and recreational facilities.

#### **Roads Fund**

The total budget for the Roads Fund for FY 2024 is \$4,043,895. The Roads Fund accounts for gas taxes received from the State of Florida and the local option gas tax, which are all restricted for certain uses (depending on the category of funding). There was a 6.0% increase to this fund for FY 2024, primarily to fund a \$1.7M Roads capital improvement project.

#### **Building Fund**

The Building Fund budget totals \$4,944,387 which includes the Code Compliance division. Funding is derived primarily from Building permit activities; the Code Compliance division is funded primarily from a cost allocation from the General Fund to the Building Fund. The budget includes one new Electrical Inspector/Plans Examiner, the elimination of two vacant part-time plans examiner/inspector, a position reclassification and the creation of a career-ladder progression for Permit Specialists, as well as the addition of Code Enforcement Officer II resulting from the transfer of the Community Development Inspector position from the Development Services department.

#### **Transportation Surtax Fund**

The Transportation Surtax Fund's total budget for FY 2024 is \$1,665,100 which includes funding for proposed capital and repair and maintenance projects. The City is currently working with the County on specifications and allocation for/of funding of projects.

#### **Grant Funds**

The FY 2024 budget includes funds for various housing-related grant programs allocated in these two funds, Community Development Block Grant (CDBG) and Neighborhood Stabilization Program (NSP).

#### **Other Special Revenue Funds**

Other Special Revenue Funds in the FY 2024 budget include Underground Utility Trust, Police Officers' Training, Federal Forfeiture, State Forfeiture, and Public Safety Impact Fees Funds.

### **Debt Service Funds**

#### **General Obligation Refunding Bonds, Series 2016 Fund**

Repayment of the City's General Obligation Refunding Bonds is accounted for in this Debt Service Fund. The General Obligation Refunding Bonds, Series 2016 has principal, interest, and other fees payment of \$1,477,400 for FY 2024 and will be paid off in FY 2037. The debt service millage rate associated with this bond is 0.3324.

### **General Obligation Bonds, Series 2019 Fund**

Repayment of the City's 2019 General Obligation Bonds for Parks and Recreation projects is accounted for in the General Obligation Bonds, Series 2019 Fund. The General Obligation Bonds, Series 2019 has principal, interest, and other fees payment of \$654,950 for FY 2024 and will be paid off in FY 2039. The debt service millage rate associated with this bond is 0.1509.

### **Capital Project Funds**

#### **General Capital Projects Fund**

The General Capital Projects Fund includes the first year of the five year projected Capital Improvement Program, the future years are on a pay-as-you-go basis. FY 2024 is funded primarily from transfers from the Recreation Trust Fund, Building Fund fund balance (already within the fund), and the General Capital Projects Fund fund balance. Any funds transferred from the Building Fund or Recreation Trust Fund that are not spent in the budgeted year will be re-budgeted (from fund balances within General Capital Projects Fund) towards future projects permitted for those monies.

Additional projects in the FY 2024 budget include \$3,800,000 for a Building Department Expansion and \$25,000 for neighborhood identification signs. Also budgeted is a Public Works project for the Commission Chambers and City Hall First Floor Remodeling (\$480,755), and a Parks and Recreation project for Andrews Field (\$525,000).

#### **General Obligation Bonds Proceeds 2019 Fund**

The General Obligation Bonds Proceeds 2019 Fund includes funding for acquiring, constructing, equipping, renovating, replacing and improving Parks and Recreation projects as approved in the Bond Ordinance. FY 2024 projects include, renovations at South East Park, Calypso Cove, Oriole Park and Centennial Park for a total budget of \$6.3 million.

### **Enterprise Funds**

#### **Stormwater Utility Fund**

The Stormwater Utility Fund is for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater from which its funding is derived. The total budget for this fund for FY 2024 is \$4,222,669.

#### **Water/Wastewater Funds**

The Water/Wastewater Enterprise Funds are derived from the operation of the City's water and wastewater system and include: Water/Wastewater Operations and Maintenance Fund (FY 2024 budget: \$27,545,294), Water/Wastewater Connection Fees Fund (FY 2024 budget: \$503,000) and the Water/Wastewater Renewal and Replacement Fund (FY 2024 budget: \$47,585,000).

Some of the projects included in the Water/Wastewater Renewal and Replacement Fund in the FY 2024 budget are:

- Water Line Replacement: \$5,480,000
- Lift Station Renovation: \$3,650,000
- Infiltration and Inflow Rehabilitation: \$2,500,000

- Aerial Utility Crossings: \$2,200,000
- Supervisory Control and Data Acquisition (SCADA) System upgrades: \$3,500,000
- Install Water Meters/Service Connections : \$8,000,000

The Water/Wastewater Renewal and Replacement Fund budget is also included in the projected five-year Capital Improvement Program. The budget of \$47,585,000 for FY 2024 is the first year of the five-year projection, the future years are on a pay-as-you-go basis.

### **Internal Service Fund**

#### **Insurance Fund**

The Insurance Fund includes various insurance related expenditures for the City and is budgeted at \$3,527,000 for FY 2024. Funding/revenues are derived primarily from internal City departments/funds on a cost reimbursement basis.

#### **Capital Improvement Program (CIP)**

The City annually prepares a five-year Capital Improvement Program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funds are budgeted and available for the current budget year only, funding for future years is determined on a pay-as-you-go basis and future operating/maintenance costs will be included in departmental budgets as applicable.

### **FINANCIAL PROCEDURES/POLICIES AND MAJOR CHANGES**

Financial Procedures for the City are outlined in Article V of the City Charter which addresses the budget and budget amendments. In addition, Article IV of the City Charter and Chapter 2, Article II of the City Code outline purchasing and bidding procedures, and Ordinance No. 2017-12 provides information on purchasing thresholds. Resolution 12-580 provides for the City’s Investment Policy and Resolution 15-096 provides for the City’s Fund Balance Policy, amended by Resolution 17-018.

A major change for FY 2024 is Department of Environmental and Engineering Services (DEES) expansive Capital Improvement Program as a precursor to a recommended utility rate study. The five-year total budget is \$228.1 million, with the only funded year, FY 2024 budgeted at \$47.6 million. The remaining four years will be revised and adjusted as necessary and funded on a pay-as-you-go basis in future budgets.

The City received approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). Following the final rule from the Department of Treasury that sets forth the guidelines, the funds were utilized accordingly for revenue replacement. The impact of the remaining funds is evident in the FY 2023 Amended General Fund fund balance that shows the positive boost to the City’s savings account. The City will continue discussions to finalize the plan for the use of remaining monies. The remaining funds and appropriate allocation will be accounted for in an upcoming Budget and/or Amendment.

### **LONG-RANGE PLANNING**

The City produces long-range financial forecasts for major funds. The analysis is completed to review the impact of long-term liabilities and the revenue streams available to fund them. In establishing a long-range plan, staff aims to incorporate this information with the City’s strategic goals. Assumptions used can be

found on page 46. It should be noted that a recession has not been included in these assumptions. Some of the current areas of concern include:

- Unfunded liabilities that may arise from new legislation, such as changes to revenue streams or updated regulatory compliance requirements.
- The ability for properties to maintain the steady increase in values that has occurred over the past ten years, as well as the impact of potential future voter-approved exemptions.
- Increases in personnel costs, specifically insurance and retirement contributions that outpace any increases experienced in revenues.
- The combined impact of the unpredictable housing market, interest rates, and the increasing cost of goods and inflation.

Staff is able to review these forecasts when determining different financing options to recommend to the Commission. The use of fund balance for one-time capital projects is acceptable, however rate increases should be considered for ongoing operational needs. The analysis will also be used to determine if projects will be on a pay-as-you-go basis or if debt financing is preferred.

## OTHER BUDGETS

Several other funds are included in the City's Annual Comprehensive Financial Report, but are not specifically included as part of the City's operating budget. These include the Margate Community Redevelopment Agency (CRA) District Funds and the Northwest Focal Point Senior Center District Fund, which are blended component units. They are both legally separate from the City and have their own operating budgets adopted independently by their boards.

## BUDGET HEARINGS

The FY 2024 budget will be presented to the City Commission at the First Public Hearing on Monday, September 11, 2023, 5:01 p.m., based on a total millage rate of 7.6004. The Second and Final Public Hearing will be held on Wednesday, September 20, 2023, at 6:00 p.m.

## CONCLUSION

In closing, I would like to thank all the City Department staff that assisted in the preparation of the FY 2024 budget, especially the diligent work of the Budget Manager, Decia Smith-Burke and the entire Finance Department staff. I would also like to thank the Mayor, Vice Mayor and City Commission in advance for their consideration of this budget.

Sincerely,



Cale Curtis  
City Manager



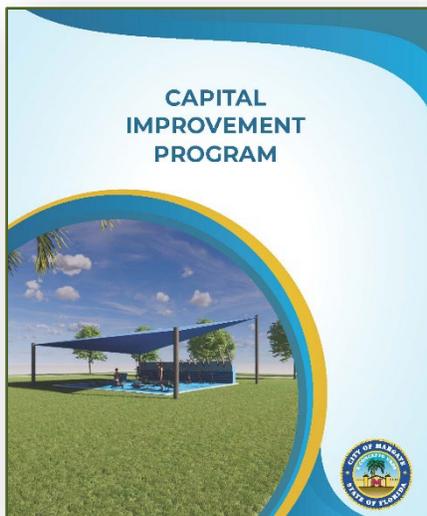
## LONG-RANGE FINANCIAL PLANNING

### OVERVIEW

Although the City legally adopts its budget on an annual basis, the process includes discussions regarding multi-year financial planning based on the City’s Strategic Plan, Parks Master Plan, and Capital Improvement Program. These plans assess the City of Margate’s short and long-term strategic priorities and infrastructure needs. As necessary, the recommendations and initiatives provided in these plans have been incorporated into the planning and development of the annual budget and long-range financial forecasts.

- Strategic Plan
- Capital Improvement Program
- Parks Master Plan

The purpose of the long-range financial outlook is two-fold. It provides a forward-looking view of the operating and capital improvement budgets, which allows the City Commission and staff to evaluate the long-term sustainability of the organization. It also provides a starting point for future budgetary decision-making by identifying the balance between potential spending needs and projected revenues. This information is used to:

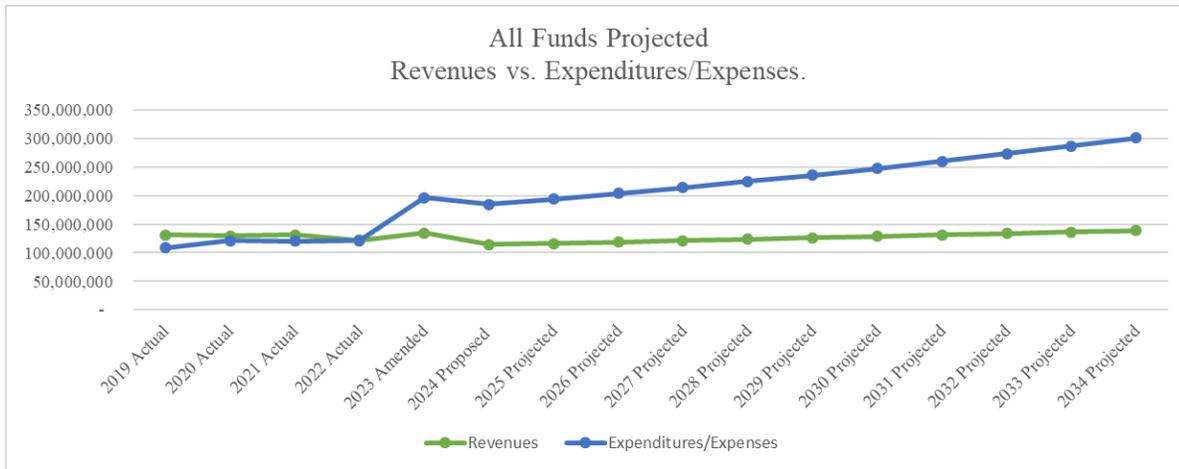


- Identify preliminary spending priorities for future years;
- Incorporate necessary budget adjustments into the long-range financial projections;
- Ensure that both additions and reductions to the budget are sustainable;
- Maintain options to deal with unexpected contingencies; and
- Continue advance planning to anticipate factors affecting revenues and service needs.



## LONG-RANGE FINANCIAL PLANNING (CONTINUED)

The City produces a long-term financial forecast to demonstrate past experience and expected trends for revenues and expenditures. This analysis can help guide staff and the Commission on the position the City can expect in the near-term and distant future. In addition, this analysis will assist with decision making regarding the operating budget, future capital projects, and various policies. Long-range concerns are also addressed in the Budget Message. As an example, the long-range financial forecast for the all Funds is shown below.



The City implemented a comprehensive investment policy to set forth the investment objectives and the parameters for the management of public funds of the City. The policy is designed to safeguard the City’s funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices. The policy was established in accordance with Section 218.415 of Florida Statutes which establishes investment plan guidelines for Florida local governments. This policy was approved by Resolution 12-580 of the City Commission on December 17, 2014.

### ASSUMPTIONS

The projections provided in these financial outlook documents reflect numerous assumptions such as, changes in CPI, historical growth trends/actuals, and projected negotiated rates; related to revenues and expenditures/expenses in the current budget year and beyond. These assumptions represent a reasonable basis for estimating the long-term financial status of the City. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. All estimates included in this document are preliminary based on data currently available. Trends show that significant changes in projections are likely as revenue and expenditure/expense assumptions change over time. The City will address these changes annually during the budget process to ensure continuity of operations.



## **LEGISLATIVE CHALLENGES**

There are numerous factors that affect municipalities and their operations including legislative changes which often present various challenges for the City due to their fiscal impact. The State of Florida Legislature passed many bills during the Legislative Session for 2023. The City will continue to follow the final outcome of these items to determine the potential impact to this and future budgets. Below is a summary of some of the major bills that were approved by both Chambers.

**Senate Bill (SB) 102**, Housing, Effective July 1, 2023, this Bill establishes the "Live Local Act"; deleting the authority of local governments to adopt or maintain laws, ordinances, rules, or other measures that would have the effect of imposing controls on rents; providing an exemption from ad valorem taxation for land that meets certain criteria; authorizing local governments to adopt ordinances to provide an ad valorem tax exemption for portions of property used to provide affordable housing meeting certain requirements; suspending, for a specified period, the General Revenue Fund service charge on documentary stamp tax collections; authorizing the Governor, under the Florida Job Growth Grant Fund, to approve state or local public infrastructure projects to facilitate the development or construction of affordable housing. It will benefit educators and



public sector workers through the "Hometown Heroes Act" which provides down payment and closing cost assistance to Florida residents who are employed by a Florida based employer, seeking to purchase their first home.

Effective July 1, 2023, **SB 106 - Florida Shared-Use Non-motorized Trail Network**, authorizes the Department of

Environmental Protection to establish a program to recognize specified local communities as trail towns; revising the composition of the board of directors of the Florida Tourism Industry Marketing Corporation; extending the Florida Shared-Use Non-motorized Trail Network to lands of the Florida wildlife corridor; increasing the



## **LEGISLATIVE CHALLENGES (CONTINUED)**

amount the Department of Transportation is required to allocate for purposes of funding and maintaining projects within the Florida Shared-Use Non-motorized Trail Network.

**SB 264, Interests of Foreign Countries** passed in the House and in the Senate. The bill restricts both governmental entity contracting with certain foreign countries and entities of concern, as well as conveyances of agricultural lands and other interests in real property to foreign principals, the People's Republic of China, other entities, and persons that are affiliated with them. It also amends certain electronic health record statutes to ensure that such records are physically stored in the continental U.S., U.S. territories, or Canada. Specifically, with respect to governmental entity contracting, the bill creates statutes that prohibit governmental entities from contracting with entities of foreign countries of concern and entering into contracts for an economic incentive with a foreign entity. Additionally, the bill prohibits a foreign principal from owning or acquiring agricultural land in the state of Florida.

**HB 425, Transportation** passed unanimously this session. This massive transportation legislation contains a preemption that requires that, notwithstanding any law, rule, or ordinance to the contrary, a local governmental entity must accept electronic proof of delivery as an official record for a material delivery on the local governmental entity's transportation project.

Effective July 1, 2023, **HB 543, Public Safety**, authorizes a person to carry concealed weapon or firearm if he or she is licensed to do so or meets specified requirements; requires a person who is carrying concealed weapon or firearm without license to carry identification and display upon demand by law enforcement; prohibits a person who is carrying concealed weapon or firearm without license from carrying such weapon or firearm in specified locations; authorizes a non-resident to carry concealed weapon or firearm in this state if he or she meets same requirements as resident; requires Office of Safe Schools to develop behavioral threat management operational process.



## **LEGISLATIVE CHALLENGES (CONTINUED)**

**HB 1383** establishes that local government licensing of occupations will now expire on July 1, 2024. By July 1, 2024, the Construction Industry Licensing Board shall establish certified specialty contractor categories for voluntary licensure for all of the following: structural aluminum or screen enclosures, marine seawall work, marine bulkhead work, marine dock work, marine pile driving, structural masonry, structural pre-stressed, precast concrete work, rooftop solar heating installation, structural steel, window and door installation, including garage door installation and hurricane or windstorm protection, plaster and lath, and structural carpentry.

A local government may not require a license issued by the local government to perform a job scope which does not substantially correspond to one of the state contractor or specialty contractor categories. A local government may continue to offer a license for veneer, including aluminum or vinyl gutters, siding, soffit, or fascia; rooftop painting, coating, and cleaning above three stories in height; or fence installation and erection if the local government imposed such a licensing requirement before January 1, 2021. Further, the bill allows a county in an area that is designated as an area of critical state concern, to offer a license for any job scope which requires a contractor license under this part, if the county imposed such a licensing requirement before January 1, 2021.

Lastly, a local government may not require a license as a prerequisite to submit a bid for public work projects if the work to be performed does not require a license under general law.

**SB 1438** prohibits a governmental entity from issuing a permit or otherwise authorizing a person to conduct a performance in violation of specified provisions; providing criminal penalties; authorizing the Division of Hotels and Restaurants of the Department of Business and Professional Regulation to fine, suspend, or revoke the license of any public lodging establishment or public food service establishment if the establishment admits a child to an adult live performance; specifying that the Division of Alcoholic Beverages and Tobacco of the Department of Business and Professional Regulation is given full power and authority to revoke or suspend the license of any person issued under the Beverage Law when it is determined or found by the division upon sufficient cause appearing that he or she is maintaining a licensed premises that admits a child to an adult live performance; prohibiting a person from knowingly admitting a child to an adult live performance, etc. This bill is effective as of May 17, 2023.

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# BUDGET SUMMARIES





## **BUDGET OVERVIEW**

The City of Margate is a municipal government located in Broward County in the South Florida area. The City, the Broward County School Board, the County, the State of Florida and various other entities have separate taxing authorities. Each governmental unit is responsible for specific service provisions to City of Margate residents.



The City of Margate budget currently provides budgets for various different fund types. Governmental Generally Accepted Accounting Principles (GAAP) require fund accounting to be utilized. The operations of each fund are accounted for in a separate set of self-balancing accounts, which is comprised of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues,

and expenditures/expenses. Funds may be continuous or may be closed out after their special purpose has been served. A detailed listing of all City funds is included in the “Fund Descriptions” section of this budget book.

The City's primary revenue sources are ad valorem taxes, utility service taxes, franchise fees, public safety revenues, charges for services, intergovernmental revenues, stormwater revenues, and water/wastewater revenues. Additional revenue is derived from interest income, fines and forfeitures, licenses and permits, and other miscellaneous revenues.

The City's major expenditure categories include general government, public safety, economic and physical environment, culture and recreation, public works, and capital outlay in the General Fund. Other major categories include debt service, operating and administrative expenses, and capital projects in the other governmental and the proprietary funds. The City's budgeted governmental funds include the General Fund, special revenue funds (11), debt service funds (2), and capital projects funds (2). Proprietary funds include enterprise funds (4), and an internal service fund. Detailed expenditure/expense information is listed throughout this budget book. The City provides its residents with a full range of services.



## BUDGET OVERVIEW (CONTINUED)

A brief listing of City services include:

-  Police and Fire Protection
-  Building and Code Enforcement
-  Emergency Medical Services
-  General Administrative Services
-  Parks and Recreation
-  Stormwater Services
-  Public and Street Improvements
-  Water and Wastewater Services



Police and Fire Protection



Emergency Medical Services



Parks and Recreation



Public and Street Improvements



Building and Code Enforcement



General Administrative Services



Stormwater Services



Water and Wastewater Services



## BUDGET PROCESS

### BALANCED BUDGET



Pursuant to Florida Statute 166.241(2), all municipalities within the State of Florida must adopt a budget each fiscal year by ordinance or resolution unless otherwise required by the City’s Charter. The statute requires that the adopted budget must regulate expenditures/expenses of the City and the City may not expend or contract for expenditures/expenses in any fiscal year except pursuant to the adopted budget. The budget must be balanced from amounts available from taxation and other sources (including amounts carried over from prior fiscal years) to total appropriations for expenditures/expenses and reserves.

### BUDGET PREPARATION AND ADOPTION

The City Commission holds a budget workshop in July with City staff and the public. This budget workshop is primarily used to set the maximum millage rate. The City Charter requires the City Manager to submit a proposed budget and budget message to the City Commission by August 15<sup>th</sup> of each year. The proposed budget includes expenditures/expenses and the means of financing them. Pursuant to Florida Statutes, two public hearings are held in September, the first public hearing is for the adoption of tentative millage rates and tentative budget. Within fifteen days after the first public hearing, the City must advertise the final (second) public hearing in the newspaper. The City must hold the second public hearing two to five days after the advertisement appears in the newspaper. The second public hearing adopts the final operating and debt service millage rates, the annual budget, and the Capital Improvement Program. The appropriated budget is prepared by department/division, fund, and functional units.

### BUDGET MONITORING

The budget is monitored monthly by the Accounting/Budget Division to track variances between the budgeted and actual amounts. Variances are identified and investigated. Departments are also required to monitor their budgets.



**Budget Process Flowchart**



## BUDGET PROCESS (CONTINUED)

### BUDGET AMENDMENTS

**Pursuant to Florida Statutes, the total estimated expenses/expenditures shall not exceed the total estimated revenues and appropriated fund balance/net position.**

Florida law regarding budget amendment policies states that amendments may be made anytime during the fiscal year or within 60 days after the end of the fiscal year. The City’s charter requires the budget amendments to be approved as an ordinance.

The City Manager may approve transfers of appropriations within a department; however, transfers of appropriations between departments or funds require approval of the City Commission. Formal legal appropriation by the City Commission is at the department level for the General Fund and at the fund level for all other funds.



Source: <http://www.researchomatic.com/Budgeting-Process-17629.html>





## BUDGET CALENDAR

### DECEMBER 2022

- ⇒ Revenue estimation begins
- ⇒ Budget entry menu in Financial Software is opened , documents emailed



### JANUARY 2023

- ⇒ Goal Setting/Strategic Planning session
- ⇒ Payroll projections begin

### FEBRUARY 2023

- ⇒ Departments submit new positions or position change requests
- ⇒ Departments submit proposed budgets with justification for all requests
- ⇒ Departments submit five-year capital requests

### MARCH—MAY 2023

- ⇒ City Manager and Finance staff begin meeting with Departments to discuss budget submissions
- ⇒ Departments submittals and discussions continue
- ⇒ Finance submits draft budget to City Manager
- ⇒ On-going budget discussions and modifications as necessary

### JUNE—JULY 2023

- ⇒ Preliminary taxable values released by Property Appraiser
- ⇒ City Manager discusses proposed preliminary budget with Commission
- ⇒ Certification of values are submitted by Property Appraiser
- ⇒ City Manager submits draft budget to Commission
- ⇒ Budget Workshop held with Commission
- ⇒ Preliminary millage rates are determined

### AUGUST 2023

- ⇒ City certifies Department of Revenue (DOR) documents in eTrim
- ⇒ Final proposed budget submitted to Commission
- ⇒ TRIM Notices sent to property owners

### SEPTEMBER 2023

- ⇒ Commission holds two meetings to adopt millage rates and budget

### OCTOBER 2023

- ⇒ New fiscal year begins

### NOVEMBER 2023

- ⇒ FY 2023 and FY 2024 budget amendments



## **BASIS OF ACCOUNTING AND BUDGETING**

Basis of accounting is when revenues and expenditures/expenses are recognized in accounts and reported in the City's financial statements. This basis is also related to the timing of the measurement made, regardless of the measurement focus applied.



The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements and fiduciary fund financial statements. The basis of budgeting for proprietary and fiduciary funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis* of accounting. The basis for budgeting these funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Measurable is the amount of the transaction that can be determined and available is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.



## **BASIS OF ACCOUNTING AND BUDGETING (CONTINUED)**

Property taxes, sales taxes, franchise fees, utility taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are recorded as earned since they are measurable and available. In applying the susceptible to accrual concept to intergovernmental revenues, revenues are recognized when all eligibility requirements are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

Financial transactions of the City are recorded in individual funds. The operations of each fund are accounted for using a separate set of self-balancing accounts. These accounts consist of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities.



The City maintains accounting records in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.

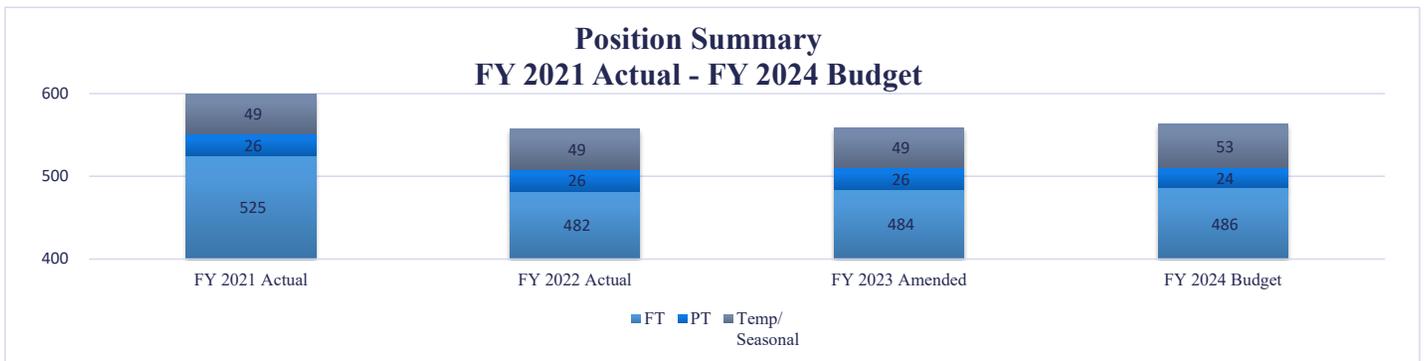


# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POSITION SUMMARY <sup>1</sup> FY 2021 - FY 2024 FUNDED POSITIONS

| DEPARTMENTS   | FY 2021 Actual |           |                   | FY 2022 Actual |           |                   | FY 2023 Amended |           |                   | FY 2024 Budget |           |                   |
|---|----------------|-----------|-------------------|----------------|-----------|-------------------|-----------------|-----------|-------------------|----------------|-----------|-------------------|
|   | FT             | PT        | Temp/<br>Seasonal | FT             | PT        | Temp/<br>Seasonal | FT              | PT        | Temp/<br>Seasonal | FT             | PT        | Temp/<br>Seasonal |
| <b>GENERAL FUND</b>                                     |                |           |                   |                |           |                   |                 |           |                   |                |           |                   |
| City Attorney   | 2              | -         | -                 | 2              | -         | -                 | -               | -         | -                 | -              | -         | -                 |
| City Clerk  | 7              | -         | -                 | 7              | -         | -                 | 7               | -         | -                 | 7              | -         | -                 |
| City Manager  | 9              | -         | 1                 | 8              | -         | 1                 | 9               | -         | 1                 | 9              | -         | 2                 |
| Development Services                                    | 8              | -         | -                 | 8              | -         | -                 | 9               | -         | -                 | 9              | -         | -                 |
| Finance   | 14             | -         | -                 | 14             | -         | -                 | 14              | -         | -                 | 14             | -         | -                 |
| Fire <sup>2</sup>                                       | 128            | -         | -                 | 80             | -         | -                 | 80              | -         | -                 | 80             | -         | -                 |
| Human Resources   | 7              | -         | -                 | 8              | -         | -                 | 8               | -         | -                 | 8              | -         | 1                 |
| Information Technology                                  | 6              | -         | -                 | 6              | -         | -                 | 7               | -         | -                 | 7              | -         | 1                 |
| Parks and Recreation                                    | 33             | 24        | 48                | 33             | 24        | 48                | 33              | 24        | 48                | 33             | 24        | 48                |
| Police <sup>3</sup>                                     | 159            | -         | -                 | 154            | -         | -                 | 155             | -         | -                 | 155            | -         | -                 |
| Public Works  | 23             | -         | -                 | 23             | -         | -                 | 23              | -         | -                 | 23             | -         | 1                 |
| <b>TOTAL - GENERAL FUND</b>                             | <b>396</b>     | <b>24</b> | <b>49</b>         | <b>343</b>     | <b>24</b> | <b>49</b>         | <b>345</b>      | <b>24</b> | <b>49</b>         | <b>345</b>     | <b>24</b> | <b>53</b>         |
| <b>ROADS FUND</b>                                       |                |           |                   |                |           |                   |                 |           |                   |                |           |                   |
| Public Works/Roads Division                             | 4              | -         | -                 | 4              | -         | -                 | 4               | -         | -                 | 4              | -         | -                 |
| <b>BUILDING FUND</b>                                    |                |           |                   |                |           |                   |                 |           |                   |                |           |                   |
| Building <sup>3</sup>                                   | 19             | 2         | -                 | 29             | 2         | -                 | 28              | 2         | -                 | 30             | -         | -                 |
| <b>STORMWATER FUND</b>                                  |                |           |                   |                |           |                   |                 |           |                   |                |           |                   |
| Public Works/Stormwater Division                        | 11             | -         | -                 | 11             | -         | -                 | 11              | -         | -                 | 11             | -         | -                 |
| <b>WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND</b> |                |           |                   |                |           |                   |                 |           |                   |                |           |                   |
| Environmental and Engineering                           | 95             | -         | -                 | 95             | -         | -                 | 96              | -         | -                 | 96             | -         | -                 |
| <b>TOTAL - ALL FUNDS</b>                                | <b>525</b>     | <b>26</b> | <b>49</b>         | <b>482</b>     | <b>26</b> | <b>49</b>         | <b>484</b>      | <b>26</b> | <b>49</b>         | <b>486</b>     | <b>24</b> | <b>53</b>         |



<sup>1</sup> In addition, the City Commission consists of five (5) elected officials not included in the Position Summary table/chart above.

<sup>2</sup> FY 2022 - Fire Department reorganization.

<sup>3</sup> FY 2022 - Code Division staff was moved from Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## SUMMARY OF POSITION CHANGES

### SUMMARY OF NEW POSITIONS

#### GENERAL FUND

| Department/Division (Number)  | Position                         | Position Change | Description            |
|-------------------------------|----------------------------------|-----------------|------------------------|
| City Manager (0410)           | Intern (seasonal)                | 1               | FY 2024 - new position |
| Human Resources (0810)        | Intern (seasonal)                | 1               | FY 2024 - new position |
| Development Services (1110)   | Business Development Coordinator | 1               | FY 2024 - new position |
| Information Technology (3410) | Intern (seasonal)                | 1               | FY 2024 - new position |
| Public Works (4545)           | Intern (seasonal)                | 1               | FY 2024 - new position |
| <b>SUBTOTAL GENERAL FUND</b>  |                                  | <b>5</b>        |                        |

#### OTHER FUNDS

| Department/Division (Number) | Position                                   | Position Change | Description   |
|------------------------------|--|-----------------|---|
| Building (2410)              | Electrical Inspector/Plans Examiner        | 1               | FY 2024 - new position  |
| DEES/Split (9080/1)          | Utilities Maintenance Superintendent       | 1               | FY 2024 - new position  |
| DEES/Water Treatment (9090)  | Solid Waste and Sustainability Coordinator | 1               | FY 2024 - new position in lieu of deleting 2 positions: Solid Wastes/Recycling Coordinator and Sustainability Coordinator combining them into one position. |
| <b>SUBTOTAL OTHER FUNDS</b>  |  | <b>3</b>        |   |

### SUMMARY OF RECLASSIFIED/TRANSFERRED/DELETED POSITIONS

#### GENERAL FUND

| Department/Division (Number) | Position              | Position Change | Description  |
|------------------------------|-----------------------|-----------------|--|
| Finance (0610)               | Account Clerk I       | -               | FY 2024 reclass - Create an Account Clerk III position to provide progression/flexibility to the department. Only one of 2 positions of Account Clerk III and Account Clerk I will be filled at any time.              |
| Finance (0610)               | Accountant            | -               | FY 2024 reclass - Create an Accountant II position to provide progression/flexibility to the department. Only 3 of 4 positions of Accounting Supervisor, Accountant II, and Accountant (2) will be filled at any time. |
| Finance/Purchasing (0620)    | Purchasing Supervisor | -               | FY 2024 reclass from paygrade 23 to paygrade 30  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## SUMMARY OF POSITION CHANGES

### GENERAL FUND

| Department/Division (Number)                    | Position                          | Position Change | Description   |
|---|-----------------------------------|-----------------|---|
| Human Resources (0810)                          | Payroll and Benefits Supervisor   | -               | FY 2024 reclass to Payroll and Benefits Manager from paygrade 21 to paygrade 25   |
| Development Services (1110)                     | Community Development Inspector   | (1)             | FY 2024 - Transfer position to Building Fund/Department to better align duties  |
| Police (1710)                                   | Fiscal Affairs Manager            | -               | FY 2024 reclass from paygrade 21 to paygrade 24   |
| Information Technology (3410)                   | Information Technology Specialist | -               | FY 2024 reclass from paygrade 16 to paygrade 21   |
| Parks and Recreation/Administration (5555)      | Recreation Supervisor             | (1)             | FY 2024 - transferred to Parks/Special Activities Division  |
| Parks and Recreation/Special Activities (5556)  | Recreation Supervisor             | 1               | FY 2024 - transferred from Parks/Administration Division  |
| Parks and Recreation/Grounds Maintenance (5557) | Division Leader (2)               | -               | FY 2024 reclass to Parks Maintenance Supervisor (2) from paygrade 17 to paygrade 18, FPE bargaining unit to Non-Bargained |
| Parks and Recreation/Aquatics (5561)            | Aquatics Supervisor               | -               | FY 2024 reclass from paygrade 16 to paygrade 18   |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## SUMMARY OF POSITION CHANGES

### OTHER FUNDS

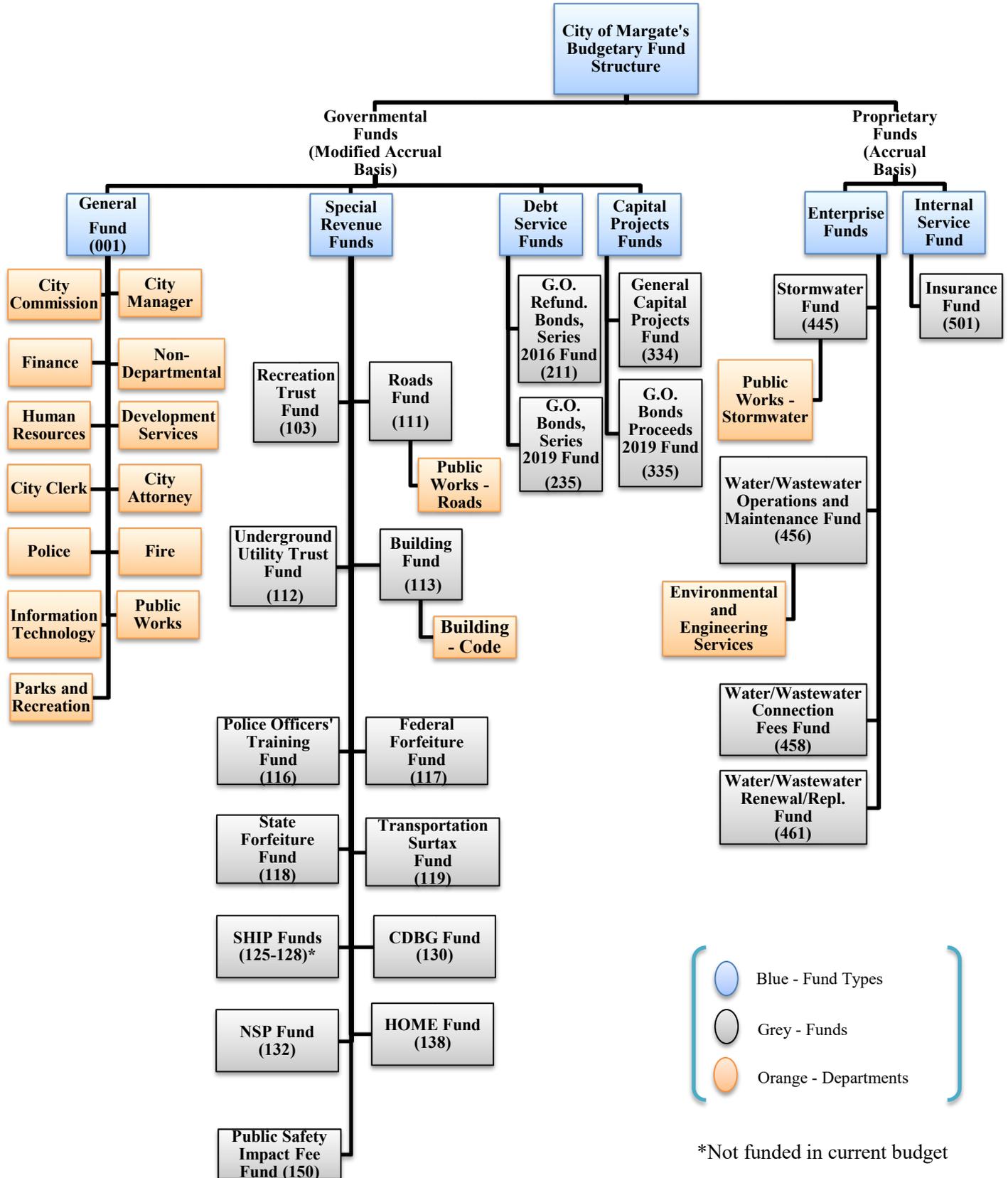
| Department/Division (Number) | Position                          | Position Change | Description   |
|------------------------------|-----------------------------------|-----------------|---|
| Building (2410)              | Permit Specialist                 | -               | FY 2024 reclass - create career progression Ladder Permit Specialist (I - III), pending certifications and other requirements as determined   |
| Building (2410)              | Plans Examiner/Inspector (P/T)    | (2)             | FY 2024 delete 2 part-time Plans Examiner/Inspector in lieu of 1 full-time Plans Examiner/Inspector   |
| Building/Code (2420)         | Community Development Inspector   | 1               | FY 2024 reclass of the Community Development Inspector position transferred from Development Services to Code Compliance Officer II   |
| DEES/Administration (9090)   | Engineer/Engineer I (2)           | -               | FY 2024 create career growth opportunities by adding the Senior Engineer position - only 2 of 6 positions of Senior Engineer, Engineer I and Engineer will be filled at anytime.                        |
| DEES/Administration (9090)   | Solid Waste/Recycling Coordinator | (1)             | FY 2024 delete position in lieu of combining with the Sustainability Coordinator position to create one position, Solid Waste and Sustainability Coordinator. This position is currently filled.        |
| DEES/Administration (9090)   | Sustainability Coordinator        | (1)             | FY 2024 delete position in lieu of combining with the Solid Waste/Recycling Coordinator position to create one position, Solid Waste and Sustainability Coordinator. This position is currently vacant. |
| <b>TOTAL ALL FUNDS</b>       |                                   | <b>4</b>        |   |

# FINANCIAL SUMMARIES





# BUDGETARY FUND STRUCTURE



## FUND DESCRIPTIONS

Governmental accounting systems are operated on a fund basis. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities. Resources are accounted for in separate funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units establish and maintain funds as required by law and to provide sound financial administration. Individual funds are classified into two broad categories: Governmental and Proprietary.

Funds are categorized as major or non-major. GAAP establish minimum criteria to determine major funds. These criteria consist of a percentage of the assets, liabilities, deferred outflows/inflows of resources, revenues and expenditures/expenses of the applicable fund category and governmental and enterprise funds combined; otherwise, funds are considered non-major. The table below lists the City’s major and non-major fund types.

| Governmental Funds    |                                      | Proprietary Funds                                |                                     |
|-----------------------|--------------------------------------|--|-------------------------------------|
| <i>Major</i>          | <i>Non-major</i>                     | <i>Major</i>                                     | <i>Non-major</i>                    |
| General Fund<br>(001) | Special Revenue Funds<br>(103 – 150) | Water/Wastewater<br>Funds<br>(456, 458, and 461) | Stormwater Utility<br>Fund<br>(445) |
|                       | Debt Service Funds<br>(211, 235)     |  | Insurance Fund<br>(501)             |
|                       | Capital Projects Funds<br>(334, 335) |  |                                     |

### GOVERNMENTAL FUNDS

*Governmental Funds of the City are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.*

**GENERAL FUND** - Accounts for all financial resources, except those required to be accounted for in another fund.

## **FUND DESCRIPTIONS (CONTINUED)**

### **(FUND 001) - GENERAL FUND**

The General Fund is the main operating fund of the City. It accounts for all financial resources of the government except those required to be accounted for in a separate fund, due to legal or other requirements. Revenue is derived primarily from property taxes, utility service taxes, franchise fees, public safety revenues, intergovernmental revenues and charges for services. General operating expenditures, fixed charges, and capital outlay costs that are not paid through other funds are paid from the General Fund.

**SPECIAL REVENUE FUNDS** - Account for the proceeds of resources legally restricted for the financing of particular activities or projects.

### **(FUND 103) - RECREATION TRUST FUND**

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

### **(FUND 111) - ROADS FUND**

The Roads Fund accounts for the receipt and disbursement of the City's portion of the state revenue sharing of the gasoline tax and local option gas tax. Streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures are included in the Roads Fund.

### **(FUND 112) – UNDERGROUND UTILITY TRUST FUND**

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

### **(FUND 113) – BUILDING FUND**

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and citing Code violations.

## **FUND DESCRIPTIONS (CONTINUED)**

### **(FUND 116) - POLICE OFFICERS' TRAINING FUND**

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

### **(FUND 117) - FEDERAL FORFEITURE FUND**

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

### **(FUND 118) - STATE FORFEITURE FUND**

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

### **(FUND 119) – TRANSPORTATION SURTAX FUND**

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax. The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

### **(FUND 130) - COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)**

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

### **(FUND 132) - NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND**

NSP Fund accounts for the receipt and disbursement from Community Development Block Grant Program funding through (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

## **FUND DESCRIPTIONS (CONTINUED)**

### **(FUND 150) – PUBLIC SAFETY IMPACT FEE FUND**

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

**DEBT SERVICE FUNDS** - Account for the accumulation of resources for, and the payment of, general obligation long-term debt principal and interest.

### **(FUND 211) – GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND**

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 which were issued to refund all or a portion of the City's General Obligation Bonds, Series 2007 that would have matured on or after July 1, 2017, and paying certain costs and expenses relating to the issuance of the bonds.

### **(FUND 235) – GENERAL OBLIGATION BONDS, SERIES 2019 FUND**

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

**CAPITAL PROJECTS FUNDS** - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

### **(FUND 334) - GENERAL CAPITAL PROJECTS FUND**

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

## FUND DESCRIPTIONS (CONTINUED)

**(FUND 335) – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. A five year projected General Obligation Bonds Proceeds 2019 Fund budget is detailed in the Capital Improvement Program section.

### PROPRIETARY FUNDS

*Proprietary Funds are subdivided into two sections: Enterprise Funds and Internal Service Funds.*

**ENTERPRISE FUNDS** - Account for operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods or services are funded primarily through user charges.

**(FUND 445) – STORMWATER UTILITY FUND**

The Stormwater Utility Fund accounts for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater.

**(FUND 456) – WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES includes the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Non-departmental; Debt Service; Utility Billing; and Administration/Engineering.

**(FUND 458) - WATER/WASTEWATER CONNECTION FEES FUND**

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and can only be utilized in their respective areas.

**(FUND 461) – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

The Water/Wastewater Renewal and Replacement Fund accounts for capital expenses of the water/wastewater system.

## **FUND DESCRIPTIONS (CONTINUED)**

**INTERNAL SERVICE FUND** - Accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

### **(FUND 501) – INSURANCE FUND**

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.



## BUDGETARY AND FINANCIAL POLICIES

The City of Margate’s Budgetary and Financial Policies are guidelines to provide the basis for fiscal management of the City. These policies are divided into four main categories which include: financial planning; revenues; expenditures/expenses; and fund balances. The financial planning section contains accounting and budget; capital outlay; and cash management and investment policies. The revenues section details procedures utilized to develop revenue projections. The expenditures/expenses section contains general and debt policies. The fund balances section contains an in depth discussion of fund balances. The purpose of the policies is to enhance the administration of current activities, as well as establish future program standards while promoting financial accountability. The policies are reviewed annually and updated as needed to allow the City to operate efficiently/effectively and continue to make sound financial decisions.

### POLICY CATEGORIES

#### FINANCIAL PLANNING



#### REVENUES



#### EXPENDITURES/ EXPENSES



#### FUND BALANCES



### FINANCIAL PLANNING

#### Accounting and Budget Policies

1. The City's accounting system will maintain records consistent with generally accepted accounting principles (GAAP).
2. The City will maintain financial records and accounting/budgetary practices in accordance with federal, state and local governmental laws and regulations.
3. The City will report its financial condition and results of operations in accordance with federal/state regulations and GAAP, as applicable.
4. An annual audit of the City’s financials and compliance with laws and regulations will be performed by a licensed independent auditing firm. The resulting audit opinions will be included in the City's Annual Financial Report.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

5. The City will strive annually to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
6. The City will adopt a balanced budget annually. A balanced budget is defined as the sum of revenues and appropriated fund balances/net positions being equal to appropriations for expenditures/expenses.
7. The City will employ the following budget balancing strategies as necessary:
  - a. Reduce expenditures/expenses through increased efficiency;
  - b. Reallocate expenditures/expenses across funding sources as applicable;
  - c. Develop new fees or increase existing fees; and
  - d. Reduce or eliminate services.
8. Department directors are primarily responsible for formulating budget proposals and implementing the budget after approval by the City Manager and at the priority direction of the City Commission.
9. The City will strive annually to obtain the GFOA's Distinguished Budget Presentation Program Award; and therefore must meet the requirements for a policy document, financial plan, operations guide and user-friendly communications source.
10. The City will develop and maintain accounting, budgetary, and internal controls to adequately monitor and safeguard assets.
11. The City will continuously monitor revenues and expenditures/expenses to ensure compliance with budget and effective management of resources.

### **Capital Outlay Policies**

1. A capital asset should only be capitalized if it has a useful life of more than one (1) year.
2. The threshold for capitalizing individual assets will be \$5,000 per item.
3. The City will annually prepare a five-year Capital Improvement Program (CIP); in which year one of the program will be adopted within the annual budget.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

4. Operating impacts of CIP projects will be considered and reviewed prior to a project being included in the annual budget. Appropriate funds for operations will be included in the current year budget as applicable.

### **Cash Management and Investment Policies**

1. The City has a cash handling policy that was approved by the City Manager in 2018. This policy addresses the guidelines and procedures for accepting and processing payments in accordance with established City financial policies.
2. The City has a comprehensive investment policy approved in December 2014 by Resolution of the City Commission. Investments of public funds will be in compliance with this policy.
3. The investment policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices.
4. The investment policy permits investment of City monies in the Florida Local Government Surplus Trust Fund (Florida PRIME), United States Government Securities, United States Government Agencies, Federal Instrumentalities, Interest Bearing Time Deposit of Savings Accounts, Repurchase Agreements, Commercial Paper, Corporate Notes, Banker's Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, and Intergovernmental Investment Pools.
5. All securities are purchased on a delivery-versus-payment basis which requires the City to have possession of the security before releasing funds.
6. Investment securities are only purchased from Qualified Financial Institutions and investment institutions that are designated as Primary Securities Dealers by the Federal Reserve Bank of New York.
7. Cash, checks, and money orders received should be deposited intact and on a daily basis. Amounts not immediately deposited should be kept in a safe.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

8. The City will record receivables appropriately/timely and develop effective collection methods of all outstanding monies.

### **REVENUES**

The City will estimate revenues conservatively utilizing various analytical procedures which take into account historic trends, inflation and other economic conditions, volatility of the revenue source, and the costs of providing the service.

1. The City will seek to diversify and stabilize its revenue base; therefore, reducing the fluctuations in any one revenue source.
2. The City will utilize one-time revenues only for the purposes originally intended.
3. The City will attempt to establish user fees and charges at a level directly related to the cost of providing the service and as approved by the City Commission.
4. The City will continuously search for alternative revenue sources as a resource for additional funds.
5. The City will strive to ensure that all fees and charges related to Enterprise Funds allow them to be self-supporting so that total costs (direct and indirect), including depreciation of capital assets, are fully covered.
6. The City will utilize a cost allocation plan to recover indirect costs for the General Fund. The resulting associated appropriations plus any built-in accelerator will be included in the annual budget.

### **EXPENDITURES/EXPENSES**

#### **General Policies**

1. Expenditure/expense projections should anticipate contingencies that are fairly foreseeable.
2. Expenditures/expenses should be charged to the appropriate accounts based on chart of accounts definitions.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

### **Debt Policies**

1. Potential funding sources for debt payment may include ad valorem taxes, special assessments, and water and wastewater customer revenues, net of specified operating expenses.
2. The City will encourage and maintain good working relationships with financial and bond rating agencies and will follow a policy of full and open disclosure on financial reports and bond prospectus.
3. The City will review outstanding debt to determine any refunding opportunities to decrease the annual debt service costs.
4. The City will be in compliance with all bond covenants and continuing disclosure requirements.

## **FUND BALANCES**

### **Fund Balance Policies**

1. The fund balance policy will strive to ensure that the City maintains adequate fund balances in the City's governmental funds. The City Commission is the highest level of decision-making authority, and has the authority to commit, assign, or evaluate existing fund balance classifications and identify the intended uses of committed, assigned, or unassigned funds.
2. Fund balance is reported in governmental funds under the following categories using the definitions provided by Governmental Accounting Standards Board (GASB) Statement No. 54.

It includes the following categories:

- a. *Non-Spendable Fund Balance* - amounts that are not in spendable form or legally/contractually required to be maintained intact, such as inventory.
- b. *Restricted Fund Balance* - amounts that can be spent only for specific purposes stipulated by externally enforceable limitations on use by outside parties, such as creditors, or legislation, or imposed by law through constitutional provisions
- c. *Committed Fund Balance* - amounts that can only be used for a specific purpose determined by a formal action (ordinance/resolution) of the City Commission.



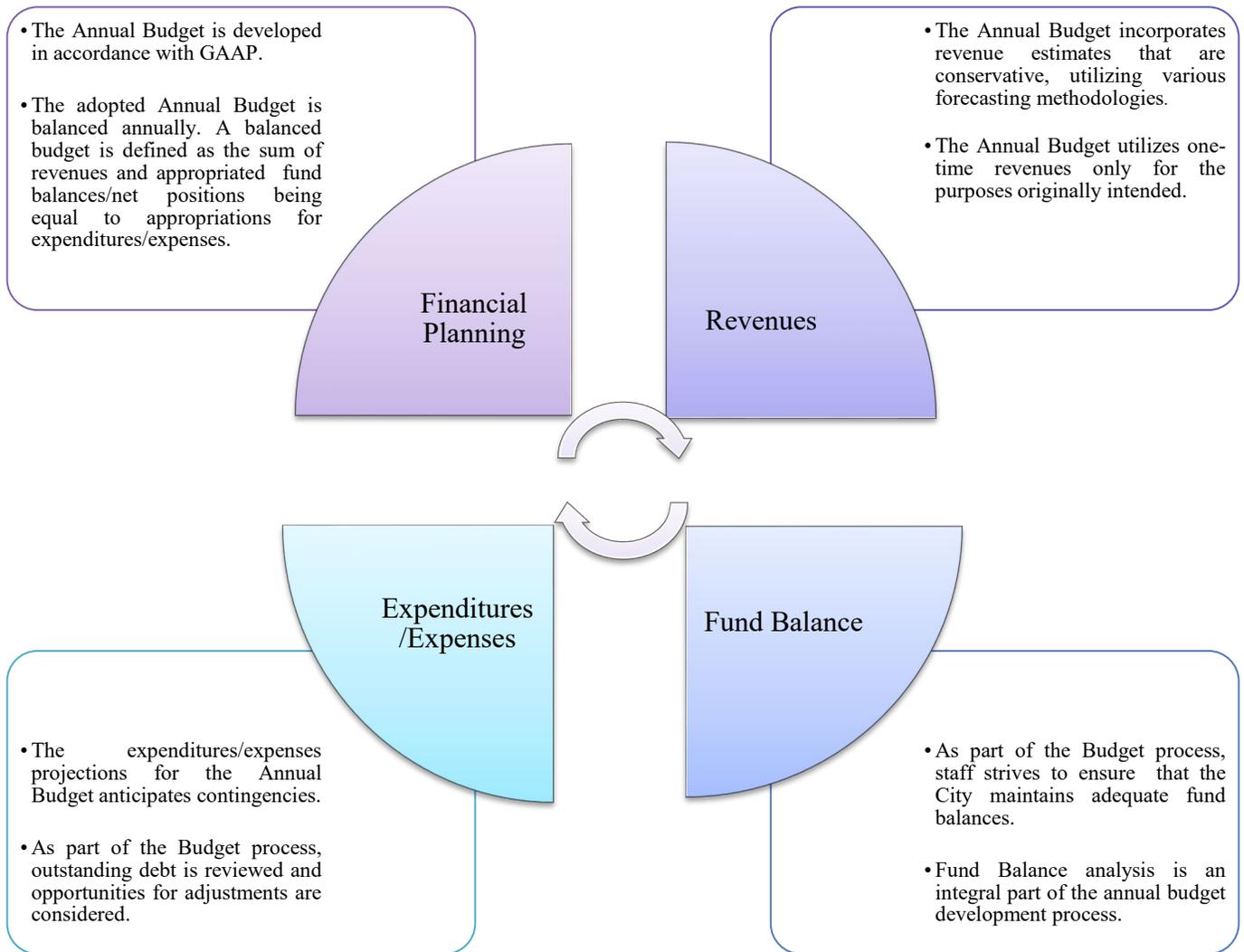
## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

- d. *Assigned Fund Balance* - amounts established by the management of the City that are intended to be used for specific purposes which are neither restricted nor committed. The City Commission delegates authority to the City Manager to assign fund balances as appropriate.
  - e. *Unassigned Fund Balance* - amounts which are the residual classification for the General Fund and includes all amounts not contained in the other classifications. In all other funds, unassigned fund balance is limited to negative residual fund balance.
3. The use (appropriation) of committed funds will be considered in conjunction with the annual budget adoption process or by budget amendment approved by the City Commission during the fiscal year.
  4. Where expenditures are to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted, committed, assigned, and, lastly, unassigned fund balance.
  5. The City will maintain an adequate unassigned fund balance in the General Fund at fiscal year-end. This amount shall be sufficient to take into account the City's individual financial circumstances. The target amount will be approximately sixteen percent or two months of the prior year's actual regular General Fund operating expenditures, less capital outlay.



## BUDGETARY AND FINANCIAL POLICIES COMPLIANCE

The city consistently seeks to develop an Annual Budget that is compliant with its established Financial Policies. Moreover, since the Budget is incorporated throughout the fiscal year as an operations guide, the policies are applied accordingly for financial sustainability. The chart below displays the major categories of Financial Policies: financial planning, revenues, expenditures/expenses, and fund balances with applicable compliance in the budget.





## SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

Fund balance/net position measures the net financial resources available to finance expenditures of future periods or simply put, describes the difference between assets and liabilities. The fund balance policy is tailored to implement Governmental Accounting Standards Board (GASB) Statement No. 54 establishing a hierarchy clarifying the constraints that govern how the City can use amounts reported as fund balance/net position. The policy is intended to state the classification of fund balances into various components, define those with the authority to classify fund balance, determine the order in which expenditures may be made when various fund balance classifications are available, and provide formal action required to make changes to fund balance classification.

A healthy fund balance is an important indicator of the City’s financial health. An AA rating received from Standard and Poor’s indicates a stable financial outlook for the City. Although the budget may use monies from fund balance/net position to balance the budget, actual results produced in the City’s Annual Comprehensive Financial Report will indicate if these monies were actually spent. The net change in fund balance/net position represents both monies that are used from fund reserves (some of which are accumulated for a specific purpose), as well as current year unspent monies which may require re-budgeting due to ongoing projects.

### SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

|   | General Fund   | Other Governmental Funds (Aggregate) <sup>1</sup> | Stormwater Fund | Water/Wastewater Funds <sup>2</sup> | Insurance Fund |
|---|----------------|---|-----------------|-------------------------------------|----------------|
| <b>October 1, 2022 Fund Balance/Net Position</b>                              | \$ 38,094,823  | \$ 29,100,067                                     | \$ 6,849,920    | \$ 116,329,332                      | \$ 1,070,952   |
| FY 2023 Amended Budget - Revenues   | \$ 74,472,137  | 12,992,322  | 4,220,684       | \$ 39,842,895                       | \$ 3,455,400   |
| FY 2023 Amended Budget - Expenditures/Expenses                                | 74,339,621     | 29,266,673  | 4,220,684       | 85,467,736                          | 3,455,400      |
| <b>Net Change in Fund Balance/Net Position: +/-</b>                           | \$ 132,516     | \$ (16,274,350)                                   | \$ -            | \$ (45,624,841)                     | \$ -           |
| Subsequent Year Rollover Adjustment **  | -              | 7,600,000   | -               | 19,000,000                          | -              |
| <b>September 30, 2023 Year Ending Fund Balance/Net Position (Projected) *</b> | \$ 38,227,339  | \$ 20,425,717                                     | \$ 6,849,920    | \$ 89,704,491                       | \$ 1,070,952   |
| FY 2024 Budgeted Revenues   | \$ 69,652,792  | 12,546,278  | 3,720,684       | \$ 25,761,224                       | \$ 2,527,000   |
| FY 2024 Budgeted Expenditures/Expenses  | 74,537,018     | 27,066,311  | 4,222,669       | \$ 75,633,294                       | \$ 3,527,000   |
| <b>Net Change in Fund Balance/Net Position: +/-</b>                           | \$ (4,884,226) | (14,520,033)                                      | (501,985)       | \$ (49,872,070)                     | \$ (1,000,000) |
| <b>September 30, 2024 Year Ending Fund Balance/Net Position (Projected) *</b> | \$ 33,343,113  | \$ 5,905,684                                      | \$ 6,347,935    | \$ 39,832,421                       | \$ 70,952      |

<sup>1</sup> - Other Governmental Funds (aggregate) are comprised of Special Revenue Funds (103 - 150), Debt Service Funds (211 and 235), and Capital Project Funds (334 and 335).

<sup>2</sup> - Water/Wastewater Funds are comprised of Operations and Maintenance (456), Connection Fees (458), and Renewal and Replacement (461) Funds.

\* ALL PROJECTED BALANCES ARE ESTIMATES AND ARE SUBJECT TO CHANGE BASED ON YEAR-END AUDITED RESULTS.

\*\* SUBSEQUENT YEAR ROLLOVER ADJUSTMENT IS ONLY PROJECTED FOR CAPITAL PROJECT FUNDS (334, 335, AND 461) UNSPENT MONIES.



## **SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)**

Financial procedures for the City are outlined in Article V of the City Charter. In addition, Financial Management Policies, inclusive of a Fund Balance Policy, have been included in the Financial Summaries section of the budget publication. Actual fund balance for FY 2022 will be reported upon completion of the annual audit and issuance of the Annual Comprehensive Financial Report.

The City has received approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). As per the final rule from the Department of Treasury that sets forth the guidelines for approved use of funds was released to recipients; the City has utilized the funds primarily for revenue replacement. As a result, the potential impact of the ARPA funding is evident in the forecasting and/or the analysis shown in this section.

**General Fund:** The General Fund is the main operating fund of the City. Revenues for this fund are derived primarily from property taxes, utility service taxes, franchise fees, licenses and permits, intergovernmental, and charges for services. Fund balance is used to balance the General Fund budget; however, it is presumed that 100% of monies budgeted will not be expended because of vacant budgeted positions and other cost control measures. Most of the funds that is being used to balance the budget for FY 2024, \$4.9 million, is from unassigned fund balance. Other fund balance amounts utilized are from restricted or committed fund balance amounts required to only be used for those purposes.

The City continues to monitor/assess fund balance to ensure an adequate level of available funds to operate. Although the City has experienced moderate property value growth over the past several years, it is anticipated that level of growth will not be sustained. The potential impact of the continued long-term use of assigned and unassigned fund balance to balance the budget without increasing revenues or reducing expenditures is being monitored closely and the budget will be adjusted accordingly.



## **SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)**

Conservative planning for future budgets will continue to address the essentially built-out condition of the City, state revenue sharing decreases from legislative actions and the COVID-19 pandemic, anticipated expenditure (salaries, insurance, contractual obligations, infrastructure/capital, etc.) increases, prospective new revenue (expansion of commercial tax base, fee increases, etc.) sources, new operational efficiencies, prudent financial management, and many other factors essential to producing a balanced budget while maintaining service levels that residents/businesses expect.

**Other Governmental Funds (Aggregate):** These funds consist of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. They include expenditures for roads, grants, police forfeitures, capital projects, and debt service payments. The anticipated change in fund balance for these funds results from increases in funding for capital outlay. All monies budgeted may not be spent, but the final end result is only determined at fiscal year-end. A subsequent year rollover adjustment is shown for projected unspent fund balance monies in the General Capital Projects Fund and the General Obligation Bond Proceeds 2019 Fund for projects that are ongoing and/or continuing into the next fiscal year. These monies would be added back into the ending fund balance at September 30, 2023, and are re-budgeted in FY 2024 to fund the projects. Some examples of these projects include Building Department Expansion, and various Parks and Recreation bond related projects (Calypso Cove, Centennial Park Renovations, and Oriole Park).

**Stormwater Fund:** The Stormwater fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater. In FY 2022, the actual net position increased by a little over \$550,000; based on increasing revenues and expenses that were below anticipated budget.

**Water/Wastewater Funds:** The Water/Wastewater funds are anticipated to continue to be financially sound and to be able to provide necessary funding to support the cost of providing goods and services related to Water/Wastewater operations and capital. Actual net position in FY 2021 increased \$7.2 million and actual net position in FY 2022 increased \$2.5 million. The change in net position for these funds can be attributed to consumption increases and expenses that were less than projected and may be used to fund major capital projects in future years. As discussed in Other Governmental Funds above, unspent monies for capital projects are shown as a subsequent year rollover adjustment in this Fund as well.

**Insurance Fund:** The Insurance Fund accounts for the financing of general insurance and worker's compensation coverage provided to other departments of the City on a cost reimbursement basis. The ending fund balance in FY 2022 was approximately \$1.1 million which is a decrease of \$522,000 from the prior year mainly due to an increase in claims processed in that time period.

## DEBT SERVICE

**Purpose:** To provide for the repayment of government debt, collateralized by the full faith and credit of the City’s taxing authority. **The City has no legal debt limits.**

The City’s projected outstanding debt (principal, interest, and premium) as of September 30, 2023 is approximately \$35 million. The outstanding debt consists of two General Obligation Bonds.

### Debt Appropriation by Fund

#### Fiscal Year 2024

| Fund   | Principal           | Interest         | Total               |
|--|---------------------|------------------|---------------------|
| General Obligation Refunding Bonds,<br>Series 2016 Debt Service Fund (211) | \$ 745,000          | \$ 731,000       | \$ 1,476,000        |
| General Obligation Bonds, Series<br>2019 Debt Service Fund (235)           | 350,000             | 304,350          | 654,350             |
| <b>All Funds Total</b>   | <b>\$ 1,095,000</b> | <b>1,035,350</b> | <b>\$ 2,130,350</b> |

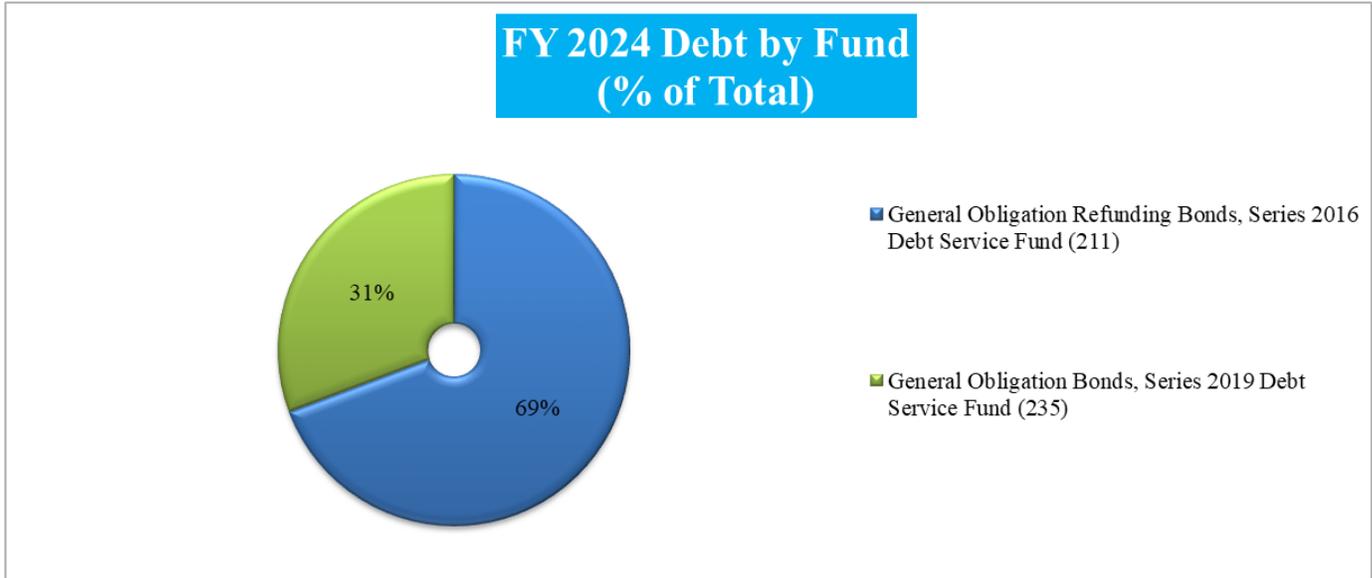
### GENERAL OBLIGATION DEBT SERVICE FUNDS

The General Obligation (G.O.) Refunding Bonds, Series 2016 Fund is the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 that were issued for the purpose of refunding a portion of the General Obligation Bonds, Series 2007. The Series 2007 Bonds were used to finance various projects consisting of repavement, repair, and installation of streets, sidewalks and bridges within the City. The bonds are payable from ad valorem taxes assessed, levied and collected without limitation as to rate or amount, on all taxable property within the corporate City limits. The General Obligation Refunding Bonds, Series 2016 have a rating of AA from Standard and Poor’s.

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The General Obligation Bonds, Series 2019 have a rating of AA from Standard and Poor’s.



## DEBT SERVICE (CONTINUED)



The following tables show a five-year breakdown of the payment schedule for the City’s various debt instruments, a brief description of each type of debt, purpose and amount of the issue, interest rates, maturity dates, and total outstanding debt.

| Debt Type                         | Purpose of Issue  | Amount of Issue | Interest Rate       | Maturity Date |
|-----------------------------------|---|-----------------|---------------------|---------------|
| <b>BONDS</b>                      |   |                 |                     |               |
| G.O. Refunding Bonds, Series 2016 | Refunding of G.O. Bonds, Series 2007  | \$ 18,950,000   | 2.000%<br>to 5.000% | July 1, 2037  |
| G.O. Bonds, Series 2019           | To finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects | \$ 9,105,000    | 3.000%<br>to 5.000% | July 1, 2039  |



**DEBT SERVICE (CONTINUED)**

| DEBT SERVICE SUMMARY                |                     |                     |                     |                     |                    |                      |                              |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|----------------------|------------------------------|
|                                     | FY 2024             | FY 2025             | FY 2026             | FY 2027             | FY 2028            | Remaining<br>Years   | Total<br>Outstanding<br>Debt |
| Principal                           | \$ 745,000          | \$ 785,000          | \$ 820,000          | \$ 865,000          | \$ 905,000         | \$ 10,500,000        | \$ 14,620,000                |
| Interest                            | 731,000             | 693,750             | 654,500             | 613,500             | 570,250            | 2,794,250            | 6,057,250                    |
| Bond Issuance Premium               | -                   | -                   | -                   | -                   | -                  | -                    | 2,957,621                    |
| <b>General Obligation (G.O.)</b>    |                     |                     |                     |                     |                    |                      |                              |
| <b>Refunding Bonds, Series 2016</b> | <b>\$ 1,476,000</b> | <b>\$ 1,478,750</b> | <b>\$ 1,474,500</b> | <b>\$ 1,478,500</b> | <b>\$1,475,250</b> | <b>\$ 13,294,250</b> | <b>\$ 23,634,871</b>         |
| Principal                           | \$ 350,000          | \$ 365,000          | \$ 385,000          | \$ 405,000          | \$ 425,000         | \$ 5,985,000         | \$ 7,915,000                 |
| Interest                            | 304,350             | 286,850             | 268,600             | 249,350             | 229,100            | 1,200,400            | 2,538,650                    |
| Bond Issuance Premium               | -                   | -                   | -                   | -                   | -                  | -                    | 749,326                      |
| <b>General Obligation (G.O.)</b>    |                     |                     |                     |                     |                    |                      |                              |
| <b>Bonds, Series 2019</b>           | <b>\$ 654,350</b>   | <b>\$ 651,850</b>   | <b>\$ 653,600</b>   | <b>\$ 654,350</b>   | <b>\$ 654,100</b>  | <b>\$ 7,185,400</b>  | <b>\$ 11,202,976</b>         |
| <b>Total payments</b>               | <b>\$ 2,130,350</b> | <b>\$ 2,130,600</b> | <b>\$ 2,128,100</b> | <b>\$ 2,132,850</b> | <b>\$2,129,350</b> | <b>\$ 20,479,650</b> | <b>\$ 34,837,847</b>         |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# DEPARTMENTAL/ FUND INFORMATION



**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## SUMMARY BUDGET (INCLUDES INTERFUND TRANSFERS)

### EXPENDITURES/EXPENSES

| FUND NUMBER   | FUND NAME                                 | NUMBER OF PERSONNEL | PERSONAL SERVICES    | OPERATING/ OTHER *   | CAPITAL OUTLAY    | TRANSFERS OUT       | FY 2024 TOTAL BUDGET  |
|---------------|---|---------------------|----------------------|----------------------|-------------------|---------------------|-----------------------|
| 001           | GENERAL                                   | 427                 | \$ 55,210,297        | \$ 18,436,221        | \$ 840,500        | \$ 50,000           | \$ 74,537,018         |
| 103           | RECREATION TRUST                          | -                   | -                    | 500                  | -                 | 500,000             | 500,500               |
| 111           | ROADS                                     | 4                   | 313,864              | 1,475,031            | 2,255,000         | -                   | 4,043,895             |
| 112           | UNDERGROUND UTILITY TRUST                 | -                   | -                    | 50,300               | -                 | -                   | 50,300                |
| 113           | BUILDING                                  | 30                  | 3,418,129            | 1,324,258            | 202,000           | -                   | 4,944,387             |
| 116           | POLICE OFFICERS' TRAINING                 | -                   | -                    | 100                  | -                 | -                   | 100                   |
| 117           | FEDERAL FORFEITURE                        | -                   | -                    | 418,329              | 100,000           | -                   | 518,329               |
| 118           | STATE FORFEITURE                          | -                   | 35,000               | 155,000              | 50,000            | -                   | 240,000               |
| 119           | TRANSPORTATION SURTAX                     | -                   | -                    | 1,500,100            | 165,000           | -                   | 1,665,100             |
| 130           | CDBG                                      | -                   | -                    | 1,165,395            | -                 | -                   | 1,165,395             |
| 132           | NSP1                                      | -                   | -                    | 489,700              | -                 | -                   | 489,700               |
| 150           | PUBLIC SAFETY IMPACT FEE                  | -                   | -                    | 500                  | 20,000            | -                   | 20,500                |
| 211           | GENERAL OBLIG. REFUND. BONDS, SERIES 2016 | -                   | -                    | 1,477,400            | -                 | -                   | 1,477,400             |
| 235           | GENERAL OBLIG. BONDS, SERIES 2019         | -                   | -                    | 654,950              | -                 | -                   | 654,950               |
| 334           | GENERAL CAPITAL PROJECTS                  | -                   | -                    | 5,000                | 4,980,755         | -                   | 4,985,755             |
| 335           | GENERAL OBLIGATION BONDS PROCEEDS 2019    | -                   | -                    | -                    | 6,310,000         | -                   | 6,310,000             |
| 445           | STORMWATER UTILITY                        | 11                  | 1,020,665            | 2,454,504            | 747,500           | -                   | 4,222,669             |
| 456           | WATER/WASTEWATER OPERATIONS AND MAINT.    | 96                  | 11,930,153           | 12,502,467           | 800,000           | 2,312,674           | 27,545,294            |
| 458           | WATER/WASTEWATER CONNECTION FEES          | -                   | -                    | 3,000                | 500,000           | -                   | 503,000               |
| 461           | WATER/WASTEWATER RENEWAL AND REPL         | -                   | -                    | 3,000                | 47,582,000        | -                   | 47,585,000            |
| 501           | INSURANCE                                 | -                   | 1,672,000            | 1,855,000            | -                 | -                   | 3,527,000             |
| <b>TOTALS</b> |   | <b>568</b>          | <b>\$ 73,600,108</b> | <b>\$ 43,970,755</b> | <b>64,552,755</b> | <b>\$ 2,862,674</b> | <b>\$ 184,986,292</b> |

Notes:

\* - Includes operating expenditures/expenses, debt service, fund balances, grants and aid, and contingency categories.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FY 2021 - FY 2024 REVENUE SUMMARY BY FUND - ALL FUNDS

| FUND  | FY 2021               | FY 2022               | FY 2023                | FY 2024               |
|---|-----------------------|-----------------------|------------------------|-----------------------|
|   | ACTUAL                | ACTUAL                | AMENDED <sup>(1)</sup> | BUDGET                |
| 001 - GENERAL FUND                              | \$ 73,712,665         | \$ 66,176,843         | \$ 74,339,621          | \$ 74,537,018         |
| 103 - RECREATION TRUST                          | 476,794               | 731,085               | 450,500                | 500,500               |
| 111 - ROADS                                     | 1,895,926             | 1,914,672             | 2,525,036              | 4,043,895             |
| 112 - UNDERGROUND UTILITY TRUST                 | 164                   | 171                   | 50,300                 | 50,300                |
| 113 - BUILDING                                  | 3,384,820             | 3,729,625             | 5,932,359              | 4,944,387             |
| 116 - POLICE OFFICERS' TRAINING                 | 4,426                 | 4,870                 | 10,100                 | 100                   |
| 117 - FEDERAL FORFEITURE                        | 377,395               | 699,076               | 668,617                | 518,329               |
| 118 - STATE FORFEITURE                          | 173,944               | 276,951               | 181,000                | 240,000               |
| 119 - TRANSPORTATION SURTAX                     | -                     | -                     | 1,665,100              | 1,665,100             |
| 130 - CDBG                                      | 381,642               | 200,125               | 1,165,395              | 1,165,395             |
| 132 - NSP1                                      | 35,333                | 86,445                | 489,700                | 489,700               |
| 150 - PUBLIC SAFETY IMPACT FEE                  | 258,883               | 287,736               | 1,561,451              | 20,500                |
| 211 - GENERAL OBLIG. REFUND. BONDS, SERIES 2016 | 1,454,069             | 1,488,503             | 1,477,900              | 1,477,400             |
| 235 - GENERAL OBLIG. BONDS, SERIES 2019         | 664,251               | 659,895               | 656,700                | 654,950               |
| 334 - GENERAL CAPITAL PROJECTS                  | 2,101,270             | 1,339,968             | 7,398,469              | 4,985,755             |
| 335 - GENERAL OBLIGATION BONDS PROCEEDS 2019    | 11,718                | 12,260                | 5,034,046              | 6,310,000             |
| 445 - STORMWATER UTILITY                        | 3,479,826             | 3,616,894             | 4,220,684              | 4,222,669             |
| 456 - WATER/WASTEWATER OPERATIONS AND MAINT     | 25,316,236            | 25,002,060            | 40,769,686             | 27,545,294            |
| 458 - WATER/WASTEWATER CONNECTION FEES          | 154,956               | 279,983               | 753,000                | 503,000               |
| 461 - WATER/WASTEWATER RENEWAL AND REPL.        | 15,327,227            | 13,179,884            | 43,945,050             | 47,585,000            |
| 501 - INSURANCE                                 | 2,272,438             | 2,282,207             | 3,455,400              | 3,527,000             |
| <b>TOTAL REVENUES - ALL FUNDS</b>               | <b>\$ 131,483,983</b> | <b>\$ 121,969,253</b> | <b>\$ 196,750,114</b>  | <b>\$ 184,986,292</b> |

<sup>(1)</sup> Amended Budget reported as of April 15, 2023



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FY 2021 - FY 2024 EXPENDITURES/EXPENSES SUMMARY BY FUND - ALL FUNDS

| FUND  | FY 2021<br>ACTUAL     | FY 2022<br>ACTUAL     | FY 2023<br>AMENDED <sup>(1)</sup> | FY 2024<br>BUDGET     | TRANSFERS           | FY 2024<br>BUDGET<br>(LESS<br>TRANSFERS) |
|---|-----------------------|-----------------------|-----------------------------------|-----------------------|---------------------|--|
| 001 - GENERAL FUND                              | \$ 68,975,545         | \$ 65,426,294         | \$ 74,339,621                     | \$ 74,537,018         | \$ 50,000           | \$ 74,487,018                            |
| 103 - RECREATION TRUST                          | 346,479               | 200,543               | 450,500                           | 500,500               | 500,000             | 500                                      |
| 111 - ROADS                                     | 1,526,856             | 1,898,796             | 2,525,036                         | 4,043,895             | -                   | 4,043,895                                |
| 112 - UNDERGROUND UTILITY TRUST                 | 143                   | 40                    | 50,300                            | 50,300                | -                   | 50,300                                   |
| 113 - BUILDING                                  | 3,055,971             | 3,530,315             | 5,932,359                         | 4,944,387             | -                   | 4,944,387                                |
| 116 - POLICE OFFICERS' TRAINING                 | 19,257                | 19,093                | 10,100                            | 100                   | -                   | 100                                      |
| 117 - FEDERAL FORFEITURE                        | 432,177               | 497,451               | 668,617                           | 518,329               | -                   | 518,329                                  |
| 118 - STATE FORFEITURE                          | 109,060               | 77,075                | 181,000                           | 240,000               | -                   | 240,000                                  |
| 119 - TRANSPORTATION SURTAX                     | -                     | -                     | 1,665,100                         | 1,665,100             | -                   | 1,665,100                                |
| 130 - CDBG                                      | 346,561               | 241,781               | 1,165,395                         | 1,165,395             | -                   | 1,165,395                                |
| 132 - NSPI                                      | -                     | -                     | 489,700                           | 489,700               | -                   | 489,700                                  |
| 150 - PUBLIC SAFETY IMPACT FEE                  | 727                   | 349,567               | 1,561,451                         | 20,500                | -                   | 20,500                                   |
| 211 - GENERAL OBLIG. REFUND. BONDS, SERIES 2016 | 1,479,021             | 1,480,500             | 1,477,900                         | 1,477,400             | -                   | 1,477,400                                |
| 235 - GENERAL OBLIG. BONDS, SERIES 2019         | 657,884               | 657,256               | 656,700                           | 654,950               | -                   | 654,950                                  |
| 334 - GENERAL CAPITAL PROJECTS                  | 2,268,226             | 3,247,803             | 7,398,469                         | 4,985,755             | -                   | 4,985,755                                |
| 335 - GENERAL OBLIGATION BONDS PROCEEDS 2019    | 752,833               | 1,675,117             | 5,034,046                         | 6,310,000             | -                   | 6,310,000                                |
| 445 - STORMWATER UTILITY                        | 2,213,950             | 3,064,048             | 4,220,684                         | 4,222,669             | -                   | 4,222,669                                |
| 456 - WATER/WASTEWATER OPERATIONS AND MAINT.    | 30,667,817            | 32,785,323            | 40,769,686                        | 27,545,294            | 2,312,674           | 25,232,620                               |
| 458 - WATER/WASTEWATER CONNECTION FEES          | 1,996                 | 4,694                 | 753,000                           | 503,000               | -                   | 503,000                                  |
| 461 - WATER/WASTEWATER RENEWAL AND REPL.        | 2,882,865             | 3,170,127             | 43,945,050                        | 47,585,000            | -                   | 47,585,000                               |
| 501 - INSURANCE                                 | 4,838,281             | 2,804,677             | 3,455,400                         | 3,527,000             | -                   | 3,527,000                                |
| <b>TOTAL EXPENDITURES/EXPENSES - ALL FUNDS</b>  | <b>\$ 120,575,649</b> | <b>\$ 121,130,500</b> | <b>\$ 196,750,114</b>             | <b>\$ 184,986,292</b> | <b>\$ 2,862,674</b> | <b>\$ 182,123,618</b>                    |

<sup>(1)</sup> Amended Budget reported as of April 15, 2023



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

## FY 2021 - FY 2024

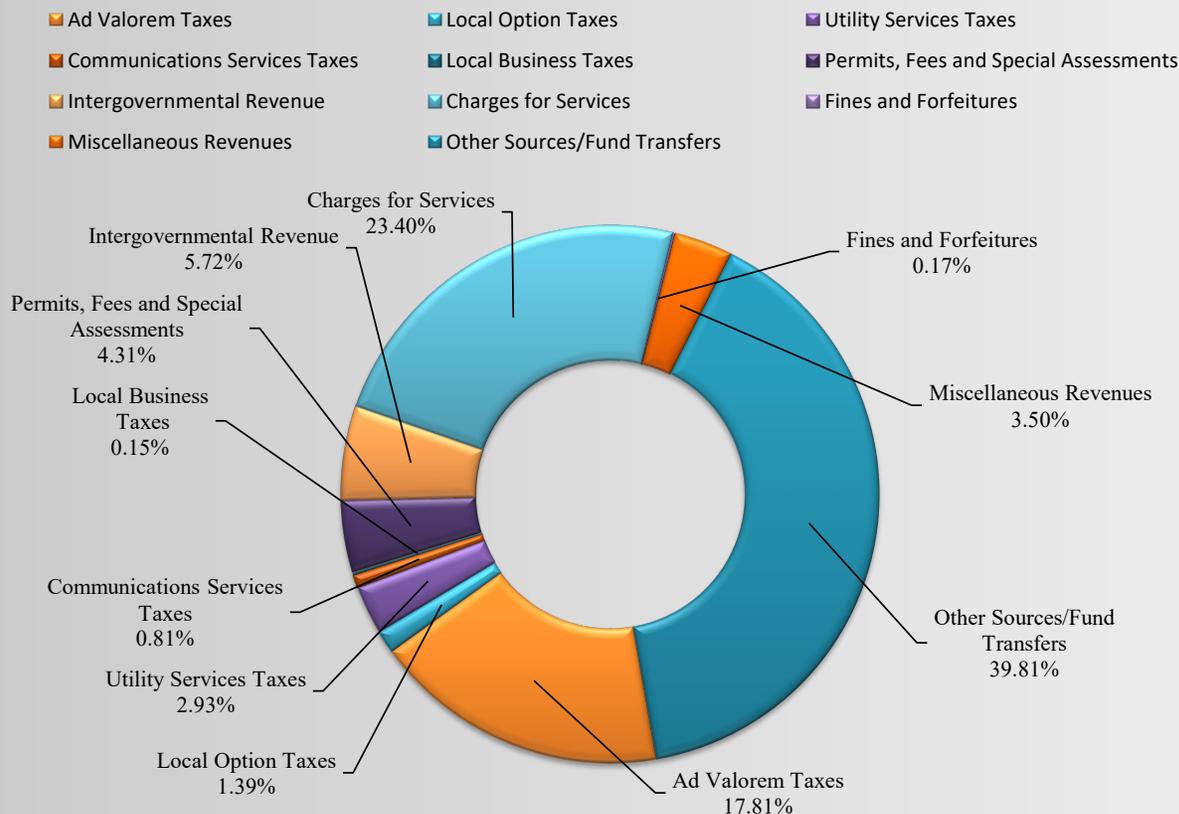
### REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

|  | FY 2021<br>ACTUAL     | FY 2022<br>ACTUAL     | FY 2023<br>AMENDED <sup>(1)</sup> | FY 2024<br>BUDGET     | % OF<br>TOTAL  | FY 2023-<br>2024 |
|--|-----------------------|-----------------------|-----------------------------------|-----------------------|----------------|------------------|
| <b>REVENUES BY SOURCE</b>              |                       |                       |                                   |                       |                |                  |
| Ad Valorem Taxes                       | \$ 26,368,628         | \$ 27,725,605         | \$ 30,062,600                     | \$ 32,945,350         | 17.81%         | 9.59%            |
| Local Option Taxes                     | 953,517               | 1,028,162             | 2,580,000                         | 2,580,000             | 1.39%          | 0.00%            |
| Utility Services Taxes                 | 5,129,828             | 5,287,356             | 4,962,000                         | 5,417,000             | 2.93%          | 9.17%            |
| Communications Services Taxes          | 1,574,469             | 1,618,498             | 1,500,000                         | 1,500,000             | 0.81%          | 0.00%            |
| Local Business Taxes                   | 278,325               | 304,909               | 281,000                           | 281,000               | 0.15%          | 0.00%            |
| Permits, Fees and Special Assessments  | 8,278,876             | 8,800,961             | 7,287,050                         | 7,965,370             | 4.31%          | 9.31%            |
| Intergovernmental Revenue              | 10,049,739            | 9,560,633             | 20,775,833                        | 10,587,295            | 5.72%          | -49.04%          |
| Charges for Services                   | 53,272,569            | 44,666,215            | 43,986,008                        | 43,294,108            | 23.40%         | -1.57%           |
| Fines and Forfeitures                  | 592,485               | 945,881               | 315,500                           | 315,500               | 0.17%          | 0.00%            |
| Miscellaneous Revenues                 | 5,303,038             | 3,972,035             | 5,644,432                         | 6,459,681             | 3.50%          | 14.44%           |
| Other Sources/Fund Transfers           | 19,682,509            | 18,058,998            | 79,355,691                        | 73,640,988            | 39.81%         | -7.20%           |
| <b>TOTAL REVENUES</b>                  | <b>\$ 131,483,983</b> | <b>\$ 121,969,253</b> | <b>\$ 196,750,114</b>             | <b>\$ 184,986,292</b> | <b>100.00%</b> | <b>-5.98%</b>    |
| <b>EXPENDITURES/EXPENSES BY OBJECT</b> |                       |                       |                                   |                       |                |                  |
| Personnel Services                     | \$ 67,940,973         | \$ 62,081,275         | \$ 70,042,578                     | \$ 73,600,108         | 39.79%         | 5.08%            |
| Operating                              | 22,145,621            | 26,519,207            | 32,679,146                        | 32,504,084            | 17.57%         | -0.54%           |
| Capital                                | 5,633,108             | 8,026,289             | 64,558,951                        | 64,039,345            | 34.62%         | -0.80%           |
| Debt Service                           | 2,566,385             | 2,578,396             | 2,134,600                         | 2,132,350             | 1.15%          | -0.11%           |
| Grants and Aid                         | 4,661,100             | 4,959,368             | 7,340,306                         | 6,497,731             | 3.51%          | -11.48%          |
| Transfers/Contingency                  | 17,628,462            | 16,965,965            | 19,994,533                        | 6,212,674             | 3.36%          | -68.93%          |
| <b>TOTAL<br/>EXPENDITURES/EXPENSES</b> | <b>\$ 120,575,649</b> | <b>\$ 121,130,500</b> | <b>\$ 196,750,114</b>             | <b>\$ 184,986,292</b> | <b>100.00%</b> | <b>-5.98%</b>    |

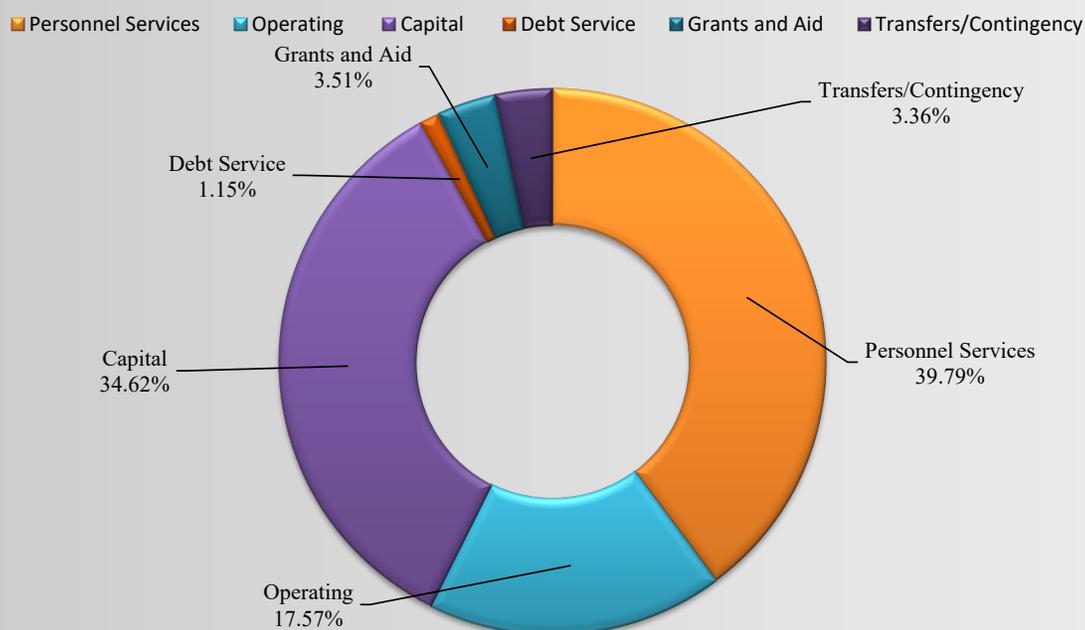
<sup>(1)</sup> Amended Budget reported as of April 15, 2023

## FY 2024 REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

### FY 2024 Revenues by Source - All Funds



### FY 2024 Expenditures/Expenses by Object - All Funds



**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# GENERAL FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

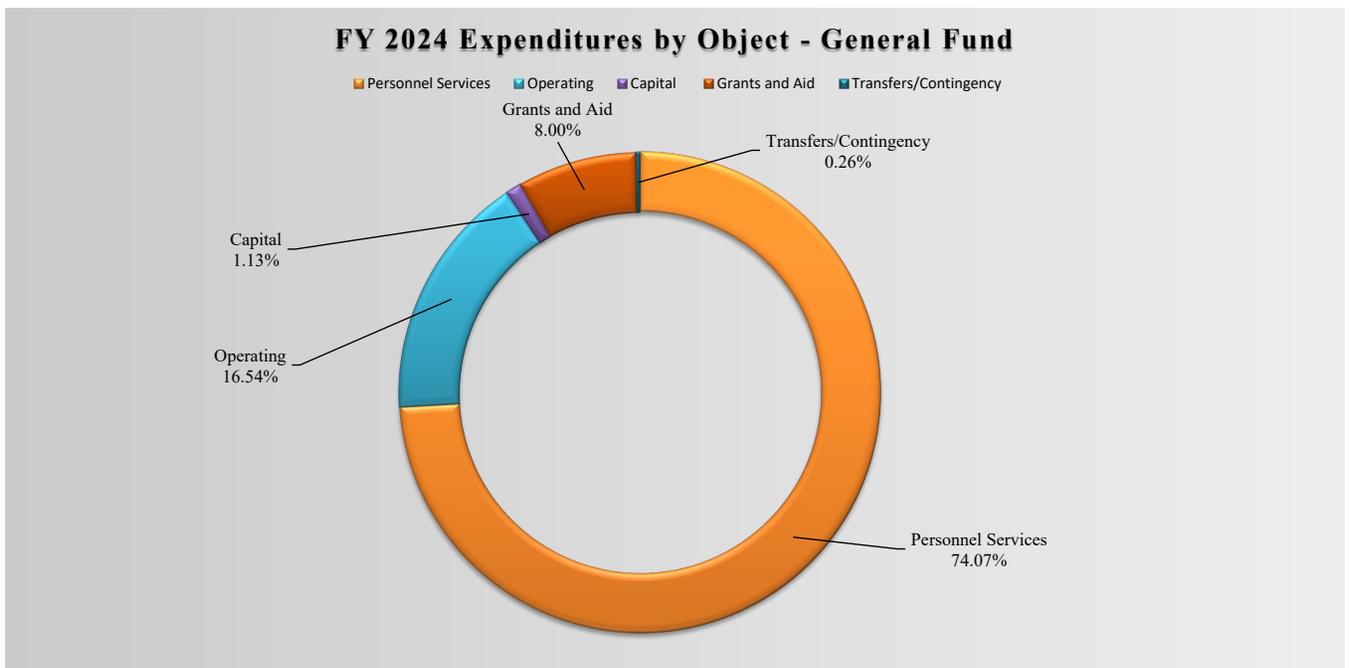
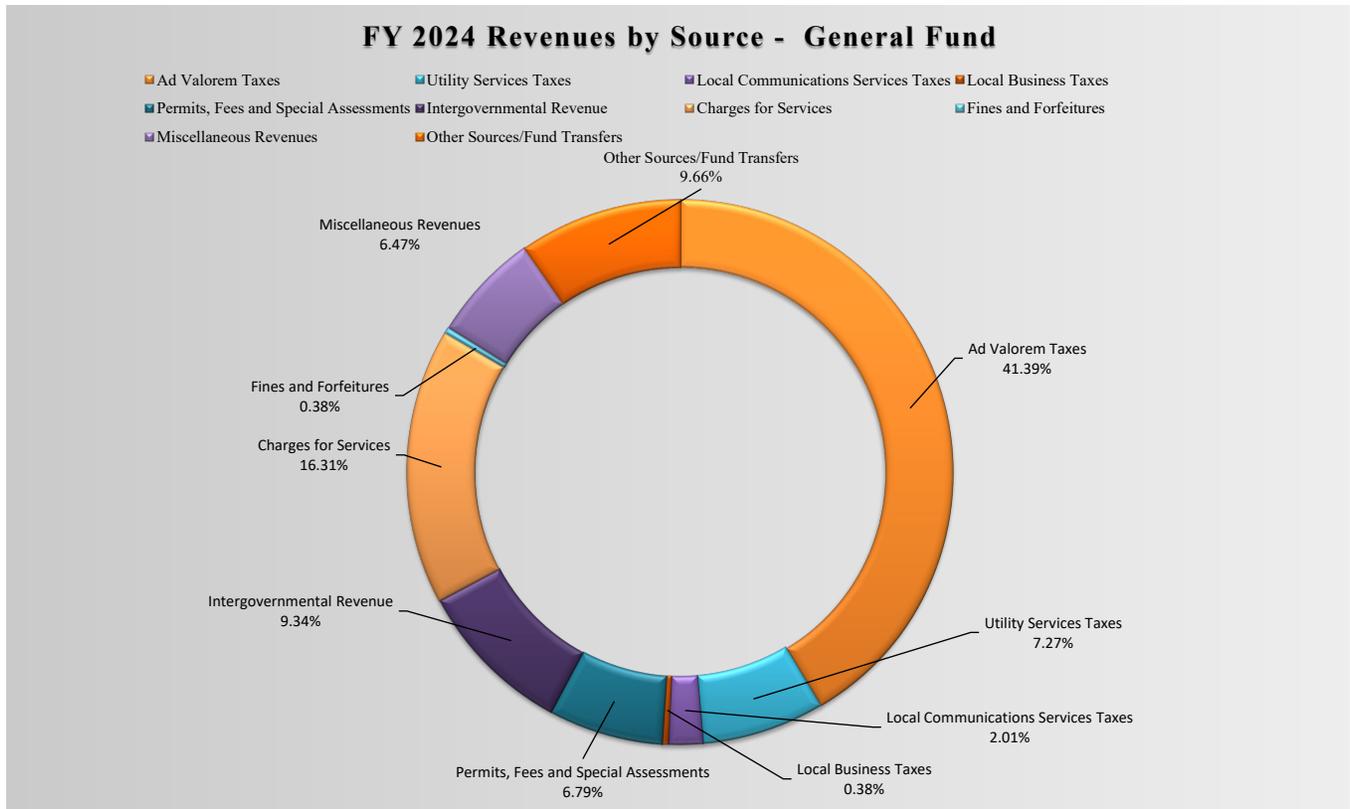
## FY 2021 - FY 2024

### REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

|                                       | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED <sup>(1)</sup> | FY 2024<br>BUDGET    | % OF<br>TOTAL  | % +/- FROM<br>FY 2023 - 2024 |
|---------------------------------------|----------------------|----------------------|-----------------------------------|----------------------|----------------|------------------------------|
| <b>REVENUES BY SOURCE</b>             |                      |                      |                                   |                      |                |                              |
| Ad Valorem Taxes                      | \$ 24,252,398        | \$ 25,579,047        | \$ 27,965,000                     | \$ 30,850,000        | 41.39%         | 10.32%                       |
| Utility Services Taxes                | 5,129,828            | 5,287,356            | 4,962,000                         | 5,417,000            | 7.27%          | 9.17%                        |
| Local Communications Services Taxes   | 1,574,469            | 1,618,498            | 1,500,000                         | 1,500,000            | 2.01%          | 0.00%                        |
| Local Business Taxes                  | 278,325              | 304,909              | 281,000                           | 281,000              | 0.38%          | 0.00%                        |
| Permits, Fees and Special Assessments | 4,590,369            | 5,316,190            | 4,584,150                         | 5,059,470            | 6.79%          | 10.37%                       |
| Intergovernmental Revenue             | 8,315,335            | 8,089,802            | 16,719,438                        | 6,962,500            | 9.34%          | -58.36%                      |
| Charges for Services                  | 22,349,948           | 13,166,998           | 11,915,200                        | 12,158,700           | 16.31%         | 2.04%                        |
| Fines and Forfeitures                 | 239,744              | 367,764              | 280,500                           | 280,500              | 0.38%          | 0.00%                        |
| Miscellaneous Revenues                | 4,272,045            | 3,613,039            | 4,160,505                         | 4,830,948            | 6.47%          | 16.11%                       |
| Other Sources/Fund Transfers          | 2,710,204            | 2,833,240            | 1,971,828                         | 7,196,900            | 9.66%          | 264.99%                      |
| <b>TOTAL REVENUES</b>                 | <b>\$ 73,712,665</b> | <b>\$ 66,176,843</b> | <b>\$ 74,339,621</b>              | <b>\$ 74,537,018</b> | <b>100.00%</b> | <b>0.27%</b>                 |
| <b>EXPENDITURES BY OBJECT</b>         |                      |                      |                                   |                      |                |                              |
| Personnel Services                    | \$ 53,357,377        | \$ 48,391,737        | \$ 52,312,752                     | \$ 55,210,297        | 74.07%         | 5.54%                        |
| Operating                             | 8,012,556            | 9,498,489            | 11,818,704                        | 12,325,935           | 16.54%         | 4.29%                        |
| Capital                               | 1,969,597            | 1,678,493            | 3,114,633                         | 840,500              | 1.13%          | -73.01%                      |
| Debt Service                          | 423,610              | 266,670              | -                                 | -                    | 0.00%          | 0.00%                        |
| Grants and Aid                        | 4,372,405            | 4,789,780            | 6,801,861                         | 5,960,286            | 8.00%          | -12.37%                      |
| Transfers/Contingency                 | 840,000              | 801,125              | 291,671                           | 200,000              | 0.26%          | -31.43%                      |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 68,975,545</b> | <b>\$ 65,426,294</b> | <b>\$ 74,339,621</b>              | <b>\$ 74,537,018</b> | <b>100.00%</b> | <b>0.27%</b>                 |

<sup>(1)</sup> Amended Budget reported as of April 15, 2023

## FY 2024 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

## GENERAL FUND REVENUES

| ACCOUNT NUMBER     | REVENUE CLASSIFICATION                   | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------|--|-------------------|-------------------|--------------------|-------------------|
| 001-0000-311.10-01 | REAL & PERSONAL PROPERTY                 | \$ 24,121,297     | \$ 25,557,668     | \$ 27,965,000      | \$ 30,850,000     |
| 001-0000-311.20-01 | DELINQUENT TAXES                         | 110,605           | 572               | -                  | -                 |
| 001-0000-311.20-02 | INTEREST INC - AD VALOREM                | 20,496            | 20,807            | -                  | -                 |
|                    | <b>AD VALOREM TAXES</b>                  | <b>24,252,398</b> | <b>25,579,047</b> | <b>27,965,000</b>  | <b>30,850,000</b> |
| 001-0000-314.10-01 | ELECTRIC                                 | 3,952,944         | 4,102,144         | 3,900,000          | 4,250,000         |
| 001-0000-314.30-01 | WATER                                    | 1,104,523         | 1,096,204         | 1,000,000          | 1,100,000         |
| 001-0000-314.80-01 | PEOPLE'S GAS                             | 19,810            | 20,928            | 17,000             | 17,000            |
| 001-0000-314.80-04 | AMERIGAS EAGLE                           | 17,456            | 20,368            | 15,000             | 15,000            |
| 001-0000-314.80-10 | PROPANE OTHER                            | 35,095            | 47,712            | 30,000             | 35,000            |
|                    | <b>UTILITY SERVICE TAXES</b>             | <b>5,129,828</b>  | <b>5,287,356</b>  | <b>4,962,000</b>   | <b>5,417,000</b>  |
| 001-0000-315.10-01 | <b>LOCAL COMMUNICATIONS SERVICES TAX</b> | <b>1,574,469</b>  | <b>1,618,498</b>  | <b>1,500,000</b>   | <b>1,500,000</b>  |
| 001-0000-316.10-01 | LOCAL BUSINESS TAX                       | 266,939           | 289,249           | 270,000            | 270,000           |
| 001-0000-316.10-02 | LOCAL BUSINESS TAX - LATE FEES           | 8,046             | 11,958            | 8,000              | 8,000             |
| 001-0000-316.10-03 | LOCAL BUSINESS TAX - ADMIN FEE           | 3,340             | 3,702             | 3,000              | 3,000             |
|                    | <b>LOCAL BUSINESS TAXES</b>              | <b>278,325</b>    | <b>304,909</b>    | <b>281,000</b>     | <b>281,000</b>    |
| 001-0000-322.10-04 | ENGINEERING PERMITS                      | 28,697            | 11,231            | 30,000             | 10,000            |
| 001-0000-322.10-06 | INSPECTION-ENG                           | 33,595            | 189,770           | -                  | -                 |
| 001-0000-322.10-07 | SITE PLANS                               | 6,842             | 5,131             | 10,000             | 10,000            |
| 001-0000-322.10-12 | PERMITS - COVERED FIELD                  | -                 | 6,750             | -                  | -                 |
| 001-0000-329.10-03 | TREE REMOVAL                             | 2,520             | 4,840             | 3,000              | 3,000             |
| 001-0000-329.10-04 | ALCOH BEV - CITY                         | 17,500            | 9,500             | 3,000              | 3,000             |
| 001-0000-329.10-06 | FIRE                                     | 42,236            | 61,172            | 35,000             | 35,000            |
| 001-0000-329.10-08 | FIRE - ANNUAL                            | 100,838           | 98,761            | 70,000             | 80,000            |
| 001-0000-329.10-12 | RE-INSPECT (ALL)                         | -                 | 1,600             | -                  | -                 |
| 001-0000-329.10-13 | MATERIALS REGISTRATION                   | 1,400             | 1,000             | -                  | -                 |
| 001-0000-329.10-14 | NON-EXCLUSIVE FRANCHISE RENEWAL          | 150               | 300               | 150                | 150               |
| 001-0000-329.10-15 | ECONOMIC DEVELOPMENT - MISC. FEES        | 763               | 2,899             | -                  | -                 |
| 001-0000-329.10-18 | RESIDENTIAL RENTAL PROGRAM FEE           | 14,424            | 100,425           | 100,000            | 100,000           |
|                    | <b>LICENSES AND PERMITS</b>              | <b>248,965</b>    | <b>493,379</b>    | <b>251,150</b>     | <b>241,150</b>    |
| 001-0000-323.10-01 | ELECTRIC                                 | 2,759,151         | 3,166,268         | 2,700,000          | 3,100,000         |
| 001-0000-323.40-01 | GAS                                      | 30,086            | 37,335            | 28,000             | 28,000            |
| 001-0000-323.70-08 | WASTE COLLECTION                         | 1,427,707         | 1,461,605         | 1,508,000          | 1,568,320         |
| 001-0000-323.70-09 | NON-EXCLUSIVE FRANCHISE FEE              | 72,460            | 67,090            | 45,000             | 50,000            |
| 001-0000-323.90-01 | TOWING                                   | 52,000            | 90,513            | 52,000             | 72,000            |
|                    | <b>FRANCHISE FEES</b>                    | <b>4,341,404</b>  | <b>4,822,811</b>  | <b>4,333,000</b>   | <b>4,818,320</b>  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

## GENERAL FUND REVENUES

| ACCOUNT NUMBER     | REVENUE CLASSIFICATION              | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------|-------------------------------------|-------------------|-------------------|--------------------|-------------------|
| 001-0000-331.20-01 | ORG CRIME DRUG ENF - OCDETF         | 13,793            | 30,118            | -                  | -                 |
| 001-0000-331.20-02 | FEDERAL/HIDTA                       | 17,840            | 15,152            | -                  | -                 |
| 001-0000-331.20-03 | FED GRNT-HVE BICYCLE SAFE           | 12,546            | -                 | -                  | -                 |
| 001-0000-331.20-05 | COPS HIRING GRANT                   | 53,480            | -                 | -                  | -                 |
| 001-0000-331.69-13 | BC - CARES                          | 1,615,767         | -                 | -                  | -                 |
| 001-0000-332.10-02 | FEDERAL GRANTS - BPV (VEST)         | -                 | 18,737            | -                  | -                 |
| 001-0000-332.10-03 | FEDERAL GRANT - FEMA                | 4,593             | -                 | -                  | -                 |
| 001-0000-332.10-05 | VICTIM ADVOCATE (VOCA/BYRNE)        | 39,627            | 7,874             | 65,000             | 65,000            |
| 001-0000-332.10-22 | HIDTA/OCDETF REIMBURSEMENT          | 28,336            | 22,313            | 14,500             | 14,500            |
| 001-0000-332.10-30 | FEMA-PASS THRU REIMB/USAR           | -                 | 176,779           | -                  | -                 |
| 001-0000-332.10-34 | CESF - 2021                         | 35,834            | 97,380            | -                  | -                 |
| 001-0000-332.10-35 | FEMA-4486-DR-FL COVID 19            | -                 | 37,755            | -                  | -                 |
| 001-0000-332.10-36 | AMER. RESCUE PLAN ACT               | -                 | -                 | 10,849,938         | -                 |
|                    | <b>FEDERAL GRANTS</b>               | <b>1,821,816</b>  | <b>406,108</b>    | <b>10,929,438</b>  | <b>79,500</b>     |
| 001-0000-334.35-00 | STATE GRANT                         | 19,650            | -                 | -                  | -                 |
| 001-0000-335.12-10 | SALES TAX (REVENUE SHARING)         | 2,043,894         | 2,596,335         | 1,700,000          | 2,300,000         |
| 001-0000-335.14-00 | MOBILE HOME LICENSES                | 18,213            | 17,901            | 20,000             | 18,000            |
| 001-0000-335.15-00 | BEVERAGE LICENSES                   | 22,394            | 24,112            | 20,000             | 20,000            |
| 001-0000-335.18-00 | HALF-CENT SALES TAX                 | 4,214,986         | 4,892,662         | 3,800,000          | 4,400,000         |
| 001-0000-335.23-00 | FIREFIGHTERS SUPPLEMENTAL           | 57,467            | 27,140            | 35,000             | 35,000            |
| 001-0000-335.25-00 | SEMINOLE COMPACT                    | -                 | -                 | 100,000            | -                 |
| 001-0000-335.41-00 | REBATE MOTOR FUEL                   | 37,586            | 38,770            | 35,000             | 35,000            |
|                    | <b>STATE SHARED REVENUES/GRANTS</b> | <b>6,414,190</b>  | <b>7,596,920</b>  | <b>5,710,000</b>   | <b>6,808,000</b>  |
| 001-0000-337.90-09 | BROWARD COUNTY SWIM CENTRAL         | 10,186            | 22,404            | 25,000             | 20,000            |
| 001-0000-338.20-01 | BUSINESS TAX RECEIPTS               | 69,143            | 64,370            | 55,000             | 55,000            |
|                    | <b>COUNTY SHARED REVENUES</b>       | <b>79,329</b>     | <b>86,774</b>     | <b>80,000</b>      | <b>75,000</b>     |
| 001-0000-341.10-01 | FEES - PLAT FILING                  | 3,250             | 450               | 3,000              | 3,000             |
| 001-0000-341.20-01 | ZONING FEES                         | 4,750             | 2,950             | 5,000              | 5,000             |
| 001-0000-341.20-02 | BOARD OF ADJUSTMENT FEES            | 162               | -                 | 500                | 500               |
| 001-0000-341.20-03 | LAND USE PLAN AMENDMENT             | 3,500             | -                 | -                  | -                 |
| 001-0000-341.20-05 | REGISTER FORECLOSED PROP            | 2,500             | 57,018            | 5,000              | 20,000            |
| 001-0000-341.30-01 | SALE OF PUBLICATIONS                | -                 | -                 | 500                | 500               |
|                    | <b>GENERAL GOVERNMENT</b>           | <b>14,162</b>     | <b>60,418</b>     | <b>14,000</b>      | <b>29,000</b>     |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

## GENERAL FUND REVENUES

| ACCOUNT NUMBER     | REVENUE CLASSIFICATION               | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------|--------------------------------------|-------------------|-------------------|--------------------|-------------------|
| 001-0000-325.20-10 | FIRE RESCUE ASSESSMENT               | 9,108,955         | 9,113,179         | 9,400,000          | 9,400,000         |
| 001-0000-342.10-01 | POLICE EXTRA DETAIL                  | 442,185           | 602,211           | 300,000            | 450,000           |
| 001-0000-342.10-02 | POLICE CHARGES                       | 6,666             | 10,315            | 3,000              | 3,000             |
| 001-0000-342.10-04 | FEES/ALARM ORDINANCE                 | 1,700             | 900               | 1,500              | 1,500             |
| 001-0000-342.10-07 | FEES/FINGERPRINTING                  | -                 | -                 | 15,000             | 1,000             |
| 001-0000-342.20-03 | POLICE OFFICER RESOURCE PROGRAM      | 249,000           | 302,940           | 244,800            | 244,800           |
| 001-0000-342.31-05 | AMBULANCE TRANSPORT FEES             | 1,296,384         | 1,346,966         | 1,200,000          | 1,300,000         |
| 001-0000-342.31-07 | FIRE RESCUE FEES - COCONUT CREEK     | 10,552,500        | 187,907           | -                  | -                 |
| 001-0000-342.XX-XX | MISCELLANEOUS                        | 132,850           | 230,949           | 85,000             | 85,000            |
| 001-0000-343.40-01 | SOLID WASTE CONTRACT                 | 164,824           | 703,579           | 140,000            | 140,000           |
| 001-0000-343.90-01 | LOT CLEARING/NUISANCE ABATEMENT      | 31,407            | 5,320             | 5,000              | 5,000             |
|                    | <b>PUBLIC SAFETY REVENUES</b>        | <b>21,986,471</b> | <b>12,504,266</b> | <b>11,394,300</b>  | <b>11,630,300</b> |
| 001-0000-347.24-01 | CONCESSIONS                          | 29,516            | 59,988            | 30,000             | 30,000            |
| 001-0000-347.24-02 | RENTAL - CALYPSO COVE                | 14,633            | 37,465            | 35,000             | 35,000            |
| 001-0000-347.29-01 | RECREATION FACILITIES USE            | 11,468            | 52,995            | 30,000             | 30,000            |
| 001-0000-347.29-02 | TAXABLE RECREATION FEE               | 116,409           | 197,045           | 150,000            | 150,000           |
| 001-0000-347.29-03 | NON-TAXABLE RECREATION FEES          | 23,275            | 18,630            | 25,000             | 20,000            |
| 001-0000-347.29-XX | PROGRAM ACTIVITIES FEES              | 140,857           | 209,467           | 211,900            | 209,400           |
| 001-0000-347.29-06 | PROG ACTIVITY - CLASS                | 13,157            | 26,724            | 25,000             | 25,000            |
|                    | <b>CULTURE AND RECREATION</b>        | <b>349,315</b>    | <b>602,314</b>    | <b>506,900</b>     | <b>499,400</b>    |
| 001-0000-351.10-01 | COURT FINES                          | 64,523            | 106,615           | 100,000            | 100,000           |
| 001-0000-354.10-01 | PARKING VIOLATIONS                   | 8,135             | 21,879            | 5,000              | 5,000             |
| 001-0000-354.10-02 | CODE VIOLATIONS                      | 50                | -                 | 500                | 500               |
| 001-0000-354.10-03 | SPECIAL MAGISTRATE - CODE VIOLATIONS | 167,036           | 239,219           | 175,000            | 175,000           |
| 001-0000-354.10-05 | RED LIGHT CAMERA                     | -                 | 51                | -                  | -                 |
|                    | <b>FINES AND FORFEITURES</b>         | <b>239,744</b>    | <b>367,764</b>    | <b>280,500</b>     | <b>280,500</b>    |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

## GENERAL FUND REVENUES

| ACCOUNT NUMBER     | REVENUE CLASSIFICATION                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|--------------------|--|-------------------|----------------------|----------------------|----------------------|
| 001-0000-361.XX-XX | INVESTMENT/INTEREST INCOME                   | 91,307            | (865,862)            | 100,000              | 200,000              |
| 001-0000-364.41-01 | SALE OF SURPLUS EQUIPMENT                    | 56,700            | 639,644              | 50,000               | 100,000              |
| 001-0000-366.90-03 | CONTRIBUTIONS                                | 1,000             | -                    | -                    | -                    |
| 001-0000-366.90-91 | CONTRIBUTION - NATIONAL NIGHT OUT            | -                 | 1,000                | 2,000                | 1,000                |
| 001-0000-366.91-02 | MARGATE HOLIDAY FUND                         | 13,845            | 31,843               | 17,000               | 17,000               |
| 001-0000-366.91-04 | PARKS SPONSORSHIPS                           | 2,000             | 11,175               | -                    | -                    |
| 001-0000-366.91-05 | MILITARY BANNER                              | 200               | 100                  | -                    | -                    |
| 001-0000-369.10-02 | WATER & WASTEWATER COST ALLOCATION           | 1,287,957         | 1,290,584            | 1,399,105            | 1,723,151            |
| 001-0000-369.10-03 | STORMWATER COST ALLOCATION                   | 418,867           | 423,475              | 453,542              | 498,443              |
| 001-0000-369.10-04 | BUILDING COST ALLOCATION                     | 304,361           | 307,709              | 329,557              | 362,183              |
| 001-0000-369.30-01 | REFUND PRIOR YEAR EXPEND                     | 8,665             | 94,920               | -                    | -                    |
| 001-0000-369.90-XX | OTHER MISCELLANEOUS REVENUES                 | 46,186            | 121,947              | 30,000               | 30,000               |
| 001-0000-369.90-12 | LIEN INQUIRY FEES                            | 202,950           | 207,075              | 130,000              | 150,000              |
| 001-0000-369.90-16 | ADVERTISING PROCEEDS - MINIBUSES             | -                 | -                    | 1,500                | 1,500                |
| 001-0000-369.90-17 | ADVERTISING PROCEEDS - BUS SHELTERS          | 3,102             | 5,000                | 1,000                | 1,000                |
| 001-0000-369.90-18 | ADVERTISING PROCEEDS - BUS BENCHES           | 15,701            | 16,521               | 10,000               | 10,000               |
| 001-0000-369.90-29 | REIMBURSEMENT FROM CRA                       | 1,185,269         | 1,297,005            | 1,596,345            | 1,694,019            |
| 001-0000-369.90-38 | ADMIN FEE - SPEC MASTER                      | 7,400             | 10,800               | 10,000               | 10,000               |
| 001-0000-369.90-41 | REIMBURSEMENT FROM NWFP SR CTR               | -                 | 20,103               | 30,456               | 32,652               |
| 001-0000-369.91-03 | AZTEC RV RESORT AGREEMENT                    | 626,535           | -                    | -                    | -                    |
|                    | <b>MISCELLANEOUS REVENUES</b>                | <b>4,272,045</b>  | <b>3,613,039</b>     | <b>4,160,505</b>     | <b>4,830,948</b>     |
| 001-0000-382.10-01 | WATER & WASTEWATER - ROI ALLOCATION          | 1,943,462         | 1,964,840            | 2,104,344            | 2,312,674            |
| 001-0000-383.10-01 | OSSI LEASE                                   | 766,742           | 868,400              | -                    | -                    |
| 001-0000-389.10-01 | <b>GNRL. FD - TRANSFER FROM FUND BALANCE</b> |                   |                      |                      |                      |
|                    | UNASSIGNED                                   | -                 | -                    | (162,516)            | 4,874,226            |
|                    | COMMITTED                                    | -                 | -                    | -                    | 10,000               |
|                    | GENERAL FD TREE PRESERVATION RESERVE         | -                 | -                    | 30,000               | -                    |
|                    | <b>OTHER SOURCES/FUND TRANSFERS</b>          | <b>2,710,204</b>  | <b>2,833,240</b>     | <b>1,971,828</b>     | <b>7,196,900</b>     |
|                    | <b>TOTAL REVENUES</b>                        | <b>73,712,665</b> | <b>\$ 66,176,843</b> | <b>\$ 74,339,621</b> | <b>\$ 74,537,018</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FY 2024 SUMMARY OF GENERAL FUND EXPENDITURES

| DEPARTMENT / DIVISION               | NUMBER OF PERSONNEL PROPOSED | PERSONNEL SERVICES   | OPERATING/ OTHER *   | CAPITAL OUTLAY    | TOTAL EXPENDITURES   |
|-------------------------------------|------------------------------|----------------------|----------------------|-------------------|----------------------|
| CITY COMMISSION                     | 5                            | \$ 420,294           | \$ 232,332           | \$ -              | \$ 652,626           |
| CITY MANAGER                        | 11                           | 1,580,186            | 192,187              | -                 | 1,772,373            |
| FINANCE:                            |                              |                      |                      |                   |                      |
| ACCOUNTING                          | 9                            | 1,365,716            | 162,600              | -                 | 1,528,316            |
| PURCHASING                          | 5                            | 612,846              | 29,300               | -                 | 642,146              |
| <b>FINANCE TOTAL</b>                | <b>14</b>                    | <b>1,978,562</b>     | <b>191,900</b>       | <b>-</b>          | <b>2,170,462</b>     |
| NON-DEPARTMENTAL                    | -                            | 2,418,252            | 9,316,486            | -                 | 11,734,738           |
| HUMAN RESOURCES                     | 9                            | 1,087,529            | 174,030              | -                 | 1,261,559            |
| DEVELOPMENT SERVICES                | 9                            | 1,131,534            | 169,524              | 50,000            | 1,351,058            |
| CITY CLERK                          | 7                            | 820,493              | 212,830              | -                 | 1,033,323            |
| CITY ATTORNEY                       | -                            | -                    | 616,800              | -                 | 616,800              |
| POLICE                              | 155                          | 23,048,937           | 2,378,331            | 355,000           | 25,782,268           |
| FIRE                                | 80                           | 15,091,724           | 1,258,956            | 60,000            | 16,410,680           |
| INFORMATION TECHNOLOGY              | 8                            | 1,051,408            | 256,621              | 120,000           | 1,428,029            |
| PUBLIC WORKS:                       |                              |                      |                      |                   |                      |
| ADMINISTRATION                      | 5                            | 712,337              | 108,357              | -                 | 820,694              |
| BUILDINGS                           | 10                           | 900,632              | 1,121,740            | 90,000            | 2,112,372            |
| GARAGE                              | 9                            | 875,302              | 670,440              | 80,000            | 1,625,742            |
| <b>PUBLIC WORKS TOTAL</b>           | <b>24</b>                    | <b>2,488,271</b>     | <b>1,900,537</b>     | <b>170,000</b>    | <b>4,558,808</b>     |
| PARKS & RECREATION:                 |                              |                      |                      |                   |                      |
| ADMINISTRATION                      | 4                            | 645,275              | 64,875               | 3,500             | 713,650              |
| RECREATION/SPECIAL ACTIVITIES       | 31                           | 457,071              | 185,700              | -                 | 642,771              |
| PARKS AND GROUNDS MAINT.            | 29                           | 2,237,511            | 1,184,513            | 82,000            | 3,504,024            |
| AQUATICS                            | 41                           | 753,250              | 150,599              | -                 | 903,849              |
| <b>PARKS &amp; RECREATION TOTAL</b> | <b>105</b>                   | <b>4,093,107</b>     | <b>1,585,687</b>     | <b>85,500</b>     | <b>5,764,294</b>     |
| <b>GENERAL FUND TOTAL</b>           | <b>427</b>                   | <b>\$ 55,210,297</b> | <b>\$ 18,486,221</b> | <b>\$ 840,500</b> | <b>\$ 74,537,018</b> |

Notes:

\* - Includes operating expenditures, debt service, transfers, fund balance, and grants and aids categories.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

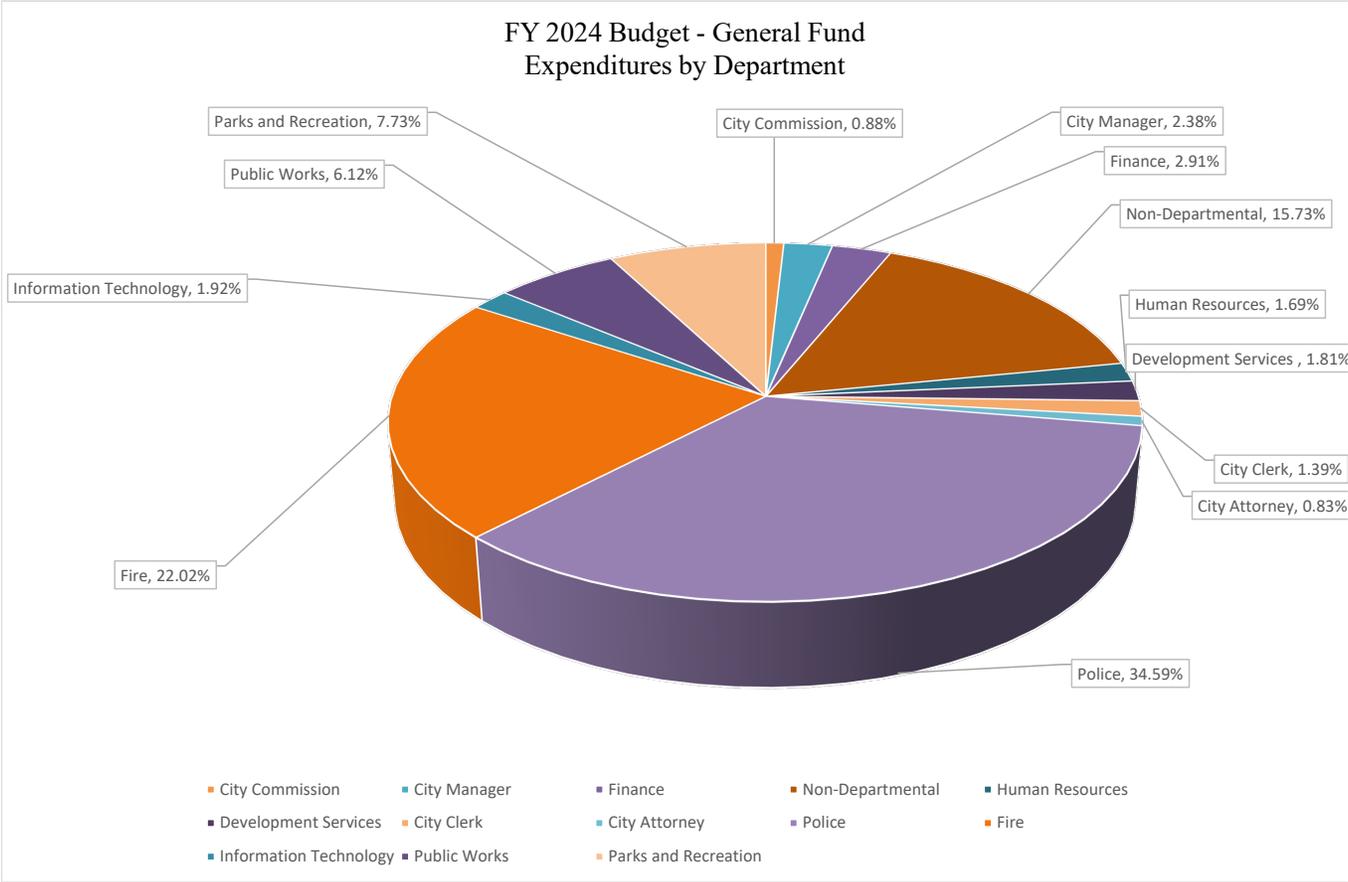


## FY 2021 - FY 2024 - GENERAL FUND EXPENDITURES SUMMARY BY DEPARTMENT

| DEPARTMENT                        | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED <sup>(1)</sup> | FY 2024<br>BUDGET    | % +/- FROM<br>FY 2023-<br>2024 |
|-----------------------------------|----------------------|----------------------|-----------------------------------|----------------------|--------------------------------|
| CITY COMMISSION                   | \$ 547,101           | \$ 549,982           | \$ 650,114                        | \$ 652,626           | 0.39%                          |
| CITY MANAGER                      | 1,173,485            | 1,331,773            | 3,241,992                         | 1,772,373            | -45.33%                        |
| FINANCE:                          |                      |                      |                                   |                      |                                |
| ACCOUNTING                        | 1,271,105            | 1,233,069            | 1,511,157                         | 1,528,316            | 1.14%                          |
| PURCHASING                        | 549,414              | 584,278              | 648,229                           | 642,146              | -0.94%                         |
| <b>FINANCE TOTAL</b>              | <b>1,820,519</b>     | <b>1,817,347</b>     | <b>2,159,386</b>                  | <b>2,170,462</b>     | <b>0.51%</b>                   |
| NON-DEPARTMENTAL                  | 9,734,150            | 10,848,455           | 11,191,349                        | 11,734,738           | 4.86%                          |
| HUMAN RESOURCES                   | 928,272              | 972,109              | 1,288,482                         | 1,261,559            | -2.09%                         |
| DEVELOPMENT SERVICES              | 748,712              | 854,606              | 1,143,157                         | 1,351,058            | 18.19%                         |
| CITY CLERK                        | 916,131              | 910,799              | 1,039,434                         | 1,033,323            | -0.59%                         |
| CITY ATTORNEY                     | 459,578              | 559,481              | 616,800                           | 616,800              | 0.00%                          |
| POLICE                            | 21,980,578           | 22,294,899           | 23,751,131                        | 25,782,268           | 8.55%                          |
| FIRE                              | 21,415,084           | 15,455,604           | 18,111,811                        | 16,410,680           | -9.39%                         |
| INFORMATION TECHNOLOGY            | 1,103,269            | 1,071,467            | 1,215,154                         | 1,428,029            | 17.52%                         |
| PUBLIC WORKS:                     |                      |                      |                                   |                      |                                |
| ADMINISTRATION                    | 712,048              | 673,262              | 806,412                           | 820,694              | 1.77%                          |
| BUILDINGS                         | 1,628,355            | 1,709,452            | 1,974,486                         | 2,112,372            | 6.98%                          |
| GARAGE                            | 1,161,639            | 1,423,927            | 1,590,854                         | 1,625,742            | 2.19%                          |
| <b>PUBLIC WORKS TOTAL</b>         | <b>3,502,042</b>     | <b>3,806,641</b>     | <b>4,371,752</b>                  | <b>4,558,808</b>     | <b>4.28%</b>                   |
| PARKS AND RECREATION:             |                      |                      |                                   |                      |                                |
| ADMINISTRATION                    | 668,298              | 650,222              | 801,374                           | 713,650              | -10.95%                        |
| SPECIAL ACTIVITIES                | 362,834              | 474,798              | 539,158                           | 642,771              | 19.22%                         |
| PARKS AND GROUNDS MAINT.          | 2,888,892            | 3,122,097            | 3,331,771                         | 3,504,024            | 5.17%                          |
| AQUATICS                          | 726,600              | 706,014              | 886,756                           | 903,849              | 1.93%                          |
| <b>PARKS AND RECREATION TOTAL</b> | <b>4,646,624</b>     | <b>4,953,131</b>     | <b>5,559,059</b>                  | <b>5,764,294</b>     | <b>3.69%</b>                   |
| <b>TOTAL GENERAL FUND</b>         | <b>\$ 68,975,545</b> | <b>\$ 65,426,294</b> | <b>\$ 74,339,621</b>              | <b>\$ 74,537,018</b> | <b>0.27%</b>                   |

<sup>(1)</sup> Amended Budget reported as of April 15, 2023

## FY 2024 BUDGET - GENERAL FUND EXPENDITURES BY DEPARTMENT

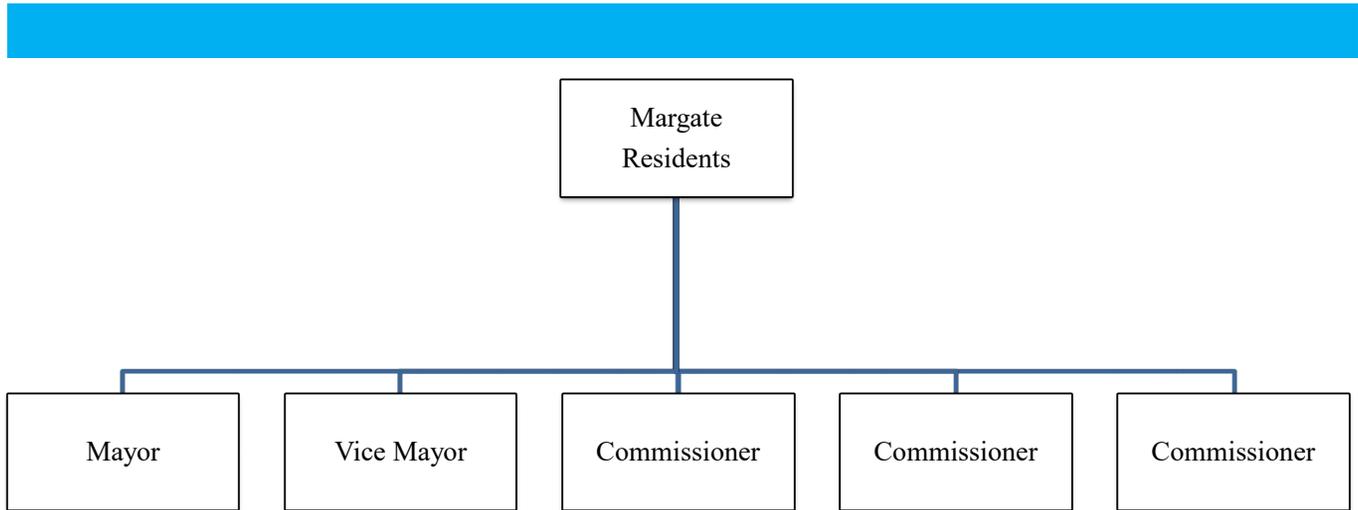




# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY COMMISSION



### POSITION SUMMARY

| Position Title         | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
|------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| Mayor                  | 1                 | 1                 | 1                  | 1                  | 1                 |
| Vice Mayor             | 1                 | 1                 | 1                  | 1                  | 1                 |
| Commissioner           | 3                 | 3                 | 3                  | 3                  | 3                 |
| <b>Total Positions</b> | <b>5</b>          | <b>5</b>          | <b>5</b>           | <b>5</b>           | <b>5</b>          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY COMMISSION

### COST CENTER (0110)

#### PROGRAM DESCRIPTION

The City Commission is the legislative body of the City and is comprised of five members who are elected at large by the voters of Margate for four year terms. Every November, the five Commissioners elect from among themselves a Mayor and a Vice Mayor to serve a one year term which may be up to two consecutive terms.

#### BUDGET EXPENDITURES/EXPENSES

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 357,903                | \$ 386,118                | \$ 420,329                 | \$ 420,294                | \$ (35)              | -0.01%              |
| Operating Expenses | 97,581                    | 50,747                    | 105,400                    | 115,580                   | 10,180               | 9.66%               |
| Grants and Aid     | 91,617                    | 113,117                   | 124,385                    | 116,752                   | (7,633)              | -6.14%              |
| <b>TOTAL</b>       | <b>\$ 547,101</b>         | <b>\$ 549,982</b>         | <b>\$ 650,114</b>          | <b>\$ 652,626</b>         | <b>\$ 2,512</b>      | <b>0.39%</b>        |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



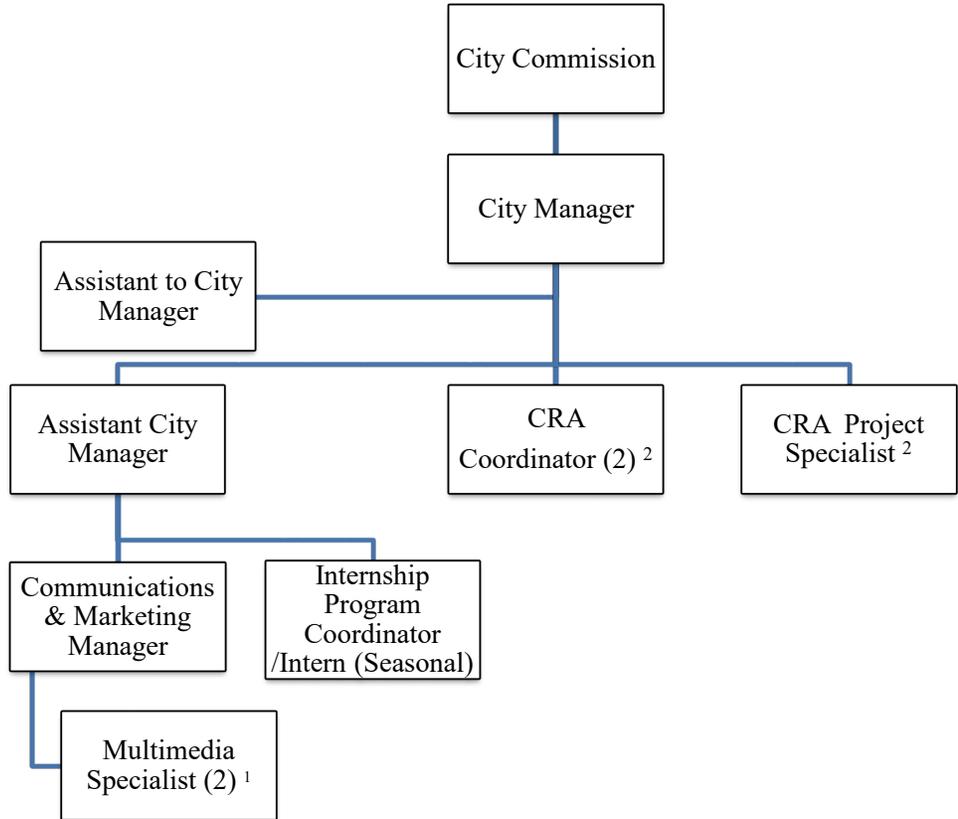
## CITY COMMISSION

|                           |   | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|---------------------------|---|-------------------|-------------------|--------------------|-------------------|
| <b>PERSONNEL SERVICES</b> |   |                   |                   |                    |                   |
| 001-0110-511.11-01        | SAL & WAGES - EXECUTIVE                 | \$ 175,622        | \$ 180,539        | \$ 202,207         | \$ 187,671        |
| 001-0110-511.15-07        | SAL & WAGES-VEHICLE ALLOWANCE           | 14,439            | 14,439            | 14,400             | 14,400            |
| 001-0110-511.15-09        | SAL & WAGES-PHONE ALLOWANCE             | 4,069             | 4,065             | 3,840              | 3,840             |
| 001-0110-511.15-12        | SAL & WAGES- HEALTH ALLOWANCE           | 21,650            | 22,938            | 22,821             | 25,104            |
| 001-0110-511.21-01        | CONTRIB-SS TAX(EMPLOYER)                | 12,076            | 12,951            | 14,618             | 14,896            |
| 001-0110-511.21-02        | CONTRIB-MED TAX(EMPLOYER)               | 2,824             | 3,029             | 3,419              | 3,484             |
| 001-0110-511.22-01        | FRS CONTRIB-EMPLOYER                    | 79,904            | 92,554            | 93,818             | 100,876           |
| 001-0110-511.22-02        | RETIREMENT - 457 PLAN                   | -                 | 5,152             | 10,040             | 9,250             |
| 001-0110-511.23-01        | HEALTH & LIFE INS                       | 47,319            | 50,451            | 55,166             | 60,773            |
|                           | <b>TOTAL APPROPRIATION</b>              | <b>\$ 357,903</b> | <b>\$ 386,118</b> | <b>\$ 420,329</b>  | <b>\$ 420,294</b> |
| <b>OPERATING EXPENSES</b> |   |                   |                   |                    |                   |
| 001-0110-511.30-01        | OPERATING EXPENSE                       | \$ 2,490          | \$ 320            | \$ 1,500           | \$ 1,500          |
| 001-0110-511.41-01        | COMMUNICATIONS SVCS                     | 2,622             | 2,600             | 3,200              | 3,700             |
| 001-0110-511.46-02        | STRUCTURES - CHARGEBACK                 | 3,482             | -                 | -                  | -                 |
| 001-0110-511.48-01        | CERTIFICATE FRAMES                      | 4,244             | 4,031             | 5,300              | 5,500             |
| 001-0110-511.48-02        | PROMOTIONAL ACTIVITY                    | 4,247             | 6,605             | 6,200              | 7,000             |
| 001-0110-511.48-11        | HOME OF THE MONTH                       | 240               | -                 | 1,500              | 1,500             |
| 001-0110-511.52-15        | OPERATING SUPPLIES-OTHER                | 2,524             | 5,499             | 7,500              | 2,500             |
| 001-0110-511.52-36        | MARGATE CITIZENS ACADEMY                | -                 | -                 | 2,000              | -                 |
| 001-0110-511.54-05        | EDUCATION & TRAINING                    | -                 | -                 | -                  | 4,000             |
| 001-0110-511.54-07        | SUBS, MEMBSHP-LEAGUE DUES               | 17,752            | 18,044            | 23,200             | 24,880            |
| 001-0110-511.54-16        | TRNG, TRVL, PERDIEM-SIMONE              | -                 | -                 | 5,000              | 5,000             |
| 001-0110-511.54-17        | TRNG, TRVL, PERDIEM-RUZZANO             | 1,672             | 1,414             | 5,000              | 5,000             |
| 001-0110-511.54-23        | TRNG, TRVL, PERDIEM-CAGGIANO            | 2,902             | 4,071             | 5,000              | 5,000             |
| 001-0110-511.54-24        | TRNG, TRVL, PERDIEM-SCHWARTZ            | -                 | 1,912             | 5,000              | 5,000             |
| 001-0110-511.54-25        | TRNG, TRVL, PERDIEM-ARSERIO             | 2,981             | 4,826             | 5,000              | 5,000             |
| 001-0110-511.54-26        | TRNG, TRVL, PERDIEM-CONFERENCE & EVENTS | -                 | -                 | 20,000             | 30,000            |
| 001-0110-511.99-04        | CITIZEN PROJECT INITIATIVES             | 52,425            | 1,425             | 10,000             | 10,000            |
|                           | <b>TOTAL APPROPRIATION</b>              | <b>\$ 97,581</b>  | <b>\$ 50,747</b>  | <b>\$ 105,400</b>  | <b>\$ 115,580</b> |
| <b>GRANTS &amp; AID</b>   |   |                   |                   |                    |                   |
| 001-0110-511.82-01        | CONTRIB-NWFP SENIOR CTR                 | \$ 37,700         | \$ 37,700         | \$ 37,700          | \$ 37,700         |
| 001-0110-511.82-02        | AREA AGENCY ON AGING                    | 46,417            | 46,417            | 48,685             | 55,552            |
| 001-0110-511.82-04        | CONTRIB- CHILD SERVICES                 | 1,000             | 1,000             | 1,000              | 1,000             |
| 001-0110-511.82-05        | CONTRIB-WOMEN IN DISTRESS               | -                 | -                 | -                  | 1,000             |
| 001-0110-511.82-14        | CONTRIB-RELAY FOR LIFE                  | -                 | -                 | 2,000              | 2,000             |
| 001-0110-511.82-15        | CITY COMMISSION-GENERAL DONATIONS       | 4,000             | 8,000             | 10,000             | -                 |
| 001-0110-511.82-21        | CONTRIB-JA WORLD                        | -                 | -                 | -                  | 1,500             |
| 001-0110-511.82-22        | CONTRIB-READING PALS PROGRAM            | -                 | 15,000            | 15,000             | -                 |
| 001-0110-511.82-23        | CONTRIB-MAYOR'S FITNESS CHALLENGE       | -                 | 2,500             | 5,000              | 5,000             |
| 001-0110-511.82-24        | CONTRIB-CHALLENGER BASEBALL             | -                 | -                 | 2,500              | 2,500             |
| 001-0110-511.82-25        | CONTRIB-SOS CHILDREN'S VILLAGE - FL     | 2,500             | 2,500             | 2,500              | 2,500             |
| 001-0110-511.82-2#        | CONTRIB-RUZZANO                         | -                 | -                 | -                  | 2,000             |
| 001-0110-511.82-2#        | CONTRIB-CAGGIANO                        | -                 | -                 | -                  | 2,000             |
| 001-0110-511.82-2#        | CONTRIB-SCHWARTZ                        | -                 | -                 | -                  | 2,000             |
| 001-0110-511.82-2#        | CONTRIB-ARSERIO                         | -                 | -                 | -                  | 2,000             |
|                           | <b>TOTAL APPROPRIATION</b>              | <b>\$ 91,617</b>  | <b>\$ 113,117</b> | <b>\$ 124,385</b>  | <b>\$ 116,752</b> |
|                           | <b>TOTAL REQUESTED APPROPRIATIONS</b>   | <b>\$ 547,101</b> | <b>\$ 549,982</b> | <b>\$ 650,114</b>  | <b>\$ 652,626</b> |



**CITY MANAGER**

**9 FULL TIME, 2 SEASONAL - 11 TOTAL**



**POSITION SUMMARY**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| City Manager                              | 1                         | 1                         | 1                          | 1                          | 1                         |
| Assistant City Manager                    | 1                         | 1                         | 1                          | 1                          | 1                         |
| Assistant to City Manager                 | 1                         | 1                         | 1                          | 1                          | 1                         |
| Intern (Seasonal)                         | -                         | -                         | -                          | -                          | 1                         |
| Communications & Marketing Manager        | 1                         | 1                         | 1                          | 1                          | 1                         |
| Multimedia Specialist <sup>1</sup>        | 2                         | 2                         | 2                          | 2                          | 2                         |
| Internship Program Coordinator (seasonal) | 1                         | 1                         | 1                          | 1                          | 1                         |
| Grants Manager                            | 1                         | -                         | -                          | -                          | -                         |
| CRA Coordinator <sup>2</sup>              | 1                         | 1                         | 1                          | 2                          | 2                         |
| CRA Project Specialist <sup>2</sup>       | 1                         | 1                         | 1                          | 1                          | 1                         |
| <b>Total Positions</b>                    | <b>10</b>                 | <b>9</b>                  | <b>9</b>                   | <b>10</b>                  | <b>11</b>                 |

<sup>1</sup> One position funded 80% by CRA and 20% by General Fund.

<sup>2</sup> CRA Coordinators and CRA Project Specialist are funded 100% by CRA. City Manager serves as Executive Director of the CRA.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY MANAGER

### COST CENTER (0410)

#### PROGRAM DESCRIPTION

The City Manager serves as the chief administrative and executive officer for the City of Margate. Duties and functions are specifically defined in Article IV of the Margate City Charter. Major responsibilities include, but are not limited to: preparing and submitting an annual budget and end of year financial report to the City Commission; ensuring all laws and ordinances are enforced; and recommending the adoption of measures as deemed necessary or expedient for the health, safety or welfare of the community or for the improvement of administrative services. The City Manager's Office, in conjunction with the Police and Fire Departments, is also responsible for public information dissemination and marketing.

#### PROGRAM GOALS & OBJECTIVES

The City Manager provides leadership and oversight to all City departments in order to address and achieve all four Strategic Plan Goals. The City Manager's Office works to provide the best services possible to residents and businesses through sound financial management and department oversight. In addition, the office provides support of the City image and identity through public information and marketing.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change          | %<br>Change    |
|--------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|----------------|
| Personnel Services | \$ 1,059,238        | \$ 1,178,072        | \$ 1,514,616        | \$ 1,580,186        | \$ 65,570             | 4.33%          |
| Operating Expenses | 114,247             | 122,579             | 227,376             | 192,187             | (35,189)              | -15.48%        |
| Capital            | -                   | 25,737              | -                   | -                   | -                     | 0.00%          |
| Debt Service       | -                   | 5,385               | -                   | -                   | -                     | 0.00%          |
| Grants & Aid       | -                   | -                   | 1,500,000           | -                   | (1,500,000)           | -100.00%       |
| <b>TOTAL</b>       | <b>\$ 1,173,485</b> | <b>\$ 1,331,773</b> | <b>\$ 3,241,992</b> | <b>\$ 1,772,373</b> | <b>\$ (1,469,619)</b> | <b>-45.33%</b> |

CRA staff costs are included in the budget above.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY MANAGER

### COST CENTER (0410)

#### PERFORMANCE MEASURES

|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Quarterly Budget Reviews: Meet with all department directors within 30 days following the close of report period         | N/A               | 100%              | 100%              | 100%              | 0%          |
| Increase community outreach and public information through printed and digital Our Margate magazine (English & Spanish). | N/A               | 39,000            | 39,000            | 39,000            | 0%          |
| Number of subscribers and followers on social media  | N/A               | 36,535            | 38,000            | 40,000            | 5%          |
| Number of website hits on <a href="http://www.margatefl.com">www.margatefl.com</a>                                       | 371,361           | 346,000           | 346,000           | 350,000           | 1%          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY MANAGER

|  |                                       | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>PERSONNEL SERVICES <sup>2</sup></b> |                                       |                     |                     |                     |                     |
| 001-0410-512.12-01                     | SAL & WAGES-REGULAR <sup>1</sup>      | \$ 755,990          | \$ 852,283          | \$ 1,090,127        | \$ 1,084,301        |
| 001-0410-512.13-05                     | SAL & WAGES-LONGEVITY                 | 5,000               | 5,000               | 5,000               | 3,000               |
| 001-0410-512.14-01                     | SAL & WAGES-OVERTIME                  | 4,214               | 3,921               | 4,000               | 4,000               |
| 001-0410-512.15-07                     | SAL&WAGES-VEHICLE ALLOW               | 3,610               | 3,610               | 3,600               | 3,600               |
| 001-0410-512.15-08                     | SAL&WAGES-VEHICLE BENEFIT             | 5,725               | 7,963               | 8,750               | 8,875               |
| 001-0410-512.15-09                     | SAL & WAGES-PHONE ALLOW               | 2,139               | 1,925               | 1,920               | 1,920               |
| 001-0410-512.21-01                     | CONTRIB-SS TAX(EMPLOYER)              | 40,197              | 43,711              | 59,339              | 62,218              |
| 001-0410-512.21-02                     | CONTRIB-MED TAX(EMPLOYER)             | 10,876              | 12,309              | 15,637              | 16,033              |
| 001-0410-512.22-01                     | FRS CONTRIB-EMPLOYER                  | 150,157             | 181,674             | 217,552             | 248,142             |
| 001-0410-512.23-01                     | HEALTH & LIFE INS                     | 81,330              | 65,676              | 108,691             | 148,097             |
|  | <b>TOTAL APPROPRIATION</b>            | <b>\$ 1,059,238</b> | <b>\$ 1,178,072</b> | <b>\$ 1,514,616</b> | <b>\$ 1,580,186</b> |
| <b>OPERATING EXPENSES</b>              |                                       |                     |                     |                     |                     |
| 001-0410-512.30-01                     | OPERATING EXPENSE                     | \$ 4,166            | \$ 3,988            | \$ 7,000            | \$ 7,000            |
| 001-0410-512.31-02                     | PROFL SVCS-MEDICAL                    | 70                  | -                   | 155                 | 155                 |
| 001-0410-512.31-09                     | PROFL SVCS-OTHER                      | 32,478              | -                   | 6,000               | 5,500               |
| 001-0410-512.31-12                     | GRANT WRITING SERVICES                | -                   | 1,250               | 30,000              | 10,000              |
| 001-0410-512.31-13                     | RECORDS MANAGEMENT                    | -                   | -                   | 500                 | 500                 |
| 001-0410-512.34-01                     | ADVERTISING                           | 588                 | 11,790              | 9,300               | 9,300               |
| 001-0410-512.40-03                     | TRAVEL & PER DIEM                     | 186                 | 1,822               | 9,600               | 9,600               |
| 001-0410-512.41-01                     | COMMUNICATIONS SVCS                   | 3,222               | 3,672               | 4,200               | 5,100               |
| 001-0410-512.42-06                     | POSTAGE                               | 11                  | 14                  | 500                 | 500                 |
| 001-0410-512.44-01                     | RENTALS & LEASES                      | 1,590               | 1,811               | 3,000               | 3,000               |
| 001-0410-512.44-06                     | RENTALS & LEASES - VEHICLES           | -                   | 140                 | 9,232               | 9,232               |
| 001-0410-512.46-06                     | R&M/REPAIR & MAIN SVC                 | 9,232               | 9,289               | 10,800              | 10,800              |
| 001-0410-512.47-02                     | PRINTING & BINDING                    | 42,802              | 69,334              | 112,000             | 95,000              |
| 001-0410-512.51-01                     | OFFICE SUPPLIES                       | 2,865               | 3,355               | 4,000               | 4,000               |
| 001-0410-512.52-15                     | OPERATING SUPPLIES-OTHER              | 10,083              | 9,679               | 8,160               | 9,500               |
| 001-0410-512.54-01                     | SUBSCRIPTION & MEMBERSHIP             | 5,310               | 5,830               | 6,929               | 7,000               |
| 001-0410-512.54-05                     | EDUCATION & TRAINING                  | 1,644               | 605                 | 6,000               | 6,000               |
|  | <b>TOTAL APPROPRIATION</b>            | <b>\$ 114,247</b>   | <b>\$ 122,579</b>   | <b>\$ 227,376</b>   | <b>\$ 192,187</b>   |
| <b>CAPITAL EXPENSES</b>                |                                       |                     |                     |                     |                     |
| 001-0410-512.65-78                     | CAPITAL OUTLAY-LEASES                 | \$ -                | \$ 25,737           | \$ -                | \$ -                |
|  | <b>TOTAL APPROPRIATION</b>            | <b>\$ -</b>         | <b>\$ 25,737</b>    | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>DEBT SERVICE</b>                    |                                       |                     |                     |                     |                     |
| 001-0410-512.71-50                     | PRINC-CAPITAL LEASE/VEHICLE           | \$ -                | \$ 4,787            | \$ -                | \$ -                |
| 001-0410-512.72-50                     | INT-CAPITAL LEASE/VEHICLE             | -                   | 598                 | -                   | -                   |
|  | <b>TOTAL APPROPRIATION</b>            | <b>\$ -</b>         | <b>\$ 5,385</b>     | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>GRANTS &amp; AID</b>                |                                       |                     |                     |                     |                     |
| 001-0410-512.83-35                     | PROPERTY IMPROVEMENT GRANTS           | \$ -                | \$ -                | \$ 1,500,000        | \$ -                |
|  | <b>TOTAL APPROPRIATION</b>            | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 1,500,000</b> | <b>\$ -</b>         |
|  | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 1,173,485</b> | <b>\$ 1,331,773</b> | <b>\$ 3,241,992</b> | <b>\$ 1,772,373</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARIES OF \$242,898 AND \$177,936 ARE INCLUDED IN SALARY & WAGES REGULAR.

<sup>2</sup> CRA staff costs are included in the budget above.

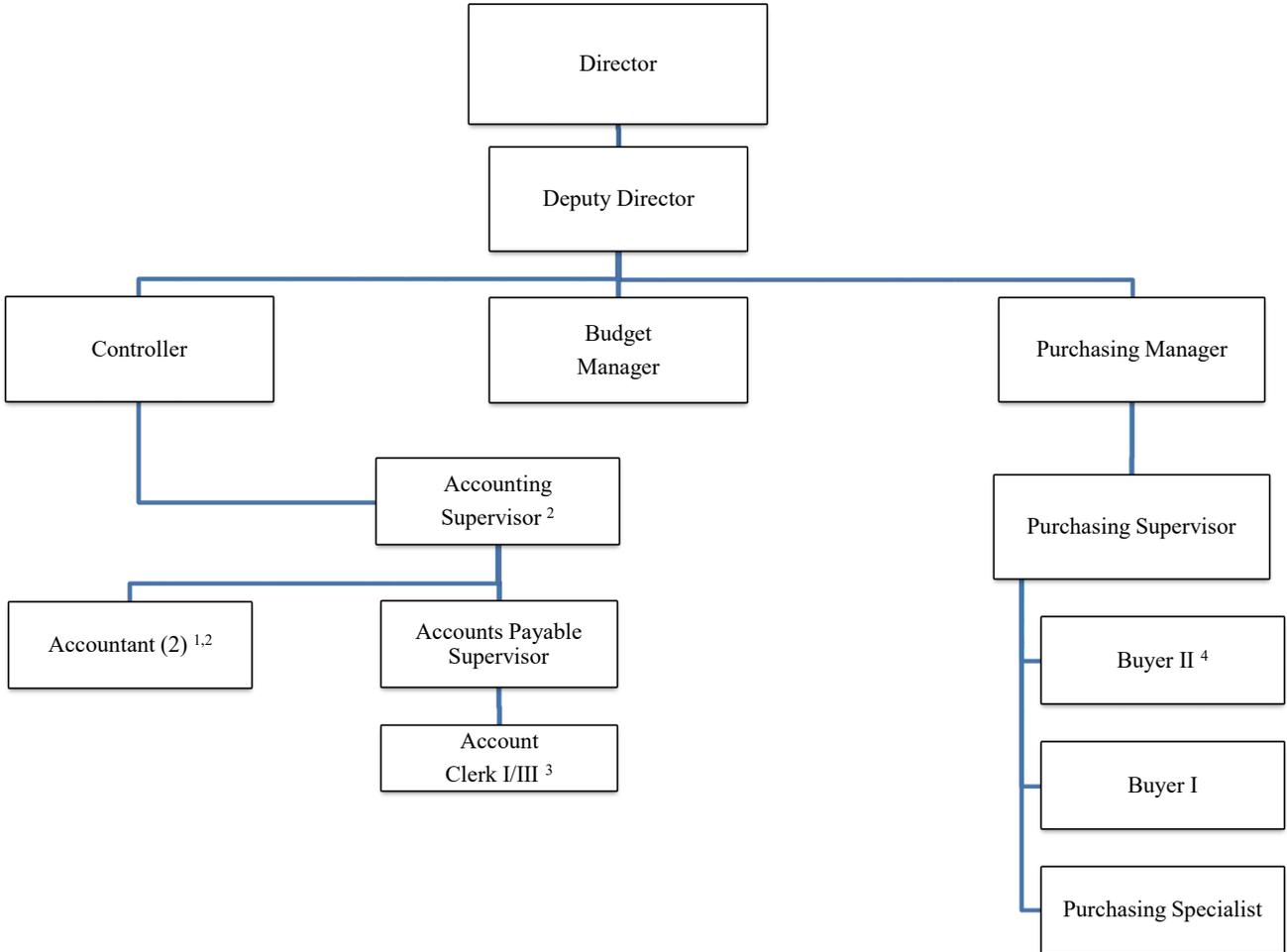


# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FINANCE

### 14 FULL TIME



<sup>1</sup> One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

<sup>2</sup> Only 3 of 4 positions of Accounting Supervisor, Accountant II, and two Accountants will be filled at any time.

<sup>3</sup> Only 1 of 2 positions of Account Clerk III and Account Clerk I will be filled at any time.

<sup>4</sup> Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FINANCE

### POSITION SUMMARY

| Position Title                           | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Director of Finance                      | 1                 | 1                 | 1                  | 1                  | 1                 |
| Deputy Finance Director                  | -                 | -                 | 1                  | 1                  | 1                 |
| Assistant Director of Finance            | 1                 | 1                 | -                  | -                  | -                 |
| Budget Manager                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| Controller                               | 1                 | 1                 | 1                  | 1                  | 1                 |
| Accounting Supervisor <sup>2</sup>       | 1                 | 1                 | 1                  | 1                  | 1                 |
| Accountant II <sup>2</sup>               | -                 | -                 | -                  | -                  | 1                 |
| Accountant <sup>1,2</sup>                | 2                 | 2                 | 2                  | 2                  | 2                 |
| Accounts Payable Supervisor              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Account Clerk III <sup>3</sup>           | -                 | -                 | -                  | -                  | 1                 |
| Account Clerk I <sup>3</sup>             | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Accounting/Budget Personnel</b> | <b>9</b>          | <b>9</b>          | <b>9</b>           | <b>9</b>           | <b>9</b>          |
| Purchasing Manager                       | 1                 | 1                 | 1                  | 1                  | 1                 |
| Purchasing Supervisor                    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Buyer II <sup>4</sup>                    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Buyer I                                  | 1                 | 1                 | 1                  | 1                  | 1                 |
| Purchasing Specialist                    | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Purchasing Personnel</b>        | <b>5</b>          | <b>5</b>          | <b>5</b>           | <b>5</b>           | <b>5</b>          |
| <b>Total Positions</b>                   | <b>14</b>         | <b>14</b>         | <b>14</b>          | <b>14</b>          | <b>14</b>         |

<sup>1</sup> One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

<sup>2</sup> Only 3 of 4 positions of Accounting Supervisor, Accountant II, and two Accountants will be filled at any time.

<sup>3</sup> Only 1 of 2 positions of Account Clerk III and Account Clerk I will be filled at any time.

<sup>4</sup> Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FINANCE

### ACCOUNTING/BUDGET DIVISION COST CENTER (0610)

#### PROGRAM DESCRIPTION

The Accounting/Budget Division oversees major financial activities which include providing critical support to operating departments, component units, and external customers. The Division performs various functions including the annual audit, financial reporting, accounts payable, accounts receivable, treasury management, and administration of various contracts. In addition, the Division is responsible for the preparation and administration of the annual operating and capital improvement budgets.

#### PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate community, the Accounting/Budget Division continues to develop methods for improving City processes and procedures for residents and businesses. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Accounting/Budget Division develops and implements policies and procedures to promote sound financial management and sustainability. In addition, the Division continually seeks to meet the standards and criteria necessary to obtain the Government Financial Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

#### BUDGET EXPENDITURES /EXPENSES

|                    | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change     | %<br>Change  |
|--------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Personnel Services | \$ 1,146,361        | \$ 1,108,514        | \$ 1,319,157        | \$ 1,365,716        | \$ 46,559        | 3.53%        |
| Operating Expenses | 124,744             | 124,555             | 192,000             | 162,600             | (29,400)         | -15.31%      |
| <b>TOTAL</b>       | <b>\$ 1,271,105</b> | <b>\$ 1,233,069</b> | <b>\$ 1,511,157</b> | <b>\$ 1,528,316</b> | <b>\$ 17,159</b> | <b>1.14%</b> |

#### PERFORMANCE MEASURES

|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Receive Certificate of Achievement for Excellence in Financial Reporting from GFOA | Yes               | Yes               | Yes               | Yes               | N/A         |
| Receive the Distinguished Budget Presentation Award from GFOA                      | Yes               | Yes               | Yes               | Yes               | N/A         |
| Receive unmodified audit opinion that financial statements are presented fairly    | Yes               | Yes               | Yes               | Yes               | N/A         |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FINANCE

|   | FY 2021<br>ACTUAL                     | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |                     |
|---|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>ACCOUNTING/BUDGET DIVISION</b>                   |                                       |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                           |                                       |                     |                     |                     |                     |
| 001-0610-513.12-01 SAL & WAGES-REGULAR <sup>1</sup> | \$ 824,747                            | \$ 779,090          | \$ 924,624          | \$ 953,926          |                     |
| 001-0610-513.13-05 SAL & WAGES-LONGEVITY            | 3,000                                 | 3,000               | 3,000               | 3,000               |                     |
| 001-0610-513.15-07 SAL&WAGES-VEHICLE ALLOW          | 3,610                                 | 3,580               | 3,600               | 3,600               |                     |
| 001-0610-513.15-09 SAL & WAGES-PHONE ALLOW          | 1,925                                 | 1,123               | 1,920               | 1,920               |                     |
| 001-0610-513.21-01 CONTRIB-SS TAX(EMPLOYER)         | 48,829                                | 46,465              | 56,362              | 59,024              |                     |
| 001-0610-513.21-02 CONTRIB-MED TAX(EMPLOYER)        | 11,653                                | 11,154              | 13,531              | 13,955              |                     |
| 001-0610-513.22-01 FRS CONTRIB-EMPLOYER             | 120,797                               | 128,282             | 150,921             | 176,380             |                     |
| 001-0610-513.23-01 HEALTH & LIFE INS                | 131,800                               | 135,820             | 165,199             | 153,911             |                     |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 1,146,361</b>                   | <b>\$ 1,108,514</b> | <b>\$ 1,319,157</b> | <b>\$ 1,365,716</b> |                     |
| <b>OPERATING EXPENSES</b>                           |                                       |                     |                     |                     |                     |
| 001-0610-513.30-92 CREDIT CARD PYMT CHARGES         | \$ 570                                | \$ 653              | \$ 600              | \$ 700              |                     |
| 001-0610-513.31-02 PROF'L SVCS-MEDICAL              | -                                     | 90                  | 200                 | 200                 |                     |
| 001-0610-513.31-09 PROF'L SVCS-OTHER                | -                                     | 3,000               | 37,000              | 2,000               |                     |
| 001-0610-513.32-01 ACCOUNTING & AUDITING            | 67,350                                | 67,888              | 92,000              | 92,000              |                     |
| 001-0610-513.40-03 TRAVEL & PER DIEM                | -                                     | 99                  | 300                 | 1,000               |                     |
| 001-0610-513.41-01 COMMUNICATIONS SVCS              | 433                                   | 433                 | 500                 | 500                 |                     |
| 001-0610-513.42-06 POSTAGE                          | 106                                   | 77                  | 100                 | 100                 |                     |
| 001-0610-513.44-01 RENTALS & LEASES                 | 2,846                                 | 2,949               | 3,000               | 3,000               |                     |
| 001-0610-513.46-03 MAINT-OFFICE EQUIPMENT           | -                                     | 245                 | 500                 | 500                 |                     |
| 001-0610-513.46-06 REPAIR & MAINTENANCE SVCS        | 25,610                                | 39,890              | 42,000              | 42,800              |                     |
| 001-0610-513.47-02 PRINTING & BINDING               | 261                                   | 427                 | 300                 | 300                 |                     |
| 001-0610-513.52-15 OPERATING SUPPLIES-OTHER         | 5,082                                 | 5,955               | 10,500              | 10,500              |                     |
| 001-0610-513.54-01 SUBSCRIPTION & MEMBERSHIP        | 17,628                                | 2,849               | 3,000               | 3,000               |                     |
| 001-0610-513.54-05 EDUCATION & TRAINING             | 4,858                                 | -                   | 2,000               | 6,000               |                     |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 124,744</b>                     | <b>\$ 124,555</b>   | <b>\$ 192,000</b>   | <b>\$ 162,600</b>   |                     |
| <b>ACCOUNTING/BUDGET DIVISION</b>                   | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 1,271,105</b> | <b>\$ 1,233,069</b> | <b>\$ 1,511,157</b> | <b>\$ 1,528,316</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$168,987 IS INCLUDED IN SALARY & WAGES REGULAR.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FINANCE

### PURCHASING DIVISION COST CENTER (0620)

#### PROGRAM DESCRIPTION

The Purchasing Division works to procure goods, materials, services, and construction contracts for the City, in an ethical and professional manner. This is accomplished utilizing accepted procurement methods (including Florida State Statutes, City Code of Ordinances, etc.) in the preparation and distribution of requests for quotes, bids, letters of interest and requests for proposals. In addition to the above, the Purchasing Division provides support services for the Community Redevelopment Agency, including formal bid procurement. The Division also directs the disposition of vehicles, equipment, and other surplus items; administers various City contracts; and maintains the annual City inventory.

#### PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Purchasing Division helps to maintain the City’s financial stability and solvency by its continued efforts to utilize cost saving sources of supply and procurement methods. Cost savings have been achieved by taking advantage of cooperative procurement opportunities, as well as tailoring the City's formal procurement specifications to invite optimum competition while still ensuring the quality, value and compatibility of the products and services ultimately obtained.

#### BUDGET EXPENDITURES /EXPENSES

|                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended | FY 2024<br>Budget | \$<br>Change      | %<br>Change   |
|--------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Personnel Services | \$ 535,938        | \$ 564,016        | \$ 623,679         | \$ 612,846        | \$ (10,833)       | -1.74%        |
| Operating Expenses | 13,476            | 20,262            | 24,550             | 29,300            | 4,750             | 19.35%        |
| <b>TOTAL</b>       | <b>\$ 549,414</b> | <b>\$ 584,278</b> | <b>\$ 648,229</b>  | <b>\$ 642,146</b> | <b>\$ (6,083)</b> | <b>-0.94%</b> |

#### PERFORMANCE MEASURES

|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Percentage of prospective new vendor introduction submissions received and processed by Purchasing within three business days after receipt  | 100%              | 100%              | 95%               | 98%               | 3%          |
| Percentage of purchase order change requests received and processed by Purchasing within two business days after request is received and funding and dollar threshold approvals are obtained | 100%              | 100%              | 95%               | 98%               | 3%          |
| Participation by Purchasing staff in governmental Purchasing related meetings and continuing education offerings   | 100%              | 100%              | 95%               | 100%              | 5%          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FINANCE

|  | FY 2021<br>ACTUAL                     | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |                     |
|--|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>PURCHASING DIVISION</b>                   |                                       |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                    |                                       |                     |                     |                     |                     |
| 001-0620-513.12-01 SAL & WAGES-REGULAR       | \$ 373,148                            | \$ 388,247          | \$ 435,755          | \$ 425,219          |                     |
| 001-0620-513.13-05 SAL & WAGES-LONGEVITY     | 7,000                                 | 8,000               | 8,000               | 8,000               |                     |
| 001-0620-513.14-01 SAL & WAGES-OVERTIME      | -                                     | 135                 | 800                 | 800                 |                     |
| 001-0620-513.15-09 SAL & WAGES-PHONE ALLOW   | 963                                   | 963                 | 960                 | 960                 |                     |
| 001-0620-513.21-01 CONTRIB-SS TAX(EMPLOYER)  | 22,583                                | 22,986              | 26,072              | 26,969              |                     |
| 001-0620-513.21-02 CONTRIB-MED TAX(EMPLOYER) | 5,281                                 | 5,376               | 6,097               | 6,307               |                     |
| 001-0620-513.22-01 FRS CONTRIB-EMPLOYER      | 38,888                                | 45,561              | 49,969              | 58,896              |                     |
| 001-0620-513.23-01 HEALTH & LIFE INS         | 88,075                                | 92,748              | 96,026              | 85,695              |                     |
| <b>TOTAL APPROPRIATION</b>                   | <b>\$ 535,938</b>                     | <b>\$ 564,016</b>   | <b>\$ 623,679</b>   | <b>\$ 612,846</b>   |                     |
| <b>OPERATING EXPENSES</b>                    |                                       |                     |                     |                     |                     |
| 001-0620-513.31-09 PROF'L SVCS-OTHER         | \$ -                                  | \$ 4,694            | \$ -                | \$ -                |                     |
| 001-0620-513.34-01 ADVERTISING               | 619                                   | 502                 | 900                 | 1,000               |                     |
| 001-0620-513.40-03 TRAVEL & PER DIEM         | -                                     | -                   | 3,000               | 3,500               |                     |
| 001-0620-513.42-06 POSTAGE                   | -                                     | -                   | 150                 | 150                 |                     |
| 001-0620-513.44-01 RENTALS & LEASES          | 1,897                                 | 1,966               | 2,200               | 2,500               |                     |
| 001-0620-513.46-03 MAINT-OFFICE EQUIPMENT    | -                                     | -                   | 350                 | 350                 |                     |
| 001-0620-513.46-06 REPAIR & MAINTENANCE SVCS | 8,908                                 | 9,353               | 9,950               | 11,250              |                     |
| 001-0620-513.47-02 PRINTING & BINDING        | -                                     | -                   | 100                 | 300                 |                     |
| 001-0620-513.52-15 OPERATING SUPPLIES-OTHER  | 1,052                                 | 2,049               | 3,700               | 3,000               |                     |
| 001-0620-513.54-01 SUBSCRIPTION & MEMBERSHIP | 1,000                                 | 1,000               | 1,200               | 1,750               |                     |
| 001-0620-513.54-05 EDUCATION & TRAINING      | -                                     | 698                 | 3,000               | 5,500               |                     |
| <b>TOTAL APPROPRIATION</b>                   | <b>\$ 13,476</b>                      | <b>\$ 20,262</b>    | <b>\$ 24,550</b>    | <b>\$ 29,300</b>    |                     |
| <b>PURCHASING DIVISION</b>                   | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 549,414</b>   | <b>\$ 584,278</b>   | <b>\$ 648,229</b>   | <b>\$ 642,146</b>   |
| <b>FINANCE DEPARTMENT</b>                    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 1,820,519</b> | <b>\$ 1,817,347</b> | <b>\$ 2,159,386</b> | <b>\$ 2,170,462</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## NON-DEPARTMENTAL

### COST CENTER (0710)

#### PROGRAM DESCRIPTION

Non-Departmental refers to expenditures that are not assigned to a specific department. It includes retiree benefits, final leave payouts, and operating expenditures that support general management, centralized administrative support functions, or non-program related activities.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual   | FY 2022<br>Actual    | FY 2023<br>Amended   | FY 2024<br>Budget    | \$<br>Change      | %<br>Change  |
|--------------------|---------------------|----------------------|----------------------|----------------------|-------------------|--------------|
| Personnel Services | \$ 2,503,533        | \$ 2,793,116         | \$ 2,017,230         | \$ 2,418,252         | 401,022           | 19.88%       |
| Operating Expenses | 2,061,231           | 2,582,837            | 3,661,141            | 3,301,118            | (360,023)         | -9.83%       |
| Capital            | 65,431              | 7,540                | 60,831               | -                    | (60,831)          | -100.00%     |
| Grants and Aid     | 4,263,955           | 4,663,837            | 5,160,476            | 5,815,368            | 654,892           | 12.69%       |
| Contingency        | -                   | -                    | 150,000              | 150,000              | -                 | 0.00%        |
| Transfers          | 840,000             | 801,125              | 141,671              | 50,000               | (91,671)          | -64.71%      |
| <b>TOTAL</b>       | <b>\$ 9,734,150</b> | <b>\$ 10,848,455</b> | <b>\$ 11,191,349</b> | <b>\$ 11,734,738</b> | <b>\$ 543,389</b> | <b>4.86%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



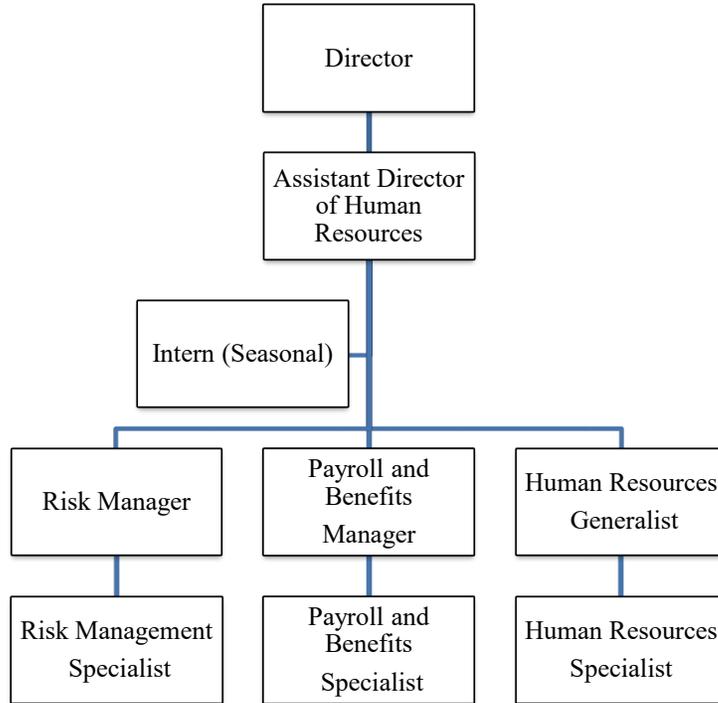
## NON-DEPARTMENTAL

|                                    |                                       | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|------------------------------------|---------------------------------------|---------------------|----------------------|----------------------|----------------------|
| <b>PERSONNEL SERVICES</b>          |                                       |                     |                      |                      |                      |
| 001-0710-519.12-18                 | ACCRUED LEAVE PAYOUTS                 | \$ 1,311,222        | \$ 1,494,016         | \$ 600,000           | \$ 900,000           |
| 001-0710-519.22-03                 | CONTRIBUTION - HEALTH TRUST           | 21,652              | 33,382               | 35,250               | 35,250               |
| 001-0710-519.22-04                 | FRINGE-LUMP SUM PAY                   | 232,922             | 216,897              | 166,980              | 268,002              |
| 001-0710-519.23-14                 | RETIREE - PREMIUM                     | 916,797             | 1,048,577            | 1,200,000            | 1,200,000            |
| 001-0710-519.25-01                 | UNEMPLOYMENT COMP - PAYMENTS          | 20,940              | 244                  | 15,000               | 15,000               |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 2,503,533</b> | <b>\$ 2,793,116</b>  | <b>\$ 2,017,230</b>  | <b>\$ 2,418,252</b>  |
| <b>OPERATING EXPENSES</b>          |                                       |                     |                      |                      |                      |
| 001-0710-519.30-01                 | OPERATING EXPENSE                     | \$ 300              | \$ -                 | \$ -                 | \$ 14,000            |
| 001-0710-519.30-10                 | EMERGENCY PREPAREDNESS                | 58,879              | -                    | 25,000               | 40,000               |
| 001-0710-519.30-28                 | SPECIAL EVENTS                        | -                   | -                    | 6,350                | -                    |
| 001-0710-519.31-02                 | PROFL SVCS-MEDICAL                    | 9,648               | 6,975                | 12,000               | 12,000               |
| 001-0710-519.31-09                 | PROFL SVCS-OTHER                      | 38,593              | 22,659               | 193,973              | 109,685              |
| 001-0710-519.31-23                 | ALLOCATION OF COSTS STUDY             | -                   | -                    | 12,000               | -                    |
| 001-0710-519.31-25                 | GENERAL COST ALLOCATION - BLDG.       | -                   | 690,869              | 720,927              | 805,733              |
| 001-0710-519.31-30                 | PROF SVC-SPEC MAGISTRATE              | 6,422               | 8,554                | 10,000               | 10,000               |
| 001-0710-519.31-58                 | PROF SV-ACTUARIAL GASB 45             | 9,000               | 3,500                | 9,000                | 4,000                |
| 001-0710-519.31-64                 | PROF SVCS-ARBITRAGE CALC              | 5,717               | 3,348                | 6,600                | 6,600                |
| 001-0710-519.31-73                 | CONSULTANT                            | 11,665              | 19,118               | 45,583               | 25,000               |
| 001-0710-519.34-46                 | CONTRACT SVCS-LOBBYIST                | 50,000              | 50,000               | 50,000               | 50,000               |
| 001-0710-519.39-03                 | OPER EXP-BANK FEES                    | 19,618              | 16,772               | 27,000               | 20,000               |
| 001-0710-519.41-01                 | COMMUNICATIONS SVCS                   | 7,866               | 7,781                | 20,000               | 29,000               |
| 001-0710-519.45-27                 | INSURANCE CHARGES                     | 1,500,000           | 1,500,000            | 2,131,208            | 1,888,600            |
| 001-0710-519.47-02                 | PRINTING & BINDING                    | -                   | 1,425                | 1,500                | 1,500                |
| 001-0710-519.52-15                 | OPERATING SUPPLIES - OTHER            | 7,920               | 9,953                | 10,000               | 10,000               |
| 001-0710-519.54-13                 | ED & TRAINING FPE & NON-BARGAINING    | 10,743              | 11,652               | 30,000               | 15,000               |
| 001-0710-519.55-08                 | SOLID WASTE EXPENSES                  | 5,700               | 2,933                | 50,000               | 10,000               |
| 001-0710-519.55-09                 | RECYCLING EXPENSES                    | 319,160             | 227,298              | 300,000              | 250,000              |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 2,061,231</b> | <b>\$ 2,582,837</b>  | <b>\$ 3,661,141</b>  | <b>\$ 3,301,118</b>  |
| <b>CAPITAL EXPENSES</b>            |                                       |                     |                      |                      |                      |
| 001-0710-519.63-65                 | COMMUNICATION NETWORKING              | \$ 65,431           | \$ 7,540             | \$ 60,831            | \$ -                 |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 65,431</b>    | <b>\$ 7,540</b>      | <b>\$ 60,831</b>     | <b>\$ -</b>          |
| <b>GRANTS &amp; AID</b>            |                                       |                     |                      |                      |                      |
| 001-0710-519.81-01                 | CONTRIBUTIONS-CRA                     | \$ 4,168,655        | \$ 4,574,048         | \$ 5,005,176         | \$ 5,720,068         |
| 001-0710-519.81-02                 | CONTRIB-NWFPSC(FRS)                   | 42,000              | 36,489               | 42,000               | 42,000               |
| 001-0710-519.81-03                 | CONTRIB-NWFPSC(PAYROLL CONTRIB.)      | 53,300              | 53,300               | 113,300              | 53,300               |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 4,263,955</b> | <b>\$ 4,663,837</b>  | <b>\$ 5,160,476</b>  | <b>\$ 5,815,368</b>  |
| <b>TRANSFERS &amp; CONTINGENCY</b> |                                       |                     |                      |                      |                      |
| 001-0710-519.91-02                 | CONTINGENCY                           | \$ -                | \$ -                 | \$ 150,000           | \$ 150,000           |
| 001-0710-581.91-15                 | TRANSFER TO CAPITAL IMPRV FUND        | 840,000             | 801,125              | -                    | 50,000               |
| 001-0710-581.91-80                 | TRANSFER TO BUILDING FUND             | -                   | -                    | 60,000               | -                    |
| 001-0710-581.91-81                 | TRANSFER TO O/M OP MAINT FUND 456     | -                   | -                    | 81,671               | -                    |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 840,000</b>   | <b>\$ 801,125</b>    | <b>\$ 291,671</b>    | <b>\$ 200,000</b>    |
|                                    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 9,734,150</b> | <b>\$ 10,848,455</b> | <b>\$ 11,191,349</b> | <b>\$ 11,734,738</b> |



**HUMAN RESOURCES**

**8 FULL TIME , 1 SEASONAL - 9 TOTAL**



**POSITION SUMMARY**

| <b>Position Title</b>                        | <b>FY 2021 Actual</b> | <b>FY 2022 Actual</b> | <b>FY 2023 Adopted</b> | <b>FY 2023 Amended</b> | <b>FY 2024 Budget</b> |
|--|-----------------------|-----------------------|------------------------|------------------------|-----------------------|
| Director of Human Resources                  | 1                     | 1                     | 1                      | 1                      | 1                     |
| Assistant Director of Human Resources        | -                     | 1                     | 1                      | 1                      | 1                     |
| Human Resources Generalist                   | 1                     | 1                     | 1                      | 1                      | 1                     |
| Human Resources Specialist                   | 1                     | 1                     | 1                      | 1                      | 1                     |
| Intern (Seasonal)                            | -                     | -                     | -                      | -                      | 1                     |
| Payroll and Benefits Manager <sup>1</sup>    | -                     | -                     | -                      | -                      | 1                     |
| Payroll and Benefits Specialist              | 1                     | 1                     | 1                      | 1                      | 1                     |
| Payroll and Benefits Supervisor <sup>1</sup> | 1                     | 1                     | 1                      | 1                      | 1                     |
| Risk Management Specialist                   | 1                     | 1                     | 1                      | 1                      | 1                     |
| Risk Manager                                 | 1                     | 1                     | 1                      | 1                      | 1                     |
| <b>Total Positions</b>                       | <b>7</b>              | <b>8</b>              | <b>8</b>               | <b>8</b>               | <b>9</b>              |

<sup>1</sup> - Only 1 of 2 positions of Payroll and Benefits Manager and Payroll and Benefits Supervisor will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## HUMAN RESOURCES

### COST CENTER (0810)

#### PROGRAM DESCRIPTION

The Human Resources Department serves the City of Margate and its employees by hiring and retaining the best possible candidates; managing pay and benefits; providing payroll services; managing risk and liabilities; delivering training and employee coaching; partnering in collective bargaining; and contributing as an important strategic partner in all areas of City operations. Human Resources assists City departments with any organizational issue that touches employees in some way.

#### PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Human Resources Department supports the health of our employees by promoting numerous wellness initiatives and ensuring prompt access to quality medical services throughout the year. The Human Resources Department also supports Goal 4, a High Performance City Team Producing Results for the Margate Community by continuously creating and modifying City-wide policies and procedures to provide clarity, legal compliance and consistency. The Department also offers ongoing educational opportunities to employees in the areas of customer service, leadership and other soft skills, as well as professional and technical training.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change       | %<br>Change   |
|--------------------|-------------------|-------------------|---------------------|---------------------|--------------------|---------------|
| Personnel Services | \$ 796,552        | \$ 845,621        | \$ 1,022,583        | \$ 1,087,529        | \$ 64,946          | 6.35%         |
| Operating Expenses | 131,720           | 126,488           | 265,899             | 174,030             | (91,869)           | -34.55%       |
| <b>TOTAL</b>       | <b>\$ 928,272</b> | <b>\$ 972,109</b> | <b>\$ 1,288,482</b> | <b>\$ 1,261,559</b> | <b>\$ (26,923)</b> | <b>-2.09%</b> |



**HUMAN RESOURCES**

**COST CENTER (0810)**

| <b>PERFORMANCE MEASURES</b>   |                           |                           |                           |                           |                     |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
| Number of employee training and educational sessions offered  | 20                        | 29                        | 20                        | 10                        | -50%                |
| Number of City policies and/or code sections revised or created   | 39                        | 52                        | 6                         | 6                         | 0%                  |
| Percentage of Workers' Compensation first notice of injury (FNOI) submitted to the third party administrator within three business days | 81%                       | 90%                       | 92%                       | 92%                       | 0%                  |
| Incident Rate (the number of injuries and illnesses per 100 full time equivalent employee)  | N/A                       | 24%                       | 16%                       | 20%                       | 25%                 |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## HUMAN RESOURCES

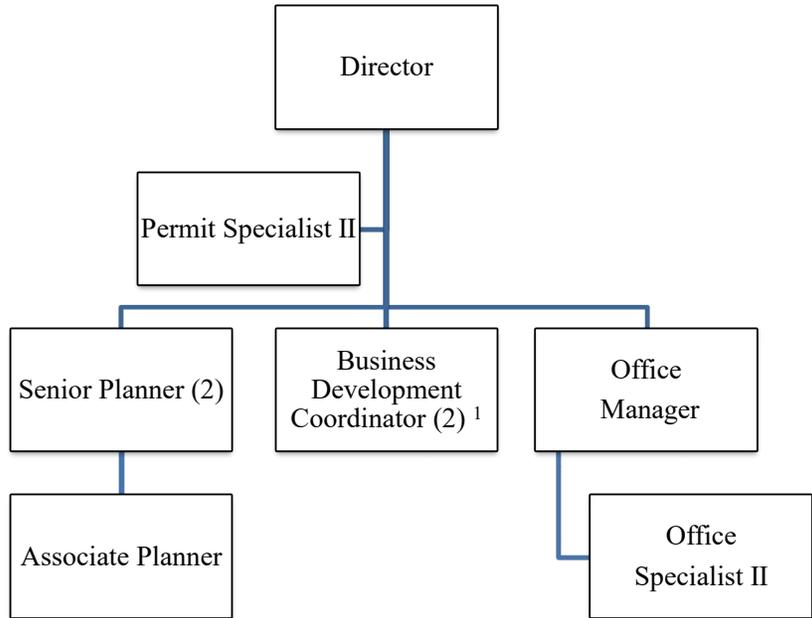
|                           |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------|---------------------------------------|-------------------|-------------------|---------------------|---------------------|
| <b>PERSONNEL SERVICES</b> |                                       |                   |                   |                     |                     |
| 001-0810-513.12-01        | SAL & WAGES-REGULAR <sup>1</sup>      | \$ 548,639        | \$ 577,854        | \$ 677,461          | \$ 741,672          |
| 001-0810-513.13-05        | SAL & WAGES-LONGEVITY                 | 9,000             | 6,000             | 3,000               | -                   |
| 001-0810-513.14-01        | SAL & WAGES-OVERTIME                  | 140               | 1,250             | 2,000               | 2,000               |
| 001-0810-513.15-07        | SAL&WAGES-VEHICLE ALLOW               | 3,610             | 3,610             | 3,600               | 3,600               |
| 001-0810-513.15-09        | SAL & WAGES-PHONE ALLOW               | 1,925             | 1,925             | 2,880               | 2,880               |
| 001-0810-513.21-01        | CONTRIB-SS TAX(EMPLOYER)              | 32,007            | 33,841            | 43,812              | 46,398              |
| 001-0810-513.21-02        | CONTRIB-MED TAX(EMPLOYER)             | 7,513             | 7,915             | 10,387              | 10,877              |
| 001-0810-513.22-01        | FRS CONTRIB-EMPLOYER                  | 87,764            | 94,756            | 114,525             | 134,856             |
| 001-0810-513.23-01        | HEALTH & LIFE INS                     | 105,954           | 118,470           | 164,918             | 145,246             |
|                           | <b>TOTAL APPROPRIATION</b>            | <b>\$ 796,552</b> | <b>\$ 845,621</b> | <b>\$ 1,022,583</b> | <b>\$ 1,087,529</b> |
| <b>OPERATING EXPENSES</b> |                                       |                   |                   |                     |                     |
| 001-0810-513.30-01        | OPERATING EXPENSE                     | \$ 1,107          | \$ 585            | \$ 18,300           | \$ 26,300           |
| 001-0810-513.30-05        | CIVIL SERVICE BOARD                   | -                 | -                 | 250                 | 250                 |
| 001-0810-513.31-02        | PROF'L SVCS-MEDICAL                   | -                 | 270               | 230                 | 230                 |
| 001-0810-513.31-09        | PROF'L SVCS-OTHER                     | 31,293            | 30,001            | 114,158             | 12,400              |
| 001-0810-513.34-01        | ADVERTISING                           | -                 | -                 | 2,500               | 2,500               |
| 001-0810-513.34-65        | PAYROLL PROCESSING                    | 76,853            | 76,115            | 88,000              | 88,000              |
| 001-0810-513.40-03        | TRAVEL & PER DIEM                     | -                 | 552               | 2,000               | 2,000               |
| 001-0810-513.41-01        | COMMUNICATIONS SVCS                   | 460               | 433               | 500                 | 500                 |
| 001-0810-513.41-08        | PRINTING                              | 221               | -                 | 500                 | 500                 |
| 001-0810-513.44-01        | RENTALS & LEASES                      | 5,873             | 4,407             | 5,500               | 6,000               |
| 001-0810-513.46-03        | MAINT-OFFICE EQUIPMENT                | -                 | -                 | 350                 | 350                 |
| 001-0810-513.46-06        | REPAIR & MAINTENANCE SVCS             | 8,125             | 8,007             | 13,505              | 13,500              |
| 001-0810-513.51-01        | OFFICE SUPPLIES                       | 2,720             | 4,936             | 7,492               | 8,300               |
| 001-0810-513.54-01        | SUBSCRIPTION & MEMBERSHIP             | 722               | 1,182             | 1,614               | 2,100               |
| 001-0810-513.54-05        | EDUCATION & TRAINING                  | 4,346             | -                 | 10,000              | 10,100              |
| 001-0810-513.55-02        | VOLUNTEER SERVICES                    | -                 | -                 | 1,000               | 1,000               |
|                           | <b>TOTAL APPROPRIATION</b>            | <b>\$ 131,720</b> | <b>\$ 126,488</b> | <b>\$ 265,899</b>   | <b>\$ 174,030</b>   |
|                           | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 928,272</b> | <b>\$ 972,109</b> | <b>\$ 1,288,482</b> | <b>\$ 1,261,559</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$160,431 IS INCLUDED IN SALARY & WAGES REGULAR.



**DEVELOPMENT SERVICES**

**9 FULL TIME**



**POSITION SUMMARY**

| <b>Position Title</b>                         | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Adopted</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Development Services Director                 | 1                         | 1                         | 1                          | 1                          | 1                         |
| Senior Planner                                | 1                         | 2                         | 2                          | 2                          | 2                         |
| Associate Planner                             | 2                         | 1                         | 1                          | 1                          | 1                         |
| Permit Specialist II                          | -                         | -                         | 1                          | 1                          | 1                         |
| Office Specialist II                          | 1                         | 1                         | 1                          | 1                          | 1                         |
| Office Manager                                | 1                         | 1                         | 1                          | 1                          | 1                         |
| Community Development Inspector               | 1                         | 1                         | 1                          | 1                          | -                         |
| Business Development Coordinator <sup>1</sup> | 1                         | 1                         | 1                          | 1                          | 2                         |
| <b>Total Positions</b>                        | <b>8</b>                  | <b>8</b>                  | <b>9</b>                   | <b>9</b>                   | <b>9</b>                  |

<sup>1</sup> One Business Development Coordinator - 75% funded by the Community Redevelopment Agency and 25% funded by the General Fund.



**DEVELOPMENT SERVICES**

**COST CENTER (1110)**

**PROGRAM DESCRIPTION**

The Development Services Department assists and promotes the economic vitality of the City by attracting, retaining, and expanding targeted industries, including a special focus on small business growth; increasing the local tax base; fostering partnerships; and promoting job opportunities for its residents. In addition, the Development Services Department carries out all planning and zoning functions, as well as, oversees local business tax receipts to further fulfill the immediate needs and long-term visions of the City.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, Margate, A Great Place to Play and Enjoy, and Goal 2, Great Suburban City in Broward County, the Development Services Department assists existing and prospective businesses by providing retention, expansion and development opportunities. The Development Services Department also provides outreach to business and community organizations to promote the City’s brand.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 595,725                | \$ 743,163                | \$ 975,395                 | \$ 1,131,534              | \$ 156,139           | 16.01%              |
| Operating Expenses | 118,676                   | 111,443                   | 134,486                    | 169,524                   | 35,038               | 26.05%              |
| Capital            | 34,311                    | -                         | 33,276                     | 50,000                    | 16,724               | 50.26%              |
| <b>TOTAL</b>       | <b>\$ 748,712</b>         | <b>\$ 854,606</b>         | <b>\$ 1,143,157</b>        | <b>\$ 1,351,058</b>       | <b>\$ 207,901</b>    | <b>18.19%</b>       |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Number of educational meetings with the Code Compliance Division   | 2                         | 2                         | 2                         | 2                         | 0%                  |
| Percentage of zoning confirmation letters processed within 14 days | 95%                       | 95%                       | 95%                       | 95%                       | 0%                  |
| Number of on-site business visits conducted                        | 131                       | 190                       | 125                       | 300                       | 140%                |
| Land Use Element revised and adopted                               | 1                         | 1                         | N/A                       | N/A                       | N/A                 |
| Zoning Code revised to conform to new Land Use Element             | 1                         | 1                         | N/A                       | N/A                       | N/A                 |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## DEVELOPMENT SERVICES

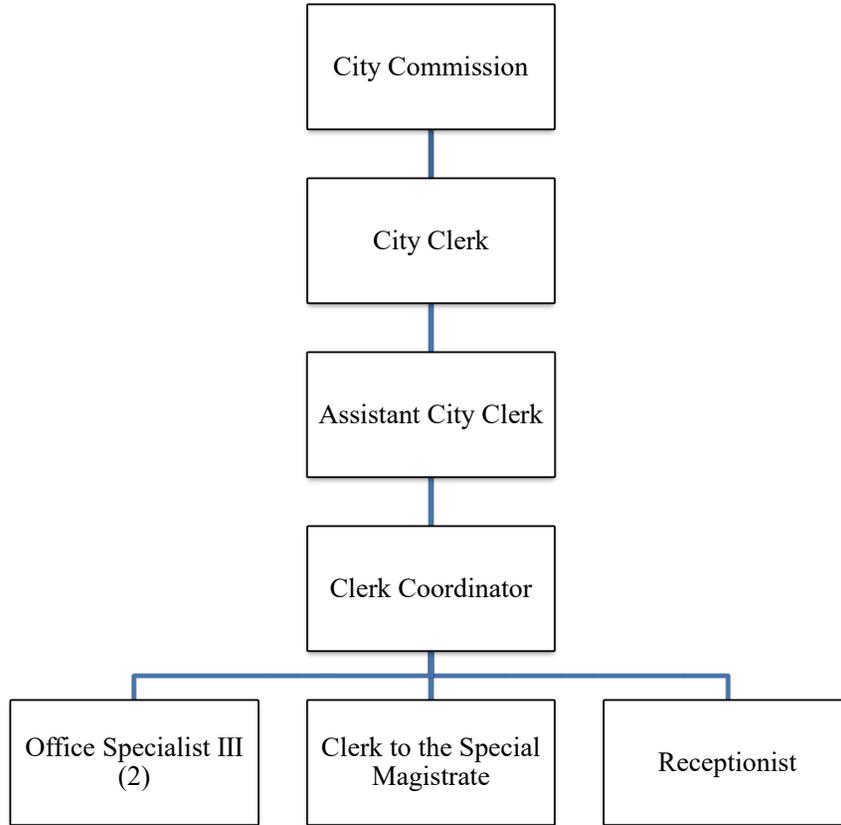
|                           |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------|---------------------------------------|-------------------|-------------------|---------------------|---------------------|
| <b>PERSONNEL SERVICES</b> |                                       |                   |                   |                     |                     |
| 001-1110-554.12-01        | SAL & WAGES-REGULAR <sup>1</sup>      | \$ 432,697        | \$ 524,462        | \$ 665,175          | \$ 703,356          |
| 001-1110-554.13-05        | SAL & WAGES-LONGEVITY                 | 1,000             | 2,000             | 2,000               | 2,000               |
| 001-1110-554.14-01        | SAL & WAGES-OVERTIME                  | 1,849             | 1,695             | 2,500               | 2,500               |
| 001-1110-554.15-07        | SAL&WAGES-VEHICLE ALLOW               | 3,610             | 3,610             | 3,600               | 3,600               |
| 001-1110-554.15-09        | SAL & WAGES-PHONE ALLOW               | 481               | 481               | 480                 | 480                 |
| 001-1110-554.21-01        | CONTRIB-SS TAX(EMPLOYER)              | 26,059            | 31,010            | 40,707              | 44,140              |
| 001-1110-554.21-02        | CONTRIB-MED TAX(EMPLOYER)             | 6,094             | 7,252             | 9,520               | 10,323              |
| 001-1110-554.22-01        | FRS CONTRIB-EMPLOYER                  | 65,314            | 84,373            | 103,505             | 125,358             |
| 001-1110-554.23-01        | HEALTH & LIFE INS                     | 58,621            | 88,280            | 147,908             | 239,777             |
|                           | <b>TOTAL APPROPRIATION</b>            | <b>\$ 595,725</b> | <b>\$ 743,163</b> | <b>\$ 975,395</b>   | <b>\$ 1,131,534</b> |
| <b>OPERATING EXPENSES</b> |                                       |                   |                   |                     |                     |
| 001-1110-554.30-01        | OPERATING EXPENSE                     | \$ 1,580          | \$ 2,944          | \$ 3,000            | \$ 3,000            |
| 001-1110-554.30-06        | ZONING BOARD                          | 38                | 260               | 350                 | 350                 |
| 001-1110-554.30-07        | BOARD OF ADJUSTMENTS                  | -                 | 136               | 350                 | 350                 |
| 001-1110-554.30-92        | CREDIT CARD PYMT CHARGES              | 780               | 1,728             | 3,000               | 3,000               |
| 001-1110-554.31-02        | PROF'L SVCS-MEDICAL                   | 70                | 90                | 600                 | 500                 |
| 001-1110-554.31-09        | PROF'L SVCS-OTHER                     | 67,775            | 41,583            | 40,085              | 67,500              |
| 001-1110-554.34-01        | ADVERTISING                           | -                 | 295               | 3,000               | 3,000               |
| 001-1110-554.40-03        | TRAVEL & PER DIEM                     | 867               | 191               | 5,000               | 5,000               |
| 001-1110-554.41-01        | COMMUNICATIONS SVCS                   | 5,070             | 5,086             | 5,500               | 6,000               |
| 001-1110-554.44-01        | RENTALS & LEASES                      | 2,718             | 2,472             | 3,500               | 3,500               |
| 001-1110-554.44-05        | BUILDING SPACE                        | 21,555            | 21,555            | 21,555              | 21,600              |
| 001-1110-554.44-06        | RENTALS & LEASES - VEHICLES           | -                 | -                 | 13,200              | 16,724              |
| 001-1110-554.46-06        | REPAIR & MAINTENANCE SVCS             | 10,377            | 21,854            | 19,000              | 22,000              |
| 001-1110-554.47-02        | PRINTING & BINDING                    | -                 | 144               | 1,000               | 1,000               |
| 001-1110-554.52-15        | OPERATING SUPPLIES-OTHER              | 2,886             | 6,414             | 4,346               | 4,000               |
| 001-1110-554.54-01        | SUBSCRIPTION & MEMBERSHIP             | 4,960             | 3,631             | 5,000               | 8,000               |
| 001-1110-554.54-05        | EDUCATION & TRAINING                  | -                 | 3,060             | 6,000               | 4,000               |
|                           | <b>TOTAL APPROPRIATION</b>            | <b>\$ 118,676</b> | <b>\$ 111,443</b> | <b>\$ 134,486</b>   | <b>\$ 169,524</b>   |
| <b>CAPITAL EXPENSES</b>   |                                       |                   |                   |                     |                     |
| 001-1110-554.64-09        | COMPUTER EQUIPMENT                    | \$ 34,311         | \$ -              | \$ 20,464           | \$ 50,000           |
|                           | <b>TOTAL APPROPRIATION</b>            | <b>\$ 34,311</b>  | <b>\$ -</b>       | <b>\$ 33,276</b>    | <b>\$ 50,000</b>    |
|                           | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 748,712</b> | <b>\$ 854,606</b> | <b>\$ 1,143,157</b> | <b>\$ 1,351,058</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$138,506 IS INCLUDED IN SALARY & WAGES REGULAR.



**CITY CLERK**

**7 FULL TIME**



**POSITION SUMMARY**

| <b>Position Title</b>           | <b>FY 2021 Actual</b> | <b>FY 2022 Actual</b> | <b>FY 2023 Adopted</b> | <b>FY 2023 Amended</b> | <b>FY 2024 Budget</b> |
|---------------------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|
| City Clerk                      | 1                     | 1                     | 1                      | 1                      | 1                     |
| Assistant City Clerk            | 1                     | 1                     | 1                      | 1                      | 1                     |
| Clerk Coordinator               | 1                     | 1                     | 1                      | 1                      | 1                     |
| Clerk to the Special Magistrate | 1                     | 1                     | 1                      | 1                      | 1                     |
| Office Specialist III           | 2                     | 2                     | 2                      | 2                      | 2                     |
| Receptionist                    | 1                     | 1                     | 1                      | 1                      | 1                     |
| <b>Total Positions</b>          | <b>7</b>              | <b>7</b>              | <b>7</b>               | <b>7</b>               | <b>7</b>              |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY CLERK

### COST CENTER ( 1210)

#### PROGRAM DESCRIPTION

The City Clerk’s Office is comprised of skilled professionals that serve the City Commission by providing the highest level of courteous customer service. The City Clerk’s Office is responsible for noticing City Commission meetings, maintaining minutes of proceedings of the City Commission and appointed boards, processing public records requests, conducting City elections, processing lien searches and performing any duties required by the Charter, City Ordinances or by the City Commission. The City Clerk also serves as the Records Management Liaison Office for the City to the State of Florida.

#### PROGRAM GOALS AND OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the City Clerk’s Office serves as the custodian of official records of the City of Margate; records and maintains all proceedings of the City Commission, appointed boards, and committees of the City; prepares minutes; and processes all legislation (ordinances and resolutions) for filing. Upon request, the City Clerk provides assistance to all persons in accessing non-exempt City records, in conformance with state laws. In addition, the City Clerk’s Office administers City elections, fulfills the duties of Filing Officer for various campaign-related documentation, provides public notices, prepares and distributes the City Commission agendas, and coordinates the codification and publication of the City’s Code of Ordinances.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change      | %<br>Change   |
|--------------------|-------------------|-------------------|---------------------|---------------------|-------------------|---------------|
| Personnel Services | \$ 754,497        | \$ 724,123        | \$ 821,612          | \$ 820,493          | \$ (1,119)        | -0.14%        |
| Operating Expenses | 161,634           | 186,676           | 217,822             | 212,830             | (4,992)           | -2.29%        |
| <b>TOTAL</b>       | <b>\$ 916,131</b> | <b>\$ 910,799</b> | <b>\$ 1,039,434</b> | <b>\$ 1,033,323</b> | <b>\$ (6,111)</b> | <b>-0.59%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY CLERK

### COST CENTER ( 1210)

| PERFORMANCE MEASURES  |                   |                   |                   |                   |             |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
|   | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
| Percentage of agendas published and posted on Granicus three (3) business days before a Regular City Commission meeting               | 100%              | 100%              | 95%               | 95%               | 0%          |
| Number of lien searches completed within one (1) week of receipt of request (exception - 24 hour rush requests)                       | 2,114             | 2,122             | 1,500             | 1,500             | 0%          |
| Percentage of Resolutions and Ordinances signed, finalized, and scanned within one (1) week from Regular City Commission meeting date | 100%              | 97%               | 85%               | 85%               | 0%          |
| Percentage of action agendas distributed within 48 hours  | 87%               | 95%               | 90%               | 90%               | 0%          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY CLERK

|   | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|-------------------|-------------------|---------------------|---------------------|
| <b>PERSONNEL SERVICES</b>                           |                   |                   |                     |                     |
| 001-1210-513.12-01 SAL & WAGES-REGULAR <sup>1</sup> | \$ 535,982        | \$ 512,650        | \$ 582,001          | \$ 558,032          |
| 001-1210-513.13-05 SAL & WAGES-LONGEVITY            | 5,000             | 5,000             | 6,000               | 3,000               |
| 001-1210-513.14-01 SAL & WAGES-OVERTIME             | 3,741             | 3,926             | 5,000               | 5,000               |
| 001-1210-513.15-07 SAL&WAGES-VEHICLE ALLOW          | 4,813             | 4,813             | 4,800               | 4,800               |
| 001-1210-513.15-09 SAL & WAGES-PHONE ALLOW          | 1,925             | 1,680             | 1,920               | 1,920               |
| 001-1210-513.21-01 CONTRIB-SS TAX(EMPLOYER)         | 31,208            | 29,309            | 34,471              | 35,511              |
| 001-1210-513.21-02 CONTRIB-MED TAX(EMPLOYER)        | 7,700             | 7,325             | 8,261               | 8,305               |
| 001-1210-513.22-01 FRS CONTRIB-EMPLOYER             | 88,622            | 83,720            | 97,827              | 116,241             |
| 001-1210-513.23-01 HEALTH & LIFE INS                | 75,506            | 75,700            | 81,332              | 87,684              |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 754,497</b> | <b>\$ 724,123</b> | <b>\$ 821,612</b>   | <b>\$ 820,493</b>   |
| <b>OPERATING EXPENSES</b>                           |                   |                   |                     |                     |
| 001-1210-513.30-74 OPER EXP-SPEC MASTER             | \$ 505            | \$ 595            | \$ 650              | \$ 650              |
| 001-1210-513.30-92 CREDIT CARD PAYMENT CHARGES      | 576               | 749               | 1,000               | 1,000               |
| 001-1210-513.31-02 PROF'L SVCS-MEDICAL              | -                 | 90                | 200                 | 200                 |
| 001-1210-513.31-09 PROF'L SVCS-OTHER                | 33,180            | 32,513            | 43,572              | 55,680              |
| 001-1210-513.34-01 ADVERTISING                      | 8,119             | 14,783            | 17,150              | 17,150              |
| 001-1210-513.34-06 ELECTION EXPENSE                 | 19,000            | -                 | 33,100              | -                   |
| 001-1210-513.34-32 RECORDS MNGMT TRAINING           | 32,000            | 32,000            | 32,000              | 35,200              |
| 001-1210-513.40-03 TRAVEL & PER DIEM                | 658               | 1,309             | 6,000               | 4,500               |
| 001-1210-513.42-06 POSTAGE                          | 30,999            | 60,413            | 31,000              | 45,000              |
| 001-1210-513.44-01 RENTALS & LEASES                 | 7,720             | 8,658             | 8,750               | 9,000               |
| 001-1210-513.46-03 MAINT-OFFICE EQUIPMENT           | 1,176             | 1,206             | 1,200               | 1,250               |
| 001-1210-513.47-01 CODIFICATION                     | 4,763             | 6,554             | 15,000              | 15,000              |
| 001-1210-513.49-01 FILING/RECORDING FEE             | 7,280             | 9,513             | 10,500              | 10,500              |
| 001-1210-513.51-01 OFFICE SUPPLIES                  | 10,136            | 11,648            | 10,500              | 10,500              |
| 001-1210-513.54-01 SUBSCRIPTION & MEMBERSHIP        | 2,740             | 3,983             | 3,200               | 3,200               |
| 001-1210-513.54-05 EDUCATION & TRAINING             | 2,782             | 2,662             | 4,000               | 4,000               |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 161,634</b> | <b>\$ 186,676</b> | <b>\$ 217,822</b>   | <b>\$ 212,830</b>   |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>               | <b>\$ 916,131</b> | <b>\$ 910,799</b> | <b>\$ 1,039,434</b> | <b>\$ 1,033,323</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$145,656 IS INCLUDED IN SALARY & WAGES REGULAR.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY ATTORNEY

| POSITION SUMMARY              |                   |                     |                      |                      |                     |
|-------------------------------|-------------------|---------------------|----------------------|----------------------|---------------------|
| Position Title                | FY 2021<br>Actual | FY 2022<br>Actual * | FY 2023<br>Adopted * | FY 2023<br>Amended * | FY 2024<br>Budget * |
| City Attorney                 | 1                 | -                   | -                    | -                    | -                   |
| Assistant City Attorney       | -                 | -                   | -                    | -                    | -                   |
| Executive Secretary/Paralegal | 1                 | -                   | -                    | -                    | -                   |
| <b>Total Positions</b>        | <b>2</b>          | <b>-</b>            | <b>-</b>             | <b>-</b>             | <b>-</b>            |

\* - Services were outsourced in FY 2022, therefore no personnel were budgeted for FY 2022. The positions shown above are unfunded as of FY 2023 as outsourcing is expected to continue.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY ATTORNEY COST CENTER ( 1410)

### PROGRAM DESCRIPTION

The City Attorney (contracted position or outsourced) serves as the legal officer and prosecutor for the City and is appointed by the City Commission. The City Attorney also serves as chief legal adviser to the City Commission, City Manager, and all City departments. In addition, the City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by Charter or by Ordinance. The City Attorney, as the prosecutor for the City, represents the City in county and circuit court, presents witnesses and evidence on behalf of the City, and has the powers necessary and incidental to the prosecution of criminal cases. The City Attorney also represents the interests of the City as Code Prosecutor when a violator is represented by counsel and recommends the disposition of cases to the Special Magistrate.

### PROGRAM GOALS AND OBJECTIVES

The City Attorney’s Office provides legal advice to the City Commission, as well as all City departments in order to address and achieve all four Strategic Plan Goals.

### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended | FY 2024<br>Budget | \$<br>Change | %<br>Change  |
|--------------------|-------------------|-------------------|--------------------|-------------------|--------------|--------------|
| Personnel Services | \$ 278,016        | \$ -              | \$ -               | \$ -              | \$ -         | 0.00%        |
| Operating Expenses | 181,562           | 559,481           | 616,800            | 616,800           | -            | 0.00%        |
| <b>TOTAL</b>       | <b>\$ 459,578</b> | <b>\$ 559,481</b> | <b>\$ 616,800</b>  | <b>\$ 616,800</b> | <b>\$ -</b>  | <b>0.00%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



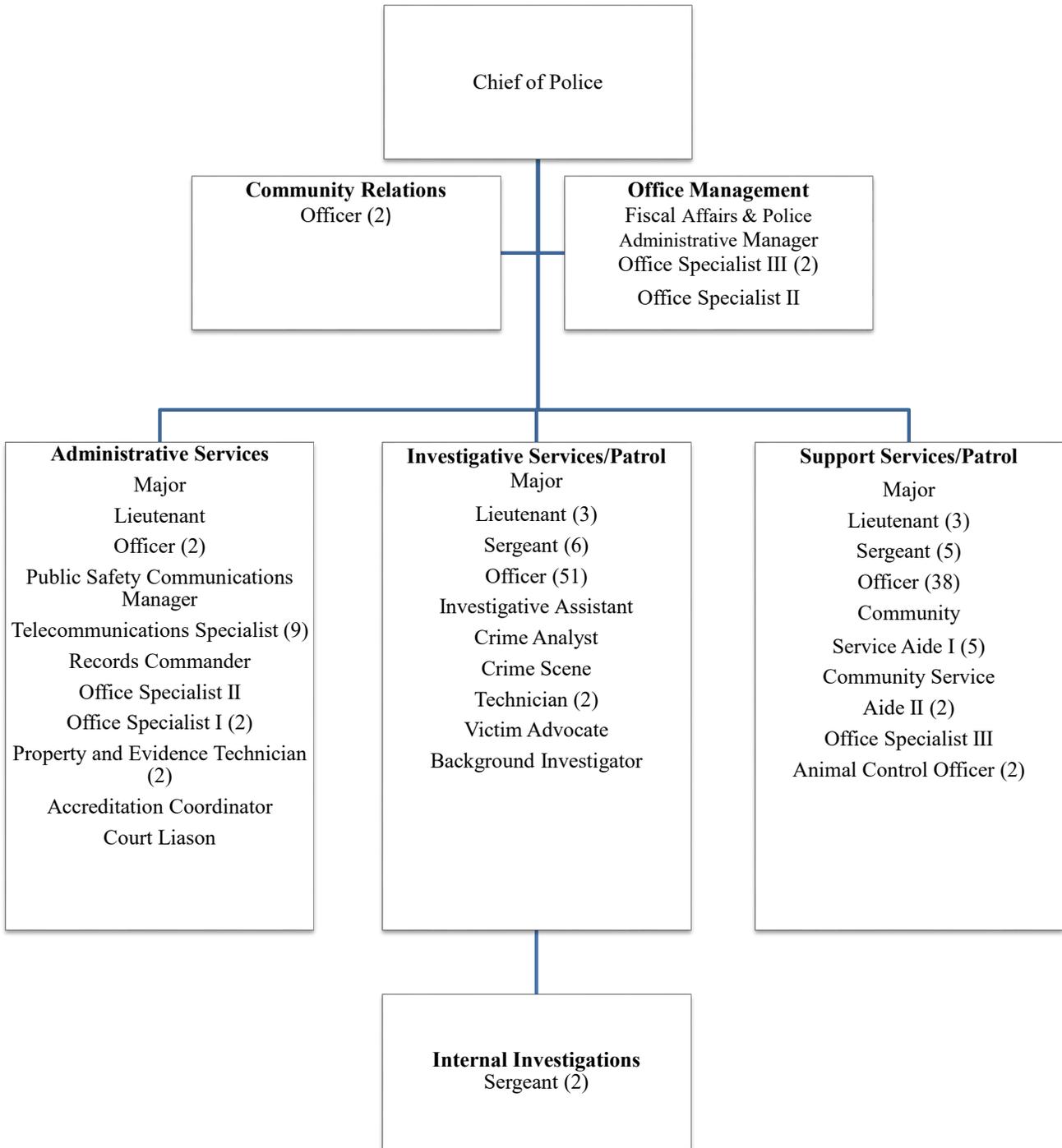
## CITY ATTORNEY

|  | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--|-------------------|-------------------|--------------------|-------------------|
| <b>PERSONNEL SERVICES</b>                        |                   |                   |                    |                   |
| 001-1410-514.12-01 SAL & WAGES-REGULAR           | \$ 212,403        | \$ -              | \$ -               | \$ -              |
| 001-1410-514.15-07 SAL&WAGES-VEHICLE ALLOW       | 3,811             | -                 | -                  | -                 |
| 001-1410-514.15-09 SAL & WAGES-PHONE ALLOW       | 762               | -                 | -                  | -                 |
| 001-1410-514.21-01 CONTRIB-SS TAX(EMPLOYER)      | 7,751             | -                 | -                  | -                 |
| 001-1410-514.21-02 CONTRIB-MED TAX(EMPLOYER)     | 3,058             | -                 | -                  | -                 |
| 001-1410-514.22-01 FRS CONTRIB-EMPLOYER          | 42,664            | -                 | -                  | -                 |
| 001-1410-514.23-01 HEALTH & LIFE INS             | 7,567             | -                 | -                  | -                 |
| <b>REQUESTED APPROPRIATION</b>                   | <b>\$ 278,016</b> | <b>\$ -</b>       | <b>\$ -</b>        | <b>\$ -</b>       |
| <b>OPERATING EXPENSES</b>                        |                   |                   |                    |                   |
| 001-1410-514.31-09 PROF'L SVCS-OTHER             | \$ 11,264         | \$ 7,594          | \$ 10,000          | \$ 10,000         |
| 001-1410-514.31-21 PROF SERV-LEGAL(SPEC COUNSEL) | 148,986           | 548,514           | 600,000            | 600,000           |
| 001-1410-514.40-03 TRAVEL & PER DIEM             | 312               | -                 | -                  | -                 |
| 001-1410-514.41-01 COMMUNICATION SERVICES        | 685               | -                 | -                  | -                 |
| 001-1410-514.42-06 POSTAGE                       | -                 | -                 | 300                | 300               |
| 001-1410-514.44-01 RENTALS & LEASES              | 1,590             | 1,703             | 2,000              | 2,000             |
| 001-1410-514.49-02 COURT EXPENSE                 | 1,276             | 10                | -                  | -                 |
| 001-1410-514.51-01 OFFICE SUPPLIES               | 552               | -                 | 1,000              | 1,000             |
| 001-1410-514.52-15 OPERATING SUPPLIES -OTHER     | 1,002             | -                 | 1,000              | 1,000             |
| 001-1410-514.54-01 SUBSCRIPTION & MEMBERSHIP     | 14,595            | 375               | 1,500              | 1,500             |
| 001-1410-514.54-05 EDUCATION & TRAINING          | 1,300             | 1,285             | 1,000              | 1,000             |
| <b>REQUESTED APPROPRIATION</b>                   | <b>\$ 181,562</b> | <b>\$ 559,481</b> | <b>\$ 616,800</b>  | <b>\$ 616,800</b> |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>            | <b>\$ 459,578</b> | <b>\$ 559,481</b> | <b>\$ 616,800</b>  | <b>\$ 616,800</b> |



**POLICE**

**117 CERTIFIED, 38 NON-CERTIFIED - 155 TOTAL**





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POLICE

| POSITION SUMMARY                       |                   |                   |                    |                    |                   |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title                         | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| Chief of Police                        | 1                 | 1                 | 1                  | 1                  | 1                 |
| Major                                  | -                 | 3                 | 3                  | 3                  | 3                 |
| Captain                                | 3                 | -                 | -                  | -                  | -                 |
| Lieutenant                             | 7                 | 7                 | 7                  | 7                  | 7                 |
| Sergeant                               | 13                | 13                | 13                 | 13                 | 13                |
| Officer                                | 93                | 93                | 93                 | 93                 | 93                |
| <b>Total Certified Personnel</b>       | <b>117</b>        | <b>117</b>        | <b>117</b>         | <b>117</b>         | <b>117</b>        |
| Court Liaison Coordinator              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Code Compliance Officer                | 5                 | -                 | -                  | -                  | -                 |
| Animal Control Officer                 | 2                 | 2                 | 2                  | 2                  | 2                 |
| Victim Advocate                        | 1                 | 1                 | 1                  | 1                  | 1                 |
| Crime Scene Technician                 | 2                 | 2                 | 2                  | 2                  | 2                 |
| Background Investigator                | 1                 | 1                 | 1                  | 1                  | 1                 |
| Records Commander                      | 1                 | 1                 | 1                  | 1                  | 1                 |
| Fiscal Affairs Manager                 | 1                 | 1                 | 1                  | 1                  | 1                 |
| Accreditation Coordinator <sup>1</sup> | -                 | -                 | 1                  | 1                  | 1                 |
| Property and Evidence Technician       | 1                 | 1                 | 2                  | 2                  | 2                 |
| Office Specialist III <sup>1</sup>     | 3                 | 4                 | 4                  | 3                  | 3                 |
| Office Specialist II                   | 3                 | 2                 | 2                  | 2                  | 2                 |
| Office Specialist I                    | 2                 | 2                 | 2                  | 2                  | 2                 |
| Investigative Assistant                | 1                 | 1                 | 1                  | 1                  | 1                 |
| Public Safety Communications Manager   | -                 | 1                 | 1                  | 1                  | 1                 |
| Telecommunications Specialist          | 10                | 9                 | 9                  | 9                  | 9                 |
| Community Service Aide II              | 3                 | 2                 | 2                  | 2                  | 2                 |
| Community Service Aide I               | 4                 | 5                 | 5                  | 5                  | 5                 |
| Crime Analyst                          | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Non-Certified Personnel</b>   | <b>42</b>         | <b>37</b>         | <b>38</b>          | <b>38</b>          | <b>38</b>         |
| <b>Total Positions</b>                 | <b>159</b>        | <b>154</b>        | <b>155</b>         | <b>155</b>         | <b>155</b>        |

<sup>1</sup> FY 2023 Adopted - Only 4 of 5 positions of Accreditation Coordinator and Office Specialist III will be filled at any time.



**POLICE**

**COST CENTER (1810)**

**PROGRAM DESCRIPTION**

The Police Department is a full service, accredited law enforcement agency responsible for protecting life and property; prevention and detection of crime; and enforcing applicable state law and local ordinances. The Police Department is comprised of three bureaus: Administrative Services; Investigative Services/Patrol; and Support Services/Patrol. Among the goals of the Police Department are to maintain public order within the jurisdiction and to proactively work to preserve and improve quality of life.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, Margate – A Great Place to Play and Enjoy, the Police Department will actively participate in a variety of community engagement, neighborhood, and City sponsored events in an effort to bolster Police – citizen relationships. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Police Department provides monthly training to enhance the effectiveness of its personnel that focuses on customer service, police tactics/responses and legal guidelines. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Police Department identifies and addresses critical public safety issues and concerns through a focused deployment of resources in areas identified as experiencing an increase in criminal activity or problematic traffic safety concerns utilizing directed patrol, special operations, and technology to positively impact crime prevention.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 19,769,176             | \$ 19,822,265             | \$ 21,713,145              | \$ 23,048,937             | \$ 1,335,792         | 6.15%               |
| Operating Expenses | 1,034,356                 | 1,037,476                 | 1,580,986                  | 2,350,165                 | 769,179              | 48.65%              |
| Capital            | 1,150,486                 | 1,223,506                 | 440,000                    | 355,000                   | (85,000)             | -19.32%             |
| Debt Service       | 9,727                     | 198,826                   | -                          | -                         | -                    | 0.00%               |
| Grants and Aid     | 16,833                    | 12,826                    | 17,000                     | 28,166                    | 11,166               | 65.68%              |
| <b>TOTAL</b>       | <b>\$ 21,980,578</b>      | <b>\$ 22,294,899</b>      | <b>\$ 23,751,131</b>       | <b>\$ 25,782,268</b>      | <b>\$ 2,031,137</b>  | <b>8.55%</b>        |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POLICE

### COST CENTER (1810)

| PERFORMANCE MEASURES  |                   |                   |                   |                   |             |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
|   | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
| Provide monthly training focusing on customer service in law enforcement, police tactics and legal guidelines   | 44                | 24                | 12                | 24                | 100%        |
| Conduct monthly directed patrol and traffic oriented operations in areas wherein a critical public safety concern, issues relating to criminal activity or traffic safety has been verified | 41                | 24                | 24                | 24                | 0%          |
| Participate in community engagement events; to include, but not limited to crime/neighborhood watches, homeowners or crime prevention meetings, and city sponsored events                   | 67                | 50                | 36                | 50                | 39%         |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POLICE

|                            |                                  | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|----------------------------|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>PERSONNEL SERVICES</b>  |                                  |                      |                      |                      |                      |
| 001-1810-521.12-01         | SAL & WAGES-REGULAR <sup>1</sup> | \$ 12,083,487        | \$ 11,756,023        | \$ 12,844,577        | \$ 13,154,003        |
| 001-1810-521.12-10         | SAL & WAGES-ASSIGNMENT           | 137,354              | 130,866              | 144,706              | 155,000              |
| 001-1810-521.12-11         | SAL & WAGES-VOCA GRANT           | 39,627               | 16,637               | 65,000               | 65,000               |
| 001-1810-521.13-02         | SAL-ASHIFT DIFFERENTIAL          | 64,562               | 59,899               | 75,000               | 75,000               |
| 001-1810-521.13-05         | SAL & WAGES-LONGEVITY            | 190,000              | 168,559              | 176,000              | 164,000              |
| 001-1810-521.14-01         | SAL & WAGES-OVERTIME             | 263,001              | 465,878              | 250,000              | 250,000              |
| 001-1810-521.14-03         | SAL & WAGES-COURT                | 29,876               | 32,623               | 50,000               | 40,000               |
| 001-1810-521.14-10         | O/T-REIMB BSO & DOJ              | 36,451               | 53,698               | 14,500               | 14,500               |
| 001-1810-521.14-13         | O/T-HVE GRANT-FDOT USF           | 12,071               | -                    | -                    | -                    |
| 001-1810-521.15-01         | SAL & WAGES-INCENTIVE            | 105,604              | 97,740               | 109,000              | 109,000              |
| 001-1810-521.15-06         | SAL-INCENTIVE/BONUS              | -                    | -                    | 60,000               | 60,000               |
| 001-1810-521.15-08         | SAL & WAGES-VEHICLE BENEFIT      | 996                  | 1,073                | 1,850                | 2,163                |
| 001-1810-521.15-09         | SAL & WAGES-PHONE ALLOW          | 49,721               | 46,089               | 46,140               | 55,000               |
| 001-1810-521.15-10         | SAL & WAGES-CLOTH. ALLOW         | 129,542              | 121,325              | 145,000              | 145,000              |
| 001-1810-521.15-11         | SAL & WAGES-POLICE EXTRA DETAIL  | 323,650              | 412,765              | 300,000              | 300,000              |
| 001-1810-521.21-01         | CONTRIB-SS TAX(EMPLOYER)         | 788,148              | 790,994              | 883,766              | 900,883              |
| 001-1810-521.21-02         | CONTRIB-MED TAX(EMPLOYER)        | 185,605              | 186,530              | 208,333              | 211,536              |
| 001-1810-521.22-01         | FRS CONTRIB-EMPLOYER             | 2,906,067            | 3,106,256            | 3,495,548            | 4,150,561            |
| 001-1810-521.23-01         | HEALTH & LIFE INS                | 2,423,414            | 2,375,310            | 2,843,725            | 3,197,291            |
| <b>TOTAL APPROPRIATION</b> |                                  | <b>\$ 19,769,176</b> | <b>\$ 19,822,265</b> | <b>\$ 21,713,145</b> | <b>\$ 23,048,937</b> |

## OPERATING EXPENSES

|                            |                             |                     |                     |                     |                     |
|----------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| 001-1810-521.30-01         | OPERATING EXPENSE           | \$ 169,949          | \$ 141,335          | \$ 172,600          | \$ 124,700          |
| 001-1810-521.30-31         | OTHER EXPENSE/CLOTHING      | 35,598              | 55,172              | 66,825              | 51,687              |
| 001-1810-521.30-80         | OPER EXP-NAT'L NIGHT OUT    | -                   | 14,987              | 12,000              | 12,500              |
| 001-1810-521.30-92         | CREDIT CARD PYMT CHARGES    | 577                 | 583                 | 600                 | 600                 |
| 001-1810-521.31-02         | PROF'L SVCS-MEDICAL         | 4,133               | 9,863               | 14,000              | 15,000              |
| 001-1810-521.31-09         | PROF'L SVCS-OTHER           | 115,246             | 109,545             | 122,000             | 121,000             |
| 001-1810-521.34-62         | TELETYPE (COCO CREEK)       | 90,994              | -                   | -                   | -                   |
| 001-1810-521.40-03         | TRAVEL & PER DIEM           | 7,958               | 14,853              | 40,000              | 30,000              |
| 001-1810-521.41-01         | COMMUNICATIONS SVCS         | 34,697              | 39,330              | 41,800              | 42,500              |
| 001-1810-521.42-06         | POSTAGE                     | 485                 | 297                 | 1,000               | 1,000               |
| 001-1810-521.44-01         | RENTALS & LEASES            | 16,916              | 14,392              | 21,000              | 19,000              |
| 001-1810-521.44-02         | RENTALS & LEASES-HIDTA      | 15,970              | 15,984              | 17,400              | 17,400              |
| 001-1810-521.44-06         | RENTALS & LEASES - VEHICLES | 73,875              | 96,319              | 513,627             | 1,259,123           |
| 001-1810-521.46-01         | REPAIR & MAINT-EQUIPMENT    | 207,486             | 206,622             | 212,725             | 304,255             |
| 001-1810-521.46-03         | REP & MAINT-OFFICE EQUIP    | -                   | 140                 | 500                 | 4,500               |
| 001-1810-521.46-08         | REPAIR & MAINT-VEHICLES     | 74,054              | 132,645             | 83,324              | 64,500              |
| 001-1810-521.46-24         | REPAIR & MAINT-STRUCTURES   | 30,988              | -                   | -                   | -                   |
| 001-1810-521.47-02         | PRINTING & BINDING          | 6,202               | 4,454               | 6,000               | 7,000               |
| 001-1810-521.51-01         | OFFICE SUPPLIES             | 12,606              | 10,209              | 12,000              | 16,450              |
| 001-1810-521.52-15         | OPERATING SUPPLIES-OTHER    | 47,528              | 48,162              | 40,343              | 59,300              |
| 001-1810-521.52-43         | OPER SUPPLIES-AMMUNITION    | 47,018              | 74,914              | 70,242              | 76,650              |
| 001-1810-521.54-01         | SUBSCRIPTION & MEMBERSHIP   | 5,705               | 5,219               | 8,000               | 8,000               |
| 001-1810-521.54-05         | EDUCATION & TRAINING        | 27,358              | 37,511              | 100,000             | 100,000             |
| 001-1810-521.54-21         | TUITION REIMBURSEMENT - FOP | 2,925               | 4,940               | 15,000              | 10,000              |
| 001-1810-521.54-22         | TUITION REIMBURSEMENT - PBA | 6,088               | -                   | 10,000              | 5,000               |
| <b>TOTAL APPROPRIATION</b> |                             | <b>\$ 1,034,356</b> | <b>\$ 1,037,476</b> | <b>\$ 1,580,986</b> | <b>\$ 2,350,165</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POLICE

|                         |                                       | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|-------------------------|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>CAPITAL EXPENSES</b> |                                       |                      |                      |                      |                      |
| 001-1810-521.62-04      | RENOVATION & CONSTRUCTION             | \$ 102,847           | \$ -                 | \$ 140,000           | \$ -                 |
| 001-1810-521.64-02      | ACQUISITION OF VEHICLES               | 704,720              | -                    | -                    | -                    |
| 001-1810-521.64-12      | OTHER EQUIPMENT                       | 307,085              | 310,791              | 300,000              | 355,000              |
| 001-1810-521.65-78      | CAPITAL OUTLAY-LEASES                 | -                    | 812,234              | -                    | -                    |
| 001-1810-521.65-99      | EQUIPMENT - FEDERAL                   | 35,834               | 100,481              | -                    | -                    |
|                         | <b>TOTAL APPROPRIATION</b>            | <b>\$ 1,150,486</b>  | <b>\$ 1,223,506</b>  | <b>\$ 440,000</b>    | <b>\$ 355,000</b>    |
| <b>DEBT SERVICE</b>     |                                       |                      |                      |                      |                      |
| 001-1810-521.71-50      | PRINC-CAPITAL LEASE/VEHICLE           | \$ 8,486             | \$ 169,699           | \$ -                 | \$ -                 |
| 001-1810-521.72-50      | INT-CAPITAL LEASE/VEHICLE             | 1,241                | 29,127               | -                    | -                    |
|                         | <b>TOTAL APPROPRIATION</b>            | <b>\$ 9,727</b>      | <b>\$ 198,826</b>    | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>GRANTS &amp; AID</b> |                                       |                      |                      |                      |                      |
| 001-1810-521.82-21      | PD COMMUNITY OUTREACH FUND            | \$ 16,833            | \$ 12,826            | \$ 17,000            | \$ 28,166            |
|                         | <b>TOTAL APPROPRIATION</b>            | <b>\$ 16,833</b>     | <b>\$ 12,826</b>     | <b>\$ 17,000</b>     | <b>\$ 28,166</b>     |
|                         | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 21,980,578</b> | <b>\$ 22,294,899</b> | <b>\$ 23,751,131</b> | <b>\$ 25,782,268</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$182,070 IS INCLUDED IN SALARY & WAGES REGULAR.

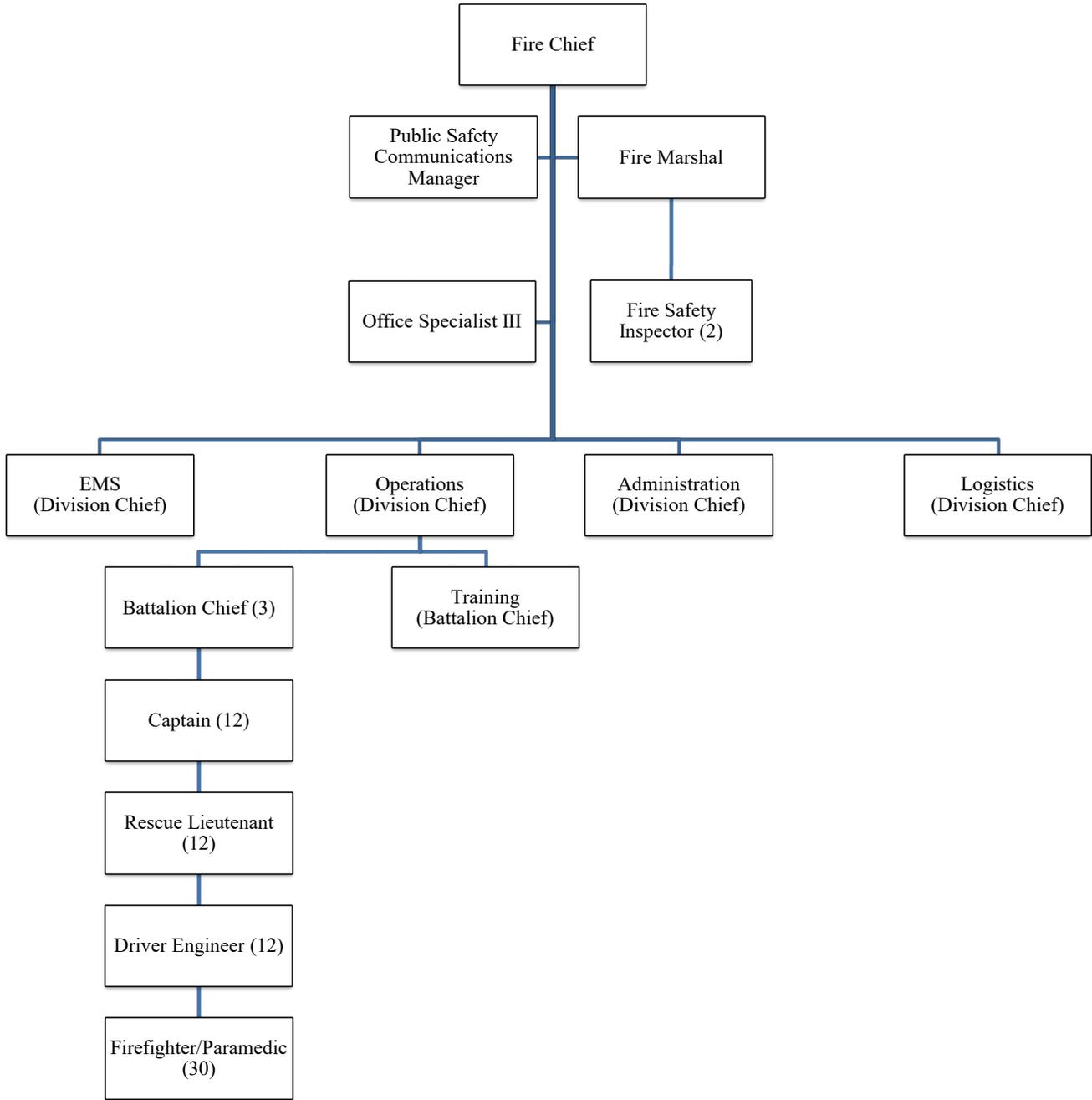


# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FIRE

78 CERTIFIED, 2 NON-CERTIFIED - 80 TOTAL





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FIRE

| POSITION SUMMARY                     |                   |                   |                    |                    |                   |
|--------------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title                       | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| Fire Chief                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| Division Chief                       | 3                 | 4                 | 4                  | 4                  | 4                 |
| Battalion Chief                      | 4                 | 3                 | 3                  | 4                  | 4                 |
| Captain                              | 19                | 13                | 13                 | 12                 | 12                |
| Rescue Lieutenant                    | 18                | 12                | 12                 | 12                 | 12                |
| Driver Engineer                      | 18                | 12                | 12                 | 12                 | 12                |
| Firefighter/Paramedic                | 60                | 30                | 30                 | 30                 | 30                |
| Fire Safety Inspector - F/T          | 2                 | 1                 | 2                  | 2                  | 2                 |
| Fire Marshal                         | -                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Certified Personnel</b>     | <b>125</b>        | <b>77</b>         | <b>78</b>          | <b>78</b>          | <b>78</b>         |
| Public Safety Communications Manager | 1                 | 1                 | 1                  | 1                  | 1                 |
| Office Specialist III                | 2                 | 2                 | 1                  | 1                  | 1                 |
| <b>Total Non-Certified Personnel</b> | <b>3</b>          | <b>3</b>          | <b>2</b>           | <b>2</b>           | <b>2</b>          |
| <b>Total Positions</b>               | <b>128</b>        | <b>80</b>         | <b>80</b>          | <b>80</b>          | <b>80</b>         |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FIRE

### COST CENTER (2010)

#### PROGRAM DESCRIPTION

The Fire Department is an ISO Class 1 rated organization that provides multi-faceted fire, emergency medical, dive rescue, fire code enforcement, public education and other related emergency and non-emergency services to the residents and visitors of the City of Margate through dedicated and professional members. The department's goals are to provide the highest quality of services at all times and maintain the ISO Class 1 rating through the use of advanced training, procedures and equipment.

#### PROGRAM GOALS & OBJECTIVES

In support of Goal 2, Great Suburban City in Broward County and Goal 4, High Performing City Team Producing Results for the Margate Community, the Fire Department continues to provide the highest quality Fire and EMS services to the citizens of Margate. The Fire Department strives to maintain a response time of eight minutes or less. In addition, the Fire Department conducts annual fire inspections in the City to help ensure safety, conducts regular public education activities, provides aggressive firefighting tactics to quickly extinguish fires, and provides business-friendly plan review services.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual    | FY 2022<br>Actual    | FY 2023<br>Amended   | FY 2024<br>Budget    | \$<br>Change          | %<br>Change   |
|--------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|---------------|
| Personnel Services | \$ 19,357,054        | \$ 14,099,544        | \$ 14,532,216        | \$ 15,091,724        | \$ 559,508            | 3.85%         |
| Operating Expenses | 1,245,452            | 1,124,020            | 1,229,179            | 1,258,956            | 29,777                | 2.42%         |
| Capital            | 399,650              | 216,629              | 2,350,416            | 60,000               | (2,290,416)           | -97.45%       |
| Debt Service       | 412,928              | 15,411               | -                    | -                    | -                     | 0.00%         |
| <b>TOTAL</b>       | <b>\$ 21,415,084</b> | <b>\$ 15,455,604</b> | <b>\$ 18,111,811</b> | <b>\$ 16,410,680</b> | <b>\$ (1,701,131)</b> | <b>-9.39%</b> |

#### PERFORMANCE MEASURES

|   | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| Fire loss per capita  | 9                 | 9                 | 28                | N/A               | N/A         |
| Number of community events  | N/A               | N/A               | N/A               | 15                | N/A         |
| Percentage of Fire personnel completing 240 hours of annual Insurance Services Office (ISO) required training | 84%               | 100%              | 100%              | 100%              | 0%          |
| Average Fire/EMS incidents response time (in minutes)   | 6:23              | 6:15              | <8:00             | <8:00             | 0%          |
| Number of fire inspection activities conducted  | 3,025             | 3,303             | 2,000             | 2,500             | 25%         |
| Number of people educated in life safety  | 3,007             | 4,529             | 3,000             | 3,000             | 0%          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FIRE

|                            | FY 2021                          | FY 2022              | FY 2023              | FY 2024              |                      |
|----------------------------|----------------------------------|----------------------|----------------------|----------------------|----------------------|
|                            | ACTUAL                           | ACTUAL               | AMENDED              | BUDGET               |                      |
| <b>PERSONNEL SERVICES</b>  |                                  |                      |                      |                      |                      |
| 001-2010-522.12-01         | SAL & WAGES-REGULAR <sup>1</sup> | \$ 11,293,804        | \$ 8,243,875         | \$ 8,597,318         | \$ 8,627,255         |
| 001-2010-522.12-10         | SAL & WAGES-ASSIGNMENT           | 45,465               | 5,404                | 47,000               | 47,000               |
| 001-2010-522.13-05         | SAL & WAGES-LONGEVITY            | 189,000              | 162,041              | 176,000              | 158,000              |
| 001-2010-522.14-01         | SAL & WAGES-OVERTIME             | 1,500,177            | 1,008,394            | 600,000              | 600,000              |
| 001-2010-522.15-05         | SAL-FF SUPP COMPENSATION         | 107,676              | 77,564               | 54,000               | 54,000               |
| 001-2010-522.15-09         | SAL & WAGES-PHONE ALLOW          | 542                  | 365                  | 545                  | 545                  |
| 001-2010-522.15-10         | SAL & WAGES-CLOTH ALLOW          | 90,400               | 59,200               | 60,800               | 60,800               |
| 001-2010-522.21-01         | CONTRIB-SS TAX(EMPLOYER)         | 781,544              | 566,245              | 589,889              | 592,288              |
| 001-2010-522.21-02         | CONTRIB-MED TAX(EMPLOYER)        | 183,790              | 134,450              | 138,050              | 138,440              |
| 001-2010-522.22-01         | FRS CONTRIB-EMPLOYER             | 3,114,517            | 2,320,302            | 2,556,745            | 3,030,849            |
| 001-2010-522.23-01         | HEALTH & LIFE INS                | 2,050,139            | 1,521,704            | 1,711,869            | 1,782,547            |
| <b>TOTAL APPROPRIATION</b> |                                  | <b>\$ 19,357,054</b> | <b>\$ 14,099,544</b> | <b>\$ 14,532,216</b> | <b>\$ 15,091,724</b> |
| <b>OPERATING EXPENSES</b>  |                                  |                      |                      |                      |                      |
| 001-2010-522.30-01         | OPERATING EXPENSE                | \$ 10,942            | \$ 7,576             | \$ 16,600            | \$ 17,300            |
| 001-2010-522.30-11         | EMS LICENSURE EXPENSE            | 8,922                | -                    | 4,800                | 4,800                |
| 001-2010-522.30-31         | OTHER EXPENSE/CLOTHING           | 24,758               | 10,488               | 10,800               | 9,200                |
| 001-2010-522.30-92         | CREDIT CARD PYMT CHARGES         | 1,229                | 1,294                | 2,500                | 1,500                |
| 001-2010-522.30-99         | CERT EXPENSE                     | -                    | 674                  | -                    | -                    |
| 001-2010-522.31-02         | PROFL SVCS-MEDICAL               | -                    | 21,200               | 2,000                | 1,300                |
| 001-2010-522.31-03         | PROF SVCS-MEDICAL DIRECTOR       | 30,000               | 30,000               | 30,000               | 30,000               |
| 001-2010-522.31-27         | PROF SVC-FIRE/RESCUE ASSESSMENT  | 55,177               | 20,269               | 35,000               | 58,000               |
| 001-2010-522.34-30         | EMS BILLING & COLL - ADP         | 64,896               | 66,027               | 75,000               | 75,000               |
| 001-2010-522.40-03         | TRAVEL & PER DIEM                | 276                  | 9,472                | 10,500               | 10,400               |
| 001-2010-522.41-01         | COMMUNICATIONS SERVICES          | 45,524               | 31,388               | 18,900               | 24,560               |
| 001-2010-522.42-06         | POSTAGE                          | 468                  | 90                   | 900                  | 900                  |
| 001-2010-522.44-01         | RENTALS & LEASES                 | 8,138                | 8,375                | 15,000               | 11,800               |
| 001-2010-522.44-06         | RENTALS & LEASES - VEHICLES      | -                    | 1,445                | 30,012               | 86,116               |
| 001-2010-522.46-01         | REPAIR & MAINT-EQUIPMENT         | 50,217               | 15,224               | 32,146               | 15,000               |
| 001-2010-522.46-02         | STRUCTURES - CHARGEBACK          | 12,043               | 949                  | -                    | 2,000                |
| 001-2010-522.46-06         | REPAIR & MAINTENACE SERVICES     | 21,295               | 55,967               | 63,000               | 102,300              |
| 001-2010-522.46-07         | OTHER EQUIPMENT                  | 4,552                | 524                  | -                    | 10,000               |
| 001-2010-522.46-08         | REPAIR & MAINT-VEHICLES          | 202,744              | 202,856              | 212,095              | 200,000              |
| 001-2010-522.46-24         | REPAIR & MAINT-STRUCTURES        | 26,562               | 23,435               | 42,100               | 26,000               |
| 001-2010-522.46-46         | MAIN/TESTING ISO EQUIPMENT       | 226,069              | 195,897              | 198,100              | 211,200              |
| 001-2010-522.46-47         | MAINT/FIRE VEH INTERNAL          | 21,391               | 15,930               | 12,600               | 12,600               |
| 001-2010-522.47-02         | PRINTING & BINDING               | 1,605                | 1,881                | 1,500                | 750                  |
| 001-2010-522.51-01         | OFFICE SUPPLIES                  | 5,004                | 7,427                | 4,200                | 2,000                |
| 001-2010-522.52-02         | GAS, OIL AND COOLANT             | 96,559               | 93,064               | 100,000              | 100,000              |
| 001-2010-522.52-15         | OPERATING SUPPLIES-OTHER         | 286,783              | 289,925              | 270,426              | 204,500              |
| 001-2010-522.54-01         | SUBSCRIPTION & MEMBERSHIP        | 8,120                | 5,849                | 6,000                | 6,730                |
| 001-2010-522.54-05         | EDUCATION & TRAINING             | 21,590               | 3,280                | 20,000               | 20,000               |
| 001-2010-522.54-20         | TUITION REIM - IAFF              | 10,588               | 3,514                | 15,000               | 15,000               |
| <b>TOTAL APPROPRIATION</b> |                                  | <b>\$ 1,245,452</b>  | <b>\$ 1,124,020</b>  | <b>\$ 1,229,179</b>  | <b>\$ 1,258,956</b>  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FIRE

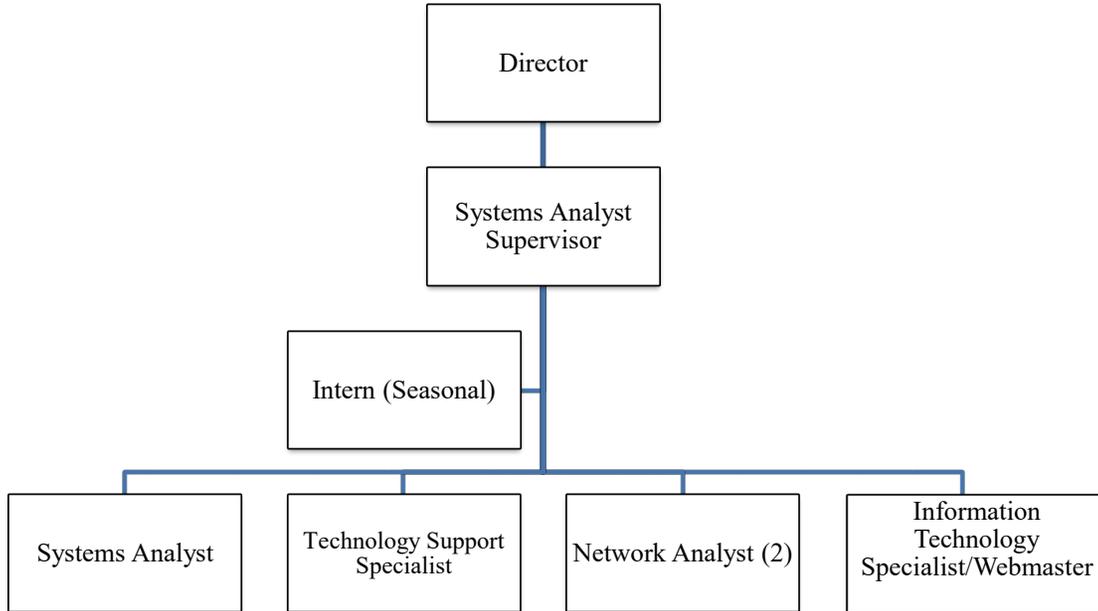
|  | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|--|----------------------|----------------------|----------------------|----------------------|
| <b>CAPITAL EXPENSES</b>                        |                      |                      |                      |                      |
| 001-2010-522.62-55 STORAGE STRUCTURE           | \$ 22,110            | \$ -                 | \$ -                 | \$ -                 |
| 001-2010-522.64-02 ACQUISITION OF VEHICLES     | -                    | -                    | 2,254,893            | -                    |
| 001-2010-522.64-12 OTHER EQUIPMENT             | 377,540              | 139,274              | 95,523               | 60,000               |
| 001-2010-522.65-78 CAPITAL OUTLAY-LEASES       | -                    | 77,355               | -                    | -                    |
| <b>TOTAL APPROPRIATION</b>                     | <b>\$ 399,650</b>    | <b>\$ 216,629</b>    | <b>\$ 2,350,416</b>  | <b>\$ 60,000</b>     |
| <b>DEBT SERVICE</b>                            |                      |                      |                      |                      |
| 001-2010-522.71-50 PRINC-CAPITAL LEASE/VEHICLE | \$ 396,326           | \$ 13,392            | \$ -                 | \$ -                 |
| 001-2010-522.72-50 INT-CAPITAL LEASE/VEHICLE   | 16,602               | 2,019                | -                    | -                    |
| <b>TOTAL APPROPRIATION</b>                     | <b>\$ 412,928</b>    | <b>\$ 15,411</b>     | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>          | <b>\$ 21,415,084</b> | <b>\$ 15,455,604</b> | <b>\$ 18,111,811</b> | <b>\$ 16,410,680</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$174,954 IS INCLUDED IN SALARY & WAGES REGULAR.



**INFORMATION TECHNOLOGY**

**7 FULL TIME, 1 SEASONAL - 8 TOTAL**



**POSITION SUMMARY**

| <b>Position Title</b>                       | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Adopted</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Director of Information Technology          | 1                         | 1                         | 1                          | 1                          | 1                         |
| Systems Analyst                             | 1                         | 1                         | 1                          | 1                          | 1                         |
| Systems Analyst Supervisor                  | 1                         | 1                         | 1                          | 1                          | 1                         |
| Technology Support Specialist               | 1                         | 1                         | 1                          | 1                          | 1                         |
| Network Analyst                             | 1                         | 1                         | 2                          | 2                          | 2                         |
| Information Technology Specialist/Webmaster | 1                         | 1                         | 1                          | 1                          | 1                         |
| Intern (Seasonal)                           | -                         | -                         | -                          | 1                          | 1                         |
| <b>Total Positions</b>                      | <b>6</b>                  | <b>6</b>                  | <b>7</b>                   | <b>8</b>                   | <b>8</b>                  |



**INFORMATION TECHNOLOGY**

**COST CENTER (3410)**

**PROGRAM DESCRIPTION**

The Information Technology (IT) Department provides timely expert support to City Departments that service the citizens and businesses of Margate. The Department supports network servers, client computers and over 400 end users across all City departments and component units. The Department's application support includes: Utility Billing, Building Permits, General Ledger, Business Licenses, Purchasing, Code Compliance, Land/Parcel Management, Police and Fire Records Management Systems, and Microsoft Office.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Information Technology Department plans to hire a consultant to develop an IT master plan and enhance security policies. In addition, the Department provides reliable and state of the art technology in order to empower City Departments with the technology tools necessary to succeed on a daily basis.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 788,548                | \$ 818,215                | \$ 1,008,530               | \$ 1,051,408              | \$ 42,878            | 4.25%               |
| Operating Expenses | 237,806                   | 253,252                   | 186,624                    | 256,621                   | 69,997               | 37.51%              |
| Capital            | 76,915                    | -                         | 20,000                     | 120,000                   | 100,000              | 500.00%             |
| <b>TOTAL</b>       | <b>\$ 1,103,269</b>       | <b>\$ 1,071,467</b>       | <b>\$ 1,215,154</b>        | <b>\$ 1,428,029</b>       | <b>\$ 212,875</b>    | <b>17.52%</b>       |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| System availability during City business hours   | 98%                       | 98%                       | 98%                       | 98%                       | 0%                  |
| Service call closure rate for technology issues  | 91%                       | 91%                       | 90%                       | 90%                       | 0%                  |
| Enter into an agreement with a consultant to develop an IT Master Plan and enhance security policies | Yes                       | Yes                       | Yes                       | Yes                       | N/A                 |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## INFORMATION TECHNOLOGY

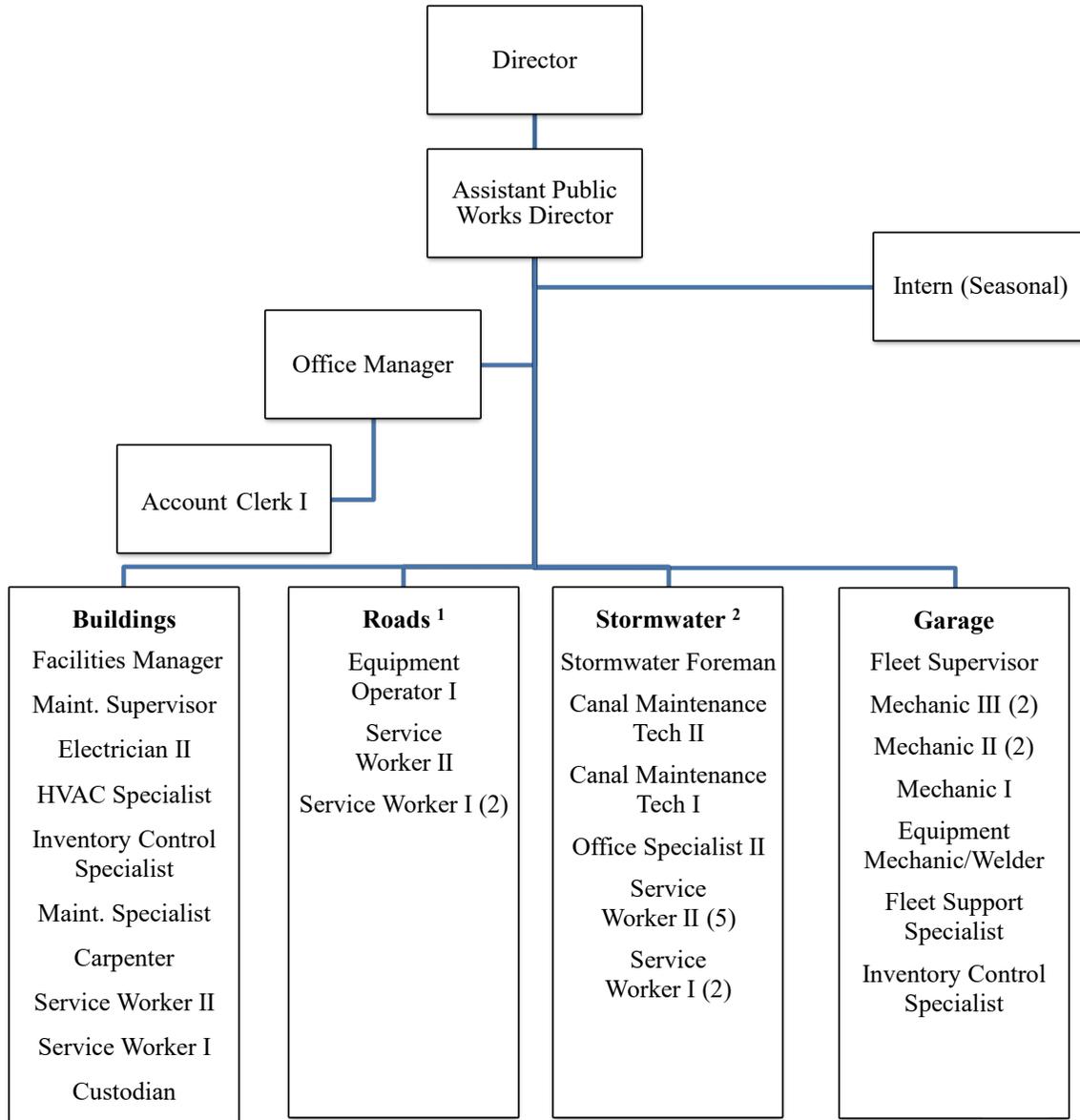
|   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------|---------------------|---------------------|---------------------|
| <b>PERSONNEL SERVICES</b>                           |                     |                     |                     |                     |
| 001-3410-513.12-01 SAL & WAGES-REGULAR <sup>1</sup> | \$ 547,852          | \$ 560,436          | \$ 690,609          | \$ 693,371          |
| 001-3410-513.13-05 SAL & WAGES-LONGEVITY            | 10,000              | 7,000               | 8,000               | 6,000               |
| 001-3410-513.14-01 SAL & WAGES-OVERTIME             | 7,640               | 321                 | 4,000               | 4,000               |
| 001-3410-513.15-08 SAL&WAGES-VEHICLE BENEFIT        | 1,175               | -                   | -                   | -                   |
| 001-3410-513.15-09 SAL&WAGES-PHONE ALLOW            | 1,378               | 1,504               | 1,500               | 1,500               |
| 001-3410-513.21-01 CONTRIB-SS TAX(EMPLOYER)         | 33,554              | 34,563              | 41,795              | 48,211              |
| 001-3410-513.21-02 CONTRIB-MED TAX(EMPLOYER)        | 8,105               | 8,089               | 9,775               | 11,275              |
| 001-3410-513.22-01 FRS CONTRIB-EMPLOYER             | 79,682              | 88,181              | 105,449             | 126,979             |
| 001-3410-513.23-01 HEALTH & LIFE INS                | 99,162              | 118,121             | 147,402             | 160,072             |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 788,548</b>   | <b>\$ 818,215</b>   | <b>\$ 1,008,530</b> | <b>\$ 1,051,408</b> |
| <b>OPERATING EXPENSES</b>                           |                     |                     |                     |                     |
| 001-3410-513.31-02 PROF'L SVCS-MEDICAL              | \$ -                | \$ -                | \$ 205              | \$ 300              |
| 001-3410-513.31-09 PROF'L SVCS-OTHER                | 61,999              | 66,279              | 20,000              | 20,000              |
| 001-3410-513.40-03 TRAVEL & PER DIEM                | -                   | -                   | 1,000               | 1,000               |
| 001-3410-513.41-01 COMMUNICATIONS SVCS              | 24,476              | 22,175              | 22,800              | 22,800              |
| 001-3410-513.44-01 RENTALS & LEASES                 | 1,025               | 1,140               | 2,000               | 2,000               |
| 001-3410-513.46-06 REPAIR & MAINTENANCE SVCS        | 111,615             | 143,315             | 124,250             | 187,250             |
| 001-3410-513.52-15 OPERATING SUPPLIES-OTHER         | 15,353              | 19,414              | 14,369              | 12,000              |
| 001-3410-513.54-01 SUBSCRIPTION & MEMBERSHIP        | 200                 | 914                 | 1,000               | 1,000               |
| 001-3410-513.54-05 EDUCATION & TRAINING             | 23,138              | 15                  | 1,000               | 1,000               |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 237,806</b>   | <b>\$ 253,252</b>   | <b>\$ 186,624</b>   | <b>\$ 256,621</b>   |
| <b>CAPITAL EXPENSES</b>                             |                     |                     |                     |                     |
| 001-3410-513.64-09 COMPUTER EQUIPMENT               | \$ 64,417           | \$ -                | \$ 20,000           | \$ 20,000           |
| 001-3410-513.65-83 SOFTWARE                         | 12,498              | -                   | -                   | 100,000             |
| <b>TOTAL APPROPRIATION</b>                          | <b>\$ 76,915</b>    | <b>\$ -</b>         | <b>\$ 20,000</b>    | <b>\$ 120,000</b>   |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>               | <b>\$ 1,103,269</b> | <b>\$ 1,071,467</b> | <b>\$ 1,215,154</b> | <b>\$ 1,428,029</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$149,046 IS INCLUDED IN SALARY & WAGES REGULAR.



**PUBLIC WORKS**

**23 FULL TIME, 1 SEASONAL - 24 TOTAL**



There are 38 total positions in the Public Works Department.

24 positions are funded by the General Fund (001).

<sup>1</sup> Roads Division positions (4) funded in the Roads Fund (111).

<sup>2</sup> Stormwater Division positions (11) funded in the Stormwater Fund (445).



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PUBLIC WORKS

| POSITION SUMMARY                         |                   |                   |                    |                    |                   |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title                           | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| <b>General Fund</b>                      |                   |                   |                    |                    |                   |
| <b>Public Works Administration</b>       |                   |                   |                    |                    |                   |
| Director of Public Works                 | 1                 | 1                 | 1                  | 1                  | 1                 |
| Assistant Public Works Director          | 1                 | 1                 | 1                  | 1                  | 1                 |
| Account Clerk I                          | 1                 | 1                 | 1                  | 1                  | 1                 |
| Intern (Seasonal)                        | -                 | -                 | -                  | 1                  | 1                 |
| Inventory Control Specialist             | 1                 | 1                 | 1                  | 1                  | -                 |
| Office Manager                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Public Works Administration</b> | <b>5</b>          | <b>5</b>          | <b>5</b>           | <b>6</b>           | <b>5</b>          |
| <b>Public Works Buildings Division</b>   |                   |                   |                    |                    |                   |
| Carpenter                                | 1                 | 1                 | 1                  | 1                  | 1                 |
| Custodian                                | 1                 | 1                 | 1                  | 1                  | 1                 |
| Division Leader - Bldgs <sup>1</sup>     | 1                 | 1                 | 1                  | -                  | -                 |
| Electrician II                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| Facilities Manager <sup>1</sup>          | -                 | -                 | 1                  | 1                  | 1                 |
| HVAC Specialist                          | 1                 | 1                 | 1                  | 1                  | 1                 |
| Inventory Control Specialist             | -                 | -                 | -                  | -                  | 1                 |
| Maintenance Specialist                   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Maintenance Supervisor                   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Service Worker I                         | 1                 | 1                 | 1                  | 1                  | 1                 |
| Service Worker II                        | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Public Works Buildings</b>      | <b>9</b>          | <b>9</b>          | <b>9</b>           | <b>9</b>           | <b>10</b>         |
| <b>Public Works Garage Division</b>      |                   |                   |                    |                    |                   |
| Equipment Mechanic/Welder                | 1                 | 1                 | 1                  | 1                  | 1                 |
| Fleet Supervisor                         | 1                 | 1                 | 1                  | 1                  | 1                 |
| Fleet Support Specialist                 | 1                 | 1                 | 1                  | 1                  | 1                 |
| Inventory Control Specialist             | 1                 | 1                 | 1                  | 1                  | 1                 |
| Mechanic I                               | 1                 | 1                 | 1                  | 1                  | 1                 |
| Mechanic II                              | 2                 | 2                 | 2                  | 2                  | 2                 |
| Mechanic III                             | 2                 | 2                 | 2                  | 2                  | 2                 |
| <b>Total Public Works Garage</b>         | <b>9</b>          | <b>9</b>          | <b>9</b>           | <b>9</b>           | <b>9</b>          |
| <b>Total General Fund Positions</b>      | <b>23</b>         | <b>23</b>         | <b>23</b>          | <b>24</b>          | <b>24</b>         |

<sup>1</sup> FY 2023 Adopted - Only 1 of 2 positions of Facilities Manager and Division Leader - Bldgs will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PUBLIC WORKS

### ADMINISTRATION DIVISION COST CENTER (4545)

#### PROGRAM DESCRIPTION

The Public Works Administration Division provides support and oversees the general operations of the department. The Administration Division plans, directs and controls all financial aspects of the Public Works Department in accordance with the direction of the City Administration. The Inner-City Transit Program is administered through this Division as well.

#### PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community and Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division provides oversight of all public works projects to ensure the safety of Margate employees, residents and businesses to meet all of the goals that have been set.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended | FY 2024<br>Budget | \$<br>Change     | %<br>Change  |
|--------------------|-------------------|-------------------|--------------------|-------------------|------------------|--------------|
| Personnel Services | \$ 606,459        | \$ 544,231        | \$ 700,225         | \$ 712,337        | \$ 12,112        | 1.73%        |
| Operating Expenses | 88,308            | 66,131            | 106,187            | 108,357           | 2,170            | 2.04%        |
| Capital            | 17,281            | 46,043            | -                  | -                 | -                | 0.00%        |
| Debt Service       | \$ -              | 16,857            | -                  | -                 | -                | 0.00%        |
| <b>TOTAL</b>       | <b>\$ 712,048</b> | <b>\$ 673,262</b> | <b>\$ 806,412</b>  | <b>\$ 820,694</b> | <b>\$ 14,282</b> | <b>1.77%</b> |

#### PERFORMANCE MEASURES

|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Percentage of all resident complaints and inquiries responded to within one business day | 100%              | 100%              | 100%              | 100%              | 0%          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PUBLIC WORKS

|                                       |                                  | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|---------------------------------------|----------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ADMINISTRATION DIVISION</b>        |                                  |                   |                   |                    |                   |
| <b>PERSONNEL SERVICES</b>             |                                  |                   |                   |                    |                   |
| 001-4545-539.12-01                    | SAL & WAGES-REGULAR <sup>1</sup> | \$ 405,847        | \$ 356,627        | \$ 445,217         | \$ 456,514        |
| 001-4545-539.13-05                    | SAL & WAGES-LONGEVITY            | 6,000             | 4,000             | 4,000              | 2,000             |
| 001-4545-539.14-01                    | SAL & WAGES-OVERTIME             | 2,918             | 2,630             | 3,900              | 3,900             |
| 001-4545-539.15-08                    | SAL&WAGES-VEHICLE BENEFIT        | 6,950             | 3,188             | 3,600              | 11,750            |
| 001-4545-539.15-09                    | SAL & WAGES-PHONE ALLOW          | -                 | 707               | 960                | 960               |
| 001-4545-539.21-01                    | CONTRIB-SS TAX(EMPLOYER)         | 24,603            | 21,665            | 27,446             | 29,458            |
| 001-4545-539.21-02                    | CONTRIB-MED TAX(EMPLOYER)        | 5,754             | 5,119             | 6,419              | 6,889             |
| 001-4545-539.22-01                    | FRS CONTRIB-EMPLOYER             | 67,559            | 69,046            | 80,005             | 94,281            |
| 001-4545-539.23-01                    | HEALTH & LIFE INS                | 86,828            | 81,249            | 128,678            | 106,585           |
| <b>TOTAL APPROPRIATION</b>            |                                  | <b>\$ 606,459</b> | <b>\$ 544,231</b> | <b>\$ 700,225</b>  | <b>\$ 712,337</b> |
| <b>OPERATING EXPENSES</b>             |                                  |                   |                   |                    |                   |
| 001-4545-539.30-01                    | OPERATING EXPENSE                | \$ 35,576         | \$ 457            | \$ 8,000           | \$ 2,000          |
| 001-4545-539.30-31                    | OTHER EXPENSE/CLOTHING           | 765               | 2,516             | 3,400              | 3,400             |
| 001-4545-539.31-02                    | PROFL SVCS-MEDICAL               | 70                | 417               | 4,000              | 4,000             |
| 001-4545-539.31-09                    | PROFL SVCS-OTHER                 | 22,634            | 34,657            | 17,483             | 15,500            |
| 001-4545-539.40-03                    | TRAVEL & PER DIEM                | -                 | 2,211             | 3,400              | 3,400             |
| 001-4545-539.41-01                    | COMMUNICATIONS SVCS              | 20,745            | 15,057            | 21,000             | 21,000            |
| 001-4545-539.42-06                    | POSTAGE                          | -                 | -                 | 500                | 500               |
| 001-4545-539.44-01                    | RENTALS & LEASES                 | 1,742             | 2,070             | 2,000              | 2,000             |
| 001-4545-539.44-06                    | RENTALS & LEASES - VEHICLES      | 2,597             | 2,991             | 37,904             | 48,057            |
| 001-4545-539.46-03                    | OFFICE EQUIPMENT                 | -                 | -                 | 1,200              | 1,200             |
| 001-4545-539.46-06                    | R&M MAIN/REPAIR & MAIN. SVC.     | 25                | -                 | -                  | -                 |
| 001-4545-539.47-02                    | PRINTING & BINDING               | 217               | 219               | 500                | 500               |
| 001-4545-539.51-01                    | OFFICE SUPPLIES                  | 3,490             | 3,286             | 4,000              | 4,000             |
| 001-4545-539.54-01                    | SUBSCRIPTION & MEMBERSHIP        | 447               | 632               | 800                | 800               |
| 001-4545-539.54-05                    | EDUCATION & TRAINING             | -                 | 1,618             | 2,000              | 2,000             |
| <b>TOTAL APPROPRIATION</b>            |                                  | <b>\$ 88,308</b>  | <b>\$ 66,131</b>  | <b>\$ 106,187</b>  | <b>\$ 108,357</b> |
| <b>CAPITAL EXPENSES</b>               |                                  |                   |                   |                    |                   |
| 001-4545-539.64-12                    | OTHER EQUIPMENT                  | \$ 17,281         | \$ -              | \$ -               | \$ -              |
| 001-4545-539.65-78                    | CAPITAL OUTLAY-LEASES            | -                 | 46,043            | -                  | -                 |
| <b>TOTAL APPROPRIATION</b>            |                                  | <b>\$ 17,281</b>  | <b>\$ 46,043</b>  | <b>\$ -</b>        | <b>\$ -</b>       |
| <b>DEBT SERVICE</b>                   |                                  |                   |                   |                    |                   |
| 001-4545-539.71-50                    | PRINC-CAPITAL LEASE/VEHIC        | \$ -              | \$ 15,627         | \$ -               | \$ -              |
| 001-4545-539.72-50                    | INT-CAPITAL LEASE/VEHICLE        | -                 | 1,230             | -                  | -                 |
| <b>TOTAL APPROPRIATION</b>            |                                  | <b>\$ -</b>       | <b>\$ 16,857</b>  | <b>\$ -</b>        | <b>\$ -</b>       |
| <b>ADMINISTRATION DIVISION</b>        |                                  |                   |                   |                    |                   |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> |                                  | <b>\$ 712,048</b> | <b>\$ 673,262</b> | <b>\$ 806,412</b>  | <b>\$ 820,694</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$149,046 IS INCLUDED IN SALARY & WAGES REGULAR.



**PUBLIC WORKS**

**BUILDINGS DIVISION  
COST CENTER (4547)**

**PROGRAM DESCRIPTION**

The Buildings Division is responsible for the maintenance, upkeep and aesthetic appearance of all City structures and facilities. The carpentry shop within the Buildings Division fabricates custom cabinetry and work stations for all City departments. The Buildings Division is also responsible for the maintenance of all City owned streetlights and contracted streetlights.

**PROGRAM GOALS & OBJECTIVES**

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, the Buildings Division provides a high level of service for the maintenance, repair and construction of all City facilities and buildings to ensure that the users enjoy a clean, safe and aesthetically pleasing environment.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 782,343                | \$ 697,201                | \$ 927,578                 | \$ 900,632                | \$ (26,946)          | -2.90%              |
| Operating Expenses | 835,484                   | 915,880                   | 923,098                    | 1,121,740                 | 198,642              | 21.52%              |
| Capital            | 10,528                    | 90,965                    | 123,810                    | 90,000                    | (33,810)             | -27.31%             |
| Debt Service       | -                         | 5,406                     | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 1,628,355</b>       | <b>\$ 1,709,452</b>       | <b>\$ 1,974,486</b>        | <b>\$ 2,112,372</b>       | <b>\$ 137,886</b>    | <b>6.98%</b>        |

**PERFORMANCE MEASURES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| City Hall employee overall satisfaction rating for condition of City Hall | N/A                       | 68%                       | 75%                       | 75%                       | 0%                  |
| Achieve a rating of 3 or higher from the City Hall Maintenance survey     | N/A                       | 68%                       | 85%                       | 75%                       | -12%                |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PUBLIC WORKS

|  | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--|---------------------|---------------------|---------------------|---------------------|
| <b>BUILDINGS DIVISION</b>                      |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                      |                     |                     |                     |                     |
| 001-4547-539.12-01 SAL & WAGES-REGULAR         | \$ 499,320          | \$ 428,838          | \$ 565,596          | \$ 542,902          |
| 001-4547-539.13-05 SAL & WAGES-LONGEVITY       | 9,000               | 9,000               | 10,000              | 6,000               |
| 001-4547-539.14-01 SAL & WAGES-OVERTIME        | 12,935              | 18,068              | 15,000              | 15,000              |
| 001-4547-539.21-01 CONTRIB-SS TAX(EMPLOYER)    | 29,114              | 24,473              | 36,617              | 34,962              |
| 001-4547-539.21-02 CONTRIB-MED TAX(EMPLOYER)   | 6,809               | 5,894               | 8,564               | 8,177               |
| 001-4547-539.22-01 FRS CONTRIB-EMPLOYER        | 60,926              | 57,612              | 77,662              | 76,521              |
| 001-4547-539.23-01 HEALTH & LIFE INS           | 164,239             | 153,316             | 214,139             | 217,070             |
| <b>TOTAL APPROPRIATION</b>                     | <b>\$ 782,343</b>   | <b>\$ 697,201</b>   | <b>\$ 927,578</b>   | <b>\$ 900,632</b>   |
| <b>OPERATING EXPENSES</b>                      |                     |                     |                     |                     |
| 001-4547-539.30-31 OTHER EXPENSE/CLOTHING      | \$ 4,357            | \$ 3,221            | \$ 4,900            | \$ 4,900            |
| 001-4547-539.34-16 CONTRACTUAL SVCS-OTHER      | 257                 | -                   | 7,101               | 3,000               |
| 001-4547-539.40-03 TRAVEL & PER DIEM           | -                   | -                   | 500                 | 500                 |
| 001-4547-539.43-01 UTILITY SERVICES            | 291,242             | 319,311             | 300,000             | 380,000             |
| 001-4547-539.43-02 UTILITY SVCS-WATER          | 236,664             | 221,680             | 155,000             | 200,000             |
| 001-4547-539.44-01 RENTALS & LEASES            | 7,348               | 8,875               | 11,300              | 10,000              |
| 001-4547-539.44-06 RENTALS & LEASES - VEHICLES | -                   | (2,855)             | 6,437               | 9,640               |
| 001-4547-539.46-02 REP & MAINT - STRUCTURES    | 101,891             | 144,508             | 137,250             | 205,000             |
| 001-4547-539.46-06 REPAIR & MAINTENANCE SVCS   | 3,411               | 6,700               | 30,100              | 12,700              |
| 001-4547-539.46-07 OTHER EQUIPMENT             | 142,944             | 154,730             | 217,910             | 243,400             |
| 001-4547-539.52-15 OPERATING SUPPLIES-OTHER    | 47,252              | 59,515              | 50,000              | 50,000              |
| 001-4547-539.54-01 SUBSCRIPTION & MEMBERSHIP   | 118                 | -                   | 300                 | 300                 |
| 001-4547-539.54-05 EDUCATION & TRAINING        | -                   | 195                 | 2,300               | 2,300               |
| <b>TOTAL APPROPRIATION</b>                     | <b>\$ 835,484</b>   | <b>\$ 915,880</b>   | <b>\$ 923,098</b>   | <b>\$ 1,121,740</b> |
| <b>CAPITAL EXPENSES</b>                        |                     |                     |                     |                     |
| 001-4547-539.64-02 ACQUISITION OF VEHICLES     | \$ 1,353            | \$ -                | \$ -                | \$ 90,000           |
| 001-4547-539.64-12 OTHER EQUIPMENT             | 9,175               | 69,974              | 123,810             | -                   |
| 001-4547-539.65-78 CAPITAL OUTLAY-LEASES       | -                   | 20,991              | -                   | -                   |
| <b>TOTAL APPROPRIATION</b>                     | <b>\$ 10,528</b>    | <b>\$ 90,965</b>    | <b>\$ 123,810</b>   | <b>\$ 90,000</b>    |
| <b>DEBT SERVICE</b>                            |                     |                     |                     |                     |
| 001-4547-539.71-50 PRINC-CAPITAL LEASE/VEHIC   | \$ -                | \$ 4,971            | \$ -                | \$ -                |
| 001-4547-539.72-50 INT-CAPITAL LEASE/VEHICLE   | -                   | 435                 | -                   | -                   |
| <b>TOTAL APPROPRIATION</b>                     | <b>\$ -</b>         | <b>\$ 5,406</b>     | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>BUILDINGS DIVISION</b>                      |                     |                     |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>          | <b>\$ 1,628,355</b> | <b>\$ 1,709,452</b> | <b>\$ 1,974,486</b> | <b>\$ 2,112,372</b> |



**PUBLIC WORKS**

**GARAGE DIVISION  
COST CENTER (4551)**

**PROGRAM DESCRIPTION**

The Garage Division is responsible for maintaining and servicing all vehicles and equipment for all departments. The Division provides life cycle cost analysis for vehicles and equipment to help budget for replacement and meet the maximum cost effectiveness of City resources.

**PROGRAM GOALS & OBJECTIVES**

In support of the City Strategic Plan Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Garage Division provides effective maintenance and repair services, manages fueling operations and assists with the acquisition of new vehicles and equipment.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 749,285                | \$ 720,039                | \$ 861,947                 | \$ 875,302                | \$ 13,355            | 1.55%               |
| Operating Expenses | 405,375                   | 677,491                   | 728,907                    | 670,440                   | (58,467)             | -8.02%              |
| Capital            | 6,979                     | 20,991                    | -                          | 80,000                    | 80,000               | 0.00%               |
| Debt Service       | -                         | 5,406                     | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 1,161,639</b>       | <b>\$ 1,423,927</b>       | <b>\$ 1,590,854</b>        | <b>\$ 1,625,742</b>       | <b>\$ 34,888</b>     | <b>2.19%</b>        |

**PERFORMANCE MEASURES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of vehicle maintenance and repairs completed within three business days (excludes contracted services) | 93%                       | 78%                       | 90%                       | 90%                       | 0%                  |
| Percentage of all vehicle preventative maintenance performed on time  | N/A                       | 41%                       | 90%                       | 90%                       | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



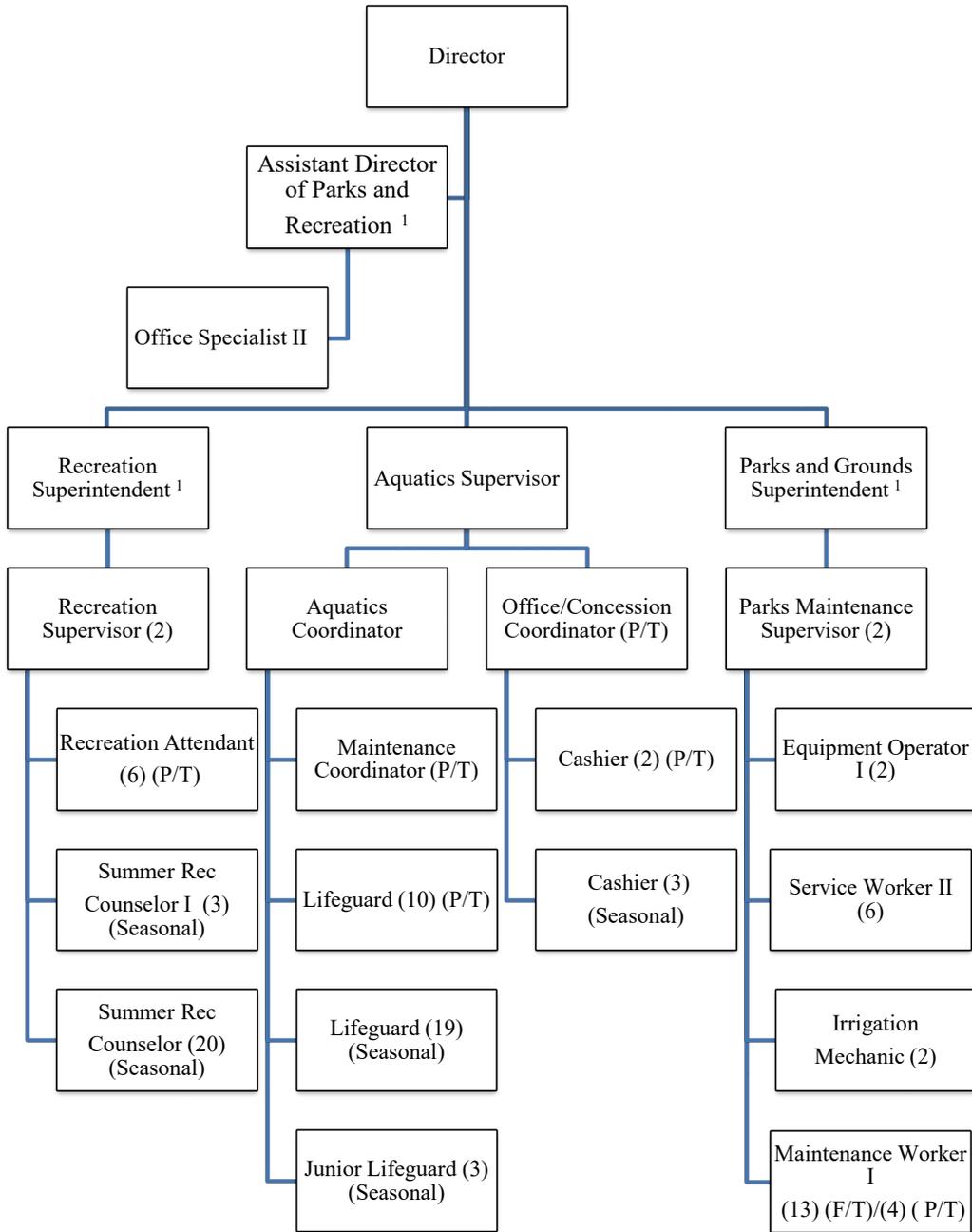
## PUBLIC WORKS

|                                       |                             | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>GARAGE DIVISION</b>                |                             |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>             |                             |                     |                     |                     |                     |
| 001-4551-590.12-01                    | SAL & WAGES-REGULAR         | \$ 488,226          | \$ 469,066          | \$ 529,835          | \$ 562,572          |
| 001-4551-590.13-05                    | SAL & WAGES-LONGEVITY       | 11,000              | 12,000              | 12,000              | 6,000               |
| 001-4551-590.14-01                    | SAL & WAGES-OVERTIME        | 17,528              | 12,042              | 20,000              | 20,000              |
| 001-4551-590.21-01                    | CONTRIB-SS TAX(EMPLOYER)    | 30,130              | 28,611              | 38,244              | 36,491              |
| 001-4551-590.21-02                    | CONTRIB-MED TAX(EMPLOYER)   | 7,046               | 6,520               | 8,944               | 8,534               |
| 001-4551-590.22-01                    | FRS CONTRIB-EMPLOYER        | 62,178              | 62,414              | 82,355              | 79,869              |
| 001-4551-590.23-01                    | HEALTH & LIFE INS           | 133,177             | 129,386             | 170,569             | 161,836             |
| <b>TOTAL APPROPRIATION</b>            |                             | <b>\$ 749,285</b>   | <b>\$ 720,039</b>   | <b>\$ 861,947</b>   | <b>\$ 875,302</b>   |
| <b>OPERATING EXPENSES</b>             |                             |                     |                     |                     |                     |
| 001-4551-590.30-31                    | OTHER EXPENSE/CLOTHING      | \$ 2,626            | \$ 2,435            | \$ 3,000            | \$ 3,000            |
| 001-4551-590.34-16                    | CONTRACTUAL SVCS-OTHER      | -                   | (5,591)             | -                   | -                   |
| 001-4551-590.40-03                    | TRAVEL & PER DIEM           | -                   | 138                 | 1,000               | 1,000               |
| 001-4551-590.44-06                    | RENTALS & LEASES - VEHICLES | -                   | (2,855)             | 6,255               | 9,640               |
| 001-4551-590.46-06                    | REP & MAINT SERVICES        | 8,996               | 8,364               | 12,500              | 12,500              |
| 001-4551-590.46-07                    | REP & MAINT-OTHER EQUIP     | 40,029              | 23,511              | 62,379              | 35,000              |
| 001-4551-590.46-08                    | REP & MAINT-VEHICLES        | 2,960               | 106,944             | 111,604             | 75,000              |
| 001-4551-590.52-02                    | GAS, OIL & COOLANT          | 334,413             | 527,599             | 500,000             | 500,000             |
| 001-4551-590.52-15                    | OPERATING SUPPLIES-OTHER    | 14,532              | 14,920              | 27,869              | 30,000              |
| 001-4551-590.54-01                    | SUBSCRIPTION & MEMBERSHIP   | 999                 | -                   | 1,300               | 1,300               |
| 001-4551-590.54-05                    | EDUCATION & TRAINING        | 820                 | 2,026               | 3,000               | 3,000               |
| <b>TOTAL APPROPRIATION</b>            |                             | <b>\$ 405,375</b>   | <b>\$ 677,491</b>   | <b>\$ 728,907</b>   | <b>\$ 670,440</b>   |
| <b>CAPITAL EXPENSES</b>               |                             |                     |                     |                     |                     |
| 001-4551-590.64-02                    | ACQUISITION OF VEHICLES     | \$ -                | \$ -                | \$ -                | \$ 80,000           |
| 001-4551-590.64-12                    | OTHER EQUIPMENT             | 6,979               | -                   | -                   | -                   |
| 001-4551-590.65-78                    | CAPITAL OUTLAY-LEASES       | -                   | 20,991              | -                   | -                   |
| <b>TOTAL APPROPRIATION</b>            |                             | <b>\$ 6,979</b>     | <b>\$ 20,991</b>    | <b>\$ -</b>         | <b>\$ 80,000</b>    |
| <b>DEBT SERVICE</b>                   |                             |                     |                     |                     |                     |
| 001-4551-590.71-50                    | PRINC-CAPITAL LEASE/VEHIC   | \$ -                | \$ 4,971            | \$ -                | \$ -                |
| 001-4551-590.72-50                    | INT-CAPITAL LEASE/VEHICLE   | -                   | 435                 | -                   | -                   |
| <b>TOTAL APPROPRIATION</b>            |                             | <b>\$ -</b>         | <b>\$ 5,406</b>     | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>GARAGE DIVISION</b>                |                             |                     |                     |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> |                             | <b>\$ 1,161,639</b> | <b>\$ 1,423,927</b> | <b>\$ 1,590,854</b> | <b>\$ 1,625,742</b> |
| <b>PUBLIC WORKS DEPARTMENT</b>        |                             |                     |                     |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> |                             | <b>\$ 3,502,042</b> | <b>\$ 3,806,641</b> | <b>\$ 4,371,752</b> | <b>\$ 4,558,808</b> |



**PARKS AND RECREATION**

**33 FULL TIME, 24 PART TIME, 48 SEASONAL - 105 TOTAL**



<sup>1</sup> - Only 2 of 3 positions of Assistant Director of Parks and Recreation, Parks and Grounds Superintendent, and Recreation Superintendent will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PARKS AND RECREATION

|   | POSITION TITLE    |                   |                    |                    |                   |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| <b>Administration Division</b>                          |                   |                   |                    |                    |                   |
| Director of Parks and Recreation                        | 1                 | 1                 | 1                  | 1                  | 1                 |
| Assistant Director of Parks and Recreation <sup>1</sup> | -                 | -                 | 1                  | 1                  | 1                 |
| Parks and Grounds Superintendent <sup>1</sup>           | -                 | -                 | 1                  | -                  | -                 |
| Recreation Superintendent <sup>1</sup>                  | 1                 | 1                 | 1                  | 1                  | 1                 |
| Recreation Supervisor                                   | 1                 | 1                 | 1                  | 1                  | -                 |
| Office Specialist II <sup>2</sup>                       | -                 | -                 | 1                  | 1                  | 1                 |
| Office Specialist I <sup>2</sup>                        | 1                 | 1                 | 1                  | -                  | -                 |
| <b>Total Administration</b>                             | <b>4</b>          | <b>4</b>          | <b>5</b>           | <b>5</b>           | <b>4</b>          |
| <b>Special Activities Division</b>                      |                   |                   |                    |                    |                   |
| Recreation Supervisor                                   | 1                 | 1                 | 1                  | 1                  | 2                 |
| Recreation Attendant (P/T)                              | 6                 | 6                 | 6                  | 6                  | 6                 |
| Summer Recreation Counselor I                           | 3                 | 3                 | 3                  | 3                  | 3                 |
| Summer Recreation Counselor                             | 20                | 20                | 20                 | 20                 | 20                |
| <b>Total Special Activities</b>                         | <b>30</b>         | <b>30</b>         | <b>30</b>          | <b>30</b>          | <b>31</b>         |
| <b>Grounds Maintenance Division</b>                     |                   |                   |                    |                    |                   |
| Parks and Grounds Superintendent                        | 1                 | 1                 | -                  | -                  | -                 |
| Parks Maintenance Supervisor                            | -                 | -                 | -                  | -                  | 2                 |
| Division Leader   | 2                 | 2                 | 2                  | 2                  | -                 |
| Irrigation Mechanic                                     | 2                 | 2                 | 2                  | 2                  | 2                 |
| Service Worker II                                       | 6                 | 6                 | 6                  | 6                  | 6                 |
| Maintenance Work I                                      | 13                | 13                | 13                 | 13                 | 13                |
| Maintenance Work I (P/T)                                | 4                 | 4                 | 4                  | 4                  | 4                 |
| Equipment Operator I                                    | 2                 | 2                 | 2                  | 2                  | 2                 |
| <b>Total Grounds Maintenance</b>                        | <b>30</b>         | <b>30</b>         | <b>29</b>          | <b>29</b>          | <b>29</b>         |
| <b>Aquatics Division</b>                                |                   |                   |                    |                    |                   |
| Aquatics Supervisor                                     | 1                 | 1                 | 1                  | 1                  | 1                 |
| Aquatics Coordinator                                    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Maintenance Coordinator (P/T, Annual)                   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Office/Concession Coordinator (P/T, Annual)             | 1                 | 1                 | 1                  | 1                  | 1                 |
| Cashier (P/T, Annual)                                   | 2                 | 2                 | 2                  | 2                  | 2                 |
| Lifeguard (P/T, Annual)                                 | 10                | 10                | 10                 | 10                 | 10                |
| Lifeguard (Seasonal)                                    | 19                | 19                | 19                 | 19                 | 19                |
| Junior Lifeguard (Seasonal)                             | 3                 | 3                 | 3                  | 3                  | 3                 |
| Cashier (Seasonal)                                      | 3                 | 3                 | 3                  | 3                  | 3                 |
| <b>Total Aquatics</b>                                   | <b>41</b>         | <b>41</b>         | <b>41</b>          | <b>41</b>          | <b>41</b>         |
| <b>Total Parks and Recreation Positions</b>             | <b>105</b>        | <b>105</b>        | <b>105</b>         | <b>105</b>         | <b>105</b>        |

<sup>1</sup> FY 2023 Adopted - Only 2 of 3 positions of Assistant Director of Parks and Recreation, Parks and Grounds Superintendent, and Recreation Superintendent will be filled at any time.

<sup>2</sup> FY 2023 Adopted - Only 1 of 2 positions of Office Specialist II and Office Specialist I will be filled at any time.



**PARKS AND RECREATION  
ADMINISTRATION DIVISION  
COST CENTER (5555)**

**PROGRAM DESCRIPTION**

The Parks and Recreation Administration Division provides advancement and implementation of department policy; management of public programs; and oversees business operations of all divisions within the Parks and Recreation Department. The Administration Division generates ideas, provides services, and supervises departmental operations.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, A Great Place to Play and Enjoy, the Administration Division develops outreach strategies to promote and market the City’s recreational opportunities to the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Administration Division evaluates and applies for a variety of grant funding to reduce the General Fund obligations in providing exceptional services. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division ensures all divisions are compliant with the City's Strategic plan.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 535,555                | \$ 561,477                | \$ 732,834                 | \$ 645,275                | \$ (87,559)          | -11.95%             |
| Operating Expenses | 98,532                    | 63,620                    | 65,040                     | 64,875                    | (165)                | -0.25%              |
| Capital            | 34,211                    | 25,125                    | 3,500                      | 3,500                     | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 668,298</b>         | <b>\$ 650,222</b>         | <b>\$ 801,374</b>          | <b>\$ 713,650</b>         | <b>\$ (87,724)</b>   | <b>-10.95%</b>      |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Total revenues generated from meeting room/hall rentals                      | \$11,467                  | \$11,467                  | \$50,000                  | \$50,000                  | 0%                  |
| Annual update of the Parks and Recreation Master Plan's park inventory chart | \$1,000                   | \$1,000                   | \$1,000                   | \$1,000                   | 0%                  |
| Total revenues generated from pavilion rentals                               | \$7,460                   | \$7,460                   | \$6,000                   | \$6,000                   | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PARKS AND RECREATION

|                                |                                      | FY 2021           | FY 2022           | FY 2023           | FY 2024           |
|--------------------------------|--------------------------------------|-------------------|-------------------|-------------------|-------------------|
|                                |                                      | ACTUAL            | ACTUAL            | AMENDED           | BUDGET            |
| <b>ADMINISTRATION DIVISION</b> |                                      |                   |                   |                   |                   |
| <b>PERSONNEL SERVICES</b>      |                                      |                   |                   |                   |                   |
| 001-5555-572.12-01             | SAL & WAGES-REGULAR <sup>1</sup>     | \$ 349,976        | \$ 361,623        | \$ 485,312        | \$ 424,577        |
| 001-5555-572.13-05             | SAL & WAGES-LONGEVITY                | 5,000             | 5,000             | 5,000             | 2,000             |
| 001-5555-572.14-01             | SAL & WAGES-OVERTIME                 | 8,256             | 14,287            | 8,000             | 1,000             |
| 001-5555-572.15-08             | SAL&WAGES-VEHICLE BENEFIT            | 5,475             | 6,163             | 6,350             | 6,100             |
| 001-5555-572.21-01             | CONTRIB-SS TAX(EMPLOYER)             | 20,890            | 21,975            | 29,299            | 26,609            |
| 001-5555-572.21-02             | CONTRIB-MED TAX(EMPLOYER)            | 5,092             | 5,320             | 7,100             | 6,288             |
| 001-5555-572.22-01             | FRS CONTRIB-EMPLOYER                 | 71,553            | 80,106            | 96,248            | 92,946            |
| 001-5555-572.23-01             | HEALTH & LIFE INS                    | 69,313            | 67,003            | 95,525            | 85,755            |
|                                | <b>TOTAL APPROPRIATION</b>           | <b>\$ 535,555</b> | <b>\$ 561,477</b> | <b>\$ 732,834</b> | <b>\$ 645,275</b> |
| <b>OPERATING EXPENSES</b>      |                                      |                   |                   |                   |                   |
| 001-5555-572.30-01             | OPERATING EXPENSE                    | \$ 2,788          | \$ 6,000          | \$ 3,000          | \$ 3,000          |
| 001-5555-572.30-31             | OTHER EXPENSE/CLOTHING               | 892               | 896               | 2,900             | 900               |
| 001-5555-572.31-02             | PROF'L SVCS-MEDICAL                  | 2,911             | 3,825             | 2,500             | 4,400             |
| 001-5555-572.31-09             | PROF'L SVCS-OTHER                    | 47,800            | 8,000             | 8,000             | 8,000             |
| 001-5555-572.40-03             | TRAVEL & PER DIEM                    | 1,681             | -                 | 2,000             | 2,000             |
| 001-5555-572.41-01             | COMMUNICATIONS SVCS                  | 16,575            | 11,960            | 11,000            | 11,000            |
| 001-5555-572.44-01             | RENTALS & LEASES                     | 9,397             | 9,313             | 10,000            | 10,000            |
| 001-5555-572.44-06             | RENTALS & LEASES - VEHICLES          | -                 | -                 | 6,065             | 6,000             |
| 001-5555-572.46-06             | REPAIR & MAINTENANCE SVCS            | 9,576             | 13,831            | 11,250            | 11,250            |
| 001-5555-572.51-01             | OFFICE SUPPLIES                      | 1,650             | 2,715             | 2,500             | 2,500             |
| 001-5555-572.52-15             | OPERATING SUPPLIES-OTHER             | -                 | 2,326             | -                 | -                 |
| 001-5555-572.54-01             | SUBSCRIPTION & MEMBERSHIP            | 3,932             | 4,564             | 5,125             | 5,125             |
| 001-5555-572.54-05             | EDUCATION & TRAINING                 | 1,330             | 190               | 700               | 700               |
|                                | <b>TOTAL APPROPRIATION</b>           | <b>\$ 98,532</b>  | <b>\$ 63,620</b>  | <b>\$ 65,040</b>  | <b>\$ 64,875</b>  |
| <b>CAPITAL EXPENSES</b>        |                                      |                   |                   |                   |                   |
| 001-5555-572.63-47             | TREE CITY USA                        | \$ -              | \$ -              | \$ 3,500          | \$ 3,500          |
| 001-5555-572.64-12             | OTHER EQUIPMENT                      | 34,211            | 25,125            | -                 | -                 |
|                                | <b>TOTAL APPROPRIATION</b>           | <b>\$ 34,211</b>  | <b>\$ 25,125</b>  | <b>\$ 3,500</b>   | <b>\$ 3,500</b>   |
| <b>ADMINISTRATION DIVISION</b> | <b>TOTAL REQUESTED APPROPRIATION</b> | <b>\$ 668,298</b> | <b>\$ 650,222</b> | <b>\$ 801,374</b> | <b>\$ 713,650</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$163,102 IS INCLUDED IN SALARY & WAGES REGULAR.



**PARKS AND RECREATION  
SPECIAL ACTIVITIES DIVISION  
COST CENTER (5556)**

**PROGRAM DESCRIPTION**

The Special Activities Division provides safe, high quality, low cost recreational opportunities to the residents of the City of Margate. The Division is responsible for providing activities for all members of Margate families through public parks, open spaces, recreation programs, and family friendly special events.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, A Great Place to Play and Enjoy, the Special Activities Division executes programs and special events to create a family friendly experience for the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Special Activities Division creates high quality programs at the lowest cost to the participants.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 224,930                | \$ 315,325                | \$ 352,793                 | \$ 457,071                | \$ 104,278           | 29.56%              |
| Operating Expenses | 89,678                    | 159,473                   | 186,365                    | 185,700                   | (665)                | -0.36%              |
| Capital            | 48,226                    | -                         | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 362,834</b>         | <b>\$ 474,798</b>         | <b>\$ 539,158</b>          | <b>\$ 642,771</b>         | <b>\$ 103,613</b>    | <b>19.22%</b>       |

**PERFORMANCE MEASURES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of revenues received per budgeted projection for teen and youth programs | 29%                       | 29%                       | 100%                      | 100%                      | 0%                  |
| Percentage of revenues received per budgeted projection for youth basketball league | 46%                       | 46%                       | 100%                      | 100%                      | 0%                  |
| Percentage of revenues received per budgeted projection for recreation division     | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Percentage of summer youth program capacity   | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Percentage of summer teen program capacity  | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Number of hosted special events   | 20                        | 20                        | 20                        | 20                        | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PARKS AND RECREATION

|                                    |                                       | FY 2021           | FY 2022           | FY 2023           | FY 2024           |
|------------------------------------|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
|                                    |                                       | ACTUAL            | ACTUAL            | AMENDED           | BUDGET            |
| <b>SPECIAL ACTIVITIES DIVISION</b> |                                       |                   |                   |                   |                   |
| <b>PERSONNEL SERVICES</b>          |                                       |                   |                   |                   |                   |
| 001-5556-572.12-01                 | SAL & WAGES-REGULAR                   | \$ 180,410        | \$ 239,837        | \$ 282,752        | \$ 356,421        |
| 001-5556-572.14-01                 | SAL & WAGES-OVERTIME                  | 5,604             | 25,077            | 5,000             | 12,000            |
| 001-5556-572.21-01                 | CONTRIB-SS TAX(EMPLOYER)              | 11,159            | 17,153            | 17,531            | 22,842            |
| 001-5556-572.21-02                 | CONTRIB-MED TAX(EMPLOYER)             | 2,610             | 4,012             | 4,100             | 5,342             |
| 001-5556-572.22-01                 | FRS CONTRIB-EMPLOYER                  | 16,175            | 19,736            | 33,676            | 49,995            |
| 001-5556-572.23-01                 | HEALTH & LIFE INS                     | 8,972             | 9,510             | 9,734             | 10,471            |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 224,930</b> | <b>\$ 315,325</b> | <b>\$ 352,793</b> | <b>\$ 457,071</b> |
| <b>OPERATING EXPENSES</b>          |                                       |                   |                   |                   |                   |
| 001-5556-572.30-01                 | OPERATING EXPENSE                     | \$ 3,826          | \$ 3,724          | \$ 4,200          | \$ 4,200          |
| 001-5556-572.30-02                 | TROPHIES & RIBBONS                    | 556               | 1,411             | 2,000             | 2,000             |
| 001-5556-572.30-18                 | SUMMER PROGRAM                        | 17,793            | 36,918            | 68,000            | 50,000            |
| 001-5556-572.30-28                 | SPECIAL EVENTS                        | 32,190            | 59,980            | 50,000            | 57,500            |
| 001-5556-572.30-51                 | EXP-SWIM TEAM                         | 3,232             | 4,879             | 5,000             | 5,000             |
| 001-5556-572.30-53                 | EXP-BASKETBALL LEAGUE                 | 14,540            | 16,937            | 17,000            | 17,000            |
| 001-5556-572.30-92                 | CREDIT CARD PYMT CHARGES              | 4,295             | 8,148             | 2,500             | 8,000             |
| 001-5556-572.34-01                 | ADVERTISING                           | 122               | 12,174            | 5,000             | 5,000             |
| 001-5556-572.39-01                 | SUMMER TEEN CAMP                      | 8,959             | 12,634            | 17,600            | 22,000            |
| 001-5556-572.44-06                 | RENTALS & LEASES - VEHICLES           | -                 | -                 | 6,065             | 6,000             |
| 001-5556-572.46-06                 | REPAIR & MAINTENANCE SVCS             | 640               | -                 | 2,000             | 2,000             |
| 001-5556-572.52-15                 | OPERATING SUPPLIES-OTHER              | 904               | 1,552             | 3,000             | 3,000             |
| 001-5556-572.54-05                 | EDUCATION & TRAINING                  | 300               | (284)             | -                 | -                 |
| 001-5556-572.55-06                 | OUTDOOR MOVIE EXP                     | 2,321             | 1,400             | 4,000             | 4,000             |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 89,678</b>  | <b>\$ 159,473</b> | <b>\$ 186,365</b> | <b>\$ 185,700</b> |
| <b>CAPITAL EXPENSES</b>            |                                       |                   |                   |                   |                   |
| 001-5556-572.64-12                 | OTHER EQUIPMENT                       | \$ 48,226         | \$ -              | \$ -              | \$ -              |
|                                    | <b>TOTAL APPROPRIATION</b>            | <b>\$ 48,226</b>  | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>       |
| <b>SPECIAL ACTIVITIES DIVISION</b> |                                       |                   |                   |                   |                   |
|                                    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 362,834</b> | <b>\$ 474,798</b> | <b>\$ 539,158</b> | <b>\$ 642,771</b> |



**PARKS AND RECREATION  
GROUNDS MAINTENANCE DIVISION  
COST CENTER (5557)**

**PROGRAM DESCRIPTION**

The Grounds Maintenance Division provides routine grounds maintenance of public parks, right of ways, and open spaces to maintain a clean, and aesthetically pleasing appearance. The Division conducts routine safety inspections of park amenities, playgrounds, courts, athletic fields, and park buildings to ensure user safety. The Division is also responsible for logistical setup and breakdown of all special events hosted by the City.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, A Great Place to Play and Enjoy, the Grounds Maintenance Division provides all logistics for special events to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Grounds Maintenance Division conducts routine repair and maintenance services to park infrastructure, while evaluating best practices and industry standards.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 1,892,154              | \$ 1,957,525              | \$ 2,069,821               | \$ 2,237,511              | \$ 167,690           | 8.10%               |
| Operating Expenses | 879,104                   | 1,123,236                 | 1,179,150                  | 1,184,513                 | 5,363                | 0.45%               |
| Capital            | 116,679                   | 21,957                    | 82,800                     | 82,000                    | (800)                | 100.00%             |
| Debt Service       | 955                       | 19,379                    | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 2,888,892</b>       | <b>\$ 3,122,097</b>       | <b>\$ 3,331,771</b>        | <b>\$ 3,504,024</b>       | <b>\$ 172,253</b>    | <b>5.17%</b>        |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Number of in-house projects completed by the Grounds Maintenance Division that are valued at \$5,000 or more | 10                        | 10                        | 5                         | 5                         | 0%                  |
| Complete 100% inspection of each park and update the status of our internal inventory of park amenities      | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Percentage of scheduled maintenance accomplished   | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PARKS AND RECREATION

|                                       | FY 2021                      | FY 2022             | FY 2023             | FY 2024             |                     |
|---------------------------------------|------------------------------|---------------------|---------------------|---------------------|---------------------|
|                                       | ACTUAL                       | ACTUAL              | AMENDED             | BUDGET              |                     |
| <b>GROUNDS MAINTENANCE DIVISION</b>   |                              |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>             |                              |                     |                     |                     |                     |
| 001-5557-572.12-01                    | SAL & WAGES-REGULAR          | \$ 1,195,054        | \$ 1,185,581        | \$ 1,263,373        | \$ 1,336,833        |
| 001-5557-572.13-05                    | SAL & WAGES-LONGEVITY        | 19,000              | 19,088              | 17,000              | 18,000              |
| 001-5557-572.14-01                    | SAL & WAGES-OVERTIME         | 64,212              | 122,238             | 60,000              | 60,000              |
| 001-5557-572.21-01                    | CONTRIB-SS TAX(EMPLOYER)     | 73,895              | 75,125              | 83,742              | 87,720              |
| 001-5557-572.21-02                    | CONTRIB-MED TAX(EMPLOYER)    | 17,282              | 17,570              | 19,585              | 20,515              |
| 001-5557-572.22-01                    | FRS CONTRIB-EMPLOYER         | 136,921             | 150,405             | 160,865             | 191,993             |
| 001-5557-572.23-01                    | HEALTH & LIFE INS            | 385,790             | 387,518             | 465,256             | 522,450             |
| <b>TOTAL APPROPRIATION</b>            |                              | <b>\$ 1,892,154</b> | <b>\$ 1,957,525</b> | <b>\$ 2,069,821</b> | <b>\$ 2,237,511</b> |
| <b>OPERATING EXPENSES</b>             |                              |                     |                     |                     |                     |
| 001-5557-572.30-31                    | OTHER EXPENSE/CLOTHING       | \$ 15,185           | \$ 16,795           | \$ 22,200           | \$ 20,000           |
| 001-5557-572.34-05                    | TREE TRIMMING                | 34,093              | 20,883              | 45,093              | 35,000              |
| 001-5557-572.34-12                    | CONTRACT SVCS-GROUNDS        | 370,570             | 519,524             | 515,000             | 520,000             |
| 001-5557-572.39-05                    | OPER EXP-CODE RELATED EXP    | 3,333               | 4,825               | 5,000               | 5,000               |
| 001-5557-572.40-03                    | TRAVEL & PER DIEM            | 208                 | 68                  | 1,000               | 1,000               |
| 001-5557-572.43-XX                    | UTILITY SERVICES             | 202,882             | 187,147             | 193,000             | 193,000             |
| 001-5557-572.44-01                    | RENTALS & LEASES             | 13,873              | 12,332              | 11,650              | 11,650              |
| 001-5557-572.44-06                    | RENTALS & LEASES - VEHICLES  | 279                 | 9,552               | 46,113              | 90,703              |
| 001-5557-572.46-07                    | REP&MAINT-OTHER EQUIPMENT    | 813                 | 2,564               | 6,000               | 6,000               |
| 001-5557-572.46-08                    | REP&MAINT-VEHICLES           | 1,643               | -                   | 1,000               | 1,000               |
| 001-5557-572.46-32                    | REPAIR&MAINT-GROUNDS         | 21,686              | 95,544              | 75,000              | 75,000              |
| 001-5557-572.46-39                    | R & M IRRIGATION/LANDSCAPING | 38,033              | 33,914              | 50,000              | 50,000              |
| 001-5557-572.46-40                    | R & M - OTHER                | 104,677             | 167,104             | 156,934             | 130,000             |
| 001-5557-572.49-11                    | TREE GIVEAWAY                | 49,955              | 24,685              | 30,000              | 25,000              |
| 001-5557-572.52-15                    | OPERATING SUPPLIES-OTHER     | 20,597              | 28,049              | 17,500              | 17,500              |
| 001-5557-572.54-01                    | SUBSCRIPTION & MEMBERSHIP    | -                   | -                   | 360                 | 360                 |
| 001-5557-572.54-05                    | EDUCATION & TRAINING         | 1,277               | 250                 | 3,300               | 3,300               |
| <b>TOTAL APPROPRIATION</b>            |                              | <b>\$ 879,104</b>   | <b>\$ 1,123,236</b> | <b>\$ 1,179,150</b> | <b>\$ 1,184,513</b> |
| <b>CAPITAL EXPENSES</b>               |                              |                     |                     |                     |                     |
| 001-5557-572.64-02                    | ACQUISITION OF VEHICLES      | \$ 101,794          | \$ -                | \$ -                | \$ 66,000           |
| 001-5557-572.64-12                    | OTHER EQUIPMENT              | 14,885              | -                   | 82,800              | 16,000              |
| 001-5557-572.65-78                    | CAPITAL OUTLAY-LEASES        | -                   | 21,957              | -                   | -                   |
| <b>TOTAL APPROPRIATION</b>            |                              | <b>\$ 116,679</b>   | <b>\$ 21,957</b>    | <b>\$ 82,800</b>    | <b>\$ 82,000</b>    |
| <b>DEBT SERVICE</b>                   |                              |                     |                     |                     |                     |
| 001-5557-572.71-50                    | PRINC-CAPITAL LEASE/VEHICLE  | \$ 860              | \$ 17,166           | \$ -                | \$ -                |
| 001-5557-572.72-50                    | INT-CAPITAL LEASE/VEHICLE    | 95                  | 2,213               | -                   | -                   |
| <b>TOTAL APPROPRIATION</b>            |                              | <b>\$ 955</b>       | <b>\$ 19,379</b>    | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>GROUNDS MAINTENANCE DIVISION</b>   |                              |                     |                     |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> |                              | <b>\$ 2,888,892</b> | <b>\$ 3,122,097</b> | <b>\$ 3,331,771</b> | <b>\$ 3,504,024</b> |



**PARKS AND RECREATION**

**AQUATICS DIVISION  
COST CENTER (5561)**

**PROGRAM DESCRIPTION**

The Aquatics Division provides safe, high quality, low cost recreational opportunities to the City of Margate community at the Calypso Cove Aquatics Facility. The Aquatics Division provides water safety instructions through various programs to ensure that every member of the community has the opportunity to learn basic swimming skills and knowledge. Calypso Cove is home to a plunge pool, closed water slide, open water slide, and an aquatic playground.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, A Great Place to Play and Enjoy, the Aquatics Division executes programs and water safety instructions to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Aquatics Division coordinates with Broward County Swim Central to provide free swim lessons to the Margate residents.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 624,110                | \$ 513,172                | \$ 699,062                 | \$ 753,250                | \$ 54,188            | 7.75%               |
| Operating Expenses | 93,590                    | 192,842                   | 187,694                    | 150,599                   | (37,095)             | -19.76%             |
| Capital            | 8,900                     | -                         | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 726,600</b>         | <b>\$ 706,014</b>         | <b>\$ 886,756</b>          | <b>\$ 903,849</b>         | <b>\$ 17,093</b>     | <b>1.93%</b>        |

**PERFORMANCE MEASURES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Number of general admissions to Calypso Cove Aquatics Facility  | 26,002                    | 26,002                    | 37,000                    | 37,000                    | 0%                  |
| Percentage of general admissions to Calypso Cove Aquatics Facility that are Margate residents   | 49%                       | 49%                       | 33%                       | 33%                       | 0%                  |
| Number of individual participants that received water safety instructions (WSI) through Broward County's Swim Central at Calypso Cove Aquatics Facility | 350                       | 350                       | 1,500                     | 1,500                     | 0%                  |
| Percentage of revenues received per budgeted projection at Calypso Cove Aquatics Facility   | 55%                       | 55%                       | 100%                      | 100%                      | 0%                  |

\* NOTE: COVID reduced both revenues and expenditures in this division.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PARKS AND RECREATION

|                             | FY 2021<br>ACTUAL                     | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |                     |
|-----------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>AQUATICS DIVISION</b>    |                                       |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>   |                                       |                     |                     |                     |                     |
| 001-5561-572.12-01          | SAL & WAGES-REGULAR                   | \$ 494,586          | \$ 395,976          | \$ 546,575          | \$ 580,041          |
| 001-5561-572.13-05          | SAL & WAGES-LONGEVITY                 | 2,000               | 2,000               | 1,000               | -                   |
| 001-5561-572.14-01          | SAL & WAGES-OVERTIME                  | 19,661              | 27,600              | 7,500               | 7,500               |
| 001-5561-572.21-01          | CONTRIB-SS TAX(EMPLOYER)              | 31,657              | 25,843              | 39,435              | 40,852              |
| 001-5561-572.21-02          | CONTRIB-MED TAX(EMPLOYER)             | 7,404               | 6,044               | 8,440               | 8,519               |
| 001-5561-572.22-01          | FRS CONTRIB-EMPLOYER                  | 44,835              | 36,009              | 69,325              | 79,729              |
| 001-5561-572.23-01          | HEALTH & LIFE INS                     | 23,967              | 19,700              | 26,787              | 36,609              |
| <b>TOTAL APPROPRIATION</b>  |                                       | <b>\$ 624,110</b>   | <b>\$ 513,172</b>   | <b>\$ 699,062</b>   | <b>\$ 753,250</b>   |
| <b>OPERATING EXPENSES</b>   |                                       |                     |                     |                     |                     |
| 001-5561-572.30-01          | OPERATING EXPENSE                     | \$ 4,675            | \$ 5,003            | \$ 6,200            | \$ 6,200            |
| 001-5561-572.30-31          | OTHER EXPENSE/CLOTHING                | 2,923               | 7,830               | 8,500               | 4,000               |
| 001-5561-572.30-92          | CREDIT CARD PYMT CHARGES              | 3,475               | 6,476               | 4,500               | 4,500               |
| 001-5561-572.34-01          | ADVERTISING                           | 854                 | 1,529               | 4,000               | 4,000               |
| 001-5561-572.40-03          | TRAVEL & PER DIEM                     | -                   | -                   | 100                 | 100                 |
| 001-5561-572.41-01          | COMMUNICATIONS SVCS                   | 4,321               | 4,510               | 4,720               | 4,720               |
| 001-5561-572.44-01          | RENTALS & LEASES                      | 8,981               | 9,191               | 9,754               | 9,754               |
| 001-5561-572.44-06          | RENTALS & LEASES - VEHICLES           | -                   | -                   | 6,065               | 6,825               |
| 001-5561-572.46-06          | REPAIR & MAINTENANCE SVCS             | 19,900              | 22,508              | 32,600              | 30,600              |
| 001-5561-572.46-40          | REPAIR & MAINTENANCE SVCS / OTHER     | -                   | 30,808              | 36,355              | -                   |
| 001-5561-572.49-10          | PURCHASES FOR RESALE                  | 13,321              | 36,525              | 20,000              | 40,000              |
| 001-5561-572.52-14          | CHEMICALS - OTHER                     | 18,042              | 41,549              | 40,000              | 22,000              |
| 001-5561-572.52-15          | OPERATING SUPPLIES-OTHER              | 15,068              | 23,190              | 13,000              | 16,000              |
| 001-5561-572.54-01          | SUBSCRIPTION & MEMBERSHIP             | 1,219               | 653                 | 900                 | 900                 |
| 001-5561-572.54-05          | EDUCATION & TRAINING                  | 811                 | 3,070               | 1,000               | 1,000               |
| <b>TOTAL APPROPRIATION</b>  |                                       | <b>\$ 93,590</b>    | <b>\$ 192,842</b>   | <b>\$ 187,694</b>   | <b>\$ 150,599</b>   |
| <b>CAPITAL EXPENSES</b>     |                                       |                     |                     |                     |                     |
| 001-5561-572.64-12          | OTHER EQUIPMENT                       | \$ 8,900            | \$ -                | \$ -                | \$ -                |
| <b>TOTAL APPROPRIATION</b>  |                                       | <b>\$ 8,900</b>     | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         |
| <hr/>                       |                                       |                     |                     |                     |                     |
| <b>AQUATICS DIVISION</b>    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 726,600</b>   | <b>\$ 706,014</b>   | <b>\$ 886,756</b>   | <b>\$ 903,849</b>   |
| <hr/>                       |                                       |                     |                     |                     |                     |
| <b>PARKS AND RECREATION</b> |                                       |                     |                     |                     |                     |
| <b>DEPARTMENT</b>           | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 4,646,624</b> | <b>\$ 4,953,131</b> | <b>\$ 5,559,059</b> | <b>\$ 5,764,294</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# RECREATION TRUST FUND





**RECREATION TRUST FUND**

**FUND 103**

**PROGRAM DESCRIPTION**

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

**REVENUES**

|                       | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|-----------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Recreation Trust Fund | \$ 476,794                | \$ 731,085                | \$ 450,500                 | \$ 500,500                | \$ 50,000            | 11.10%              |
| <b>TOTAL</b>          | <b>\$ 476,794</b>         | <b>\$ 731,085</b>         | <b>\$ 450,500</b>          | <b>\$ 500,500</b>         | <b>\$ 50,000</b>     | <b>11.10%</b>       |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 1,479                  | \$ 543                    | \$ 500                     | \$ 500                    | \$ -                 | 0.00%               |
| Transfers          | 345,000                   | 200,000                   | 450,000                    | 500,000                   | 50,000               | 11.11%              |
| <b>TOTAL</b>       | <b>\$ 346,479</b>         | <b>\$ 200,543</b>         | <b>\$ 450,500</b>          | <b>\$ 500,500</b>         | <b>\$ 50,000</b>     | <b>11.10%</b>       |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## RECREATION TRUST FUND

|  | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>                    |                   |                   |                    |                   |
| 103-0000-361.10-01 INTEREST INCOME           | \$ 1,861          | \$ 2,900          | \$ 500             | \$ 500            |
| 103-0000-361.10-88 INTEREST INC-LEASED ASSET | -                 | 143,362           | -                  | -                 |
| 103-0000-361.20-18 GAIN/LOSS ON INVESTMENT   | (159)             | (685)             | -                  | -                 |
| 103-0000-369.90-26 REV-TOWER SITE RENTALS    | 475,092           | 585,508           | 450,000            | 500,000           |
| <b>TOTAL ESTIMATED REVENUES</b>              | <b>\$ 476,794</b> | <b>\$ 731,085</b> | <b>\$ 450,500</b>  | <b>\$ 500,500</b> |
| <b>REQUESTED APPROPRIATION</b>               |                   |                   |                    |                   |
| <b>OPERATING EXPENSES</b>                    |                   |                   |                    |                   |
| 103-5555-572.39-03 OPER EXP-BANK FEES        | \$ 1,479          | \$ 543            | \$ 500             | \$ 500            |
| <b>REQUESTED APPROPRIATION</b>               | <b>\$ 1,479</b>   | <b>\$ 543</b>     | <b>\$ 500</b>      | <b>\$ 500</b>     |
| <b>TRANSFERS &amp; CONTINGENCY</b>           |                   |                   |                    |                   |
| 103-5555-581.91-15 TO CAPITAL IMPROVEMENT FD | \$ 345,000        | \$ 200,000        | \$ 180,000         | \$ 500,000        |
| 103-5555-589.91-03 TO FUND BALANCE           | -                 | -                 | 270,000            | -                 |
| <b>REQUESTED APPROPRIATION</b>               | <b>\$ 345,000</b> | <b>\$ 200,000</b> | <b>\$ 450,000</b>  | <b>\$ 500,000</b> |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>        | <b>\$ 346,479</b> | <b>\$ 200,543</b> | <b>\$ 450,500</b>  | <b>\$ 500,500</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# ROADS FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

## ROADS FUND - 111

### POSITION SUMMARY

| Position Title                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
|-----------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| <b>Roads Fund</b>                 |                   |                   |                    |                    |                   |
| Service Worker II                 | 1                 | 1                 | 1                  | 1                  | 1                 |
| Equipment Operator I              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Service Worker I                  | 2                 | 2                 | 2                  | 2                  | 2                 |
| <b>Total Roads Fund Positions</b> | <b>4</b>          | <b>4</b>          | <b>4</b>           | <b>4</b>           | <b>4</b>          |



**ROADS FUND**

**FUND 111**

**PROGRAM DESCRIPTION**

The Roads Fund accounts for the receipt and disbursement of funds derived primarily from the Local Option Gas Tax and the State Shared Motor Fuel Tax. The City’s annual receipts are determined from a locally agreed upon distribution formula based on population. In addition, streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures, as well as contractual bus service are in the Roads Fund.

The Roads Fund is responsible for the maintenance and upkeep of all City-owned roads. The Roads Fund also maintains all City-owned pedestrian sidewalks with the priority of user safety.

**PROGRAM GOALS & OBJECTIVES**

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County and Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Roads Division provides and maintains a safe road system for the residents and businesses of the City of Margate, as well as effectively manages the City’s public transit system.

**REVENUES**

|              | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Roads Fund   | \$ 1,895,926              | \$ 1,914,672              | \$ 2,525,036               | \$ 4,043,895              | \$ 1,518,859         | 60.15%              |
| <b>TOTAL</b> | <b>\$ 1,895,926</b>       | <b>\$ 1,914,672</b>       | <b>\$ 2,525,036</b>        | <b>\$ 4,043,895</b>       | <b>\$ 1,518,859</b>  | <b>60.15%</b>       |

**BUDGET EXPENDITURES /EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 292,833                | \$ 279,431                | \$ 293,469                 | \$ 313,864                | \$ 20,395            | 6.95%               |
| Operating Expenses | 1,204,763                 | 1,403,785                 | 1,637,515                  | 1,475,031                 | (162,484)            | -9.92%              |
| Capital            | 29,260                    | 209,133                   | 594,052                    | 2,255,000                 | 1,660,948            | 279.60%             |
| Debt Service       | -                         | 6,447                     | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 1,526,856</b>       | <b>\$ 1,898,796</b>       | <b>\$ 2,525,036</b>        | <b>\$ 4,043,895</b>       | <b>\$ 1,518,859</b>  | <b>60.15%</b>       |

**PERFORMANCE MEASURES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Number of sidewalk repairs completed                                  | 92                        | 162                       | 200                       | 200                       | 0%                  |
| Percentage of sidewalk hazards mitigated within 24 hours of complaint | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ROADS FUND

|   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------|---------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b>                         |                     |                     |                     |                     |
| 111-0000-312.41-01 LOCAL OPTION GAS TAX (1-6)     | \$ 560,507          | \$ 604,470          | \$ 540,000          | \$ 540,000          |
| 111-0000-312.42-01 SECOND LOCAL OPT GAS TAX (1-5) | 393,010             | 423,692             | 375,000             | 375,000             |
| 111-0000-335.12-20 MOTOR FUEL (R/S)               | 530,961             | 566,873             | 500,000             | 500,000             |
| 111-0000-338.90-03 CONTRIB - MINIBUSES            | 342,407             | 344,982             | 391,000             | 434,400             |
| 111-0000-361.10-01 INTEREST INCOME                | 41,376              | 69,424              | 25,000              | 25,000              |
| 111-0000-361.20-18 GAIN/LOSS ON INVESTMENT        | (27,177)            | (116,794)           | -                   | -                   |
| 111-0000-364.41-01 DISPOSITION OF FIXED ASSET     | 2,625               | -                   | -                   | -                   |
| 111-0000-369.90-01 OTHER MISCELLANEOUS            | 52,217              | -                   | 50,000              | 50,000              |
| 111-0000-383.10-01 LEASE PROCEEDS-OTHER           | -                   | 22,025              | -                   | -                   |
| 111-0000-389.10-01 TRANS FROM FUND BALANCE        | -                   | -                   | 644,036             | 2,119,495           |
| <b>TOTAL ESTIMATED REVENUES</b>                   | <b>\$ 1,895,926</b> | <b>\$ 1,914,672</b> | <b>\$ 2,525,036</b> | <b>\$ 4,043,895</b> |

## REQUESTED APPROPRIATION

### PERSONNEL SERVICES

|  |                   |                   |                   |                   |
|--|-------------------|-------------------|-------------------|-------------------|
| 111-4552-541.12-01 SAL & WAGES-REGULAR         | \$ 178,644        | \$ 184,386        | \$ 191,417        | \$ 201,161        |
| 111-4552-541.12-18 ACCRUED LEAVE PAYOUTS       | 7,959             | -                 | -                 | -                 |
| 111-4552-541.13-05 SAL & WAGES-LONGEVITY       | 3,000             | 3,000             | 3,000             | 3,000             |
| 111-4552-541.14-01 SAL & WAGES-OVERTIME        | 4,236             | 2,077             | 2,000             | 2,000             |
| 111-4552-541.21-01 CONTRIB-SS TAX(EMPLOYER)    | 10,838            | 10,771            | 12,178            | 12,782            |
| 111-4552-541.21-02 CONTRIB-MED TAX(EMPLOYER)   | 2,535             | 2,519             | 2,848             | 2,989             |
| 111-4552-541.22-01 FRS CONTRIB-EMPLOYER        | 23,465            | 25,655            | 27,605            | 32,872            |
| 111-4552-541.22-03 CONTRIBUTION - HEALTH TRUST | 207               | 366               | 470               | 470               |
| 111-4552-541.23-01 HEALTH & LIFE INS           | 61,949            | 50,657            | 53,951            | 58,590            |
| <b>REQUESTED APPROPRIATION</b>                 | <b>\$ 292,833</b> | <b>\$ 279,431</b> | <b>\$ 293,469</b> | <b>\$ 313,864</b> |

### OPERATING EXPENSES

|  |                     |                     |                     |                     |
|--|---------------------|---------------------|---------------------|---------------------|
| 111-4552-541.30-31 OTHER EXPENSE/CLOTHING            | \$ 2,065            | \$ 1,897            | \$ 2,300            | \$ 2,300            |
| 111-4552-541.31-02 PROF'L SVCS-MEDICAL               | 430                 | 513                 | 1,900               | 1,000               |
| 111-4552-541.31-04 PROF'L SVCS-ENGINEERING           | 43,822              | 36,748              | 16,608              | 10,000              |
| 111-4552-541.32-01 ACCOUNTING & AUDITING             | -                   | -                   | 5,000               | -                   |
| 111-4552-541.34-56 CONTRACT SVCS-BUS SERVICE         | 348,353             | 343,817             | 391,000             | 434,400             |
| 111-4552-541.39-03 OPER EXP-BANK FEES                | 3,178               | 1,928               | 5,000               | 2,000               |
| 111-4552-541.43-01 UTILITY SERVICES - STREETLIGHTS   | 483,360             | 510,007             | 500,000             | 550,000             |
| 111-4552-541.43-02 WATER                             | 91,113              | 99,448              | 93,000              | 93,000              |
| 111-4552-541.44-01 RENTALS & LEASES                  | -                   | -                   | 2,000               | 2,000               |
| 111-4552-541.44-06 RENTALS & LEASES - VEHICLES       | 163                 | (6,586)             | 14,326              | 40,931              |
| 111-4552-541.46-06 REPAIR & MAINTENANCE SERVICES     | 2,500               | 82,992              | 3,500               | 3,500               |
| 111-4552-541.46-07 REP & MAINT-OTHER EQUIP           | -                   | 14,158              | -                   | -                   |
| 111-4552-541.46-08 REPAIR & MAINTENANCE - VEHICLES   | 26,300              | 18,580              | 8,000               | 8,000               |
| 111-4552-541.46-24 REPAIR & MAINTENANCE - STRUCTURES | 2,160               | 2,245               | 2,400               | 2,400               |
| 111-4552-541.46-37 MAINT - FDOT STREET LIGHTS        | 27,778              | 23,009              | 279,405             | 30,000              |
| 111-4552-541.46-38 MAINTENANCE - ROADS               | 140,726             | 202,533             | 215,000             | 215,000             |
| 111-4552-541.46-48 NON FDOT STREET LIGHTS            | 11,240              | 10,248              | 60,000              | 30,000              |
| 111-4552-541.52-02 GAS, OIL & COOLANT                | 12,427              | 18,824              | 15,000              | 15,000              |
| 111-4552-541.52-15 OPERATING SUPPLIES-OTHER          | 9,059               | 38,430              | 20,376              | 35,000              |
| 111-4552-541.54-01 SUBSCRIPTION & MEMBERSHIP         | -                   | 4,994               | -                   | -                   |
| 111-4552-541.54-05 EDUCATION & TRAINING              | 89                  | -                   | 2,700               | 500                 |
| <b>REQUESTED APPROPRIATION</b>                       | <b>\$ 1,204,763</b> | <b>\$ 1,403,785</b> | <b>\$ 1,637,515</b> | <b>\$ 1,475,031</b> |

### CAPITAL EXPENSES

|  |                  |                   |                   |                     |
|--|------------------|-------------------|-------------------|---------------------|
| 111-4552-541.64-02 ACQUISITION OF VEHICLES     | \$ -             | \$ 158,900        | \$ 94,400         | \$ 180,000          |
| 111-4552-541.64-12 OTHER EQUIPMENT             | 29,260           | -                 | -                 | -                   |
| 111-4552-541.65-78 CAPITAL OUTLAY-LEASES       | -                | 32,605            | -                 | -                   |
| 111-4552-541.68-06 ROAD IMPROVEMENTS & REPAVE  | -                | -                 | -                 | 1,700,000           |
| 111-4552-541.68-96 CAPITAL ROAD PROJECTS (1-5) | -                | 17,628            | 499,652           | 375,000             |
| <b>REQUESTED APPROPRIATION</b>                 | <b>\$ 29,260</b> | <b>\$ 209,133</b> | <b>\$ 594,052</b> | <b>\$ 2,255,000</b> |

### DEBT SERVICE

|  |             |                 |             |             |
|--|-------------|-----------------|-------------|-------------|
| 111-4552-541.71-50 PRINC-CAPITAL LEASE/VEHICLE | \$ -        | \$ 5,928        | \$ -        | \$ -        |
| 111-4552-541.72-50 INT-CAPITAL LEASE/VEHICLE   | -           | 519             | -           | -           |
| <b>REQUESTED APPROPRIATION</b>                 | <b>\$ -</b> | <b>\$ 6,447</b> | <b>\$ -</b> | <b>\$ -</b> |

|                                       |                     |                     |                     |                     |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 1,526,856</b> | <b>\$ 1,898,796</b> | <b>\$ 2,525,036</b> | <b>\$ 4,043,895</b> |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|

# UNDERGROUND UTILITY TRUST FUND





**UNDERGROUND UTILITY TRUST FUND**

**FUND 112**

**PROGRAM DESCRIPTION**

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

**REVENUES**

|                                | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Underground Utility Trust Fund | \$ 164                    | \$ 171                    | \$ 50,300                  | \$ 50,300                 | \$ -                 | 0.00%               |
| <b>TOTAL</b>                   | <b>\$ 164</b>             | <b>\$ 171</b>             | <b>\$ 50,300</b>           | <b>\$ 50,300</b>          | <b>\$ -</b>          | <b>0.00%</b>        |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 143                    | \$ 40                     | \$ 300                     | \$ 300                    | \$ -                 | 0.00%               |
| Transfers          | -                         | -                         | 50,000                     | 50,000                    | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 143</b>             | <b>\$ 40</b>              | <b>\$ 50,300</b>           | <b>\$ 50,300</b>          | <b>\$ -</b>          | <b>0.00%</b>        |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## UNDERGROUND UTILITY TRUST FUND

|                                    |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|------------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>          |                                       |                   |                   |                    |                   |
| 112-0000-361.10-01                 | INTEREST INCOME                       | \$ 164            | \$ 171            | \$ 300             | \$ 300            |
| 112-0000-366.90-03                 | CONTRIBUTIONS                         | -                 | -                 | 50,000             | 50,000            |
|                                    | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 164</b>     | <b>\$ 171</b>     | <b>\$ 50,300</b>   | <b>\$ 50,300</b>  |
| <b>REQUESTED APPROPRIATION</b>     |                                       |                   |                   |                    |                   |
| <b>OPERATING EXPENSES</b>          |                                       |                   |                   |                    |                   |
| 112-1110-554.39-03                 | OPER EXP-BANK FEES                    | \$ 143            | \$ 40             | \$ 300             | \$ 300            |
|                                    | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 143</b>     | <b>\$ 40</b>      | <b>\$ 300</b>      | <b>\$ 300</b>     |
| <b>TRANSFERS &amp; CONTINGENCY</b> |                                       |                   |                   |                    |                   |
| 112-1110-589.91-03                 | TO FUND BALANCE                       | -                 | -                 | 50,000             | 50,000            |
|                                    | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 50,000</b>   | <b>\$ 50,000</b>  |
|                                    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 143</b>     | <b>\$ 40</b>      | <b>\$ 50,300</b>   | <b>\$ 50,300</b>  |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# BUILDING FUND



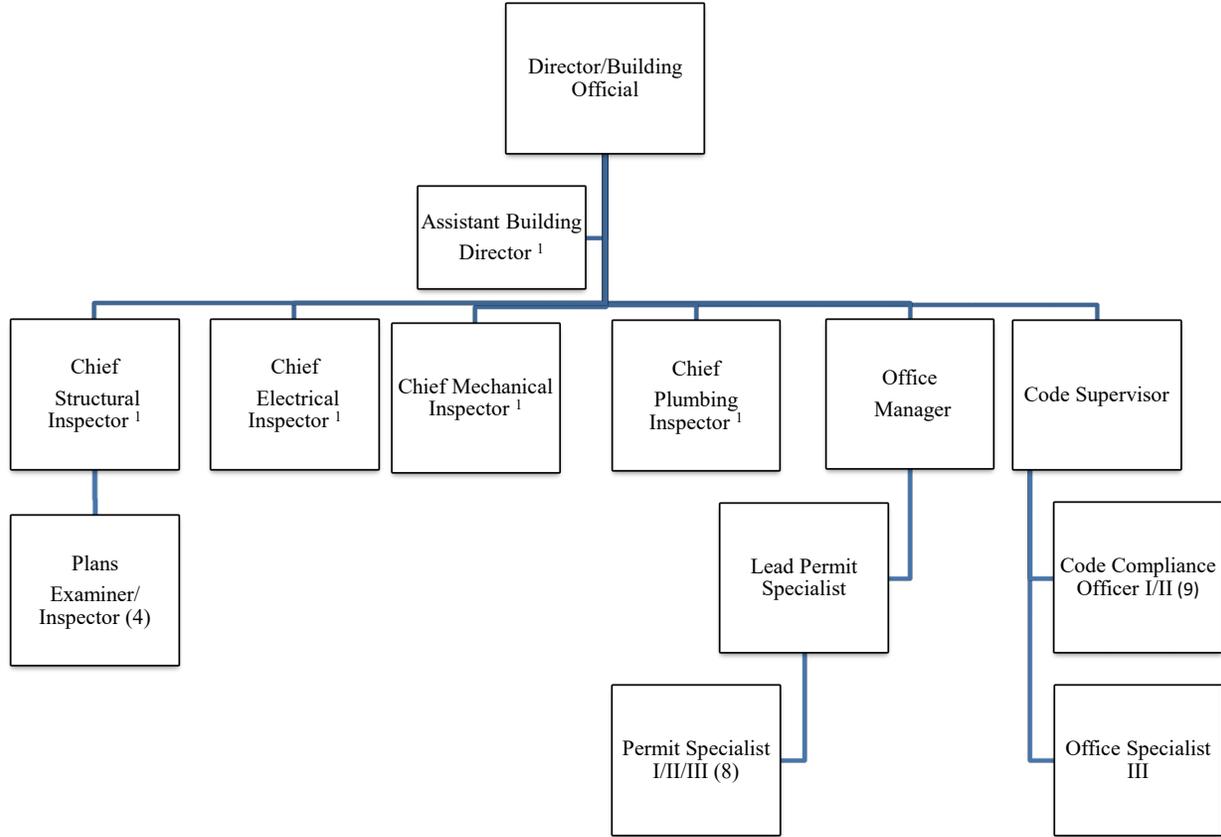


# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND FUND 113

### 30 FULL TIME



<sup>1</sup> FY 2021- FY 2024 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND FUND 113

| POSITION SUMMARY                          |                   |                   |                    |                    |                   |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title                            | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| Director of Building/Building Official    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Assistant Building Director <sup>1</sup>  | 1                 | 1                 | 1                  | 1                  | 1                 |
| Chief Electrical Inspector <sup>1</sup>   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Chief Plumbing Inspector <sup>1</sup>     | 1                 | 1                 | 1                  | 1                  | 1                 |
| Chief Mechanical Inspector <sup>1</sup>   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Chief Structural Inspector <sup>1</sup>   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Plans Examiner/Inspector                  | 3                 | 3                 | 3                  | 3                  | 4                 |
| Plans Examiner/Inspector - P/T            | 2                 | 2                 | 2                  | 2                  | -                 |
| Building Code Compliance Officer          | 1                 | -                 | -                  | -                  | -                 |
| Office Manager                            | 1                 | 1                 | 1                  | 1                  | 1                 |
| Lead Permit Specialist                    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Permit Specialist I/II/III                | 7                 | 7                 | 8                  | 8                  | 8                 |
| <b>Total Building Personnel</b>           | <b>20</b>         | <b>19</b>         | <b>20</b>          | <b>20</b>          | <b>19</b>         |
| Code Supervisor                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| Code Compliance Officer <sup>2</sup>      | -                 | 10                | 8                  | 8                  | 8                 |
| Code Compliance Officer I/II <sup>2</sup> | -                 | -                 | 8                  | 8                  | 9                 |
| Office Specialist II <sup>3</sup>         | -                 | 1                 | 1                  | -                  | -                 |
| Office Specialist III <sup>3</sup>        | -                 | -                 | 1                  | 1                  | 1                 |
| <b>Total Code Compliance Personnel</b>    | <b>1</b>          | <b>12</b>         | <b>10</b>          | <b>10</b>          | <b>11</b>         |
| <b>Total Building Fund Positions</b>      | <b>21</b>         | <b>31</b>         | <b>30</b>          | <b>30</b>          | <b>30</b>         |

<sup>1</sup> FY 2021 - FY 2024 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.

<sup>2</sup> - Only 9 of 17 positions of Code Compliance Officer I/II and Code Compliance Officer will be filled at any time.

<sup>3</sup> FY 2023 Adopted - Only 1 of 2 positions of Office Specialist III and Office Specialist II will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND FUND 113

### PROGRAM DESCRIPTION

The Building Fund accounts for the activities of the Building and Code Services Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, and providing Certificates of Completion/Occupancy.

### PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Building and Code Services Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Building Department is in the process of implementing an electronic plan review and permitting program.

### REVENUES

|               | FY 2021<br>Actual   | FY 2022<br>Actual <sup>1</sup> | FY 2023<br>Amended <sup>1</sup> | FY 2024<br>Budget <sup>1</sup> | \$<br>Change        | %<br>Change    |
|---------------|---------------------|--------------------------------|---------------------------------|--------------------------------|---------------------|----------------|
| Building Fund | \$ 3,384,820        | \$ 3,729,425                   | \$ 5,932,359                    | \$ 4,944,387                   | \$ (987,972)        | -16.65%        |
| <b>TOTAL</b>  | <b>\$ 3,384,820</b> | <b>\$ 3,729,425</b>            | <b>\$ 5,932,359</b>             | <b>\$ 4,944,387</b>            | <b>\$ (987,972)</b> | <b>-16.65%</b> |

### BUDGET EXPENDITURES/EXPENSES

|                      | FY 2021<br>Actual   | FY 2022<br>Actual <sup>1</sup> | FY 2023<br>Amended <sup>1</sup> | FY 2024<br>Budget <sup>1</sup> | \$<br>Change        | %<br>Change    |
|----------------------|---------------------|--------------------------------|---------------------------------|--------------------------------|---------------------|----------------|
| Personnel Services   | \$ 1,637,441        | \$ 2,463,383                   | \$ 3,135,536                    | \$ 3,418,129                   | \$ 282,593          | 9.01%          |
| Operating Expenses   | 823,846             | 912,960                        | 1,467,823                       | 1,274,258                      | (193,565)           | -13.19%        |
| Capital              | 94,684              | 129,965                        | 116,000                         | 202,000                        | 86,000              | 74.14%         |
| Debt Service         | -                   | 24,007                         | -                               | -                              | -                   | 0.00%          |
| Transfer/Contingency | 500,000             | -                              | 1,213,000                       | 50,000                         | (1,163,000)         | -95.88%        |
| <b>TOTAL</b>         | <b>\$ 3,055,971</b> | <b>\$ 3,530,315</b>            | <b>\$ 5,932,359</b>             | <b>\$ 4,944,387</b>            | <b>\$ (987,972)</b> | <b>-16.65%</b> |

<sup>1</sup> Since FY 2022 - Code Compliance costs are included in the charts above.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND FUND 113

### PERFORMANCE MEASURES

|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
| Total permit valuation of construction cost  | 84,110,559        | 75,000,000        | 81,000,000        | 81,000,000        | 0.00%       |
| Total number of plan reviews performed   | 11,731            | 6,500             | 11,000            | 11,000            | 0.00%       |
| Total number of requested inspections performed  | 16,588            | 12,000            | 14,000            | 14,000            | 0.00%       |
| Number of building permits issued  | 5,996             | 6,491             | 6,000             | 6,500             | 8.33%       |
| Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued | 54                | 48                | 100               | 60                | -40.00%     |
| Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year         | 100%              | 100%              | 100%              | 100%              | 0.00%       |
| Percentage of permit staff attending continuing education classes for customer service and programmatic training           | 100%              | 100%              | 100%              | 100%              | 0.00%       |
| Building Code enforcement cases resolved   | 154               | 160               | 200               | 200               | 0.00%       |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND

|  | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--|---------------------|---------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b>                        |                     |                     |                     |                     |
| 113-0000-322.10-01 LIC & PERMITS-BUILDING        | \$ 2,102,265        | \$ 1,989,976        | \$ 1,750,000        | \$ 1,850,000        |
| 113-0000-322.10-02 LIC & PERMITS-ELECTRICAL      | 519,158             | 396,611             | 300,000             | 350,000             |
| 113-0000-322.10-03 LIC & PERMITS-PLUMBING        | 278,917             | 186,603             | 150,000             | 170,000             |
| 113-0000-322.10-08 LIC & PERMITS-MECHANICAL      | 326,396             | 234,941             | 190,000             | 210,000             |
| 113-0000-322.10-09 LIC & PERM-CERTIF OF OCC      | 7,350               | 15,725              | 7,000               | 7,000               |
| 113-0000-329.10-12 PERM/RE-INSPECT (ALL)         | 42,750              | 64,350              | 7,000               | 20,000              |
| 113-0000-329.10-13 MATERIALS REGISTRATION        | -                   | -                   | 900                 | 900                 |
| 113-0000-329.10-16 CREDIT CARD CONVENIENCE FEE   | 4,320               | -                   | 8,000               | 8,000               |
| 113-0000-329.10-17 OVERTIME INSPECTIONS-BLDG     | 1,350               | 9,150               | -                   | -                   |
| 113-0000-331.69-13 BC-CARES                      | 3,696               | -                   | -                   | -                   |
| 113-0000-341.20-06 MISC BLDG DEPT                | 72,113              | 74,850              | 65,000              | 65,000              |
| 113-0000-341.30-01 SALE OF PUBLICATIONS          | 1,230               | 1,040               | -                   | -                   |
| 113-0000-361.10-01 INTEREST INCOME               | 5,584               | 16,522              | 5,000               | 5,000               |
| 113-0000-369.10-01 GENERAL FUND COST ALLOCATION  | -                   | 690,869             | 720,927             | 805,733             |
| 113-0000-369.30-01 REFUND PRIOR YEAR EXPEND      | -                   | (435)               | -                   | -                   |
| 113-0000-369.90-01 OTHER MISCELLANEOUS           | 9,786               | 37,500              | -                   | -                   |
| 113-0000-369.90-49 STATE SURCHARGE RETAIN - BLDG | 7,558               | 6,181               | 4,000               | 4,000               |
| 113-0000-369.90-58 MISC. BUILDING DEPT REV       | 1,335               | 1,322               | -                   | -                   |
| 113-0000-369.90-62 MISC-SCANNING FEE             | 1,012               | 4,220               | -                   | -                   |
| 113-0000-381.10-01 TRANSFER FROM GENERAL FUND    | -                   | -                   | 60,000              | -                   |
| 113-0000-389.10-01 TRANSFER FROM FUND BALANCE    | -                   | -                   | 2,664,532           | 1,448,754           |
| <b>TOTAL ESTIMATED REVENUES</b>                  | <b>\$ 3,384,820</b> | <b>\$ 3,729,425</b> | <b>\$ 5,932,359</b> | <b>\$ 4,944,387</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND

|                                |                                  | FY 2021             | FY 2022             | FY 2023             | FY 2024             |
|--------------------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
|                                |                                  | ACTUAL              | ACTUAL              | AMENDED             | BUDGET              |
| <b>REQUESTED APPROPRIATION</b> |                                  |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>      |                                  |                     |                     |                     |                     |
| 113-2410-524.12-01             | SAL & WAGES-REGULAR <sup>1</sup> | \$ 1,096,419        | \$ 1,169,577        | \$ 1,424,652        | \$ 1,511,933        |
| 113-2410-524.12-18             | ACCRUED LEAVE PAYOUTS            | 4,057               | -                   | 10,000              | 10,000              |
| 113-2410-524.13-05             | SAL & WAGES-LONGEVITY            | 7,000               | 7,000               | 7,000               | 5,000               |
| 113-2410-524.14-01             | SAL & WAGES-OVERTIME             | 81,672              | 126,621             | 75,000              | 80,000              |
| 113-2410-524.15-08             | SAL&WAGES-VEHICLE BENEFIT        | 9,656               | 10,173              | 6,850               | 6,538               |
| 113-2410-524.21-01             | CONTRIB-SS TAX(EMPLOYER)         | 70,393              | 77,333              | 92,060              | 101,992             |
| 113-2410-524.21-02             | CONTRIB-MED TAX(EMPLOYER)        | 16,486              | 18,351              | 21,801              | 23,918              |
| 113-2410-524.22-01             | FRS CONTRIB-EMPLOYER             | 146,945             | 179,947             | 210,583             | 251,837             |
| 113-2410-524.22-03             | CONTRIBUTION - HEALTH TRUST      | 1,033               | 2,835               | 2,350               | 2,350               |
| 113-2410-524.22-04             | FRINGE-LUMP SUM PAY              | 714                 | -                   | 1,200               | 1,200               |
| 113-2410-524.23-01             | HEALTH & LIFE INS                | 201,321             | 233,696             | 315,601             | 350,398             |
| 113-2410-524.25-01             | UNEMPLOYMENT                     | 1,745               | -                   | 2,000               | 2,000               |
|                                | <b>TOTAL APPROPRIATION</b>       | <b>\$ 1,637,441</b> | <b>\$ 1,825,533</b> | <b>\$ 2,169,097</b> | <b>\$ 2,347,166</b> |
| <b>OPERATING EXPENSES</b>      |                                  |                     |                     |                     |                     |
| 113-2410-524.30-01             | OPERATING EXPENSE                | \$ 13,193           | \$ 4,348            | \$ 10,000           | \$ 10,000           |
| 113-2410-524.30-04             | COMPUTER SERVICES                | 3,261               | 3,510               | 20,000              | 10,000              |
| 113-2410-524.30-31             | OTHER EXPENSE/CLOTHING           | 3,825               | 3,128               | 7,500               | 6,000               |
| 113-2410-524.30-92             | CREDIT CARD PYMT CHARGES         | 21,917              | 52,160              | 30,000              | 50,000              |
| 113-2410-524.31-02             | PROFL SVCS-MEDICAL               | 719                 | 1,433               | 1,500               | 1,500               |
| 113-2410-524.31-09             | PROFL SVCS-OTHER                 | 114,622             | 154,431             | 312,620             | 225,000             |
| 113-2410-524.31-25             | GENERAL ALLOC OF COST            | 304,361             | 307,709             | 329,557             | 362,183             |
| 113-2410-524.34-02             | CUSTODIAL                        | 7,872               | 8,929               | 15,000              | 10,000              |
| 113-2410-524.34-16             | CONTRACT SVCS-OTHER              | 2,097               | 260                 | -                   | -                   |
| 113-2410-524.39-03             | OPER EXP-BANK FEES               | 3,121               | 1,132               | 5,000               | 3,000               |
| 113-2410-524.40-03             | TRAVEL & PER DIEM                | -                   | -                   | 7,500               | 5,000               |
| 113-2410-524.41-01             | COMMUNICATIONS SVCS              | 11,477              | 11,562              | 17,500              | 18,000              |
| 113-2410-524.42-06             | POSTAGE                          | -                   | -                   | 1,000               | 1,000               |
| 113-2410-524.44-01             | RENTALS & LEASES                 | 2,443               | 3,373               | 5,000               | 5,000               |
| 113-2410-524.44-05             | BUILDING SPACE                   | 82,830              | 82,830              | 100,000             | 100,000             |
| 113-2410-524.44-06             | RENTALS & LEASES - VEHICLES      | 1,969               | 125                 | 35,130              | 68,941              |
| 113-2410-524.45-27             | INSURANCE CHARGES                | 97,500              | 73,125              | 160,224             | 124,250             |
| 113-2410-524.46-03             | MAINT-OFFICE EQUIPMENT           | 1,164               | 1,595               | 4,000               | -                   |
| 113-2410-524.46-06             | REPAIR & MAINTENANCE SVCS        | 116,638             | 118,714             | 170,513             | 155,000             |
| 113-2410-524.46-08             | REP & MAINT-VEHICLES             | 5,909               | 3,718               | 10,000              | 5,000               |
| 113-2410-524.48-02             | PROMOTIONAL ACTIVITY             | -                   | 463                 | 5,000               | 2,000               |
| 113-2410-524.51-01             | OFFICE SUPPLIES                  | 6,602               | 7,832               | 15,000              | 8,500               |
| 113-2410-524.52-02             | GAS, OIL & COOLANT               | 8,652               | 23,645              | 15,000              | 15,000              |
| 113-2410-524.52-15             | OPERATING SUPPLIES-OTHER         | 6,059               | 20,370              | 55,000              | 15,000              |
| 113-2410-524.54-01             | SUBSCRIPTION & MEMBERSHIP        | 1,620               | 1,465               | 4,000               | 3,000               |
| 113-2410-524.54-05             | EDUCATION & TRAINING             | 4,775               | 1,956               | 10,000              | 10,000              |
| 113-2410-524.54-13             | TUITION REIMBURSEMENT            | 1,220               | -                   | 10,000              | 5,000               |
|                                | <b>TOTAL APPROPRIATION</b>       | <b>\$ 823,846</b>   | <b>\$ 887,813</b>   | <b>\$ 1,356,044</b> | <b>\$ 1,218,374</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND

|                                       |                                 | FY 2021             | FY 2022             | FY 2023             | FY 2024             |
|---------------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|
|                                       |                                 | ACTUAL              | ACTUAL              | AMENDED             | BUDGET              |
| <b>CAPITAL EXPENSES</b>               |                                 |                     |                     |                     |                     |
| 113-2410-524.64-09                    | COMPUTER EQUIPMENT              | \$ 73,829           | \$ -                | \$ -                | \$ -                |
| 113-2410-524.65-78                    | CAPITAL OUTLAY-LEASES           | -                   | 48,490              | -                   | -                   |
| 113-2410-524.65-83                    | SOFTWARE                        | 20,855              | 41,369              | 115,000             | 201,000             |
|                                       | <b>TOTAL APPROPRIATION</b>      | <b>\$ 94,684</b>    | <b>\$ 89,859</b>    | <b>\$ 115,000</b>   | <b>\$ 201,000</b>   |
| <b>DEBT SERVICE</b>                   |                                 |                     |                     |                     |                     |
| 113-2410-524.71-50                    | PRINC-CAPITAL LEASE/VEHIC       | \$ -                | \$ 15,155           | \$ -                | \$ -                |
| 113-2410-524.72-50                    | INT-CAPITAL LEASE/VEHICLE       | -                   | 699                 | -                   | -                   |
|                                       | <b>TOTAL APPROPRIATION</b>      | <b>\$ -</b>         | <b>\$ 15,854</b>    | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>TRANSFER &amp; CONTINGENCY</b>     |                                 |                     |                     |                     |                     |
| 113-2410-519.91-02                    | CONTINGENCY                     | \$ -                | \$ -                | \$ 50,000           | \$ 50,000           |
| 113-2410-581.91-15                    | TRANSFER TO CAPITAL IMPROVEMENT | 500,000             | -                   | 1,163,000           | -                   |
|                                       | <b>TOTAL APPROPRIATION</b>      | <b>\$ 500,000</b>   | <b>\$ -</b>         | <b>\$ 1,213,000</b> | <b>\$ 50,000</b>    |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> |                                 | <b>\$ 3,055,971</b> | <b>\$ 2,819,059</b> | <b>\$ 4,853,141</b> | <b>\$ 3,816,540</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$156,457 IS INCLUDED IN SALARY & WAGES REGULAR.



**BUILDING FUND**

**CODE COMPLIANCE DIVISION  
COST CENTER (2420) <sup>1</sup>**

**PROGRAM DESCRIPTION**

The Code Compliance Division is responsible for the activities of the Building Department that safeguards general welfare through the administration and enforcement of the Code Compliance Standards and local ordinances to ensure the highest level of code compliance. The Department is responsible for performing and citing Code Enforcement violations.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 1, A Great Place to Play and Enjoy, the Code Compliance Division effectively ensures public health and safety by enforcing Code Compliance Standards and local ordinances. In Support of Goal 2, Great Suburban City in Broward County, the Building Department will measure the Code Compliance Division's positive impact on improving community aesthetics and property values.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual <sup>1</sup></b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|--|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ -                      | \$ 637,850                             | \$ 966,439                 | \$ 1,070,963              | \$ 104,524           | 10.82%              |
| Operating Expenses | -                         | 25,147                                 | 111,779                    | 55,884                    | (55,895)             | -50.00%             |
| Capital            | -                         | 40,106                                 | 1,000                      | 1,000                     | -                    | 0.00%               |
| Debt Service       | -                         | 8,153                                  | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ -</b>               | <b>\$ 711,256</b>                      | <b>\$ 1,079,218</b>        | <b>\$ 1,127,847</b>       | <b>\$ 48,629</b>     | <b>4.51%</b>        |

<sup>1</sup> FY 2022 - Code Compliance Division staff was moved from the Police Department in the General Fund to a newly created Code Compliance Division in the Building Fund.

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Code compliance cases complied   | 1,302                     | 2,500                     | 2,500                     | 2,500                     | 0%                  |
| Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year | N/A                       | 100%                      | 100%                      | 100%                      | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## BUILDING FUND

|                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL <sup>1</sup> | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------------------|-------------------|--------------------------------|---------------------|---------------------|
| <b>CODE COMPLIANCE DIVISION</b>       |                   |                                |                     |                     |
| <b>REQUESTED APPROPRIATION</b>        |                   |                                |                     |                     |
| <b>PERSONNEL SERVICES</b>             |                   |                                |                     |                     |
| 113-2420-524.12-01                    | \$                | -                              | \$ 451,217          | \$ 648,887          |
| 113-2420-524.13-05                    |                   | -                              | 6,000               | 6,000               |
| 113-2420-524.14-01                    |                   | -                              | 1,985               | 1,000               |
| 113-2420-524.15-10                    |                   | -                              | 1,500               | 6,000               |
| 113-2420-524.21-01                    |                   | -                              | 26,968              | 34,229              |
| 113-2420-524.21-02                    |                   | -                              | 6,307               | 9,452               |
| 113-2420-524.22-01                    |                   | -                              | 51,813              | 77,640              |
| 113-2420-524.23-01                    |                   | -                              | 90,984              | 183,231             |
| <b>TOTAL APPROPRIATION</b>            | <b>\$</b>         | <b>-</b>                       | <b>\$ 637,850</b>   | <b>\$ 966,439</b>   |
| <b>OPERATING EXPENSES</b>             |                   |                                |                     |                     |
| 113-2420-524.30-01                    | \$                | -                              | \$ 1,725            | \$ 57,340           |
| 113-2420-524.30-31                    |                   | -                              | 2,096               | 1,500               |
| 113-2420-524.31-02                    |                   | -                              | 375                 | 500                 |
| 113-2420-524.41-01                    |                   | -                              | 3,530               | 2,000               |
| 113-2420-524.44-06                    |                   | -                              | (1,161)             | 21,739              |
| 113-2420-524.46-06                    |                   | -                              | 7,225               | 10,000              |
| 113-2420-524.51-01                    |                   | -                              | 4,821               | 5,800               |
| 113-2420-524.52-15                    |                   | -                              | 823                 | 4,000               |
| 113-2420-524.54-01                    |                   | -                              | 1,330               | 1,000               |
| 113-2420-524.54-05                    |                   | -                              | 4,383               | 5,000               |
| <b>TOTAL APPROPRIATION</b>            | <b>\$</b>         | <b>-</b>                       | <b>\$ 25,147</b>    | <b>\$ 111,779</b>   |
| <b>CAPITAL EXPENSES</b>               |                   |                                |                     |                     |
| 113-2420-524.64-09                    | \$                | -                              | \$ 53               | \$ 1,000            |
| 113-2420-524.65-78                    |                   | -                              | 40,053              | -                   |
| <b>TOTAL APPROPRIATION</b>            | <b>\$</b>         | <b>-</b>                       | <b>\$ 40,106</b>    | <b>\$ 1,000</b>     |
| <b>DEBT SERVICE</b>                   |                   |                                |                     |                     |
| 113-2420-524.71-50                    | \$                | -                              | \$ 7,645            | \$ -                |
| 113-2420-524.72-50                    |                   | -                              | 508                 | -                   |
| <b>TOTAL APPROPRIATION</b>            | <b>\$</b>         | <b>-</b>                       | <b>\$ 8,153</b>     | <b>\$ -</b>         |
| <b>CODE COMPLIANCE DIVISION</b>       |                   |                                |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$</b>         | <b>-</b>                       | <b>\$ 711,256</b>   | <b>\$ 1,079,218</b> |
| <b>BUILDING FUND</b>                  |                   |                                |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$</b>         | <b>3,055,971</b>               | <b>\$ 3,530,315</b> | <b>\$ 5,932,359</b> |

<sup>1</sup> FY 2022 - Code Compliance Division staff was moved from the Police Department in the General Fund to a newly created Code Compliance Division in the Building Fund/Department.

# POLICE OFFICERS' TRAINING FUND





**POLICE OFFICERS' TRAINING FUND**

**FUND 116**

**PROGRAM DESCRIPTION**

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

**REVENUES**

|                                | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Police Officers' Training Fund | \$ 4,426                  | \$ 4,870                  | \$ 10,100                  | \$ 100                    | \$ (10,000)          | -99.01%             |
| <b>TOTAL</b>                   | <b>\$ 4,426</b>           | <b>\$ 4,870</b>           | <b>\$ 10,100</b>           | <b>\$ 100</b>             | <b>\$ (10,000)</b>   | <b>-99.01%</b>      |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 19,257                 | \$ 19,093                 | \$ 10,100                  | \$ 100                    | \$ (10,000)          | -99.01%             |
| <b>TOTAL</b>       | <b>\$ 19,257</b>          | <b>\$ 19,093</b>          | <b>\$ 10,100</b>           | <b>\$ 100</b>             | <b>\$ (10,000)</b>   | <b>-99.01%</b>      |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POLICE OFFICERS' TRAINING FUND

|                                |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>      |                                       |                   |                   |                    |                   |
| 116-0000-351.30-01             | POLICE ACADEMY                        | \$ 4,360          | \$ 4,800          | \$ -               | \$ -              |
| 116-0000-361.10-01             | INTEREST INCOME                       | 174               | 70                | 100                | 100               |
| 116-0000-361.20-18             | GAIN/LOSS ON INVESTMENT               | (108)             | -                 | -                  | -                 |
| 116-0000-389.10-01             | TRANS FROM FUND BALANCE               | -                 | -                 | 10,000             | -                 |
|                                | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 4,426</b>   | <b>\$ 4,870</b>   | <b>\$ 10,100</b>   | <b>\$ 100</b>     |
| <b>REQUESTED APPROPRIATION</b> |                                       |                   |                   |                    |                   |
| <b>OPERATING EXPENSES</b>      |                                       |                   |                   |                    |                   |
| 116-1810-521.39-03             | OPER EXP-BANK FEES                    | \$ 87             | \$ 23             | \$ 100             | \$ 100            |
| 116-1810-521.54-05             | EDUCATION & TRAINING                  | 19,170            | 19,070            | 10,000             | -                 |
|                                | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 19,257</b>  | <b>\$ 19,093</b>  | <b>\$ 10,100</b>   | <b>\$ 100</b>     |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# FEDERAL FORFEITURE FUND





**FEDERAL FORFEITURE FUND**

**FUND 117**

**PROGRAM DESCRIPTION**

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

**REVENUES**

|                         | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|-------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Federal Forfeiture Fund | \$ 377,395                | \$ 699,076                | \$ 668,617                 | \$ 518,329                | \$ (150,288)         | -22.48%             |
| <b>TOTAL</b>            | <b>\$ 377,395</b>         | <b>\$ 699,076</b>         | <b>\$ 668,617</b>          | <b>\$ 518,329</b>         | <b>\$ (150,288)</b>  | <b>-22.48%</b>      |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 168,209                | \$ 62,416                 | \$ 385,167                 | \$ 418,329                | \$ 33,162            | 8.61%               |
| Capital            | 258,098                   | 294,854                   | 283,450                    | 100,000                   | (183,450)            | -64.72%             |
| Debt Service       | 5,870                     | 140,181                   | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 432,177</b>         | <b>\$ 497,451</b>         | <b>\$ 668,617</b>          | <b>\$ 518,329</b>         | <b>\$ (150,288)</b>  | <b>-22.48%</b>      |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FEDERAL FORFEITURE FUND

|                                |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>      |                                       |                   |                   |                    |                   |
| 117-0000-359.20-01             | FEDERAL - JUSTICE AGENCY              | \$ 192,335        | \$ 289,020        | \$ -               | \$ -              |
| 117-0000-359.20-03             | FEDERAL - TREASURY DEPARTMENT         | -                 | 8,180             | -                  | -                 |
| 117-0000-361.10-01             | INVESTMENT/INTEREST INCOME            | 2,207             | 7,951             | 1,000              | 1,000             |
| 117-0000-361.20-18             | GAIN/LOSS ON INVESTMENT               | (591)             | -                 | -                  | -                 |
| 117-0000-364.41-01             | DISPOSITION OF FIXED ASSETS           | 82,325            | 178,016           | -                  | -                 |
| 117-0000-369.30-01             | OTHER MISCELLANEOUS                   | -                 | 13,281            | -                  | -                 |
| 117-0000-383.10-01             | POLICE/GF LEASE                       | 101,119           | 202,628           | -                  | -                 |
| 117-0000-389.10-01             | TRANS FROM FUND BALANCE               | -                 | -                 | 667,617            | 517,329           |
|                                | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 377,395</b> | <b>\$ 699,076</b> | <b>\$ 668,617</b>  | <b>\$ 518,329</b> |
| <b>REQUESTED APPROPRIATION</b> |                                       |                   |                   |                    |                   |
| <b>OPERATING EXPENSES</b>      |                                       |                   |                   |                    |                   |
| 117-1810-521.30-01             | OPERATING EXPENSE                     | \$ 42,644         | \$ 39,675         | \$ 30,000          | \$ 100,000        |
| 117-1810-521.39-03             | OPER EXP-BANK FEES                    | 167               | 34                | 2,000              | 2,000             |
| 117-1810-521.44-01             | RENTALS & LEASES                      | 37,317            | 2,870             | 6,000              | 8,600             |
| 117-1810-521.44-06             | RENTALS & LEASES - VEHICLES           | 88,081            | 19,837            | 253,167            | 207,729           |
| 117-1810-521.52-15             | OPERATING SUPPLIES-OTHER              | -                 | -                 | 94,000             | 100,000           |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 168,209</b> | <b>\$ 62,416</b>  | <b>\$ 385,167</b>  | <b>\$ 418,329</b> |
| <b>CAPITAL EXPENSES</b>        |                                       |                   |                   |                    |                   |
| 117-1810-521.64-02             | ACQUISITION OF VEHICLES               | \$ 164,151        | \$ -              | \$ -               | \$ -              |
| 117-1810-521.64-12             | OTHER EQUIPMENT                       | 93,947            | 70,740            | 283,450            | 100,000           |
| 117-1810-521.65-78             | CAPITAL OUTLAY-LEASES                 | -                 | 224,114           | -                  | -                 |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 258,098</b> | <b>\$ 294,854</b> | <b>\$ 283,450</b>  | <b>\$ 100,000</b> |
| <b>DEBT SERVICE</b>            |                                       |                   |                   |                    |                   |
| 117-1810-521.71-50             | PRINC-CAPITAL LEASE/VEHICLE           | \$ 4,917          | \$ 131,269        | \$ -               | \$ -              |
| 117-1810-521.72-50             | INT-CAPITAL LEASE/VEHICLE             | 953               | 8,912             | -                  | -                 |
|                                | <b>TOTAL APPROPRIATION</b>            | <b>\$ 5,870</b>   | <b>\$ 140,181</b> | <b>\$ -</b>        | <b>\$ -</b>       |
|                                | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 432,177</b> | <b>\$ 497,451</b> | <b>\$ 668,617</b>  | <b>\$ 518,329</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# STATE FORFEITURE FUND





**STATE FORFEITURE FUND**

**FUND 118**

**PROGRAM DESCRIPTION**

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

**REVENUES**

|                       | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|-----------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| State Forfeiture Fund | \$ 173,944                | \$ 276,951                | \$ 181,000                 | \$ 240,000                | \$ 59,000            | 32.60%              |
| <b>TOTAL</b>          | <b>\$ 173,944</b>         | <b>\$ 276,951</b>         | <b>\$ 181,000</b>          | <b>\$ 240,000</b>         | <b>\$ 59,000</b>     | <b>32.60%</b>       |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 32,995                 | \$ 37,302                 | \$ 35,000                  | \$ 35,000                 | \$ -                 | 0.00%               |
| Operating Expenses | 63,065                    | 39,773                    | 108,000                    | 151,000                   | 43,000               | 39.81%              |
| Capital Expenses   | -                         | -                         | 33,000                     | 50,000                    | 17,000               | 51.52%              |
| Grants and Aids    | 13,000                    | -                         | 5,000                      | 4,000                     | (1,000)              | -20.00%             |
| <b>TOTAL</b>       | <b>\$ 109,060</b>         | <b>\$ 77,075</b>          | <b>\$ 181,000</b>          | <b>\$ 240,000</b>         | <b>\$ 59,000</b>     | <b>32.60%</b>       |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## STATE FORFEITURE FUND

|                           |                                 | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|---------------------------|---------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b> |                                 |                   |                   |                    |                   |
| 118-0000-356.10-01        | FL FORFEITURE                   | \$ 42,282         | \$ 11,449         | \$ -               | \$ -              |
| 118-0000-358.20-01        | BSO FORFEITURE                  | 80,769            | 219,595           | -                  | -                 |
| 118-0000-358.20-04        | BSO OT REIMBURSEMENT            | 32,995            | 45,073            | 35,000             | 35,000            |
| 118-0000-361.10-01        | INTEREST INCOME                 | 2,895             | 6,409             | 500                | 1,000             |
| 118-0000-361.20-18        | GAIN/LOSS ON INVESTMENT         | (1,297)           | (5,575)           | -                  | -                 |
| 118-0000-364.41-01        | DISPOSITION OF FIXED ASSETS     | 16,300            | -                 | -                  | -                 |
| 118-0000-389.10-01        | TRANS FROM FUND BALANCE         | -                 | -                 | 145,500            | 204,000           |
|                           | <b>TOTAL ESTIMATED REVENUES</b> | <b>\$ 173,944</b> | <b>\$ 276,951</b> | <b>\$ 181,000</b>  | <b>\$ 240,000</b> |

## REQUESTED APPROPRIATION

### PERSONNEL SERVICES

|                    |                                |                  |                  |                  |                  |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|
| 118-1810-521.14-01 | SAL & WAGES-OVERTIME           | \$ 32,995        | \$ 37,302        | \$ 35,000        | \$ 35,000        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 32,995</b> | <b>\$ 37,302</b> | <b>\$ 35,000</b> | <b>\$ 35,000</b> |

### OPERATING EXPENSES

|                    |                                |                  |                  |                   |                   |
|--------------------|--------------------------------|------------------|------------------|-------------------|-------------------|
| 118-1810-521.30-01 | OPERATING EXPENSE              | \$ 62,482        | \$ 4,549         | \$ 57,000         | \$ 100,000        |
| 118-1810-521.30-80 | OPER EXP-NAT'L NIGHT OUT       | -                | 34,969           | 50,000            | 50,000            |
| 118-1810-521.39-03 | OPER EXP-BANK FEES             | 583              | 255              | 1,000             | 1,000             |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 63,065</b> | <b>\$ 39,773</b> | <b>\$ 108,000</b> | <b>\$ 151,000</b> |

### CAPITAL EXPENSES

|                    |                                |             |             |                  |                  |
|--------------------|--------------------------------|-------------|-------------|------------------|------------------|
| 118-1810-521.64-12 | OTHER EQUIPMENT                | \$ -        | \$ -        | \$ 33,000        | \$ 50,000        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 33,000</b> | <b>\$ 50,000</b> |

### GRANTS & AID

|                    |                                |                  |             |                 |                 |
|--------------------|--------------------------------|------------------|-------------|-----------------|-----------------|
| 118-1810-521.82-20 | DONATIONS                      | \$ 13,000        | \$ -        | \$ 5,000        | \$ 4,000        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 13,000</b> | <b>\$ -</b> | <b>\$ 5,000</b> | <b>\$ 4,000</b> |

|  |                                       |                   |                  |                   |                   |
|--|---------------------------------------|-------------------|------------------|-------------------|-------------------|
|  | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 109,060</b> | <b>\$ 77,075</b> | <b>\$ 181,000</b> | <b>\$ 240,000</b> |
|--|---------------------------------------|-------------------|------------------|-------------------|-------------------|

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# TRANSPORTATION SURTAX FUND





**TRANSPORTATION SURTAX FUND**

**FUND 119**

**PROGRAM DESCRIPTION**

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax.

The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

**REVENUES**

|                            | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|----------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Transportation Surtax Fund | \$ -                      | \$ -                      | \$ 1,665,100               | \$ 1,665,100              | \$ -                 | 0.00%               |
| <b>TOTAL</b>               | <b>\$ -</b>               | <b>\$ -</b>               | <b>\$ 1,665,100</b>        | <b>\$ 1,665,100</b>       | <b>\$ -</b>          | <b>0.00%</b>        |

**BUDGET EXPENDITURES /EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | -                         | -                         | 1,500,100                  | 1,500,100                 | -                    | 0.00%               |
| Capital            | -                         | -                         | 165,000                    | 165,000                   | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ -</b>               | <b>\$ -</b>               | <b>\$ 1,665,100</b>        | <b>\$ 1,665,100</b>       | <b>\$ -</b>          | <b>0.00%</b>        |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## TRANSPORTATION SURTAX FUND

|                                | FY 2021<br>ACTUAL                     | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET   |
|--------------------------------|---------------------------------------|-------------------|--------------------|---------------------|
| <b>ESTIMATED REVENUES</b>      |                                       |                   |                    |                     |
| 119-0000-312.60-01             | TRANSPORTATION SURTAX                 | \$ -              | \$ -               | \$ 1,665,000        |
| 119-0000-361.10-01             | INTEREST INCOME                       | -                 | -                  | 100                 |
|                                | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ -</b>       | <b>\$ -</b>        | <b>\$ 1,665,100</b> |
| <b>REQUESTED APPROPRIATION</b> |                                       |                   |                    |                     |
| <b>OPERATING EXPENSES</b>      |                                       |                   |                    |                     |
| 119-4545-541.39-03             | OPER EXP-BANK FEES                    | \$ -              | \$ -               | \$ 100              |
| 119-4545-541.46-06             | REPAIR & MAINTENANCE SERVICES         | -                 | -                  | 1,500,000           |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ -</b>        | <b>\$ 1,500,100</b> |
| <b>CAPITAL EXPENSES</b>        |                                       |                   |                    |                     |
| 119-4545-541.65-90             | CIP PROJECTS                          | \$ -              | \$ -               | \$ 165,000          |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ -</b>        | <b>\$ 165,000</b>   |
|                                | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ -</b>       | <b>\$ -</b>        | <b>\$ 1,665,100</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

### FUND 130

#### PROGRAM DESCRIPTION

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

#### REVENUES

|   | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change | %<br>Change  |
|---|-------------------|-------------------|---------------------|---------------------|--------------|--------------|
| Community Development Block Grant (CDBG) Fund | \$ 381,642        | \$ 200,125        | \$ 1,165,395        | \$ 1,165,395        | \$ -         | 0.00%        |
| <b>TOTAL</b>                                  | <b>\$ 381,642</b> | <b>\$ 200,125</b> | <b>\$ 1,165,395</b> | <b>\$ 1,165,395</b> | <b>\$ -</b>  | <b>0.00%</b> |

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change | %<br>Change  |
|--------------------|-------------------|-------------------|---------------------|---------------------|--------------|--------------|
| Operating Expenses | \$ 70,866         | \$ 12,336         | \$ 226,204          | \$ 226,204          | \$ -         | 0.00%        |
| Grants and Aid     | 275,695           | 229,445           | 939,191             | 939,191             | -            | 0.00%        |
| <b>TOTAL</b>       | <b>\$ 346,561</b> | <b>\$ 241,781</b> | <b>\$ 1,165,395</b> | <b>\$ 1,165,395</b> | <b>\$ -</b>  | <b>0.00%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND <sup>1</sup>

|                           |                                 | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------|---------------------------------|-------------------|-------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b> |                                 |                   |                   |                     |                     |
| 130-0000-331.XX-XX        | CDBG                            | \$ 376,341        | \$ 160,000        | \$ 709,649          | \$ 709,649          |
| 130-0000-331.51-02        | PROGRAM INCOME-HOUSING          | 5,220             | 40,055            | 50,000              | 50,000              |
| 130-0000-331.69-12        | CDBG - CV CARES                 | -                 | -                 | 405,746             | 405,746             |
| 130-0000-369.90-01        | OTHER MISCELLANEOUS             | 80                | -                 | -                   | -                   |
| 130-0000-369.90-32        | PROGRAM INCOME-INTEREST         | 1                 | 70                | -                   | -                   |
|                           | <b>TOTAL ESTIMATED REVENUES</b> | <b>\$ 381,642</b> | <b>\$ 200,125</b> | <b>\$ 1,165,395</b> | <b>\$ 1,165,395</b> |

## REQUESTED APPROPRIATION

### GRANTS & AID - CDBG

|                    |                                |                   |                   |                   |                   |
|--------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|
| 130-30XX-512.83-01 | AID/MINOR HOME REPAIR          | \$ 64,699         | \$ -              | \$ 120,276        | \$ 120,276        |
| 130-30XX-512.83-22 | PURCHASE ASSISTANCE            | 210,996           | 169,588           | 413,169           | 413,169           |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 275,695</b> | <b>\$ 169,588</b> | <b>\$ 533,445</b> | <b>\$ 533,445</b> |

### OPERATING EXPENSES - CDBG 2015/PROGRAM INCOME

|                    |                                |              |               |                  |                  |
|--------------------|--------------------------------|--------------|---------------|------------------|------------------|
| 130-XXXX-512.30-56 | PROGRAM ADMINISTRATION         | \$ 20        | \$ 790        | \$ 20,156        | \$ 20,156        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 20</b> | <b>\$ 790</b> | <b>\$ 20,156</b> | <b>\$ 20,156</b> |

### OPERATING EXPENSES - CDBG 2016

|                    |                                |                  |             |             |             |
|--------------------|--------------------------------|------------------|-------------|-------------|-------------|
| 130-3016-512.30-56 | PROGRAM ADMINISTRATION         | \$ 33,873        | \$ -        | \$ -        | \$ -        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 33,873</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

### OPERATING EXPENSES - CDBG 2019

|                    |                                |                 |             |                  |                  |
|--------------------|--------------------------------|-----------------|-------------|------------------|------------------|
| 130-3019-512.30-56 | PROGRAM ADMINISTRATION         | \$ 6,953        | \$ -        | \$ 26,487        | \$ 26,487        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 6,953</b> | <b>\$ -</b> | <b>\$ 26,487</b> | <b>\$ 26,487</b> |

### OPERATING EXPENSES - CDBG 2020

|                    |                                |                  |                  |                  |                  |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|
| 130-3020-512.30-56 | PROGRAM ADMINISTRATION         | \$ 30,020        | \$ 11,546        | \$ 27,810        | \$ 27,810        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ 30,020</b> | <b>\$ 11,546</b> | <b>\$ 27,810</b> | <b>\$ 27,810</b> |

### OPERATING EXPENSES - CDBG 2021

|                    |                                |             |             |                  |                  |
|--------------------|--------------------------------|-------------|-------------|------------------|------------------|
| 130-3021-512.30-56 | PROGRAM ADMINISTRATION         | \$ -        | \$ -        | \$ 76,399        | \$ 76,399        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 76,399</b> | <b>\$ 76,399</b> |

### OPERATING EXPENSES - CDBG 2021

|                    |                                |             |             |                  |                  |
|--------------------|--------------------------------|-------------|-------------|------------------|------------------|
| 130-3022-512.30-56 | PROGRAM ADMINISTRATION         | \$ -        | \$ -        | \$ 75,352        | \$ 75,352        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 75,352</b> | <b>\$ 75,352</b> |

### GRANTS & AID

|                    |                                |             |                  |                   |                   |
|--------------------|--------------------------------|-------------|------------------|-------------------|-------------------|
| 130-3030-512.83-54 | CDBG - CV CARES                | \$ -        | \$ 59,857        | \$ 405,746        | \$ 405,746        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ -</b> | <b>\$ 59,857</b> | <b>\$ 405,746</b> | <b>\$ 405,746</b> |

|  |                                       |                   |                   |                     |                     |
|--|---------------------------------------|-------------------|-------------------|---------------------|---------------------|
|  | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 346,561</b> | <b>\$ 241,781</b> | <b>\$ 1,165,395</b> | <b>\$ 1,165,395</b> |
|--|---------------------------------------|-------------------|-------------------|---------------------|---------------------|

<sup>1</sup> Beginning with Program Year 16/17 through current, the City entered into an interlocal agreement to have CDBG funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND





**NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND**

**FUND 132**

**PROGRAM DESCRIPTION**

The Neighborhood Stabilization Program (NSP) Fund accounts for the receipt and disbursement from Community Development Block Grant Program Funding through the Department of Housing and Urban Development (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

**REVENUES**

|              | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| NSP 1        | \$ 35,333                 | \$ 86,445                 | \$ 489,700                 | \$ 489,700                | \$ -                 | 0.00%               |
| <b>TOTAL</b> | <b>\$ 35,333</b>          | <b>\$ 86,445</b>          | <b>\$ 489,700</b>          | <b>\$ 489,700</b>         | <b>\$ -</b>          | <b>0.00%</b>        |

**BUDGET EXPENDITURES/EXPENSES**

|                            | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|----------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses - NSP 1 | \$ -                      | \$ -                      | \$ 489,700                 | \$ 489,700                | \$ -                 | 0.00%               |
| <b>TOTAL</b>               | <b>\$ -</b>               | <b>\$ -</b>               | <b>\$ 489,700</b>          | <b>\$ 489,700</b>         | <b>\$ -</b>          | <b>0.00%</b>        |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## NEIGHBORHOOD STABILIZATION PROGRAM (NSP 1) FUND

|                                |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>      |                                       |                   |                   |                    |                   |
| 132-0000-331.51-02             | PROGRAM INCOME-HOUSING                | \$ 35,200         | \$ 85,333         | \$ -               | \$ -              |
| 132-0000-361.10-01             | INTEREST INCOME                       | 133               | 1,112             | -                  | -                 |
| 132-0000-389.10-01             | TRANS FROM FUND BALANCE               | -                 | -                 | 489,700            | 489,700           |
|                                | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 35,333</b>  | <b>\$ 86,445</b>  | <b>\$ 489,700</b>  | <b>\$ 489,700</b> |
| <b>REQUESTED APPROPRIATION</b> |                                       |                   |                   |                    |                   |
| <b>OPERATING EXPENSES</b>      |                                       |                   |                   |                    |                   |
| 132-3009-512.XX-XX             | PROGRAM INCOME/OTHER                  | \$ -              | \$ -              | \$ 489,700         | \$ 489,700        |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 489,700</b>  | <b>\$ 489,700</b> |
|                                | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 489,700</b>  | <b>\$ 489,700</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# PUBLIC SAFETY IMPACT FEE FUND





**PUBLIC SAFETY IMPACT FEE FUND**

**FUND 150**

**PROGRAM DESCRIPTION**

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from public safety impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

**REVENUES**

|                               | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b>  | <b>%<br/>Change</b> |
|-------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|-----------------------|---------------------|
| Public Safety Impact Fee Fund | \$ 258,883                | \$ 287,736                | \$ 1,561,451               | \$ 20,500                 | \$ (1,540,951)        | -98.69%             |
| <b>TOTAL</b>                  | <b>\$ 258,883</b>         | <b>\$ 287,736</b>         | <b>\$ 1,561,451</b>        | <b>\$ 20,500</b>          | <b>\$ (1,540,951)</b> | <b>-98.69%</b>      |

**BUDGET EXPENDITURES /EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b>  | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|-----------------------|---------------------|
| Operating Expenses | \$ 727                    | \$ 31,932                 | \$ 1,000                   | \$ 500                    | \$ (500)              | -50.00%             |
| Capital            | -                         | 317,635                   | 1,560,451                  | 20,000                    | (1,540,451)           | -98.72%             |
| <b>TOTAL</b>       | <b>\$ 727</b>             | <b>\$ 349,567</b>         | <b>\$ 1,561,451</b>        | <b>\$ 20,500</b>          | <b>\$ (1,540,951)</b> | <b>-98.69%</b>      |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## PUBLIC SAFETY IMPACT FEE FUND

|   |                               | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED  | FY 2024<br>BUDGET |
|---|-------------------------------|-------------------|-------------------|---------------------|-------------------|
| <b>ESTIMATED REVENUES</b>                       |                               |                   |                   |                     |                   |
| 150-0000-324.11-01                              | PD IMPACT FEE - RESIDENTIAL   | \$ 5,958          | \$ 18,247         | \$ 5,000            | \$ 5,000          |
| 150-0000-324.11-02                              | FD IMPACT FEE - RESIDENTIAL   | 6,647             | 20,357            | 5,000               | 5,000             |
| 150-0000-324.12-01                              | PD IMPACT FEE - COMMERCIAL    | 133,133           | 130,828           | 5,000               | 5,000             |
| 150-0000-324.12-02                              | FD IMPACT FEE - COMMERCIAL    | 110,250           | 108,341           | 5,000               | 5,000             |
| 150-0000-361.10-01                              | INTEREST INCOME               | 3,566             | 12,849            | -                   | -                 |
| 150-0000-361.10-26                              | INT-POL IMP RESIDENTIAL       | -                 | -                 | 125                 | 125               |
| 150-0000-361.10-27                              | INT-FIRE IMP RESIDENTIAL      | -                 | -                 | 125                 | 125               |
| 150-0000-361.10-28                              | INT-POL IMP COMMERCIAL        | -                 | -                 | 125                 | 125               |
| 150-0000-361.10-29                              | INT-FIRE IMP COMMERCIAL       | -                 | -                 | 125                 | 125               |
| 150-0000-361.20-18                              | GAIN/LOSS ON INVESTMENT       | (671)             | (2,886)           | -                   | -                 |
| 150-0000-389.10-11                              | TRANS FR FD BAL POLICE - RES  | -                 | -                 | 554,045             | -                 |
| 150-0000-389.10-12                              | TRANS FR FD BAL POLICE - COMM | -                 | -                 | 250                 | -                 |
| 150-0000-389.10-13                              | TRANS FR FD BAL FIRE RES      | -                 | -                 | 625,406             | -                 |
| 150-0000-389.10-14                              | TRANS FR FD BAL FIRE - COMM   | -                 | -                 | 361,250             | -                 |
| <b>TOTAL ESTIMATED REVENUES</b>                 |                               | <b>\$ 258,883</b> | <b>\$ 287,736</b> | <b>\$ 1,561,451</b> | <b>\$ 20,500</b>  |
| <b>REQUESTED APPROPRIATION</b>                  |                               |                   |                   |                     |                   |
| <b>OPERATING EXPENSES</b>                       |                               |                   |                   |                     |                   |
| 150-XXXX-52X.39-03                              | OPER EXP-BANK FEES            | \$ 727            | \$ 287            | \$ 1,000            | \$ 500            |
| <b>REQUESTED APPROPRIATION</b>                  |                               | <b>\$ 727</b>     | <b>\$ 287</b>     | <b>\$ 1,000</b>     | <b>\$ 500</b>     |
| <b>POLICE DEPARTMENT<br/>OPERATING EXPENSES</b> |                               |                   |                   |                     |                   |
| 150-1810-521.30-01                              |                               | \$ -              | \$ 31,645         | \$ -                | \$ -              |
| <b>REQUESTED APPROPRIATION</b>                  |                               | <b>\$ -</b>       | <b>\$ 31,645</b>  | <b>\$ -</b>         | <b>\$ -</b>       |
| <b>CAPITAL EXPENSES</b>                         |                               |                   |                   |                     |                   |
| 150-1810-521.64-12                              | OTHER EQUIPMENT               | -                 | 317,635           | 564,045             | 10,000            |
| <b>REQUESTED APPROPRIATION</b>                  |                               | <b>\$ -</b>       | <b>\$ 317,635</b> | <b>\$ 564,045</b>   | <b>\$ 10,000</b>  |
| <b>POLICE</b>                                   |                               | <b>\$ -</b>       | <b>\$ 349,280</b> | <b>\$ 564,045</b>   | <b>\$ 10,000</b>  |
| <b>FIRE DEPARTMENT<br/>CAPITAL EXPENSES</b>     |                               |                   |                   |                     |                   |
| 150-2010-522.64-12                              | OTHER EQUIPMENT               | \$ -              | \$ -              | \$ 996,406          | \$ 10,000         |
| <b>REQUESTED APPROPRIATION</b>                  |                               | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 996,406</b>   | <b>\$ 10,000</b>  |
| <b>FIRE</b>                                     |                               | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 996,406</b>   | <b>\$ 10,000</b>  |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>           |                               | <b>\$ 727</b>     | <b>\$ 349,567</b> | <b>\$ 1,561,451</b> | <b>\$ 20,500</b>  |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# GENERAL OBLIGATION REFUNDING BOND, SERIES 2016 FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

### FUND 211

#### PROGRAM DESCRIPTION

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 (used for the refunding of the General Obligation Bonds, Series 2007).

#### REVENUES

|   | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change    | %<br>Change   |
|---|---------------------|---------------------|---------------------|---------------------|-----------------|---------------|
| General Obligation Refunding Bonds,<br>Series 2016 Fund | \$ 1,454,069        | \$ 1,488,503        | \$ 1,477,900        | \$ 1,477,400        | \$ (500)        | -0.03%        |
| <b>TOTAL</b>  | <b>\$ 1,454,069</b> | <b>\$ 1,488,503</b> | <b>\$ 1,477,900</b> | <b>\$ 1,477,400</b> | <b>\$ (500)</b> | <b>-0.03%</b> |

#### BUDGET EXPENDITURES/EXPENSES

|              | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change    | %<br>Change   |
|--------------|---------------------|---------------------|---------------------|---------------------|-----------------|---------------|
| Debt Service | \$ 1,479,021        | \$ 1,480,500        | \$ 1,477,900        | \$ 1,477,400        | \$ (500)        | -0.03%        |
| <b>TOTAL</b> | <b>\$ 1,479,021</b> | <b>\$ 1,480,500</b> | <b>\$ 1,477,900</b> | <b>\$ 1,477,400</b> | <b>\$ (500)</b> | <b>-0.03%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

|   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------|---------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b>                     |                     |                     |                     |                     |
| 211-0000-311.10-01 TAXES-REAL & PROPERTY      | \$ 1,444,819        | \$ 1,485,968        | \$ 1,441,500        | \$ 1,441,000        |
| 211-0000-311.20-01 REAL& PROPERTY TAX-DELINQ  | 6,551               | 27                  | -                   | -                   |
| 211-0000-311.20-02 INTEREST INC-AD VALOREM    | 1,228               | 1,209               | -                   | -                   |
| 211-0000-361.10-01 INTEREST INCOME            | 1,471               | 1,299               | 1,400               | 1,400               |
| 211-0000-389.10-01 TRANSFER FROM FUND BALANCE | -                   | -                   | 35,000              | 35,000              |
| <b>TOTAL ESTIMATED REVENUES</b>               | <b>\$ 1,454,069</b> | <b>\$ 1,488,503</b> | <b>\$ 1,477,900</b> | <b>\$ 1,477,400</b> |

### REQUESTED APPROPRIATION

#### DEBT SERVICE

|   |                     |                     |                     |                     |
|---|---------------------|---------------------|---------------------|---------------------|
| 211-0610-517.71-51 PRIN-G.O. REF BONDS 2016 | \$ 645,000          | \$ 680,000          | \$ 710,000          | \$ 745,000          |
| 211-0610-517.72-51 INT-G.O. REF BONDS 2016  | 832,750             | 800,500             | 766,500             | 731,000             |
| 211-0610-517.73-01 OTHER DEBT SERVICE COSTS | 1,271               | -                   | 1,400               | 1,400               |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>       | <b>\$ 1,479,021</b> | <b>\$ 1,480,500</b> | <b>\$ 1,477,900</b> | <b>\$ 1,477,400</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# GENERAL OBLIGATION BOND, SERIES 2019 FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL OBLIGATION BONDS, SERIES 2019 FUND

### FUND 235

#### PROGRAM DESCRIPTION

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

#### REVENUES

|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended | FY 2024<br>Budget | \$<br>Change      | %<br>Change   |
|--|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| General Obligation Bonds, Series 2019 Fund | \$ 664,251        | \$ 659,895        | \$ 656,700         | \$ 654,950        | \$ (1,750)        | -0.27%        |
| <b>TOTAL</b>                               | <b>\$ 664,251</b> | <b>\$ 659,895</b> | <b>\$ 656,700</b>  | <b>\$ 654,950</b> | <b>\$ (1,750)</b> | <b>-0.27%</b> |

#### BUDGET EXPENDITURES/EXPENSES

|              | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Amended | FY 2024<br>Budget | \$<br>Change      | %<br>Change   |
|--------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Debt Service | \$ 657,884        | \$ 657,256        | \$ 656,700         | \$ 654,950        | \$ (1,750)        | -0.27%        |
| <b>TOTAL</b> | <b>\$ 657,884</b> | <b>\$ 657,256</b> | <b>\$ 656,700</b>  | <b>\$ 654,950</b> | <b>\$ (1,750)</b> | <b>-0.27%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL OBLIGATION BONDS, SERIES 2019 FUND

|                                |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>      |                                       |                   |                   |                    |                   |
| 235-0000-311.10-01             | TAXES-REAL & PROPERTY                 | \$ 660,556        | \$ 659,313        | \$ 656,100         | \$ 654,350        |
| 235-0000-311.20-01             | REAL& PROPERTY TAX-DELINQ             | 2,515             | (495)             | -                  | -                 |
| 235-0000-311.20-02             | INTEREST INC-AD VALOREM               | 561               | 536               | -                  | -                 |
| 235-0000-361.10-01             | INTEREST INCOME                       | 619               | 541               | 600                | 600               |
|                                | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 664,251</b> | <b>\$ 659,895</b> | <b>\$ 656,700</b>  | <b>\$ 654,950</b> |
| <b>REQUESTED APPROPRIATION</b> |                                       |                   |                   |                    |                   |
| <b>DEBT SERVICE</b>            |                                       |                   |                   |                    |                   |
| 235-0610-517.71-52             | PRINC-G.O.BONDS 2019                  | \$ 305,000        | \$ 320,000        | \$ 335,000         | \$ 350,000        |
| 235-0610-517.72-52             | INT-G.O. BONDS 2019                   | 352,350           | 337,100           | 321,100            | 304,350           |
| 235-0610-517.73-01             | OTHER DEBT SERVICE COSTS              | 534               | 156               | 600                | 600               |
|                                | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 657,884</b> | <b>\$ 657,256</b> | <b>\$ 656,700</b>  | <b>\$ 654,950</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# GENERAL CAPITAL PROJECTS FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL CAPITAL PROJECTS FUND

### FUND 334

#### PROGRAM DESCRIPTION

The General Capital Projects Fund accounts for the acquisition or construction of major capital facilities or projects other than those financed by Enterprise or Bond Funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

#### REVENUES

|                               | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change          | %<br>Change    |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|----------------|
| General Capital Projects Fund | \$ 2,101,270        | \$ 1,339,968        | \$ 7,398,469        | \$ 4,985,755        | \$ (2,412,714)        | -32.61%        |
| <b>TOTAL</b>                  | <b>\$ 2,101,270</b> | <b>\$ 1,339,968</b> | <b>\$ 7,398,469</b> | <b>\$ 4,985,755</b> | <b>\$ (2,412,714)</b> | <b>-32.61%</b> |

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change          | %<br>Change    |
|--------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|----------------|
| Operating Expenses | \$ 4,114            | \$ 278              | \$ 5,000            | \$ 5,000            | \$ -                  | 0.00%          |
| Capital            | \$ 2,264,112        | \$ 3,247,525        | \$ 7,393,469        | \$ 4,980,755        | \$ (2,412,714)        | -32.63%        |
| <b>TOTAL</b>       | <b>\$ 2,268,226</b> | <b>\$ 3,247,803</b> | <b>\$ 7,398,469</b> | <b>\$ 4,985,755</b> | <b>\$ (2,412,714)</b> | <b>-32.61%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL CAPITAL PROJECTS FUND

|                           |                                       | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b> |                                       |                     |                     |                     |                     |
| 334-0000-331.70-01        | LWCF GRANT-LW686 SOUTHGATE            | \$ 200,000          | \$ -                | \$ -                | \$ -                |
| 334-0000-332.10-01        | FEDERAL GRANT - ORIOLE PARK           | -                   | -                   | 1,000,000           | -                   |
| 334-0000-332.10-19        | ENERGY BLOCK GRANT(EECBG)             | -                   | -                   | -                   | 25,000              |
| 334-0000-334.70-01        | GRANT - FIREFIGHTERS PARK             | 200,000             | -                   | -                   | -                   |
| 334-0000-334.70-08        | STATE GRANT-CORAL GATE                | -                   | 50,000              | -                   | -                   |
| 334-0000-334.70-14        | FRDAP GRANT                           | -                   | 50,000              | -                   | -                   |
| 334-0000-334.70-16        | STATE GRANT - BLUEWAY TRAIL           | -                   | 173,588             | -                   | -                   |
| 334-0000-361.10-01        | INTEREST INCOME                       | 51,557              | 32,078              | 2,500               | 5,000               |
| 334-0000-361.10-87        | INTEREST INCOME / BUILDING FUND       | 2,877               | 24,727              | -                   | -                   |
| 334-0000-361.20-18        | GAIN/LOSS ON INVESTMENT               | (38,164)            | -                   | -                   | -                   |
| 334-0000-364.41-01        | DISPOSITN OF FIXED ASSET              | -                   | 8,450               | -                   | -                   |
| 334-0000-381.10-01        | TRANSFER FROM GENERAL FUND 001        | 840,000             | 801,125             | -                   | 50,000              |
| 334-0000-381.10-04        | TRANSFER FROM REC TRUST FUND 103      | 345,000             | 200,000             | 180,000             | 500,000             |
| 334-0000-381.10-43        | TRANSFER FROM BUILDING FUND 113       | 500,000             | -                   | 1,163,000           | -                   |
| 334-0000-389.10-01        | TRANSFER FROM FUND BALANCE            | -                   | -                   | 2,415,969           | 605,755             |
| 334-0000-389.10-10        | TRANSFER FROM FUND BALANCE - BUILDING | -                   | -                   | 2,637,000           | 3,800,000           |
|                           | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 2,101,270</b> | <b>\$ 1,339,968</b> | <b>\$ 7,398,469</b> | <b>\$ 4,985,755</b> |

## REQUESTED APPROPRIATION

### BUILDING

#### CAPITAL EXPENSES

|                    |   |                  |                  |                     |                     |
|--------------------|---|------------------|------------------|---------------------|---------------------|
| 334-6537-524.65-80 | BUILDING DEPT EXPANSION - DESIGN            | \$ 31,425        | \$ 18,855        | \$ 262,250          | \$ 200,000          |
| 334-6537-524.65-81 | BUILDING DEPT EXPANSION - CONSTRUCTION      | -                | -                | 3,500,000           | 3,500,000           |
| 334-6537-524.65-82 | BUILDING DEPT EXPANSION - OTHER PROJ. COSTS | -                | -                | 100,000             | 100,000             |
|                    | <b>REQUESTED APPROPRIATION</b>              | <b>\$ 31,425</b> | <b>\$ 18,855</b> | <b>\$ 3,862,250</b> | <b>\$ 3,800,000</b> |

### FIRE

#### CAPITAL EXPENSES

|                    |  |                     |                     |                     |             |
|--------------------|--|---------------------|---------------------|---------------------|-------------|
| 334-6520-522.65-80 | FIRE STATION 58 REPL - DESIGN            | \$ 27,378           | \$ 44,978           | \$ 16,712           | \$ -        |
| 334-6520-522.65-81 | FIRE STATION 58 REPL - CONSTRUCTION      | 933,769             | 2,959,729           | 931,219             | -           |
| 334-6520-522.65-82 | FIRE STATION 58 REPL - OTHER PROJ. COSTS | 12,463              | 46,427              | 80,167              | -           |
| 334-6538-522.65-82 | FIRE - BANKS ROAD - OTHER PROJ. COSTS    | 90,200              | -                   | -                   | -           |
|                    | <b>REQUESTED APPROPRIATION</b>           | <b>\$ 1,063,810</b> | <b>\$ 3,051,134</b> | <b>\$ 1,028,098</b> | <b>\$ -</b> |

## INFORMATION TECHNOLOGY

#### CAPITAL EXPENSES

|                    |                                |             |             |             |                  |
|--------------------|--------------------------------|-------------|-------------|-------------|------------------|
| 334-6527-513.65-82 | DESKTOP REPLACEMENT PROGRAM    | \$ -        | \$ -        | \$ -        | \$ 50,000        |
|                    | <b>REQUESTED APPROPRIATION</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 50,000</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL CAPITAL PROJECTS FUND

|                                  |   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|----------------------------------|---|---------------------|---------------------|---------------------|---------------------|
| <b>PUBLIC WORKS</b>              |   |                     |                     |                     |                     |
| <b>CAPITAL EXPENSES</b>          |   |                     |                     |                     |                     |
| 334-6512-539.65-81               | NEIGHBORHOOD ID SIGNS - CONSTRUCTION        | \$ -                | \$ -                | \$ 25,000           | \$ 25,000           |
| 334-6536-539.65-81               | IMPACT WINDOWS - CONSTRUCTION               | 41,925              | -                   | -                   | -                   |
| 334-6542-539.65-80               | PW QUONSET HUT REPL. - DESIGN               | -                   | 42,015              | 272,866             | -                   |
| 334-6543-539.65-82               | F.S. 98 GENERATOR REPL. - OTHER PROJ. COSTS | 68,927              | -                   | -                   | -                   |
| 334-6544-539.65-82               | CITY HALL UPS REPL. - OTHER PROJ. COSTS     | -                   | 93,611              | 5,000               | -                   |
| 334-6545-539.65-82               | PORTABLE GENERATORS                         | 63,204              | -                   | -                   | -                   |
| 334-6546-539.65-80               | COMM CHAMBER/CHALL RENO. - DESIGN           | -                   | -                   | 54,400              | 54,400              |
| 334-6546-539.65-81               | COMM CHAMBER/CHALL RENO. - CONSTRUCTION     | -                   | -                   | 411,500             | 411,500             |
| 334-6546-539.65-82               | COMM CHAMBER/CHALL RENO. - OTH PROJ. COST.  | -                   | -                   | 18,125              | 14,855              |
| 334-6547-539.65-81               | PR/SC GENERATOR REP - CONSTRUCTION          | -                   | -                   | 114,935             | -                   |
| 334-6547-539.65-82               | PR/SC GENERATOR REP - OTH PROJ. COSTS       | -                   | -                   | 8,350               | -                   |
| 334-6548-539.65-81               | F.S. 18 REMODEL - CONSTRUCTION              | -                   | -                   | 140,445             | -                   |
| <b>PUBLIC WORKS</b>              | <b>REQUESTED APPROPRIATION</b>              | <b>\$ 174,056</b>   | <b>\$ 135,626</b>   | <b>\$ 1,050,621</b> | <b>\$ 505,755</b>   |
| <b>OPERATING EXPENSES</b>        |   |                     |                     |                     |                     |
| 334-5555-572.39-03               | BANK FEES                                   | \$ 4,114            | \$ 278              | \$ 5,000            | \$ 5,000            |
|                                  | <b>REQUESTED APPROPRIATION</b>              | <b>\$ 4,114</b>     | <b>\$ 278</b>       | <b>\$ 5,000</b>     | <b>\$ 5,000</b>     |
| <b>PARKS &amp; RECREATION</b>    |   |                     |                     |                     |                     |
| <b>CAPITAL EXPENSES</b>          |   |                     |                     |                     |                     |
| 334-5555-572.65-90               | CIP PROJECTS                                | \$ -                | \$ -                | \$ -                | \$ 525,000          |
| 334-6508-572.65-81               | DOG PARK - CONSTRUCTION                     | -                   | -                   | 172,500             | -                   |
| 334-6528-572.65-81               | SOUTHGATE PARK RENOV. - CONSTRUCTION        | 402,308             | -                   | -                   | -                   |
| 334-6529-572.65-81               | BLUEWAY TRAIL IMPRVMT. - CONSTRUCTION       | 212,967             | 41,910              | -                   | -                   |
| 334-6539-572.65-81               | BOCCE BALL COURT INSTALL - CONSTRUCTION     | 47,649              | -                   | -                   | -                   |
| 334-6533-572.65-81               | ORIOLE PARK - CONSTRUCTION                  | -                   | -                   | 1,000,000           | -                   |
| 334-6540-572.65-81               | CORAL GATE PARK - CONSTRUCTION              | 166,176             | -                   | -                   | -                   |
| 334-6540-572.65-84               | CORAL GATE PARK - PROJECT (GRANTS)          | 50,000              | -                   | -                   | -                   |
| 334-6541-572.65-81               | WINFIELD PARK - CONSTRUCTION                | 65,721              | -                   | -                   | -                   |
| 334-6541-572.65-84               | WINFIELD PARK - PROJECT (GRANTS)            | 50,000              | -                   | -                   | -                   |
| 334-6549-572.65-81               | PARK AMENITY UPGRADES - CONSTRUCTION        | -                   | -                   | 130,000             | -                   |
| 334-6550-572.65-81               | TENNIS TO PICKLE BALL CONV. - CONSTRUCTION  | -                   | -                   | 50,000              | -                   |
| <b>PARKS &amp; RECREATION</b>    | <b>REQUESTED APPROPRIATION</b>              | <b>\$ 994,821</b>   | <b>\$ 41,910</b>    | <b>\$ 1,352,500</b> | <b>\$ 525,000</b>   |
| <b>CAPITAL EXPENSES</b>          |   |                     |                     |                     |                     |
| 334-9999-519.65-83               | CAPITAL PROJECTS - CONTINGENCY/OTHER        | \$ -                | \$ -                | \$ 100,000          | \$ 100,000          |
|                                  | <b>REQUESTED APPROPRIATION</b>              | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 100,000</b>   | <b>\$ 100,000</b>   |
| <b>TOTAL FUND APPROPRIATIONS</b> |   | <b>\$ 2,268,226</b> | <b>\$ 3,247,803</b> | <b>\$ 7,398,469</b> | <b>\$ 4,985,755</b> |

# GENERAL OBLIGATION BOND PROCEEDS 2019 FUND





**GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

**FUND 335**

**PROGRAM DESCRIPTION**

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects, using bond proceeds.

**REVENUES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| General Obligation Bonds Proceeds 2019 Fund | \$ 11,718                 | \$ 12,260                 | \$ 5,034,046               | \$ 6,310,000              | \$ 1,275,954         | 25.35%              |
| <b>TOTAL</b>                                | <b>\$ 11,718</b>          | <b>\$ 12,260</b>          | <b>\$ 5,034,046</b>        | <b>\$ 6,310,000</b>       | <b>\$ 1,275,954</b>  | <b>25.35%</b>       |

**BUDGET EXPENDITURES/EXPENSES**

|              | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Capital      | \$ 752,833                | \$ 1,675,117              | \$ 5,034,046               | \$ 6,310,000              | \$ 1,275,954         | 25.35%              |
| <b>TOTAL</b> | <b>\$ 752,833</b>         | <b>\$ 1,675,117</b>       | <b>\$ 5,034,046</b>        | <b>\$ 6,310,000</b>       | <b>\$ 1,275,954</b>  | <b>25.35%</b>       |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

|                           |                                 | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------|---------------------------------|-------------------|-------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b> |                                 |                   |                   |                     |                     |
| 335-0000-332.10-01        | FEDERAL GRANT - ORIOLE PARK     | \$ -              | \$ -              | \$ -                | \$ 1,000,000        |
| 335-0000-361.10-01        | INTEREST INCOME                 | 11,718            | 12,260            | 10,000              | 10,000              |
| 335-0000-389.10-01        | TRANS FROM FUND BALANCE         | -                 | -                 | 5,024,046           | 5,300,000           |
|                           | <b>TOTAL ESTIMATED REVENUES</b> | <b>\$ 11,718</b>  | <b>\$ 12,260</b>  | <b>\$ 5,034,046</b> | <b>\$ 6,310,000</b> |

## REQUESTED APPROPRIATION

### PARKS & RECREATION

#### CAPITAL EXPENSES

|                               |  |                   |                     |                     |                     |
|-------------------------------|--|-------------------|---------------------|---------------------|---------------------|
| 335-6501-572.65-81            | SE PARK IMPROVEMENTS - CONSTRUCTION    | \$ 26,128         | \$ -                | \$ -                | \$ 2,500,000        |
| 335-6530-572.65-80            | CALYPSO COVE - DESIGN                  | -                 | 2,644               | 32,526              | -                   |
| 335-6530-572.65-81            | CALYPSO COVE - CONSTRUCTION            | -                 | -                   | 1,500,000           | 1,000,000           |
| 335-6531-572.65-81            | VINSON PK RENOVATIONS - CONSTRUCTION   | 475,749           | 1,657,838           | 24,000              | -                   |
| 335-6532-572.65-80            | CENTENNIAL PARK RENOVATIONS - DESIGN   | 115,140           | 8,090               | 5,000               | -                   |
| 335-6532-572.65-81            | CENTENNIAL PK RENOVATIONS - CONSTRUCT. | 2,200             | 225                 | 829,810             | 800,000             |
| 335-6533-572.65-80            | ORIOLE PARK - DESIGN                   | 130,116           | 6,320               | 3,225               | 3,225               |
| 335-6533-572.65-81            | ORIOLE PARK - CONSTRUCTION             | 3,500             | -                   | 1,029,485           | 1,996,775           |
| <b>PARKS &amp; RECREATION</b> | <b>REQUESTED APPROPRIATION</b>         | <b>\$ 752,833</b> | <b>\$ 1,675,117</b> | <b>\$ 3,424,046</b> | <b>\$ 6,300,000</b> |

#### CAPITAL EXPENSES

|                    |                                       |                   |                     |                     |                     |
|--------------------|---------------------------------------|-------------------|---------------------|---------------------|---------------------|
| 335-9999-519.65-83 | CAPITAL PROJECTS - CONTINGENCY/OTHER  | \$ -              | \$ -                | \$ 1,610,000        | \$ 10,000           |
|                    | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ 1,610,000</b> | <b>\$ 10,000</b>    |
|                    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 752,833</b> | <b>\$ 1,675,117</b> | <b>\$ 5,034,046</b> | <b>\$ 6,310,000</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# STORMWATER UTILITY FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## STORMWATER UTILITY FUND - 445

| POSITION SUMMARY                               |                   |                   |                    |                    |                   |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title                                 | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| <b>Stormwater Utility Fund</b>                 |                   |                   |                    |                    |                   |
| <b>Public Works Stormwater</b>                 |                   |                   |                    |                    |                   |
| Stormwater Foreman                             | 1                 | 1                 | 1                  | 1                  | 1                 |
| Office Specialist II                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| Canal Maintenance Tech II                      | 1                 | 1                 | 1                  | 1                  | 1                 |
| Canal Maintenance Tech I                       | 1                 | 1                 | 1                  | 1                  | 1                 |
| Service Worker II                              | 5                 | 5                 | 5                  | 5                  | 5                 |
| Service Worker I                               | 2                 | 2                 | 2                  | 2                  | 2                 |
| <b>Total Stormwater Utility Fund Positions</b> | <b>11</b>         | <b>11</b>         | <b>11</b>          | <b>11</b>          | <b>11</b>         |



**STORMWATER UTILITY FUND**

**FUND 445**

**PROGRAM DESCRIPTION**

The Stormwater Utility Fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater debris.

The Stormwater staff is responsible for treating canals for aquatic weed plants, aesthetics and stormwater conveyance. Responsibilities also include cleaning the catch basins, street sweeping, mosquito control, and right-of-way weed abatement.

**PROGRAM GOALS & OBJECTIVES**

In support of the City Strategic Plan Goal 1, A Great Place to Play and Enjoy and Goal 2, Great Suburban City in Broward County, the staff of the Stormwater Utility utilizes best management practices to manage and maintain the City's Stormwater infrastructure in order to ensure an effective drainage system.

**REVENUES**

|                         | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|-------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Stormwater Utility Fund | \$ 3,479,826              | \$ 3,616,894              | \$ 4,220,684               | \$ 4,222,669              | \$ 1,985             | 0.05%               |
| <b>TOTAL</b>            | <b>\$ 3,479,826</b>       | <b>\$ 3,616,894</b>       | <b>\$ 4,220,684</b>        | <b>\$ 4,222,669</b>       | <b>\$ 1,985</b>      | <b>0.05%</b>        |

**BUDGET EXPENDITURES/EXPENSES**

|                       | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|-----------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services    | \$ 766,114                | \$ 797,167                | \$ 1,036,420               | \$ 1,020,665              | \$ (15,755)          | -1.52%              |
| Operating Expenses    | 1,435,365                 | 2,266,881                 | 2,106,536                  | 2,354,504                 | 247,968              | 11.77%              |
| Capital               | 12,471                    | -                         | 605,200                    | 747,500                   | 142,300              | 23.51%              |
| Transfers/Contingency | -                         | -                         | 472,528                    | 100,000                   | (372,528)            | -78.84%             |
| <b>TOTAL</b>          | <b>\$ 2,213,950</b>       | <b>\$ 3,064,048</b>       | <b>\$ 4,220,684</b>        | <b>\$ 4,222,669</b>       | <b>\$ 1,985</b>      | <b>0.05%</b>        |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of catch basins cleaned                                   | 100%                      | 100%                      | 50%                       | 50%                       | 0%                  |
| Number of street sweeps conducted city-wide each year                | 13                        | 8                         | 12                        | 12                        | 0%                  |
| Percentage of canals cleared of debris within one (1) week of report | 95%                       | 90%                       | 80%                       | 80%                       | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## STORMWATER UTILITY FUND

|   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------|---------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b>                     |                     |                     |                     |                     |
| 445-0000-331.69-13 BC-CARES                   | \$ 2,037            | \$ -                | \$ -                | \$ -                |
| 445-0000-334.35-00 GRNT/STATE                 | -                   | -                   | 500,000             | -                   |
| 445-0000-343.91-01 STORMWATER-SINGLE FAMILY   | 1,327,375           | 1,393,219           | 1,462,633           | 1,462,633           |
| 445-0000-343.91-02 STORMWATER-MULTI-FAMILY    | 1,263,347           | 1,333,270           | 1,402,335           | 1,402,335           |
| 445-0000-343.91-03 STORMWATER-NON-RESIDENTIAL | 878,414             | 926,445             | 854,216             | 854,216             |
| 445-0000-361.10-01 INTEREST INCOME            | 21,117              | 20,445              | 1,500               | 1,500               |
| 445-0000-361.20-18 GAIN/LOSS ON INVESTMENT    | (13,144)            | (56,485)            | -                   | -                   |
| 445-0000-364.41-01 DISPOSITION OF FIXED ASSET | 680                 | -                   | -                   | -                   |
| 445-0000-389.10-01 TRANS FROM FUND BALANCE    | -                   | -                   | -                   | 501,985             |
| <b>TOTAL ESTIMATED REVENUES</b>               | <b>\$ 3,479,826</b> | <b>\$ 3,616,894</b> | <b>\$ 4,220,684</b> | <b>\$ 4,222,669</b> |

## REQUESTED APPROPRIATION

### PERSONNEL SERVICES

|   |                   |                   |                     |                     |
|---|-------------------|-------------------|---------------------|---------------------|
| 445-4575-538.12-01 SAL & WAGES-REGULAR            | \$ 480,477        | \$ 515,112        | \$ 577,473          | \$ 601,202          |
| 445-4575-538.12-18 ACCRUED LEAVE PAYOUTS          | 26,885            | -                 | -                   | -                   |
| 445-4575-538.13-05 SAL & WAGES-LONGEVITY          | 13,000            | 11,000            | 12,000              | 12,000              |
| 445-4575-538.14-01 SAL & WAGES-OVERTIME           | 4,748             | 7,353             | 3,000               | 5,000               |
| 445-4575-538.21-01 CONTRIB-SS TAX(EMPLOYER)       | 30,242            | 31,036            | 36,733              | 38,328              |
| 445-4575-538.21-02 CONTRIB-MED TAX(EMPLOYER)      | 7,073             | 7,258             | 8,591               | 8,964               |
| 445-4575-538.22-01 FRS CONTRIB-EMPLOYER           | 55,971            | 64,222            | 74,465              | 88,424              |
| 445-4575-538.22-03 CONTRIBUTION - HEALTH TRUST    | 568               | 1,006             | 940                 | 940                 |
| 445-4575-538.22-05 PENSION EXPENSE - FRS          | (46,419)          | (1,278)           | 80,000              | 80,000              |
| 445-4575-538.23-01 HEALTH & LIFE INSURANCE        | 194,650           | 168,344           | 218,218             | 160,807             |
| 445-4575-538.26-10 POST EMPLOYMENT BENEFIT - OPEB | (1,081)           | (6,886)           | 25,000              | 25,000              |
| <b>REQUESTED APPROPRIATION</b>                    | <b>\$ 766,114</b> | <b>\$ 797,167</b> | <b>\$ 1,036,420</b> | <b>\$ 1,020,665</b> |

### OPERATING EXPENSES

|  |                     |                     |                     |                     |
|--|---------------------|---------------------|---------------------|---------------------|
| 445-4575-538.30-31 OTHER EXPENSE               | \$ 4,732            | \$ 5,723            | \$ 5,500            | \$ 5,500            |
| 445-4575-538.31-02 PROF'L SVCS-MEDICAL         | 530                 | 930                 | 2,675               | 2,500               |
| 445-4575-538.31-09 PROF'L SVCS-OTHER           | 12,488              | 332,783             | 255,762             | 328,000             |
| 445-4575-538.31-23 PROF SV-DEES-ALLOC OF COST  | 20,000              | 20,000              | 20,000              | 20,000              |
| 445-4575-538.31-25 GENERAL-ALLOC OF COST       | 418,867             | 423,475             | 453,542             | 498,443             |
| 445-4575-538.34-16 CONTRACT SVCS-OTHER         | -                   | 200                 | -                   | -                   |
| 445-4575-538.39-03 OPER EXP-BANK FEES          | 5,783               | 2,391               | 1,000               | 1,000               |
| 445-4575-538.40-03 TRAVEL & PER DIEM           | 1,190               | -                   | 424                 | 1,000               |
| 445-4575-538.44-01 RENTALS & LEASES            | 675                 | -                   | 2,500               | 2,500               |
| 445-4575-538.44-06 RENTALS & LEASES - VEHICLES | -                   | 4,698               | 31,286              | 59,661              |
| 445-4575-538.45-27 INSURANCE CHARGES           | 60,000              | 60,000              | 103,408             | 49,700              |
| 445-4575-538.46-01 MAINT-EQUIPMENT             | 43,783              | 108,647             | 34,000              | 34,000              |
| 445-4575-538.46-06 REPAIR & MAINTENANCE SVCS   | 487,806             | 873,380             | 994,238             | 1,150,000           |
| 445-4575-538.46-08 MAINT-VEHICLES              | 47,835              | 24,858              | 35,000              | 35,000              |
| 445-4575-538.46-31 WATERWAYS (GRASS CARP)      | -                   | 12,950              | 15,000              | 15,000              |
| 445-4575-538.52-02 GAS, OIL & COOLANT          | 25,015              | 36,005              | 45,000              | 45,000              |
| 445-4575-538.52-14 CHEMICALS-OTHER             | 38,071              | 63,451              | 67,000              | 67,000              |
| 445-4575-538.52-15 OPERATING SUPPLIES-OTHER    | 4,779               | 13,087              | 10,401              | 10,000              |
| 445-4575-538.52-35 LICENSES & PERMITS          | 16,105              | 2,697               | 25,900              | 26,300              |
| 445-4575-538.54-01 SUBSCRIPT & MEMBERSHIPS     | 1,170               | 1,275               | 1,900               | 1,900               |
| 445-4575-538.54-05 EDUCATION & TRAINING        | 1,267               | 325                 | 2,000               | 2,000               |
| 445-4575-538.59-01 DEPRECIATION EXPENSE        | 245,269             | 267,207             | -                   | -                   |
| 445-4575-538.59-02 AMORTIZATION EXP-LEASES     | -                   | 12,799              | -                   | -                   |
| <b>REQUESTED APPROPRIATION</b>                 | <b>\$ 1,435,365</b> | <b>\$ 2,266,881</b> | <b>\$ 2,106,536</b> | <b>\$ 2,354,504</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## STORMWATER UTILITY FUND

|   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------|---------------------|---------------------|---------------------|
| <b>CAPITAL EXPENSES</b>                     |                     |                     |                     |                     |
| 445-4575-538.63-01 OTHER IMPROVEMENT        | \$ 12,471           | \$ -                | \$ -                | \$ 697,500          |
| 445-4575-538.64-02 ACQUISITION OF VEHICLES  | -                   | -                   | 50,000              | -                   |
| 445-4575-538.64-12 OTHER EQUIPMENT          | -                   | -                   | 55,200              | 50,000              |
| 445-4575-538.65-98 PROJECT-STATE GRANT      | \$ -                | -                   | 500,000             | -                   |
| <b>REQUESTED APPROPRIATION</b>              | <b>\$ 12,471</b>    | <b>\$ -</b>         | <b>\$ 605,200</b>   | <b>\$ 747,500</b>   |
| <b>TRANSFERS &amp; CONTINGENCY</b>          |                     |                     |                     |                     |
| 445-4575-538.91-02 CONTINGENCY              | \$ -                | \$ -                | \$ 100,000          | \$ 100,000          |
| 445-4575-589.91-03 TRANSFER TO FUND BALANCE | -                   | -                   | 372,528             | -                   |
| <b>REQUESTED APPROPRIATION</b>              | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 472,528</b>   | <b>\$ 100,000</b>   |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>       | <b>\$ 2,213,950</b> | <b>\$ 3,064,048</b> | <b>\$ 4,220,684</b> | <b>\$ 4,222,669</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# WATER AND WASTEWATER OPERATIONS AND MAINTENANCE FUND



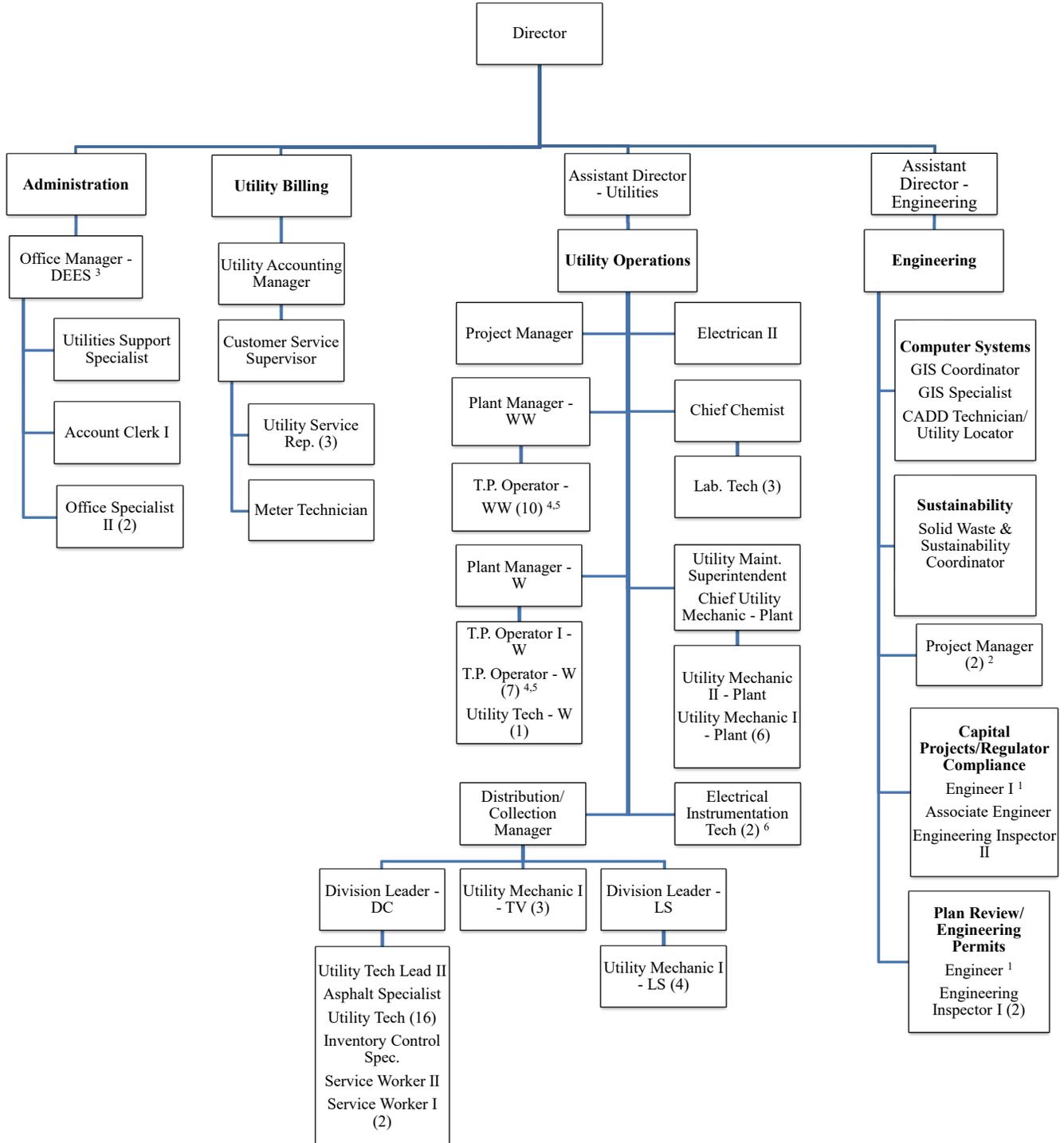


# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

96 FULL TIME <sup>(2)</sup>



<sup>1</sup> Only 2 of 6 positions of Senior Engineer, Engineer I and/or Engineer will be filled at any time.

<sup>2</sup> One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

<sup>3</sup> FY 2023 Adopted - Only 1 of 2 positions of Office Manager - DEES and Office Manager will be filled at any time.

<sup>4</sup> FY 2022/3 - Only 17 of 19 positions of Treatment Plant Operator and Treatment Plant Operator Trainee will be filled at any time.

<sup>5</sup> Only 17 of 19 positions of Lead Treatment Plant Operator and Treatment Plant Operator will be filled at any time.

<sup>6</sup> Only 2 of 3 positions of Electrical Instrumentation Tech II and Electrical Instrumentation Tech will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

### POSITION SUMMARY

| Position Title  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| <b>Water/Wastewater Fund</b>                          |                   |                   |                    |                    |                   |
| <b>Administration/Engineering Division</b>            |                   |                   |                    |                    |                   |
| Director Environmental & Engineering Services         | 1                 | 1                 | 1                  | 1                  | 1                 |
| Assistant Director - Utilities                        | 1                 | 1                 | 1                  | 1                  | 1                 |
| Assistant Director - Engineering                      | 1                 | 1                 | 1                  | 1                  | 1                 |
| Senior Engineer <sup>1</sup>                          | -                 | -                 | -                  | -                  | 2                 |
| Engineer I <sup>1</sup>                               | 2                 | 2                 | 2                  | 2                  | 2                 |
| Engineer <sup>1</sup>                                 | 2                 | 2                 | 2                  | 2                  | 2                 |
| Associate Engineer                                    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Project Manager <sup>2</sup>                          | 2                 | 2                 | 2                  | 2                  | 2                 |
| CADD Technician/Utility Locator                       | 1                 | 1                 | 1                  | 1                  | 1                 |
| Engineering Inspector II                              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Engineering Inspector I                               | 2                 | 2                 | 2                  | 2                  | 2                 |
| Office Manager - DEES <sup>3</sup>                    | -                 | -                 | 1                  | 1                  | 1                 |
| Office Manager <sup>3</sup>                           | 1                 | 1                 | 1                  | -                  | -                 |
| Utilities Support Specialist                          | 1                 | 1                 | 1                  | 1                  | 1                 |
| Account Clerk I                                       | 1                 | 1                 | 1                  | 1                  | 1                 |
| Office Specialist II                                  | 2                 | 2                 | 2                  | 2                  | 2                 |
| GIS Coordinator                                       | 1                 | 1                 | 1                  | 1                  | 1                 |
| GIS Specialist  | 1                 | 1                 | 1                  | 1                  | 1                 |
| Solid Waste & Sustainability Coordinator              | -                 | -                 | -                  | -                  | 1                 |
| Sustainability Coordinator                            | 1                 | 1                 | 1                  | 1                  | -                 |
| Solid Waste Coordinator                               | 1                 | 1                 | 1                  | 1                  | -                 |
| <b>Total DEES Administration/Engineering</b>          | <b>21</b>         | <b>21</b>         | <b>21</b>          | <b>21</b>          | <b>20</b>         |
| <b>Wastewater Treatment Division</b>                  |                   |                   |                    |                    |                   |
| Project Manager                                       | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Chief Chemist   | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Electrician II  | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Electrical Instrumentation Technician II <sup>6</sup> | -                 | -                 | 0.5                | 0.5                | 0.5               |
| Electrical Instrumentation Technician <sup>6</sup>    | 1                 | 1                 | 1                  | 1                  | 1                 |
| Laboratory Technician                                 | 1.5               | 1.5               | 1.5                | 1.5                | 1.5               |
| Plant Manager - Wastewater                            | 1                 | 1                 | 1                  | 1                  | 1                 |
| Lead Treatment Plant Operator <sup>5</sup>            | -                 | -                 | 1                  | 1                  | 1                 |
| Treatment Plant Operator - A, B, C <sup>4,5</sup>     | 10                | 10                | 10                 | 10                 | 10                |
| Treatment Plant Operator Trainee <sup>4</sup>         | -                 | 1                 | 1                  | 1                  | 1                 |
| Chief Utility Mechanic                                | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Utilities Maintenance Superintendent                  | -                 | -                 | -                  | -                  | 0.5               |
| Utility Mechanic II (Lead)                            | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Utility Mechanic I                                    | 3                 | 3                 | 3                  | 3                  | 3                 |
| <b>Total Wastewater Treatment</b>                     | <b>19</b>         | <b>19</b>         | <b>19</b>          | <b>19</b>          | <b>19.5</b>       |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

### POSITION SUMMARY

| Position Title  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
|---|-------------------|-------------------|--------------------|--------------------|-------------------|
| <b>Water Treatment Division</b>                           |                   |                   |                    |                    |                   |
| Project Manager   | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Chief Chemist   | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Electrician II  | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Electrical Instrumentation Technician II <sup>6</sup>     | -                 | -                 | 0.5                | 0.5                | 0.5               |
| Electrical Instrumentation Technician <sup>6</sup>        | 1                 | 1                 | 1                  | 1                  | 1                 |
| Laboratory Technician                                     | 1.5               | 1.5               | 1.5                | 1.5                | 1.5               |
| Plant Manager - Water                                     | 1                 | 1                 | 1                  | 1                  | 1                 |
| Lead Treatment Plant Operator <sup>5</sup>                | -                 | -                 | 1                  | 1                  | 1                 |
| Treatment Plant Operator I                                | 1                 | 1                 | 1                  | 1                  | 1                 |
| Treatment Plant Operator - A, B, C <sup>4,5</sup>         | 6                 | 6                 | 7                  | 7                  | 7                 |
| Treatment Plant Operator Trainee <sup>4</sup>             | -                 | -                 | 1                  | 1                  | 1                 |
| Chief Utility Mechanic                                    | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Utilities Maintenance Superintendent                      | -                 | -                 | -                  | -                  | 0.5               |
| Utility Mechanic II (Lead)                                | 0.5               | 0.5               | 0.5                | 0.5                | 0.5               |
| Utility Mechanic I  | 3                 | 3                 | 3                  | 3                  | 3                 |
| Utility Technician  | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Water Treatment</b>                              | <b>17</b>         | <b>17</b>         | <b>18</b>          | <b>18</b>          | <b>18.5</b>       |
| <b>Transmission, Distribution and Collection Division</b> |                   |                   |                    |                    |                   |
| Distribution/Collection Manager                           | 1                 | 1                 | 1                  | 1                  | 1                 |
| Division Leader-Collection and Distribution               | 1                 | 1                 | 1                  | 1                  | 1                 |
| Division Leader-Lift Station                              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Utility Mechanic I  | 7                 | 7                 | 7                  | 7                  | 7                 |
| Utility Technician II (Lead)                              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Utility Technician - (All Levels)                         | 16                | 16                | 16                 | 16                 | 16                |
| Service Worker II   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Inventory Control Specialist                              | 1                 | 1                 | 1                  | 1                  | 1                 |
| Service Worker I  | 2                 | 2                 | 2                  | 2                  | 2                 |
| Asphalt Specialist  | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Transmission, Distribution and Collection</b>    | <b>32</b>         | <b>32</b>         | <b>32</b>          | <b>32</b>          | <b>32</b>         |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

| POSITION SUMMARY                             |                   |                   |                    |                    |                   |
|--|-------------------|-------------------|--------------------|--------------------|-------------------|
| Position Title                               | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2024<br>Budget |
| <b>Utility Billing Division</b>              |                   |                   |                    |                    |                   |
| Utility Accounting Manager                   | 1                 | 1                 | 1                  | 1                  | 1                 |
| Utility Service Representative               | 3                 | 3                 | 3                  | 3                  | 3                 |
| Meter Technician                             | 1                 | 1                 | 1                  | 1                  | 1                 |
| Customer Service Supervisor                  | 1                 | 1                 | 1                  | 1                  | 1                 |
| <b>Total Utility Billing</b>                 | <b>6</b>          | <b>6</b>          | <b>6</b>           | <b>6</b>           | <b>6</b>          |
| <b>Total Water/Wastewater Fund positions</b> | <b>95</b>         | <b>95</b>         | <b>96</b>          | <b>96</b>          | <b>96</b>         |

<sup>1</sup> Only 2 of 6 positions of Senior Engineer, Engineer I and/or Engineer will be filled at any time.  
<sup>2</sup> One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.  
<sup>3</sup> FY 2023 Adopted - Only 1 of 2 positions of Office Manager - DEES and Office Manager will be filled at any time.  
<sup>4</sup> FY 2022/3 - Only 17 of 19 positions of Treatment Plant Operator and Treatment Plant Operator Trainee will be filled at any time.  
<sup>5</sup> Only 17 of 19 positions of Lead Treatment Plant Operator and Treatment Plant Operator will be filled at any time.  
<sup>6</sup> Only 2 of 3 positions of Electrical Instrumentation Tech II and Electrical Instrumentation Tech will be filled at any time.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

### PROGRAM DESCRIPTION

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES has the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Debt Service; Non-Departmental; Utility Billing; and Administration/Engineering.

### REVENUES

|   | FY 2021<br>Actual    | FY 2022<br>Actual    | FY 2023<br>Amended   | FY 2024<br>Budget    | \$<br>Change           | %<br>Change    |
|---|----------------------|----------------------|----------------------|----------------------|------------------------|----------------|
| Water/Wastewater Operations<br>And Maintenance Fund | \$ 25,316,236        | \$ 25,002,060        | \$ 40,769,686        | \$ 27,545,294        | \$ (13,224,392)        | -32.44%        |
| <b>TOTAL</b>  | <b>\$ 25,316,236</b> | <b>\$ 25,002,060</b> | <b>\$ 40,769,686</b> | <b>\$ 27,545,294</b> | <b>\$ (13,224,392)</b> | <b>-32.44%</b> |

### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual    | FY 2022<br>Actual    | FY 2023<br>Amended   | FY 2024<br>Budget    | \$<br>Change           | %<br>Change    |
|--------------------|----------------------|----------------------|----------------------|----------------------|------------------------|----------------|
| Personnel Services | \$ 8,066,816         | \$ 8,763,512         | \$ 10,968,401        | \$ 11,930,153        | \$ 961,752             | 8.77%          |
| Operating Expenses | 6,457,248            | 7,859,442            | 11,802,941           | 10,502,467           | (1,300,474)            | -11.02%        |
| Capital            | 200,291              | 194,194              | 512,000              | 800,000              | 288,000                | 56.25%         |
| Debt Service       | -                    | 3,335                | -                    | -                    | -                      | 0.00%          |
| Transfers          | 15,943,462           | 15,964,840           | 16,104,344           | 2,312,674            | (13,791,670)           | -85.64%        |
| Contingency        | -                    | -                    | 1,382,000            | 2,000,000            | 618,000                | 44.72%         |
| <b>TOTAL</b>       | <b>\$ 30,667,817</b> | <b>\$ 32,785,323</b> | <b>\$ 40,769,686</b> | <b>\$ 27,545,294</b> | <b>\$ (13,224,392)</b> | <b>-32.44%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|                                 |                              | FY 2021              | FY 2022              | FY 2023              | FY 2024              |
|---------------------------------|------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                 |                              | ACTUAL               | ACTUAL               | AMENDED              | BUDGET               |
| <b>ESTIMATED REVENUES</b>       |                              |                      |                      |                      |                      |
| 456-0000-331.69-13              | BC-CARES                     | \$ 38,542            | \$ -                 | \$ -                 | \$ -                 |
| 456-0000-342.90-01              | HYDRANT MAINTENANCE          | 58,473               | 58,478               | 50,000               | 50,000               |
| 456-0000-343.31-xx              | WATER REVENUE                | 12,476,785           | 12,498,291           | 12,092,902           | 12,092,902           |
| 456-0000-343.31-04              | FIRE LINE                    | 92,585               | 93,295               | 70,000               | 70,000               |
| 456-0000-343.31-05              | SERVICE CHARGES              | 217,790              | 282,240              | 250,000              | 250,000              |
| 456-0000-343.51-xx              | WASTEWATER REVENUE           | 12,193,627           | 12,205,055           | 12,088,322           | 12,088,322           |
| 456-0000-343.90-11              | BACKFLOW PREV CERTS          | 58,248               | 285,375              | 255,000              | 255,000              |
| 456-0000-349.10-02              | ENV & ENG SVC-STRM WTR UT    | 20,000               | 20,000               | 20,000               | 20,000               |
| 456-0000-361.10-01              | INTEREST INCOME              | 3,759                | 5,294                | -                    | -                    |
| 456-0000-361.10-07              | INVESTMENT                   | 415,362              | 247,832              | 130,000              | 130,000              |
| 456-0000-361.20-18              | GAIN/LOSS ON INVESTMENT      | (358,739)            | (1,174,299)          | -                    | -                    |
| 456-0000-362.10-02              | BUILDING SPACE               | 104,385              | 104,385              | -                    | -                    |
| 456-0000-369.30-01              | REFUND PRIOR YEAR EXPEND     | 503                  | 188                  | -                    | -                    |
| 456-0000-369.90-01              | OTHER MISCELLANEOUS REVENUES | 9,229                | 12,060               | 5,000                | 5,000                |
| 456-0000-369.90-05              | INVENTORY ADJUSTMENT         | (14,312)             | 363,886              | -                    | -                    |
| 456-0000-381.10-01              | TRANSF FROM-UTIL R&R         | -                    | -                    | 81,671               | -                    |
| 456-0000-389.10-01              | TRANSFER - FUND BALANCE      | -                    | -                    | 15,726,791           | 2,584,070            |
| 456-0000-389.13-02              | CASH SHORT/OVER              | (1)                  | (20)                 | -                    | -                    |
| <b>TOTAL ESTIMATED REVENUES</b> |                              | <b>\$ 25,316,236</b> | <b>\$ 25,002,060</b> | <b>\$ 40,769,686</b> | <b>\$ 27,545,294</b> |



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)  
WASTEWATER TREATMENT DIVISION  
COST CENTER (9080)**

**PROGRAM DESCRIPTION**

The Wastewater Treatment Division is responsible for treatment and disposal of domestic wastewater generated within the City's service area in accordance with all federal, state, and local regulatory requirements. The treated effluent and the digested solids disposal must be in conformance with the treatment plant operating permits issued by the Florida Department of Environmental Protection and the Broward County Domestic Wastewater Licensing Section.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Wastewater Treatment Division provides for the safe treatment and disposal of wastewater to ensure the health and safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 1,589,204              | \$ 1,750,419              | \$ 1,975,152               | \$ 2,481,792              | \$ 506,640           | 25.65%              |
| Operating Expenses | 1,254,279                 | 2,003,506                 | 3,384,496                  | 2,767,152                 | (617,344)            | -18.24%             |
| Debt Service       | -                         | 937                       | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 2,843,483</b>       | <b>\$ 3,754,862</b>       | <b>\$ 5,359,648</b>        | <b>\$ 5,248,944</b>       | <b>\$ (110,704)</b>  | <b>-2.07%</b>       |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Compliance with all regulatory permits and licenses                              | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Number of times the chlorine contact chamber is drained and cleaned              | 2                         | 2                         | N/A                       | N/A                       | N/A                 |
| Number of sludge digester tanks drained, cleaned, and inspected                  | 1                         | 1                         | N/A                       | N/A                       | N/A                 |
| Number of RBC chambers drained, cleaned, and inspected                           | 1                         | 1                         | N/A                       | N/A                       | N/A                 |
| Number of times the on-site sodium hypochlorite generation system is acid washed | 2                         | 2                         | N/A                       | N/A                       | N/A                 |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|                                      |                                 | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--------------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>WASTEWATER TREATMENT DIVISION</b> |                                 |                     |                     |                     |                     |
| <b>REQUESTED APPROPRIATION</b>       |                                 |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>            |                                 |                     |                     |                     |                     |
| 456-9080-536.12-01                   | SAL & WAGES-REGULAR             | \$ 1,047,947        | \$ 1,155,169        | \$ 1,264,887        | \$ 1,581,285        |
| 456-9080-536.13-05                   | SAL & WAGES-LONGEVITY           | 21,177              | 24,000              | 25,000              | 24,500              |
| 456-9080-536.14-01                   | SAL & WAGES-OVERTIME            | 142,394             | 102,642             | 61,250              | 61,250              |
| 456-9080-536.21-01                   | CONTRIB-SS TAX(EMPLOYER)        | 70,988              | 73,808              | 84,827              | 104,698             |
| 456-9080-536.21-02                   | CONTRIB-MED TAX(EMPLOYER)       | 16,602              | 17,399              | 19,838              | 24,486              |
| 456-9080-536.22-01                   | FRS CONTRIB-EMPLOYER            | 125,815             | 96,965              | 160,027             | 226,217             |
| 456-9080-536.22-05                   | PENSION EXPENSE - FRS           | (106,695)           | (1,931)             | -                   | -                   |
| 456-9080-536.23-01                   | HEALTH & LIFE INS               | 270,976             | 282,367             | 359,323             | 459,356             |
|                                      | <b>REQUESTED APPROPRIATION</b>  | <b>\$ 1,589,204</b> | <b>\$ 1,750,419</b> | <b>\$ 1,975,152</b> | <b>\$ 2,481,792</b> |
| <b>OPERATING EXPENSES</b>            |                                 |                     |                     |                     |                     |
| 456-9080-536.30-31                   | OTHER EXPENSE/CLOTHING          | \$ 7,061            | \$ 6,763            | \$ 9,000            | \$ 9,000            |
| 456-9080-536.30-61                   | REGULATORY PERMITS              | 7,770               | 6,026               | 20,000              | 5,000               |
| 456-9080-536.30-64                   | SAFETY PROJECTS                 | -                   | 2,996               | 10,000              | 2,000               |
| 456-9080-536.34-02                   | CUSTODIAL                       | 7,500               | 7,474               | 10,000              | 10,000              |
| 456-9080-536.34-12                   | GROUNDS                         | 36,008              | 42,011              | 50,000              | 50,000              |
| 456-9080-536.34-16                   | CONTRACTUAL SVCS-OTHER          | 6,863               | 19,250              | 30,000              | 20,000              |
| 456-9080-536.34-22                   | SEWER PLANT SLUDGE              | 216,085             | 310,649             | 400,000             | 400,000             |
| 456-9080-536.34-24                   | REGULATORY TESTING              | 19,250              | 24,242              | 40,000              | 40,000              |
| 456-9080-536.40-03                   | TRAVEL & PER DIEM               | 38                  | 30                  | 1,500               | 5,000               |
| 456-9080-536.43-01                   | UTILITY SERVICES                | 468,702             | 596,170             | 500,000             | 600,000             |
| 456-9080-536.44-03                   | EQUIPMENT RENTAL                | 2,580               | 2,929               | 10,000              | 5,000               |
| 456-9080-536.44-06                   | RENTALS & LEASES - VEHICLES     | 949                 | 146                 | 23,496              | 24,152              |
| 456-9080-536.46-02                   | REP & MAINT/STRUCT - CHARGEBACK | 57,067              | 162,776             | 150,000             | 150,000             |
| 456-9080-536.46-06                   | REPAIR & MAINTENANCE SVCS       | -                   | 14,174              | 150,000             | 100,000             |
| 456-9080-536.46-07                   | REP & MAINT-OTHER EQUIP         | 52,644              | 48,917              | 100,000             | 100,000             |
| 456-9080-536.46-08                   | REP & MAINT-VEHICLES            | 18,525              | 6,917               | 10,000              | 20,000              |
| 456-9080-536.46-13                   | MAINT-STP SLUDGE PRESSES        | -                   | 3,991               | 8,000               | 5,000               |
| 456-9080-536.46-15                   | REPAIR & MAINT-RBC UNITS        | 48,857              | 19,967              | 100,000             | 20,000              |
| 456-9080-536.46-17                   | MAINT-COMPUTER SYSTEM           | 2,936               | 462                 | 10,000              | 2,000               |
| 456-9080-536.46-20                   | MAINT-SANITAIRE SYSTEM          | 3,258               | 508                 | 100,000             | 10,000              |
| 456-9080-536.46-24                   | REPAIR & MAINT-STRUCTURES       | -                   | 27,940              | 450,000             | 200,000             |
| 456-9080-536.46-25                   | ODOR CONTROL                    | 8,909               | 38,625              | 50,000              | 50,000              |
| 456-9080-536.46-27                   | MAINT-CLARIFIER                 | -                   | -                   | 7,500               | -                   |
| 456-9080-536.46-28                   | ELECTRICAL EQUIPMENT            | 15,082              | 12,789              | 25,000              | 25,000              |
| 456-9080-536.46-29                   | MAINT-GENERATORS                | 26,014              | 22,344              | 50,000              | 50,000              |
| 456-9080-536.46-35                   | MAINT-HYPOCHLORITE SYSTEM       | 9,929               | 4,625               | 20,000              | 15,000              |
| 456-9080-536.46-41                   | MAINT-HEADWORKS                 | 2,756               | 9,912               | 50,000              | 35,000              |
| 456-9080-536.46-42                   | MAINT-INJECTION WELL SYSTEM     | -                   | 16,183              | 100,000             | -                   |
| 456-9080-536.52-02                   | GAS, OIL & COOLANT              | 23,052              | 32,752              | 100,000             | 50,000              |
| 456-9080-536.52-07                   | COAGULANT                       | 49,003              | 345,528             | 500,000             | 400,000             |
| 456-9080-536.52-11                   | CHEM-DEODORIZERS/OXIDANTS       | 42,464              | 79,770              | 100,000             | 150,000             |
| 456-9080-536.52-13                   | LABORATORY SUPP-SEWER PL        | 41,688              | 50,011              | 85,000              | 75,000              |
| 456-9080-536.52-15                   | OPERATING SUPPLIES-OTHER        | 23,775              | 26,434              | 30,000              | 50,000              |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|                                      |                                       | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--------------------------------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>WASTEWATER TREATMENT DIVISION</b> |                                       |                     |                     |                     |                     |
| 456-9080-536.52-27                   | CHEM-SODIUM CHLORIDE                  | 48,436              | 43,532              | 70,000              | 75,000              |
| 456-9080-536.52-33                   | CHEMICALS-OTHERS                      | 1,802               | -                   | 6,500               | 6,500               |
| 456-9080-536.54-01                   | SUBSCRIPTION & MEMBERSHIP             | 2,251               | 1,461               | 2,500               | 2,500               |
| 456-9080-536.54-05                   | EDUCATION & TRAINING                  | 3,025               | 1,563               | 6,000               | 6,000               |
| 456-9080-536.59-02                   | AMORTIZATION-LEASE ASSET              | -                   | 13,639              | -                   | -                   |
|                                      | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 1,254,279</b> | <b>\$ 2,003,506</b> | <b>\$ 3,384,496</b> | <b>\$ 2,767,152</b> |
| <b>DEBT SERVICE</b>                  |                                       |                     |                     |                     |                     |
| 456-9080-536.72-50                   | INT-CAPITAL LEASE/VEHICLE             | \$ -                | \$ 937              | \$ -                | \$ -                |
|                                      | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>         | <b>\$ 937</b>       | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>WASTEWATER TREATMENT DIVISION</b> |                                       |                     |                     |                     |                     |
|                                      | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 2,843,483</b> | <b>\$ 3,754,862</b> | <b>\$ 5,359,648</b> | <b>\$ 5,248,944</b> |



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**WATER TREATMENT DIVISION**

**COST CENTER (9081)**

**PROGRAM DESCRIPTION**

The Water Treatment Division is responsible for treating and providing safe potable water to all residents, businesses, and industrial customers within the service area, on demand, 24 hours a day and 365 days a year. The treated water must meet all federal, state, and local regulatory requirements including standards established by the U.S. Environmental Protection Agency and Florida Department of Environmental Protection. In addition, the Division maintains system pressure and flows to meet the established level of service for consumption and fire protection.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Water Treatment Division provides for the safe treatment and use of water to ensure the health and safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 1,472,799              | \$ 1,729,528              | \$ 2,053,802               | \$ 2,324,577              | \$ 270,775           | 13.18%              |
| Operating Expenses | 1,538,065                 | 1,912,434                 | 2,839,239                  | 2,717,740                 | (121,499)            | -4.28%              |
| Debt Service       | -                         | 912                       | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 3,010,864</b>       | <b>\$ 3,642,874</b>       | <b>\$ 4,893,041</b>        | <b>\$ 5,042,317</b>       | <b>\$ 149,276</b>    | <b>3.05%</b>        |

**PERFORMANCE MEASURES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Percentage of unaccounted for water  | 5%                        | 5%                        | <10%                      | <10%                      | 0%                  |
| Compliance with all regulatory permits and licenses                              | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Number of accelerator tanks drained, cleaned, and inspected                      | 1                         | 1                         | N/A                       | N/A                       | N/A                 |
| Number of times the on-site sodium hypochlorite generation system is acid washed | 3                         | 3                         | N/A                       | N/A                       | N/A                 |
| Number of raw water wells inspected and/or rehabilitated                         | 3                         | 3                         | 2                         | 2                         | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|                                 |                                  | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---------------------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>WATER TREATMENT DIVISION</b> |                                  |                     |                     |                     |                     |
| <b>REQUESTED APPROPRIATION</b>  |                                  |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>       |                                  |                     |                     |                     |                     |
| 456-9081-536.12-01              | SAL & WAGES-REGULAR              | \$ 997,415          | \$ 1,087,525        | \$ 1,322,734        | \$ 1,475,421        |
| 456-9081-536.13-05              | SAL & WAGES-LONGEVITY            | 16,500              | 19,000              | 20,000              | 19,500              |
| 456-9081-536.14-01              | SAL & WAGES-OVERTIME             | 120,305             | 111,273             | 85,000              | 85,000              |
| 456-9081-536.21-01              | CONTRIB-SS TAX(EMPLOYER)         | 66,392              | 71,490              | 89,576              | 99,297              |
| 456-9081-536.21-02              | CONTRIB-MED TAX(EMPLOYER)        | 15,527              | 16,582              | 20,949              | 23,223              |
| 456-9081-536.22-01              | FRS CONTRIB-EMPLOYER             | 107,855             | 175,853             | 169,150             | 214,395             |
| 456-9081-536.22-05              | PENSION EXPENSE - FRS            | (91,453)            | (3,519)             | -                   | -                   |
| 456-9081-536.23-01              | HEALTH & LIFE INS                | 240,258             | 251,324             | 346,393             | 407,741             |
| <b>REQUESTED APPROPRIATION</b>  |                                  | <b>\$ 1,472,799</b> | <b>\$ 1,729,528</b> | <b>\$ 2,053,802</b> | <b>\$ 2,324,577</b> |
| <b>OPERATING EXPENSES</b>       |                                  |                     |                     |                     |                     |
| 456-9081-536.30-31              | OTHER EXPENSE/CLOTHING           | \$ 6,283            | \$ 6,421            | \$ 7,500            | \$ 7,500            |
| 456-9081-536.30-52              | CONSUMER CONFID REPORTING        | 478                 | 726                 | 10,000              | 1,500               |
| 456-9081-536.30-61              | REGULATORY PERMITS               | 8,125               | 7,435               | 20,000              | 10,000              |
| 456-9081-536.30-64              | SAFETY PROJECTS                  | 748                 | 1,347               | 2,500               | 2,500               |
| 456-9081-536.34-02              | CUSTODIAL                        | 7,500               | 7,474               | 15,000              | 10,000              |
| 456-9081-536.34-12              | GROUNDS                          | 19,976              | 34,715              | 60,000              | 60,000              |
| 456-9081-536.34-16              | CONTRACTUAL SVCS-OTHER           | 9,893               | 9,388               | 30,000              | 30,000              |
| 456-9081-536.34-21              | WATER PLANT SLUDGE               | 172,040             | 166,769             | 400,000             | 300,000             |
| 456-9081-536.34-24              | REGULATORY TESTING               | 18,430              | 22,033              | 45,000              | 35,000              |
| 456-9081-536.40-03              | TRAVEL & PER DIEM                | -                   | -                   | 1,500               | 5,000               |
| 456-9081-536.43-01              | UTILITY SERVICES                 | 375,011             | 463,817             | 425,000             | 500,000             |
| 456-9081-536.44-03              | EQUIPMENT RENTAL                 | 3,963               | 3,752               | 10,000              | 10,000              |
| 456-9081-536.44-06              | RENTALS & LEASES - VEHICLES      | 119                 | 146                 | 15,239              | 15,240              |
| 456-9081-536.46-01              | REPAIR&MAINT-EQUIPMENT           | -                   | -                   | 50,000              | 10,000              |
| 456-9081-536.46-02              | REP & MAINT/STRUCT. - CHARGEBACK | 4,588               | 86,738              | 50,000              | 50,000              |
| 456-9081-536.46-07              | REP & MAINT-OTHER EQUIP          | 102,755             | 86,278              | 142,500             | 150,000             |
| 456-9081-536.46-08              | REP & MAINT-VEHICLES             | 10,257              | 7,368               | 15,000              | 20,000              |
| 456-9081-536.46-14              | REP & MAINT-FILTERS SOFTENERS    | 33,723              | 22,669              | 35,000              | 35,000              |
| 456-9081-536.46-17              | REP & MAINT-COMPUTER SYSTEM      | 3,056               | 6,531               | 10,000              | 5,000               |
| 456-9081-536.46-22              | REP & MAINT-WELLS                | 11,773              | 4,955               | 60,000              | 100,000             |
| 456-9081-536.46-24              | REPAIR & MAINT-STRUCTURES        | -                   | 59,736              | 140,000             | 150,000             |
| 456-9081-536.46-28              | REP & MAINT-ELECTRIC EQUIP       | 12,973              | 16,577              | 32,500              | 25,000              |
| 456-9081-536.46-29              | REP & MAINT-GENERATORS           | 10,591              | 29,978              | 32,500              | 40,000              |
| 456-9081-536.46-35              | REP & MAINT-HYPOCHOCHLORITE SYS  | 32,950              | 30,432              | 90,000              | 60,000              |
| 456-9081-536.46-41              | MAINTENANCE-HEADWORKS            | 78                  | -                   | -                   | -                   |
| 456-9081-536.46-43              | REP & MAINT-LIME SLAKING SYS     | 6,531               | 10,427              | 20,000              | 20,000              |
| 456-9081-536.52-02              | GAS, OIL & COOLANT               | 20,988              | 27,972              | 100,000             | 50,000              |
| 456-9081-536.52-05              | LIME                             | 467,417             | 542,169             | 500,000             | 600,000             |
| 456-9081-536.52-06              | FLUORIDE                         | 18,925              | 16,691              | 40,000              | 40,000              |
| 456-9081-536.52-07              | COAGULANT                        | 8,372               | 12,743              | 25,000              | 25,000              |
| 456-9081-536.52-11              | CHEM-DEODORIZERS/OXIDANTS        | 7,735               | 19,922              | 160,000             | 40,000              |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|  | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--|---------------------|---------------------|---------------------|---------------------|
| <b>WATER TREATMENT DIVISION</b>              |                     |                     |                     |                     |
| 456-9081-536.52-12 LABORATORY SUPP-WTR PLANT | 54,460              | 54,443              | 80,000              | 80,000              |
| 456-9081-536.52-15 OPERATING SUPPLIES-OTHER  | 20,046              | 23,644              | 35,000              | 50,000              |
| 456-9081-536.52-20 CHEMICALS-CALCIQUEST      | 7,188               | 32,473              | 50,000              | 50,000              |
| 456-9081-536.52-21 CHEMICALS-AMMONIA         | 7,983               | 7,760               | 15,000              | 15,000              |
| 456-9081-536.52-27 CHEM-SODIUM CHLORIDE      | 70,664              | 72,087              | 100,000             | 100,000             |
| 456-9081-536.52-33 CHEMICALS-OTHERS          | -                   | -                   | 5,000               | 2,000               |
| 456-9081-536.54-01 SUBSCRIPTION & MEMBERSHIP | 1,876               | 1,361               | 4,000               | 4,000               |
| 456-9081-536.54-05 EDUCATION & TRAINING      | 570                 | 1,920               | 6,000               | 10,000              |
| 456-9081-536.59-02 AMORTIZATION-LEASE ASSET  | -                   | 13,537              | -                   | -                   |
| <b>REQUESTED APPROPRIATION</b>               | <b>\$ 1,538,065</b> | <b>\$ 1,912,434</b> | <b>\$ 2,839,239</b> | <b>\$ 2,717,740</b> |
| <b>DEBT SERVICE</b>                          |                     |                     |                     |                     |
| 456-9081-536.72-50 INT-CAPITAL LEASE/VEHICLE | \$ -                | \$ 912              | \$ -                | \$ -                |
| <b>REQUESTED APPROPRIATION</b>               | <b>\$ -</b>         | <b>\$ 912</b>       | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>WATER TREATMENT DIVISION</b>              |                     |                     |                     |                     |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>        | <b>\$ 3,010,864</b> | <b>\$ 3,642,874</b> | <b>\$ 4,893,041</b> | <b>\$ 5,042,317</b> |



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)  
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION  
COST CENTER (9082)**

**PROGRAM DESCRIPTION**

The Transmission, Distribution and Collection Division is responsible for maintaining the City's approximately 400 miles of transmission, distribution, and collection system piping. The Division is responsible for repair and replacement of water mains, replacement of service lines and water meters, repair and replacement of sewer force mains and gravity mains, clearing of sewer back-ups, and maintenance of the City's 55 lift stations. The Division responds to all emergency repairs required to keep the system operating 24 hours a day and 365 days a year.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Transmission, Distribution and Collection Division maintains water and wastewater system transmission, distribution, and collection lines throughout the City to ensure the system is operational 24 hours per day and 365 days per year.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 2,726,146              | \$ 2,731,653              | \$ 3,103,905               | \$ 3,174,470              | \$ 70,565            | 2.27%               |
| Operating Expenses | 891,544                   | 928,796                   | 1,559,892                  | 1,176,153                 | (383,739)            | -24.60%             |
| Capital            | 175,795                   | 194,141                   | 512,000                    | 800,000                   | 288,000              | 56.25%              |
| Debt Service       | -                         | 567                       | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 3,793,485</b>       | <b>\$ 3,855,157</b>       | <b>\$ 5,175,797</b>        | <b>\$ 5,150,623</b>       | <b>\$ (25,174)</b>   | <b>-0.49%</b>       |

**PERFORMANCE MEASURES**

|   | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Target</b> | <b>FY 2024<br/>Target</b> | <b>%<br/>Change</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|
| Total miles of the wastewater collection system cleaned and televised | 11                        | 11                        | 5                         | 5                         | 0%                  |
| Number of fire hydrants flushed in the distribution system each year  | 3,125                     | 3,125                     | 2,044                     | 2,044                     | 0%                  |
| Compliance with all regulatory permits and licenses                   | 100%                      | 100%                      | 100%                      | 100%                      | 0%                  |
| Percentage of water main breaks fixed within 24 hours                 | 100%                      | 100%                      | 95%                       | 95%                       | 0%                  |
| Percentage of sewer backups cleared within 24 hours                   | 100%                      | 100%                      | 95%                       | 95%                       | 0%                  |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|   | FY 2021<br>ACTUAL             | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |                     |
|---|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION</b> |                               |                     |                     |                     |                     |
| <b>REQUESTED APPROPRIATION</b>                            |                               |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                                 |                               |                     |                     |                     |                     |
| 456-9082-536.12-01  | SAL & WAGES-REGULAR           | \$ 1,730,402        | \$ 1,616,660        | \$ 1,875,640        | \$ 1,897,226        |
| 456-9082-536.13-05  | SAL & WAGES-LONGEVITY         | 33,000              | 29,946              | 32,000              | 27,000              |
| 456-9082-536.14-01  | SAL & WAGES-OVERTIME          | 307,767             | 270,507             | 230,000             | 230,000             |
| 456-9082-536.15-09  | SAL & WAGES-PHONE ALLOW       | -                   | -                   | 960                 | -                   |
| 456-9082-536.21-01  | CONTRIB-SS TAX(EMPLOYER)      | 122,999             | 112,222             | 132,224             | 133,562             |
| 456-9082-536.21-02  | CONTRIB-MED TAX(EMPLOYER)     | 28,766              | 26,245              | 30,923              | 31,236              |
| 456-9082-536.22-01  | FRS CONTRIB-EMPLOYER          | 230,854             | 221,486             | 258,676             | 297,767             |
| 456-9082-536.22-05  | PENSION EXPENSE - FRS         | (195,377)           | (4,422)             | -                   | -                   |
| 456-9082-536.23-01  | HEALTH & LIFE INS             | 467,735             | 459,009             | 543,482             | 557,679             |
| <b>REQUESTED APPROPRIATION</b>                            |                               | <b>\$ 2,726,146</b> | <b>\$ 2,731,653</b> | <b>\$ 3,103,905</b> | <b>\$ 3,174,470</b> |
| <b>OPERATING EXPENSES</b>                                 |                               |                     |                     |                     |                     |
| 456-9082-536.30-31  | OTHER EXPENSE/CLOTHING        | \$ 16,168           | \$ 15,375           | \$ 20,000           | \$ 20,000           |
| 456-9082-536.31-09  | PROFL SVCS - OTHER            | 18,568              | 5,616               | 25,000              | 25,000              |
| 456-9082-536.34-12  | GROUNDS                       | -                   | 9,795               | 30,000              | 30,000              |
| 456-9082-536.40-03  | TRAVEL & PER DIEM             | 45                  | 25                  | 2,000               | 5,000               |
| 456-9082-536.43-01  | UTILITY SERVICES              | 188,807             | 201,823             | 220,000             | 220,000             |
| 456-9082-536.44-03  | EQUIPMENT RENTAL              | 1,301               | 2,320               | 15,000              | 15,000              |
| 456-9082-536.44-06  | RENTALS & LEASES - VEHICLES   | -                   | 146                 | 34,642              | 37,153              |
| 456-9082-536.46-04  | METERS                        | 56,169              | 91,238              | 280,000             | 55,000              |
| 456-9082-536.46-05  | SEWER & MAINS                 | 143,792             | 95,092              | 200,000             | 150,000             |
| 456-9082-536.46-06  | REPAIR & MAINTENANCE SVCS     | 4,423               | 3,474               | 25,000              | 10,000              |
| 456-9082-536.46-07  | REP & MAINT-OTHER EQUIP       | 25,408              | 27,938              | 25,000              | 25,000              |
| 456-9082-536.46-08  | REP & MAINT-VEHICLES          | 97,536              | 58,721              | 67,500              | 100,000             |
| 456-9082-536.46-09  | FIRE HYDRANTS                 | 31,514              | 10,806              | 35,000              | 35,000              |
| 456-9082-536.46-10  | LIFT STATIONS                 | 102,769             | 102,707             | 315,000             | 150,000             |
| 456-9082-536.46-11  | WATER MAINS                   | 54,414              | 91,004              | 55,000              | 55,000              |
| 456-9082-536.46-12  | SERVICE LINES                 | 28,080              | 19,714              | 15,000              | 30,000              |
| 456-9082-536.46-16  | MAJOR MACHINES & EQUIP        | 7,986               | 2,819               | 15,000              | 15,000              |
| 456-9082-536.46-17  | MAINTENANCE - COMPUTER SYSTEM | 1,628               | 9,911               | 10,000              | 10,000              |
| 456-9082-536.46-21  | GROUND STORAGE-CORAL GATE     | -                   | 18,990              | 2,000               | 10,000              |
| 456-9082-536.46-28  | ELECTRICAL EQUIPMENT          | -                   | 1,679               | 3,000               | 3,000               |
| 456-9082-536.52-01  | CHEMICALS-DEGREASER           | 8,600               | -                   | 15,000              | 15,000              |
| 456-9082-536.52-02  | GAS, OIL & COOLANT            | 65,825              | 102,844             | 100,000             | 100,000             |
| 456-9082-536.52-15  | OPERATING SUPPLIES-OTHER      | 33,983              | 44,085              | 40,000              | 50,000              |
| 456-9082-536.54-01  | SUBSCRIPTION & MEMBERSHIP     | 2,075               | 1,157               | 750                 | 1,000               |
| 456-9082-536.54-05  | EDUCATION & TRAINING          | 2,453               | 5,247               | 10,000              | 10,000              |
| 456-9082-536.59-02  | AMORTIZATION-LEASE ASSET      | -                   | 6,270               | -                   | -                   |
| <b>REQUESTED APPROPRIATION</b>                            |                               | <b>\$ 891,544</b>   | <b>\$ 928,796</b>   | <b>\$ 1,559,892</b> | <b>\$ 1,176,153</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|   |                                       | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION</b> |                                       |                     |                     |                     |                     |
| <b>CAPITAL EXPENSES</b>                                   |                                       |                     |                     |                     |                     |
| 456-9082-536.63-13  | MAJOR REPAIRS TO WTR SYS              | \$ 88,749           | \$ 92,652           | \$ 150,000          | \$ 600,000          |
| 456-9082-536.63-14  | MAJOR REPAIRS TO SEWR SYS             | 87,046              | 101,489             | 200,000             | 200,000             |
| 456-9082-536.64-02  | ACQUISITION OF VEHICLES               | -                   | -                   | 162,000             | -                   |
|   | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 175,795</b>   | <b>\$ 194,141</b>   | <b>\$ 512,000</b>   | <b>\$ 800,000</b>   |
| <b>DEBT SERVICE</b>                                       |                                       |                     |                     |                     |                     |
| 456-9082-536.72-50  | INT-CAPITAL LEASE/VEHICLE             | \$ -                | \$ 567              | \$ -                | \$ -                |
|   | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>         | <b>\$ 567</b>       | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION</b> |                                       |                     |                     |                     |                     |
|   | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 3,793,485</b> | <b>\$ 3,855,157</b> | <b>\$ 5,175,797</b> | <b>\$ 5,150,623</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

### NON-DEPARTMENTAL DIVISION COST CENTER (9086)

#### PROGRAM DESCRIPTION

The DEES Non-departmental Division accounts for Water/Wastewater appropriations that are not department specific. Some of these appropriations include, accrued leave payouts, unemployment payments and Other Post-Employment Benefits (OPEB). Transfers, allocations to other funds, and contingency are also accounted for in this Division.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual    | FY 2022<br>Actual    | FY 2023<br>Amended   | FY 2024<br>Budget   | \$<br>Change           | %<br>Change    |
|--------------------|----------------------|----------------------|----------------------|---------------------|------------------------|----------------|
| Personnel Services | \$ 155,682           | \$ 20,905            | \$ 662,990           | \$ 670,394          | \$ 7,404               | 1.12%          |
| Operating Expenses | 1,756,997            | 1,756,003            | 2,468,073            | 2,185,601           | (282,472)              | -11.45%        |
| Transfers          | 15,943,462           | 15,964,840           | 16,104,344           | 2,312,674           | (13,791,670)           | -85.64%        |
| Contingency        | -                    | -                    | 1,382,000            | 2,000,000           | 618,000                | 44.72%         |
| <b>TOTAL</b>       | <b>\$ 17,856,141</b> | <b>\$ 17,741,748</b> | <b>\$ 20,617,407</b> | <b>\$ 7,168,669</b> | <b>\$ (13,448,738)</b> | <b>-65.23%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|                                    | FY 2021<br>ACTUAL                     | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |                     |
|------------------------------------|---------------------------------------|----------------------|----------------------|----------------------|---------------------|
| <b>NON-DEPARTMENTAL DIVISION</b>   |                                       |                      |                      |                      |                     |
| <b>REQUESTED APPROPRIATION</b>     |                                       |                      |                      |                      |                     |
| <b>PERSONNEL SERVICES</b>          |                                       |                      |                      |                      |                     |
| 456-9086-536.12-01                 | SAL & WAGES-REGULAR                   | \$ 74,363            | \$ (85,967)          | \$ -                 | \$ -                |
| 456-9086-536.12-18                 | ACCRUED LEAVE PAYOUTS                 | 76,587               | 174,652              | 400,000              | 400,000             |
| 456-9086-536.21-01                 | CONTRIB-SS TAX(EMPLOYER)              | 4,739                | (5,330)              | -                    | -                   |
| 456-9086-536.21-02                 | CONTRIB-MED TAX(EMPLOYER)             | 1,108                | (1,247)              | -                    | -                   |
| 456-9086-536.22-01                 | FRS CONTRIB-EMPLOYER                  | 8,628                | 1,132                | -                    | -                   |
| 456-9086-536.22-03                 | CONTRIBUTION - HEALTH TRUST           | 4,909                | 8,688                | 7,990                | 7,990               |
| 456-9086-536.22-04                 | FRINGE -LUMP SUM PAY                  | 9,147                | 24,887               | 45,000               | 52,404              |
| 456-9086-536.22-05                 | PENSION EXPENSE - FRS                 | (7,621)              | (16)                 | -                    | -                   |
| 456-9086-536.25-01                 | UNEMPLOY COMP-PAYMENTS                | 93                   | 825                  | 10,000               | 10,000              |
| 456-9086-536.26-10                 | POSTEMPLOYMENT BENEFIT-OPEB           | (16,271)             | (96,719)             | 200,000              | 200,000             |
| <b>REQUESTED APPROPRIATION</b>     |                                       | <b>\$ 155,682</b>    | <b>\$ 20,905</b>     | <b>\$ 662,990</b>    | <b>\$ 670,394</b>   |
| <b>OPERATING EXPENSES</b>          |                                       |                      |                      |                      |                     |
| 456-9086-536.31-09                 | PROFL SVCS - OTHER (SOFTWARE)         | \$ -                 | \$ 1,507             | \$ 20,000            | \$ 20,000           |
| 456-9086-536.31-25                 | GENERAL (ALLOCATION OF COST)          | 1,287,957            | 1,290,584            | 1,399,105            | 1,723,151           |
| 456-9086-536.31-64                 | PROF SVCS- ARBITRAGE CALC             | 1,391                | -                    | -                    | -                   |
| 456-9086-536.39-03                 | OPER EXP-BANK FEES                    | 17,649               | 13,912               | 20,000               | 20,000              |
| 456-9086-536.45-27                 | INSURANCE CHARGES                     | 450,000              | 450,000              | 1,028,968            | 422,450             |
| <b>REQUESTED APPROPRIATION</b>     |                                       | <b>\$ 1,756,997</b>  | <b>\$ 1,756,003</b>  | <b>\$ 2,468,073</b>  | <b>\$ 2,185,601</b> |
| <b>TRANSFERS &amp; CONTINGENCY</b> |                                       |                      |                      |                      |                     |
| 456-9086-581.91-39                 | TO R&R FUND                           | \$ 14,000,000        | \$ 14,000,000        | \$ 14,000,000        | \$ -                |
| 456-9086-581.91-77                 | TO GENERAL FUND - ROI                 | 1,943,462            | 1,964,840            | 2,104,344            | 2,312,674           |
| 456-9086-590.91-02                 | CONTINGENCY                           | -                    | -                    | 1,382,000            | 2,000,000           |
| <b>REQUESTED APPROPRIATION</b>     |                                       | <b>\$ 15,943,462</b> | <b>\$ 15,964,840</b> | <b>\$ 17,486,344</b> | <b>\$ 4,312,674</b> |
| <b>NON-DEPARTMENTAL</b>            |                                       |                      |                      |                      |                     |
| <b>DIVISION</b>                    | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 17,856,141</b> | <b>\$ 17,741,748</b> | <b>\$ 20,617,407</b> | <b>\$ 7,168,669</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

### UTILITY BILLING DIVISION COST CENTER (9089)

#### PROGRAM DESCRIPTION

The Utility Billing Division provides accurate and timely billing for water/wastewater, stormwater, garbage, and recycling customers; processes payments; and provides customer service in a professional and courteous manner. Duties of the Division include providing a customer call center, opening/closing accounts, billing, collections, meter reading, and other field functions related to water meter disconnections and restorations.

#### PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Utility Billing Division continues to improve the customer service experience for residents and businesses. Also, the Utility Billing Division provides customers various convenient methods of payment: in-person payments, mail payments to a processing center, automatic payments by checking or savings account, on-line credit card payments and cash payments at any Amcot 24/7. In addition to these payment methods, the Division also has a drop box available to residents for after-hours bill payments.

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change      | %<br>Change   |
|--------------------|---------------------|---------------------|---------------------|---------------------|-------------------|---------------|
| Personnel Services | \$ 512,776          | \$ 577,626          | \$ 615,021          | \$ 636,106          | \$ 21,085         | 3.43%         |
| Operating Expenses | 555,781             | 788,609             | 825,361             | 970,326             | 144,965           | 17.56%        |
| Debt Service       | -                   | 357                 | -                   | -                   | -                 | 0.00%         |
| <b>TOTAL</b>       | <b>\$ 1,068,557</b> | <b>\$ 1,366,592</b> | <b>\$ 1,440,382</b> | <b>\$ 1,606,432</b> | <b>\$ 166,050</b> | <b>11.53%</b> |

#### PERFORMANCE MEASURES

|   | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------|
| Number of electronic payments received, such as monthly automatic funds transfer, checkfree, and credit cards | 141,624           | 141,624           | 120,000           | 120,000           | 0%          |
| Maximum percentage of in-person payments received   | 4% *              | 4% *              | <16%              | <16%              | 0%          |
| Minimum percentage of utility accounts receiving electronic bills   | 33%               | 33%               | 13%               | 13%               | 0%          |

\* - Impacted by Covid-19 related closures.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|   | FY 2021<br>ACTUAL                     | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------------------------|---------------------|---------------------|---------------------|
| <b>UTILITY BILLING DIVISION</b>                     |                                       |                     |                     |                     |
| <b>REQUESTED APPROPRIATION</b>                      |                                       |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                           |                                       |                     |                     |                     |
| 456-9089-536.12-01 SAL & WAGES-REGULAR              | \$ 370,609                            | \$ 381,615          | \$ 402,234          | \$ 402,628          |
| 456-9089-536.13-05 SAL & WAGES-LONGEVITY            | 9,000                                 | 9,000               | 10,000              | 10,000              |
| 456-9089-536.14-01 SAL & WAGES-OVERTIME             | 870                                   | 700                 | 1,500               | 1,500               |
| 456-9089-536.15-09 SAL & WAGES-PHONE ALLOW          | 963                                   | 963                 | 960                 | 960                 |
| 456-9089-536.21-01 CONTRIB-SS TAX(EMPLOYER)         | 21,861                                | 22,086              | 25,091              | 25,735              |
| 456-9089-536.21-02 CONTRIB-MED TAX(EMPLOYER)        | 5,113                                 | 5,165               | 5,868               | 6,019               |
| 456-9089-536.22-01 FRS CONTRIB-EMPLOYER             | 38,900                                | 44,135              | 48,085              | 56,197              |
| 456-9089-536.22-05 PENSION EXPENSE - FRS            | (33,256)                              | (887)               | -                   | -                   |
| 456-9089-536.23-01 HEALTH & LIFE INS                | 98,716                                | 114,849             | 121,283             | 133,067             |
| <b>REQUESTED APPROPRIATION</b>                      | <b>\$ 512,776</b>                     | <b>\$ 577,626</b>   | <b>\$ 615,021</b>   | <b>\$ 636,106</b>   |
| <b>OPERATING EXPENSES</b>                           |                                       |                     |                     |                     |
| 456-9089-536.30-01 OPERATING EXPENSE                | \$ 6,255                              | \$ 6,721            | \$ 6,620            | \$ 2,500            |
| 456-9089-536.30-30 AMSCOT PAYMENTS                  | 9,980                                 | 7,662               | 10,080              | 10,000              |
| 456-9089-536.30-31 OTHER EXPENSE/CLOTHING           | 100                                   | 115                 | 150                 | 150                 |
| 456-9089-536.30-92 CREDIT CARD PYMT CHARGES         | 152,379                               | 178,646             | 200,000             | 220,000             |
| 456-9089-536.31-02 PROF'L SVCS-MEDICAL              | 380                                   | -                   | 600                 | 600                 |
| 456-9089-536.31-09 PROF'L SVCS-OTHER                | 536                                   | 186,195             | 169,600             | 176,200             |
| 456-9089-536.34-16 CONTRACTUAL SERVICES/OTHER       | 201,401                               | 212,142             | 221,955             | 353,650             |
| 456-9089-536.34-59 CONTRACTUAL SVCS/UTILITY BILLING | 61,190                                | 61,472              | 67,000              | 69,000              |
| 456-9089-536.40-03 TRAVEL & PER DIEM                | -                                     | -                   | -                   | 1,500               |
| 456-9089-536.42-06 POSTAGE                          | 72,590                                | 75,548              | 75,000              | 75,000              |
| 456-9089-536.44-06 RENTALS & LEASES - VEHICLES      | 865                                   | 479                 | 7,756               | 7,756               |
| 456-9089-536.46-06 REPAIR & MAINTENANCE SVCS        | 32,751                                | 31,304              | 47,800              | 33,320              |
| 456-9089-536.46-07 MAINTENANCE - OTHER EQUIPMENT    | 11,607                                | 12,437              | -                   | 500                 |
| 456-9089-536.46-08 MAINTENANCE - VEHICLES           | 130                                   | 607                 | 3,500               | 3,500               |
| 456-9089-536.49-01 FILING/RECORDING FEE             | 560                                   | 740                 | 1,000               | 1,000               |
| 456-9089-536.52-02 GAS, OIL & COOLANT               | 553                                   | 2,604               | 4,000               | 4,000               |
| 456-9089-536.52-15 OPERATING SUPPLIES-OTHER         | 3,559                                 | 4,310               | 8,500               | 8,500               |
| 456-9089-536.54-01 SUBSCRIPTION & MEMBERSHIP        | -                                     | 115                 | -                   | 150                 |
| 456-9089-536.54-05 EDUCATION & TRAINING             | 945                                   | -                   | 1,800               | 3,000               |
| 456-9089-536.59-02 AMORTIZATION EXP-LEASES          | -                                     | 7,512               | -                   | -                   |
| <b>REQUESTED APPROPRIATION</b>                      | <b>\$ 555,781</b>                     | <b>\$ 788,609</b>   | <b>\$ 825,361</b>   | <b>\$ 970,326</b>   |
| <b>DEBT SERVICE</b>                                 |                                       |                     |                     |                     |
| 456-9089-536.72-50 INT-CAPITAL LEASE/VEHICLE        | \$ -                                  | \$ 357              | \$ -                | \$ -                |
| <b>REQUESTED APPROPRIATION</b>                      | <b>\$ -</b>                           | <b>\$ 357</b>       | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>UTILITY BILLING DIVISION</b>                     | <b>TOTAL REQUESTED APPROPRIATIONS</b> |                     |                     |                     |
|   | <b>\$ 1,068,557</b>                   | <b>\$ 1,366,592</b> | <b>\$ 1,440,382</b> | <b>\$ 1,606,432</b> |



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)  
ADMINISTRATION/ENGINEERING DIVISION  
COST CENTER (9090)**

**PROGRAM DESCRIPTION**

The Administration/Engineering Division is responsible for providing various utility support activities including planning, budgeting, personnel support, and procurement of equipment, materials, and operating supplies. The Division also assists with special public outreach and education projects for the water/wastewater utility system. The Division is responsible for managing the utility capital improvement program, National Pollutant Discharge Elimination System (NPDES) program, Community Rating System (CRS) program, City’s Geographic Information System (GIS), waste and recycling programs, and overall City sustainability efforts. In addition, the Division is responsible for performing public and private development plan review, engineering inspections, utility locates, and overseeing all other municipal engineering related tasks.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Administration/Engineering Division evaluates and enhances the methods of communicating with residents and businesses to provide public outreach on various utility and engineering projects. In addition, the Division provides oversight of engineering of capital projects and water/wastewater to ensure the health and safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Personnel Services | \$ 1,610,209              | \$ 1,953,381              | \$ 2,557,531               | \$ 2,642,814              | \$ 85,283            | 3.33%               |
| Operating Expenses | 460,582                   | 470,094                   | 725,880                    | 685,495                   | (40,385)             | -5.56%              |
| Capital            | 24,496                    | 53                        | -                          | -                         | -                    | 0.00%               |
| Debt Service       | -                         | 562                       | -                          | -                         | -                    | 0.00%               |
| <b>TOTAL</b>       | <b>\$ 2,095,287</b>       | <b>\$ 2,424,090</b>       | <b>\$ 3,283,411</b>        | <b>\$ 3,328,309</b>       | <b>\$ 44,898</b>     | <b>1.37%</b>        |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## ENVIRONMENTAL AND ENGINEERING SERVICES (DEES) ADMINISTRATION/ENGINEERING DIVISION COST CENTER (9090)

| PERFORMANCE MEASURES   |                   |                   |                   |                   |             |
|--|-------------------|-------------------|-------------------|-------------------|-------------|
|  | FY 2021<br>Actual | FY 2022<br>Actual | FY 2023<br>Target | FY 2024<br>Target | %<br>Change |
| Percentage of Development Review Committee packages reviewed within fifteen (15) business days   | 100%              | 100%              | 100%              | 100%              | 0%          |
| Percentage of utility locates completed within two (2) business days   | 98%               | 98%               | 95%               | 95%               | 0%          |
| Percentage of solid waste, excluding yard waste and bulk waste, recycled city-wide (by weight)   | 14%               | 14%               | 15%               | 15%               | 0%          |
| Cost control for utility capital improvement program design (dollar amount of change orders issued divided by dollar amount of contract/task order awards) | 0%                | 0%                | 3%                | 3%                | 0%          |
| Cost control for utility capital improvement program construction (dollar amount of change orders issued divided by dollar amount of contract awards)      | 0%                | 0%                | 3%                | 3%                | 0%          |
| Percentage of public records requests responded to and/or completed within 48 hours of receipt by DEES   | 100%              | 100%              | 90%               | 90%               | 0%          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|  |                                  | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|--|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>ADMINISTRATION/ENGINEERING DIVISION</b> |                                  |                     |                     |                     |                     |
| <b>REQUESTED APPROPRIATION</b>             |                                  |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                  |                                  |                     |                     |                     |                     |
| 456-9090-536.12-01                         | SAL & WAGES-REGULAR <sup>1</sup> | \$ 1,251,181        | \$ 1,412,843        | \$ 1,796,607        | \$ 1,854,600        |
| 456-9090-536.13-05                         | SAL & WAGES-LONGEVITY            | 16,000              | 9,000               | 10,000              | 10,000              |
| 456-9090-536.14-01                         | SAL & WAGES-OVERTIME             | 527                 | 2,631               | 5,000               | 5,000               |
| 456-9090-536.15-07                         | SAL&WAGES-VEHICLE ALLOWANCE      | 920                 | -                   | -                   | -                   |
| 456-9090-536.15-08                         | SAL&WAGES-VEHICLE BENEFIT        | 6,188               | 9,750               | 10,250              | 9,625               |
| 456-9090-536.15-09                         | SAL & WAGES-PHONE ALLOW          | 282                 | 1,088               | 960                 | 960                 |
| 456-9090-536.21-01                         | CONTRIB-SS TAX(EMPLOYER)         | 74,892              | 83,477              | 107,248             | 114,660             |
| 456-9090-536.21-02                         | CONTRIB-MED TAX(EMPLOYER)        | 17,515              | 19,920              | 25,682              | 27,263              |
| 456-9090-536.22-01                         | FRS CONTRIB-EMPLOYER             | 158,963             | 194,628             | 245,809             | 293,726             |
| 456-9090-536.22-05                         | PENSION EXPENSE - FRS            | (134,409)           | (3,893)             | -                   | -                   |
| 456-9090-536.23-01                         | HEALTH & LIFE INS                | 218,150             | 223,937             | 355,975             | 326,980             |
|  | <b>REQUESTED APPROPRIATION</b>   | <b>\$ 1,610,209</b> | <b>\$ 1,953,381</b> | <b>\$ 2,557,531</b> | <b>\$ 2,642,814</b> |
| <b>OPERATING EXPENSES</b>                  |                                  |                     |                     |                     |                     |
| 456-9090-536.31-02                         | MEDICAL                          | \$ 1,906            | \$ 5,766            | \$ 10,000           | \$ 10,000           |
| 456-9090-536.31-04                         | PROF'L SVCS - ENGINEERING        | 23,502              | 30,581              | 100,000             | 75,000              |
| 456-9090-536.31-09                         | PROF'L SVCS - OTHER              | 216,847             | 184,446             | 200,000             | 200,000             |
| 456-9090-536.34-02                         | CUSTODIAL                        | 11,194              | 11,210              | 12,500              | 24,000              |
| 456-9090-536.34-12                         | GROUNDS                          | -                   | 14,392              | 50,000              | 24,000              |
| 456-9090-536.34-16                         | CONTRACTUAL SVCS-OTHER           | 7,996               | 407                 | 20,000              | 10,000              |
| 456-9090-536.40-03                         | TRAVEL & PER DIEM                | 1                   | 3                   | 2,500               | 2,500               |
| 456-9090-536.41-01                         | COMMUNICATIONS SVCS              | 34,604              | 30,740              | 34,040              | 35,000              |
| 456-9090-536.42-06                         | POSTAGE                          | 4,463               | 4,030               | 6,450               | 6,450               |
| 456-9090-536.43-01                         | UTILITY SERVICES                 | 30,602              | 34,253              | 35,000              | 35,000              |
| 456-9090-536.44-01                         | RENTALS & LEASES                 | 5,231               | 5,424               | 9,000               | 6,000               |
| 456-9090-536.44-06                         | RENTALS & LEASES - VEHICLES      | 6,713               | 11,954              | 81,890              | 98,545              |
| 456-9090-536.46-03                         | OFFICE EQUIPMENT                 | -                   | -                   | 500                 | -                   |
| 456-9090-536.46-08                         | REP & MAINT-VEHICLES             | (3,233)             | (3,874)             | 7,500               | 7,500               |
| 456-9090-536.46-19                         | REP & MAINT-COMPUTERS            | 7,370               | 7,908               | 25,000              | 25,000              |
| 456-9090-536.46-36                         | MAINTENANCE-BUILDING             | 29,435              | 20,773              | 15,000              | 15,000              |
| 456-9090-536.46-44                         | REP & MAINT-SECURITY SYSTEM      | 1,654               | 1,356               | 10,000              | 5,000               |
| 456-9090-536.46-45                         | REP & MAINT-GIS                  | 15,393              | 12,795              | 15,000              | 15,000              |
| 456-9090-536.47-02                         | PRINTING & BINDING               | 1,877               | 3,004               | 3,500               | 3,500               |
| 456-9090-536.52-02                         | GAS, OIL & COOLANT               | 6,164               | 9,427               | 10,000              | 10,000              |
| 456-9090-536.52-15                         | OPERATING SUPPLIES-OTHER         | 18,083              | 19,754              | 28,000              | 28,000              |
| 456-9090-536.54-01                         | SUBSCRIPTION & MEMBERSHIP        | 2,741               | 3,850               | 5,000               | 5,000               |
| 456-9090-536.54-05                         | EDUCATION & TRAINING             | 6,797               | 14,654              | 10,000              | 10,000              |
| 456-9090-536.55-08                         | WATER CONSERVATION PROGRAM       | 31,242              | 38,765              | 35,000              | 35,000              |
| 456-9090-536.59-02                         | AMORTIZATION EXP-LEASES          | -                   | 8,476               | -                   | -                   |
|  | <b>REQUESTED APPROPRIATION</b>   | <b>\$ 460,582</b>   | <b>\$ 470,094</b>   | <b>\$ 725,880</b>   | <b>\$ 685,495</b>   |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

|   |                                       | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|---|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>ADMINISTRATION/ENGINEERING DIVISION</b>              |                                       |                      |                      |                      |                      |
| <b>CAPITAL EXPENSES</b>                                 |                                       |                      |                      |                      |                      |
| 456-9090-536.64-09                                      | COMPUTER EQUIPMENT                    | \$ 24,496            | \$ 53                | \$ -                 | \$ -                 |
|   | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 24,496</b>     | <b>\$ 53</b>         | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>DEBT SERVICE</b>                                     |                                       |                      |                      |                      |                      |
| 456-9090-536.72-50                                      | INT-CAPITAL LEASE/VEHICLE             | \$ -                 | \$ 562               | \$ -                 | \$ -                 |
|   | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>          | <b>\$ 562</b>        | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>ADMINISTRATION/ENGINEERING DIVISION</b>              |                                       |                      |                      |                      |                      |
|   | <b>TOTAL REQUESTED APPROPRIATION</b>  | <b>\$ 2,095,287</b>  | <b>\$ 2,424,090</b>  | <b>\$ 3,283,411</b>  | <b>\$ 3,328,309</b>  |
| <b>WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND</b> |                                       |                      |                      |                      |                      |
|   | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 30,667,817</b> | <b>\$ 32,785,323</b> | <b>\$ 40,769,686</b> | <b>\$ 27,545,294</b> |

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$189,180 IS INCLUDED IN SALARY & WAGES REGULAR.

# WATER AND WASTEWATER CONNECTION FEES FUND





**WATER/WASTEWATER CONNECTION FEES FUND**

**FUND 458**

**PROGRAM DESCRIPTION**

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and may only be utilized in their respective areas.

**REVENUES**

|                                       | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|---------------------------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Water/Wastewater Connection Fees Fund | \$ 154,956                | \$ 279,983                | \$ 753,000                 | \$ 503,000                | \$ (250,000)         | -33.20%             |
| <b>TOTAL</b>                          | <b>\$ 154,956</b>         | <b>\$ 279,983</b>         | <b>\$ 753,000</b>          | <b>\$ 503,000</b>         | <b>\$ (250,000)</b>  | <b>-33.20%</b>      |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | \$ 1,996                  | \$ 981                    | \$ 3,000                   | \$ 3,000                  | \$ -                 | 0.00%               |
| Capital            | -                         | 3,713                     | 750,000                    | 500,000                   | (250,000)            | -33.33%             |
| <b>TOTAL</b>       | <b>\$ 1,996</b>           | <b>\$ 4,694</b>           | <b>\$ 753,000</b>          | <b>\$ 503,000</b>         | <b>\$ (250,000)</b>  | <b>-33.20%</b>      |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER CONNECTION FEES FUND

|                                |                                       | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|--------------------------------|---------------------------------------|-------------------|-------------------|--------------------|-------------------|
| <b>ESTIMATED REVENUES</b>      |                                       |                   |                   |                    |                   |
| 458-0000-324.21-10             | CONN FEE-WATER RESIDENTIAL            | \$ 46,785         | \$ 40,391         | \$ 30,000          | \$ 30,000         |
| 458-0000-324.21-20             | CONN FEE-WASTEWATER RESIDENTIAL       | 9,968             | 32,928            | 80,000             | 80,000            |
| 458-0000-324.22-10             | CONN FEE-WATER COMMERCIAL             | 76,614            | 119,483           | 80,000             | 80,000            |
| 458-0000-324.22-20             | CONN FEE-WASTEWATER COMMERCIAL        | 16,646            | 116,640           | 80,000             | 80,000            |
| 458-0000-361.10-01             | INTEREST INCOME                       | 16,594            | 20,611            | 5,000              | 5,000             |
| 458-0000-361.20-18             | GAIN/LOSS OF INVESTMENT               | (11,651)          | (50,070)          | -                  | -                 |
| 458-0000-389.10-01             | TRANSFER - FUND BALANCE               | -                 | -                 | 478,000            | 228,000           |
|                                | <b>TOTAL ESTIMATED REVENUES</b>       | <b>\$ 154,956</b> | <b>\$ 279,983</b> | <b>\$ 753,000</b>  | <b>\$ 503,000</b> |
| <b>REQUESTED APPROPRIATION</b> |                                       |                   |                   |                    |                   |
| <b>WATER</b>                   |                                       |                   |                   |                    |                   |
| <b>CAPITAL EXPENSES</b>        |                                       |                   |                   |                    |                   |
| 458-6004-533.65-81             | WATER LINE REPLACEMENT - CONSTR.      | \$ -              | \$ 3,713          | \$ 500,000         | \$ 500,000        |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ 3,713</b>   | <b>\$ 500,000</b>  | <b>\$ 500,000</b> |
| <b>WATER/WASTEWATER</b>        |                                       |                   |                   |                    |                   |
| <b>OPERATING EXPENSES</b>      |                                       |                   |                   |                    |                   |
| 458-9090-536.39-03             | OPER EXP-BANK FEES                    | \$ 1,996          | \$ 981            | \$ 3,000           | \$ 3,000          |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ 1,996</b>   | <b>\$ 981</b>     | <b>\$ 3,000</b>    | <b>\$ 3,000</b>   |
| <b>CAPITAL EXPENSES</b>        |                                       |                   |                   |                    |                   |
| 458-6028-536.65-80             | FORCE MAIN - DESIGN                   | \$ -              | \$ -              | \$ 250,000         | \$ -              |
|                                | <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 250,000</b>  | <b>\$ -</b>       |
|                                | <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 1,996</b>   | <b>\$ 4,694</b>   | <b>\$ 753,000</b>  | <b>\$ 503,000</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND





**WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

**FUND 461**

**PROGRAM DESCRIPTION**

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the utility system.

**REVENUES**

|  | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Water/Wastewater Renewal<br>And Replacement Fund | \$ 15,327,227             | \$ 13,179,884             | \$ 43,945,050              | \$ 47,585,000             | \$ 3,639,950         | 8.28%               |
| <b>TOTAL</b>                                     | <b>15,327,227</b>         | <b>\$ 13,179,884</b>      | <b>\$ 43,945,050</b>       | <b>\$ 47,585,000</b>      | <b>\$ 3,639,950</b>  | <b>8.28%</b>        |

**BUDGET EXPENDITURES/EXPENSES**

|                    | <b>FY 2021<br/>Actual</b> | <b>FY 2022<br/>Actual</b> | <b>FY 2023<br/>Amended</b> | <b>FY 2024<br/>Budget</b> | <b>\$<br/>Change</b> | <b>%<br/>Change</b> |
|--------------------|---------------------------|---------------------------|----------------------------|---------------------------|----------------------|---------------------|
| Operating Expenses | 2,831,103                 | 2,894,467                 | 3,000                      | 3,000                     | -                    | 0.00%               |
| Capital            | 51,762                    | 275,660                   | 43,911,060                 | 46,582,000                | 2,670,940            | 6.08%               |
| Contingency        | -                         | -                         | 30,990                     | 1,000,000                 | 969,010              | 3126.85%            |
| <b>TOTAL</b>       | <b>\$ 2,882,865</b>       | <b>\$ 3,170,127</b>       | <b>\$ 43,945,050</b>       | <b>\$ 47,585,000</b>      | <b>\$ 3,639,950</b>  | <b>8.28%</b>        |

\$ -



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

|   | FY 2021<br>ACTUAL    | FY 2022<br>ACTUAL    | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|---|----------------------|----------------------|----------------------|----------------------|
| <b>ESTIMATED REVENUES</b>                   |                      |                      |                      |                      |
| 461-0000-334.31-02 STATE GRANT - FDEP/SCADA | \$ -                 | \$ -                 | \$ 500,000           | \$ 500,000           |
| 461-0000-343.36-04 WATER METER              | 2,710                | 3,250                | 10,000               | 10,000               |
| 461-0000-361.10-01 INTEREST INCOME          | 25,926               | 182,395              | -                    | -                    |
| 461-0000-361.10-06 INTEREST INCOME-R & R    | 172,206              | 234,391              | 15,000               | 15,000               |
| 461-0000-361.20-18 GAIN/LOSS ON INVESTMENT  | (151,154)            | (1,183,544)          | -                    | -                    |
| 461-0000-364.41-02 DISPOSAL OF FIXED ASSET  | 54,135               | 101,643              | -                    | -                    |
| 461-0000-369.90-05 INVENTORY ADJUSTMENT     | 37,217               | (158,251)            | -                    | -                    |
| 461-0000-381.10-03 UTILITY O&M FUND         | 14,000,000           | 14,000,000           | 14,000,000           | -                    |
| 461-0000-389.10-06 TRANSFER - FUND BALANCE  | -                    | -                    | 29,420,050           | 47,060,000           |
| 461-0000-389.80-01 CONTRIB FROM DEVELOPER   | 1,186,187            | -                    | -                    | -                    |
| <b>TOTAL ESTIMATED REVENUES</b>             | <b>\$ 15,327,227</b> | <b>\$ 13,179,884</b> | <b>\$ 43,945,050</b> | <b>\$ 47,585,000</b> |

### REQUESTED APPROPRIATION OPERATING EXPENSES

|   |                     |                     |                 |                 |
|---|---------------------|---------------------|-----------------|-----------------|
| 461-9090-536.39-03 OPER EXP - BANK FEES | \$ 11,299           | \$ 13,504           | \$ 3,000        | \$ 3,000        |
| 461-9090-536.59-01 DEPRECIATION EXPENSE | 2,819,804           | 2,880,963           | -               | -               |
| <b>REQUESTED APPROPRIATION</b>          | <b>\$ 2,831,103</b> | <b>\$ 2,894,467</b> | <b>\$ 3,000</b> | <b>\$ 3,000</b> |

### CAPITAL EXPENSES

|  |       |        |            |            |
|--|-------|--------|------------|------------|
| 461-6003-536.65-80 SEWER LINE REPLACEMENT - DESIGN         | \$ -  | \$ -   | \$ 125,000 | \$ 300,000 |
| 461-6003-536.65-81 SEWER LINE REPLACEMENT - CONSTR.        | -     | -      | 267,170    | 1,000,000  |
| 461-6003-536.65-82 SEWER LINE REPLACEMENT - OT PROJ COSTS  | -     | -      | 50,000     | 100,000    |
| 461-6004-536.65-80 WATER LINE REPLACEMENT - DESIGN         | -     | -      | 769,665    | 400,000    |
| 461-6004-536.65-81 WATER LINE REPLACEMENT - CONSTR.        | -     | -      | 4,600,050  | 4,500,000  |
| 461-6004-536.65-82 WATER LINE REPLACEMENT - OT PROJ COSTS  | -     | -      | 152,808    | 80,000     |
| 461-6006-536.65-82 ACQUISITION OF VEHICLES - OT PROJ COSTS | 1,250 | -      | 350,000    | 1,065,000  |
| 461-6007-536.65-82 COMPUTER EQUIPMENT - OT PROJ COSTS      | 8,466 | 31,484 | 25,000     | 20,000     |
| 461-6008-536.65-82 WATER & WW EQUIPMENT - OT PROJ COSTS    | 7,018 | 12,571 | 500,000    | 300,000    |
| 461-6009-536.65-81 INSTALL WTR METERS/CONNEX - CONSTR.     | -     | -      | -          | 8,000,000  |
| 461-6009-536.65-82 INSTALL WTR METERS/CONNEX - OTH PROJ    | -     | -      | 930,000    | -          |
| 461-6010-536.65-80 LIFT STATION RENOV - DESIGN             | -     | -      | 128,497    | 500,000    |
| 461-6010-536.65-81 LIFT STATION RENOV - CONSTRUCTION       | -     | -      | 2,250,000  | 3,000,000  |
| 461-6010-536.65-82 LIFT STATION RENOV - OTHER PROJ COSTS   | -     | -      | 400,000    | 150,000    |
| 461-6011-536.65-81 ELECTRONIC METER READING - CONSTR.      | -     | -      | 110,000    | 100,000    |
| 461-6013-536.65-81 REHABILIT RAW WTR WELLS - CONSTR.       | -     | -      | 70,000     | -          |
| 461-6014-536.65-81 UPGRADE TELEMTRY SYSTEM - CONSTR.       | -     | -      | 50,000     | 200,000    |
| 461-6015-536.65-81 INFILTRA AND INFLOW REHAB - CONSTR.     | -     | -      | 2,500,000  | 2,500,000  |
| 461-6019-536.65-81 REHAB GENERATOR SYSTEMS - CONSTR.       | -     | -      | 100,000    | 300,000    |
| 461-6023-536.65-81 WM/FM CONTROL IMPROVMNTS - CONSTR.      | -     | -      | 225,000    | 550,000    |
| 461-6026-536.65-81 REHAB ADMIN BLDG - CONSTRUCTION         | -     | -      | 100,000    | 50,000     |
| 461-6027-536.65-80 REHAB AERIAL CROSS - DESIGN             | -     | -      | 50,000     | -          |
| 461-6027-536.65-81 REHAB AERIAL CROSS - CONSTRUCTION       | -     | -      | 1,600,000  | 2,100,000  |
| 461-6027-536.65-82 REHAB AERIAL CROSS - OTHER PROJ COSTS   | -     | -      | 470,000    | 100,000    |
| 461-6036-536.65-81 WTP ACCELATORS - REPAIR - CONSTR.       | -     | -      | 600,000    | 700,000    |
| 461-6036-536.65-82 WTP ACCELATORS - REPAIR - OTH. PROJ.    | -     | -      | 100,000    | -          |
| 461-6037-536.65-81 MECH. INTEGRITY TEST - CONSTRUCT.       | -     | -      | 165,000    | -          |
| 461-6038-536.65-81 REHAB BACKWASH HOLD. TANK - CONSTR.     | -     | -      | 114,010    | -          |
| 461-6039-536.65-81 REHAB WTP FILTERS - CONSTR.             | -     | -      | 914,000    | -          |
| 461-6039-536.65-82 REHAB WTP FILTERS - OTH. PROJ.          | -     | -      | 150,000    | -          |
| 461-6041-536.65-80 SCADA SYSTEM UPGRADES - DESIGN          | -     | -      | 205,000    | -          |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

|   | FY 2021<br>ACTUAL | FY 2022<br>ACTUAL | FY 2023<br>AMENDED | FY 2024<br>BUDGET |
|---|-------------------|-------------------|--------------------|-------------------|
| 461-6041-536.65-81 SCADA SYSTEM UPGRADES - CONSTR.          | -                 | -                 | 795,000            | 3,000,000         |
| 461-6041-536.65-82 SCADA SYSTEM UPGRADES - OTH. PROJ.       | -                 | -                 | 100,000            | 500,000           |
| 461-6042-536.65-81 SECURITY SYS. UPGRADES - CONSTRUCTION    | -                 | -                 | 100,000            | -                 |
| 461-6042-536.65-82 SECURITY SYS. UPGRADES - OTHER PROJ.     | -                 | -                 | 100,000            | -                 |
| 461-6044-536.65-80 WEST WWTP COAGULANT FEED - DESIGN        | (2,907)           | -                 | -                  | -                 |
| 461-6046-536.65-80 WEST WWTP IFAS - DESIGN                  | -                 | 231,605           | 352,870            | 4,000,000         |
| 461-6046-536.65-81 WEST WWTP IFAS - CONSTRUCTION            | -                 | -                 | 6,098,990          | -                 |
| 461-6046-536.65-82 WEST WWTP IFAS - OTHER PROJECT COSTS     | -                 | -                 | -                  | 1,000,000         |
| 461-6049-536.65-81 DEES ADMIN. BLDG. ROOF REPL. - CONSTR.   | 37,935            | -                 | -                  | -                 |
| 461-6050-536.65-80 QUONSET HUT REPL. - DESIGN               | -                 | -                 | -                  | 150,000           |
| 461-6050-536.65-81 QUONSET HUT REPL. - CONSTRUCTION         | -                 | -                 | -                  | 800,000           |
| 461-6050-536.65-82 QUONSET HUT REPL. - OTHER PROJ. COSTS    | -                 | -                 | 45,000             | 45,000            |
| 461-6053-536.65-82 C-51 RESERVOIR CAPACITY - OTH PROJ CSTS. | -                 | -                 | 9,200,000          | -                 |
| 461-6054-536.65-81 WWTP HEADWORKS UPGRADES - CONSTR.        | -                 | -                 | 2,000,000          | -                 |
| 461-6055-536.65-80 REHAB HIGH SRVC PUMP BLDG - DESIGN       | -                 | -                 | 20,000             | -                 |
| 461-6055-536.65-81 REHAB HIGH SRVC PUMP BLDG - CONSTR.      | -                 | -                 | 250,000            | 450,000           |
| 461-6055-536.65-82 REHAB HIGH SRVC PUMP BLDG - OTH PR CST.  | -                 | -                 | 50,000             | 50,000            |
| 461-6056-536.65-80 WTP INFRASTRUCTURE IMP. - DESIGN         | -                 | -                 | 50,000             | 50,000            |
| 461-6056-536.65-81 WTP INFRASTRUCTURE IMP. - CONTR.         | -                 | -                 | 150,000            | 150,000           |
| 461-6056-536.65-82 WTP INFRASTRUCTURE IMP. - OTH PR CST.    | -                 | -                 | 50,000             | 50,000            |
| 461-6057-536.65-80 LIME SLUDGE HANDLING PROC. - DESIGN      | -                 | -                 | 250,000            | 250,000           |
| 461-6057-536.65-82 LIME SLUDGE HANDLING PROC. - OTH PR CST. | -                 | -                 | 50,000             | 50,000            |
| 461-6058-536.65-81 CAPITAL PROJECT - OTHER - DESIGN         | -                 | -                 | 1,000,000          | 1,000,000         |
| 461-6059-536.65-82 SERVICE LINES REPLCMNT. - OTH PR CST.    | -                 | -                 | 150,000            | -                 |
| 461-6060-536.65-81 REHAB WTP GRND STORE TANK - CONSTR.      | -                 | -                 | 626,000            | 700,000           |
| 461-6061-536.65-80 WTP CASCADE AERATORS REPL - DESIGN       | -                 | -                 | 75,000             | -                 |
| 461-6061-536.65-81 WTP CASCADE AERATORS REPL - CONSTR.      | -                 | -                 | 675,000            | 500,000           |
| 461-6062-536.65-81 VALVE ACTUATORS - CONSTRUCTION           | -                 | -                 | 550,000            | 450,000           |
| 461-6063-536.65-81 WTP TANK DEMOLITION - CONSTRUCTION       | -                 | -                 | 150,000            | -                 |
| 461-6064-536.65-81 CHEMICALS CONTAIN. REHAB. - CONTR.       | -                 | -                 | 420,000            | 400,000           |
| 461-6065-536.65-80 WTP/WWTP FACILITIES REMODEL - DESIGN     | -                 | -                 | 150,000            | -                 |
| 461-6065-536.65-81 WTP/WWTP FACILITIES REMODEL - CONTR.     | -                 | -                 | 400,000            | 800,000           |
| 461-6065-536.65-82 WTP/WWTP FACILITIES REMODEL - OT PR CST. | -                 | -                 | 50,000             | 50,000            |
| 461-6066-536.65-81 EXTERIOR/INTERIOR PAINT - CONSTR.        | -                 | -                 | 250,000            | 350,000           |
| 461-6067-536.65-80 FACILITIES HARDENING - DESIGN            | -                 | -                 | 200,000            | 100,000           |
| 461-6067-536.65-81 FACILITIES HARDENING - CONSTRUCTION      | -                 | -                 | 400,000            | 600,000           |
| 461-6067-536.65-82 FACILITIES HARDENING - OTH PR CST.       | -                 | -                 | 10,000             | 10,000            |
| 461-6068-536.65-80 WASTERWATER DUMP STATION - DESIGN        | -                 | -                 | 50,000             | 50,000            |
| 461-6068-536.65-81 WASTERWATER DUMP STATION - CONTR.        | -                 | -                 | 185,000            | 500,000           |
| 461-6068-536.65-82 WASTERWATER DUMP STATION - OTH PR CST.   | -                 | -                 | 15,000             | 20,000            |
| 461-6069-536.65-81 WASTEWATER PUMP STAT. EQUIPMENT - CNT    | -                 | -                 | 250,000            | 250,000           |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

|                                       | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED   | FY 2024<br>BUDGET    |
|---------------------------------------|---------------------|---------------------|----------------------|----------------------|
| 461-6070-536.65-80                    | -                   | -                   | 10,000               | 10,000               |
| 461-6070-536.65-81                    | -                   | -                   | 20,000               | 100,000              |
| 461-6070-536.65-82                    | -                   | -                   | 2,000                | 2,000                |
| 461-6071-536.65-80                    | -                   | -                   | 150,000              | -                    |
| 461-6072-536.65-80                    | -                   | -                   | 30,000               | 30,000               |
| 461-6072-536.65-81                    | -                   | -                   | -                    | 600,000              |
| 461-6072-536.65-82                    | -                   | -                   | 10,000               | 20,000               |
| 461-6073-536.65-80                    | -                   | -                   | 150,000              | 150,000              |
| 461-6073-536.65-81                    | -                   | -                   | -                    | 800,000              |
| 461-6074-536.65-82                    | -                   | -                   | 200,000              | 1,500,000            |
| 461-9090-536.65-90                    | -                   | -                   | -                    | 1,030,000            |
| <b>REQUESTED APPROPRIATION</b>        | <b>\$ 51,762</b>    | <b>\$ 275,660</b>   | <b>\$ 43,911,060</b> | <b>\$ 46,582,000</b> |
| <b>TRANSFERS &amp; CONTINGENCY</b>    |                     |                     |                      |                      |
| 461-9090-590.91-02                    | \$ -                | \$ -                | \$ 30,990            | \$ 1,000,000         |
| <b>REQUESTED APPROPRIATION</b>        | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 30,990</b>     | <b>\$ 1,000,000</b>  |
| <b>TOTAL REQUESTED APPROPRIATIONS</b> | <b>\$ 2,882,865</b> | <b>\$ 3,170,127</b> | <b>\$ 43,945,050</b> | <b>\$ 47,585,000</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# INSURANCE FUND





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## INSURANCE FUND

### FUND 501

#### PROGRAM DESCRIPTION

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

#### PROGRAM REVENUES

|                | FY 2021<br>Actual | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change     | %<br>Change  |
|----------------|-------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Insurance Fund | \$ 2,272,438      | \$ 2,282,207        | \$ 3,455,400        | \$ 3,527,000        | \$ 71,600        | 2.07%        |
| <b>TOTAL</b>   | <b>2,272,438</b>  | <b>\$ 2,282,207</b> | <b>\$ 3,455,400</b> | <b>\$ 3,527,000</b> | <b>\$ 71,600</b> | <b>2.07%</b> |

#### BUDGET EXPENDITURES/EXPENSES

|                    | FY 2021<br>Actual   | FY 2022<br>Actual   | FY 2023<br>Amended  | FY 2024<br>Budget   | \$<br>Change     | %<br>Change  |
|--------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Personnel Services | \$ 3,787,397        | \$ 1,348,743        | \$ 2,261,000        | \$ 1,672,000        | \$ (589,000)     | -26.05%      |
| Operating Expenses | 1,050,884           | 1,455,934           | 1,194,400           | 1,855,000           | 660,600          | 55.31%       |
| <b>TOTAL</b>       | <b>\$ 4,838,281</b> | <b>\$ 2,804,677</b> | <b>\$ 3,455,400</b> | <b>\$ 3,527,000</b> | <b>\$ 71,600</b> | <b>2.07%</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## INSURANCE FUND

|   | FY 2021<br>ACTUAL   | FY 2022<br>ACTUAL   | FY 2023<br>AMENDED  | FY 2024<br>BUDGET   |
|---|---------------------|---------------------|---------------------|---------------------|
| <b>ESTIMATED REVENUES</b>                             |                     |                     |                     |                     |
| 501-0000-341.23-32 CHARGES TO CITY DEPTS              | \$ 2,107,500        | \$ 2,083,125        | \$ 3,420,400        | \$ 2,485,000        |
| 501-0000-341.24-27 OTHER                              | 21,409              | 56,353              | 30,000              | 30,000              |
| 501-0000-341.24-28 AUTO                               | 131,015             | 184,931             | -                   | -                   |
| 501-0000-361.10-01 INTEREST INCOME                    | 39,652              | 63,090              | 5,000               | 12,000              |
| 501-0000-361.20-18 GAIN/LOSS ON INVESTMENT            | (27,138)            | (116,626)           | -                   | -                   |
| 501-0000-369.30-01 REFUND PRIOR YEAR EXPEND           | -                   | 11,334              | -                   | -                   |
| 501-0000-389.10-01 TRANS FROM FUND BALANCE            | -                   | -                   | -                   | 1,000,000           |
| <b>TOTAL ESTIMATED REVENUES</b>                       | <b>2,272,438</b>    | <b>\$ 2,282,207</b> | <b>\$ 3,455,400</b> | <b>\$ 3,527,000</b> |
| <b>REQUESTED APPROPRIATION</b>                        |                     |                     |                     |                     |
| <b>PERSONNEL SERVICES</b>                             |                     |                     |                     |                     |
| 501-0810-590.24-01 WORKERS COMP PROGRAM               | \$ 3,787,397        | \$ 1,348,743        | \$ 2,261,000        | \$ 1,672,000        |
| <b>REQUESTED APPROPRIATION</b>                        | <b>3,787,397</b>    | <b>\$ 1,348,743</b> | <b>\$ 2,261,000</b> | <b>\$ 1,672,000</b> |
| <b>OPERATING EXPENSES</b>                             |                     |                     |                     |                     |
| 501-0810-590.31-09 PROF'L SVCS-OTHER                  | \$ -                | \$ 125              | \$ 3,000            | \$ 4,000            |
| 501-0810-590.31-20 PROF SV-SI STATE ASSESSMENT        | 11,505              | -                   | -                   | -                   |
| 501-0810-590.31-21 PROF'L SVC-LEGAL (SPECIAL COUNCIL) | -                   | -                   | 50,000              | 50,000              |
| 501-0810-590.34-04 MANAGED CARE (CORVEL/BROADSPIRE)   | 35,648              | 19,542              | 22,000              | 20,000              |
| 501-0810-590.39-03 OPER EXP - BANK FEES               | 1,922               | 1,384               | 3,000               | 2,000               |
| 501-0810-590.45-02 INSURANCE-PROPERTY                 | 230,396             | 267,529             | 325,000             | 800,000             |
| 501-0810-590.45-03 INSURANCE-AUTOMOBILE               | 96,719              | 86,408              | 128,000             | 140,000             |
| 501-0810-590.45-07 POLICE/FIRE SPEC DEATH BENEFITS    | 7,681               | 7,681               | 7,500               | 7,500               |
| 501-0810-590.45-08 GEN LIAB (SELF-FUNDED)             | 214,365             | 619,269             | 150,000             | 150,000             |
| 501-0810-590.45-20 INSUR-UNDERGROUND TANKS            | 4,562               | 674                 | 5,900               | 6,500               |
| 501-0810-590.45-24 INSURANCE-DISABILITY               | 75,138              | 68,349              | 30,000              | 80,000              |
| 501-0810-590.45-28 INSURANCE - LIABILITY              | 372,948             | 384,973             | 470,000             | 595,000             |
| <b>REQUESTED APPROPRIATION</b>                        | <b>\$ 1,050,884</b> | <b>\$ 1,455,934</b> | <b>\$ 1,194,400</b> | <b>\$ 1,855,000</b> |
| <b>TOTAL REQUESTED APPROPRIATIONS</b>                 | <b>\$ 4,838,281</b> | <b>\$ 2,804,677</b> | <b>\$ 3,455,400</b> | <b>\$ 3,527,000</b> |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





## ENTERPRISE FLEET MANAGEMENT

The City has entered into a Fleet Management Program with Enterprise FM Trust. The program is utilized by several surrounding cities, including, Hollywood, Coral Springs, and Pompano Beach. The City anticipates that this program will streamline fleet management, slow the increasing cost of fleet maintenance, provide optimal vehicle replacement times, and increase cost savings. The FY 2024 Fleet Management Program as budgeted is shown below.

|   | Number of<br>Vehicles<br>(Prior Years) | Annual<br>Lease Payments<br>(Prior Years) | FY 2024<br>Number of<br>Vehicles | FY 2024<br>Annual Lease<br>Payments | FY 2024<br>Budgeted Lease<br>Payments |
|---|--|---|----------------------------------|-------------------------------------|---------------------------------------|
| <b>General Fund</b>   |  |   |                                  |                                     |                                       |
| <b>Department/Division</b>                                    |  |   |                                  |                                     |                                       |
| City Manager  | 1                                      | \$ 9,232                                  | -                                | \$ -                                | \$ 9,232                              |
| Development Services  | 2                                      | 16,724                                    | -                                | -                                   | 16,724                                |
| Police  | 52                                     | 734,415                                   | 32                               | 524,708                             | 1,259,123                             |
| Fire  | 4                                      | 41,564                                    | 2                                | 44,552                              | 86,116                                |
| Information Technology  | -                                      | -   | 1                                | 9,271                               | 9,271                                 |
| Public Works/Admin.   | 5                                      | 48,057                                    | -                                | -                                   | 48,057                                |
| Public Works/Buildings  | 1                                      | 9,640                                     | -                                | -                                   | 9,640                                 |
| Public Works/Garage   | 1                                      | 9,640                                     | -                                | -                                   | 9,640                                 |
| Parks & Recreation/Administration                             | 1                                      | 6,000                                     | -                                | -                                   | 6,000                                 |
| Parks & Recreation/Special Activities                         | 1                                      | 6,000                                     | -                                | -                                   | 6,000                                 |
| Parks & Recreation/Grounds                                    | 7                                      | 61,459                                    | 2                                | 29,244                              | 90,703                                |
| Parks & Recreation/Aquatics                                   | 1                                      | 6,825                                     | -                                | -                                   | 6,825                                 |
| <b>General Fund Total</b>                                     | <b>76</b>                              | <b>\$ 949,556</b>                         | <b>37</b>                        | <b>\$ 607,775</b>                   | <b>\$ 1,557,331</b>                   |
| <b>Roads Fund</b>   |  |   |                                  |                                     |                                       |
| Roads Fund  | 2                                      | \$ 7,737                                  | 2                                | \$ 33,194                           | \$ 40,931                             |
| <b>Roads Fund Total</b>                                       | <b>2</b>                               | <b>\$ 7,737</b>                           | <b>2</b>                         | <b>\$ 33,194</b>                    | <b>\$ 40,931</b>                      |
| <b>Building Fund</b>  |  |   |                                  |                                     |                                       |
| Building  | 5                                      | \$ 41,128                                 | 3                                | \$ 27,813                           | 68,941                                |
| Code  | 2                                      | 14,884                                    | -                                | -                                   | 14,884                                |
| <b>Building Fund Total</b>                                    | <b>7</b>                               | <b>\$ 56,012</b>                          | <b>3</b>                         | <b>\$ 27,813</b>                    | <b>\$ 83,825</b>                      |
| <b>Federal Forfeiture Fund</b>                                |  |   |                                  |                                     |                                       |
| Police  | 28                                     | \$ 207,729                                | -                                | \$ -                                | 207,729                               |
| <b>Federal Forfeiture Fund Total</b>                          | <b>28</b>                              | <b>\$ 207,729</b>                         | <b>-</b>                         | <b>\$ -</b>                         | <b>207,729</b>                        |
| <b>Stormwater Fund</b>  |  |   |                                  |                                     |                                       |
| Public Works/Stormwater                                       | 4                                      | \$ 32,600                                 | 2                                | \$ 27,061                           | 59,661                                |
| <b>Stormwater Fund Total</b>                                  | <b>4</b>                               | <b>\$ 32,600</b>                          | <b>2</b>                         | <b>\$ 27,061</b>                    | <b>\$ 59,661</b>                      |
| <b>Water/Wastewater Operations and Maintenance Fund</b>       |  |   |                                  |                                     |                                       |
| DEES/Wastewater   | 3                                      | \$ 24,152                                 | -                                | \$ -                                | 24,152                                |
| DEES/Water  | 2                                      | 15,240                                    | -                                | -                                   | 15,240                                |
| DEES/Transmission   | 4                                      | 37,153                                    | -                                | -                                   | 37,153                                |
| DEES/Utility Billing  | 1                                      | 7,756                                     | -                                | -                                   | 7,756                                 |
| DEES/Administration   | 12                                     | 98,545                                    | -                                | -                                   | 98,545                                |
| <b>Water/Wastewater Operations and Maintenance Fund Total</b> | <b>22</b>                              | <b>\$ 182,846</b>                         | <b>-</b>                         | <b>\$ -</b>                         | <b>182,846</b>                        |
| <b>Total All Funds</b>  | <b>139</b>                             | <b>\$ 1,436,480</b>                       | <b>44</b>                        | <b>\$ 695,843</b>                   | <b>\$ 2,132,323</b>                   |



**CAPITAL OUTLAY SUMMARY**  
 (Operating Capital and CIP)

| DEPARTMENT                        | FY 2024<br>BUDGET | DESCRIPTION   |
|-----------------------------------|-------------------|---|
| <b>GENERAL FUND</b>               |                   |   |
| Development Services (1110)       | 50,000            | LBTR/Zoning Use /Certificate Software (\$30K), Customer Service Management Software (\$20K)                       |
| Police (1810)                     | 355,000           | Enclosed Trailer (\$34.4K), Rugged Terrain Vehicle (\$20.6K) Body-worn cameras with tasers (year 4 of 5) (\$300K) |
| Fire (2010)                       | 60,000            | Other equipment (\$60K)   |
| Information Technology (3410)     | 120,000           | Camera System upgrades (\$20K), Detection and Response software (\$100K)  |
| Public Works:                     |                   |   |
| Buildings (4547)                  | 90,000            | Burned Truck replacement  |
| Garage (4551)                     | 80,000            | F-350 with utility body replacement   |
| <b>Public Works Total</b>         | <b>170,000</b>    |   |
| Parks and Recreation:             |                   |   |
| Administration (5555)             | 3,500             | Tree City USA   |
| Grounds Maintenance (5557)        | 82,000            | F-350 replacement (\$66K), Other Equipment (\$16K)  |
| <b>Parks and Recreation Total</b> | <b>85,500</b>     |   |
| <b>TOTAL GENERAL FUND</b>         | <b>840,500</b>    |   |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CAPITAL OUTLAY SUMMARY

(Operating Capital and CIP)

| DEPARTMENT                                     | FY 2024 BUDGET    | DESCRIPTION   |
|--|-------------------|---|
| <b>OTHER FUNDS</b>                             |                   |   |
| Roads (111)                                    | 2,255,000         | Vehicle: Backhoe Loader (\$180K) and Roads capital projects (\$2,075K)  |
| Building (113)                                 | 202,000           | Inspection software (\$85K), Atlas software (\$116K), Other Equipment (\$1K)  |
| Federal Forfeiture (117)                       | 100,000           | Other equipment   |
| State Forfeiture (118)                         | 50,000            | Miscellaneous equipment   |
| Transportation Surtax (119)                    | 165,000           | Miscellaneous projects  |
| Public Safety Impact Fees (150)                | 20,000            | Police equipment (\$10K), Fire equipment (\$10K)  |
| General Capital Projects (334)                 | 4,980,755         | <b>Building</b> - Building Department Expansion (\$3.8M)<br><b>Information Technology</b> - Desktop Replacement (\$50K)<br><b>Public Works</b> - Commission Chamber remodel (\$481K), Neighborhood ID signs (\$25K)<br><b>Parks &amp; Recreation</b> - Andrews Field (\$525K)<br><b>Other</b> - Capital Projects-Other - \$100K |
| G.O. Bonds Proceeds 2019 (335)                 | 6,310,000         | Parks and Recreation Bond projects  |
| Stormwater Utility (445)                       | 747,500           | Stormwater Drainage (\$697.5K), Other equipment (\$50K)   |
| Water/Wastewater Operations and Maint. (456)   | 800,000           | Major repairs - Water (\$600K) and Wastewater (\$200K),   |
| Water/Wastewater Connection Fees (458)         | 500,000           | Water Line Replacement (\$500K)   |
| Water/Wastewater Renewal and Replacement (461) | 47,582,000        | Capital Improvement Program (Water/Wastewater) projects   |
| <b>Other Funds Total</b>                       | <b>63,712,255</b> |   |
| <b>Total All City Funds</b>                    | <b>64,552,755</b> |   |

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# CAPITAL IMPROVEMENT PROGRAM



## **CAPITAL IMPROVEMENT PROGRAM (CIP)**

The Capital Improvement Program (CIP) seeks to develop a long-range framework in which capital requirements are planned and necessary funding established based on the City’s financial capabilities. The comprehensive program is prepared for the subsequent five years, one budget year plus four forecast years, and is based on the needs of the City for public improvements. The coordination of the program ensures equitable distribution of projects and capital expenses/expenditures with regard to the needs of the community, the timing of related expenses/expenditures, and the fiscal ability of the City to undertake the projects.

### **GOALS AND OBJECTIVES OF THE PROGRAM**

-  Identify a plan for proposed maintenance/replacement of existing assets, as well as acquisition of new assets based on a reasonable expectation of what the City can afford.
-  Develop a long-term plan for each project.
-  Increase efficiency of City operations by maintaining assets in acceptable working conditions.
-  Identify assets that are obsolete/unnecessary and determine the salvage/recoverable value of those assets, if any.
-  Reduce utility and maintenance costs by identifying improvements resulting in annual cost savings.
-  Act as an on-going tool for tracking annual capital, updating the inventory, and re-assessing long-term plans.

### **ELEMENTS OF THE PROGRAM**

The CIP and the funding required for these elements are incorporated into an overall financial management plan. The City annually prepares a five-year capital improvement program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

## **CAPITAL IMPROVEMENT PROGRAM (CONTINUED)**

**Capital Improvement** – New construction, acquisition of assets, or one-time capital projects which have a value of \$25,000 or greater and an expected useful life of more than one year are classified as a capital improvement. Since facilities deteriorate over time due to age, there is a constant need to rebuild/replace, maintain, and operate them which impose ongoing labor and material costs. The impact of the various factors, which contribute to generating capital improvements highlight the need for sound fiscal planning in the preparation of the City’s CIP. The future development, growth and general improvement of the City are directly related to an affordable and realistic CIP.

### **PROCEDURE**

Projects included in the CIP were derived from input provided by City staff, City Commission and residents. Departments submit projects that include City's infrastructure improvement, particular programs, and services. Each department estimates project costs/operating budget impact, assigns a project manager, determines the priority level, identifies the sources of possible funding across the five fiscal years, and explains/justifies the project. After initial compilation, the projects are organized and reports are generated for discussion with the City Commission. The City Commission reviews and approves the CIP plan prior to implementation at the same time the annual budget is adopted.

### **FINANCING THE CAPITAL IMPROVEMENT PROGRAM**

The City finances non-enterprise projects primarily in the capital projects (General or General Obligation (G.O.) Bonds Proceeds 2019) funds. For the General Capital Projects Fund, financing may be from General Fund transfers, Recreation Trust Fund (restricted for Parks and Recreation projects) transfers, or General Capital Projects available fund balance. For the G.O. Bonds Proceeds 2019 Fund, financing is available from G.O. Bonds Proceeds 2019 Fund available fund balance. Enterprise Funds projects are funded from monies in the Water/Wastewater Renewal and Replacement Fund and the Water/Wastewater Connection Fees Fund as applicable. Federal and State Grants also play an important role in capital improvement

## **CAPITAL IMPROVEMENT PROGRAM (CONTINUED)**

planning, and in the City's ability to plan for and finance projects. The success of the CIP depends on the close coordination of a physical and a financial plan.

The financial plan may require thorough research to determine alternative sources within a desired timetable to finance capital improvements. The administrative ability to find and use the best source, or combination of sources, from the various alternatives for financing capital improvements can maximize the program, saving the cost of inefficiencies resulting from not effectively addressing infrastructure needs.

Beginning in FY 2016, project numbers were developed for approved projects. The project numbers are the second set of four digits in a standard account number. For example in account number 334-6501-572.65-80, the project number is 6501. In addition, the account numbers are broken down by project type using the last four numbers, 65-80 – Project Design, 65-81 – Project Construction, 65-82 – Other Project Costs, and 65-84 – Project (Grants). The funds generally used to account for the City's CIP are listed below:

### **FUND 334 – GENERAL CAPITAL PROJECTS FUND**

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds; such as facilities/projects improvements for General Fund funded Police, Fire Rescue, Information Technology, Public Works, and Parks and Recreation Departments. Project numbers in this fund begin with 65### (CIP Project – General City).

## **CAPITAL IMPROVEMENT PROGRAM (CONTINUED)**

### **FUND 335 – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

The Capital Projects – General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. Project numbers in this fund also begin with 65## (CIP Project – General City).

### **FUND 458 – WATER/WASTEWATER CONNECTION FEES FUND**

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. Projects funded here expand plants and/or line capacity. The majority of the water/wastewater projects are funded in the Water/Wastewater Renewal and Replacement Fund as described below. Project numbers in this fund begin with 60## (CIP Project – DEES).

### **FUND 461 – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the water/wastewater system. Project numbers in this fund also begin with 60## (CIP Project – DEES).

## **IMPACT OF CAPITAL IMPROVEMENT PROGRAM ON OPERATING BUDGET**

The CIP includes projected capital acquisition expenditures/expenses related to major City assets. The CIP addresses potential capital needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates and prioritize capital expenditure/expense needs.

## **CAPITAL IMPROVEMENT PROGRAM (CONTINUED)**

The ability to absorb future operating costs is as important in planning a CIP as the ability to finance the actual construction. Rapidly changing technology often contributes to capital projects planning. The modernization of facilities and equipment, while costly, can often help reduce maintenance and operating costs significantly over the long run.

The City proactively evaluates the impact of capital projects on the operating budget, although a positive impact does not guarantee that a project will proceed nor does a negative impact guarantee that the project will not proceed. Several of the City's current and future projects actually seek to reduce expenditures included in the operating budget by implementing more efficient electrical and mechanical systems and upgrading facility features, such as doors and windows. Other projects, such as facility remodels, are not expected to impact the operating budget directly because the projects are aesthetic in nature. However, these projects are also critical in nature from a marketing standpoint as residents expect facilities to look great and be maintained at all times. The City is cognizant of the impact that a CIP has on the operating budget. Therefore, future operating/maintenance costs will be included in departmental budgets as applicable.



**CITY OF MARGATE, FLORIDA**  
**FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM**  
**FIVE (5) YEAR SUMMARY BY FUND**

| FUND   | Project Number | FY 2024 BUDGET | FY 2025 BUDGET | FY 2026 BUDGET | FY 2027 BUDGET | FY 2028 BUDGET | FIVE YEAR TOTAL |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| <b>Roads Fund (111)</b>                                |                |                |                |                |                |                |                 |
| Reconstruction of NW 8 Street (NW 67 Ave To NW 69 Ave) | TBD            | \$ 1,700,000   | \$ -           | \$ -           | \$ -           | \$ -           | \$ 1,700,000    |
| <b>Total Roads Fund (111) Projects</b>                 |                | \$ 1,700,000   | \$ -           | \$ -           | \$ -           | \$ -           | \$ 1,700,000    |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

| FUND   | Project Number | FY 2024 BUDGET      | FY 2025 BUDGET   | FY 2026 BUDGET   | FY 2027 BUDGET   | FY 2028 BUDGET   | FIVE YEAR TOTAL     |
|--|----------------|---------------------|------------------|------------------|------------------|------------------|---------------------|
| <b>General Capital Projects Fund (334)</b>               |                |                     |                  |                  |                  |                  |                     |
| <b>Building</b>  |                |                     |                  |                  |                  |                  |                     |
| Building Department Expansion                            | 6537           | \$ 3,800,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ 3,800,000        |
| <b>Total Building Projects</b>                           |                | <b>\$ 3,800,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 3,800,000</b> |
| <b>Information Technology</b>                            |                |                     |                  |                  |                  |                  |                     |
| Desktop Replacement Program                              | 6527           | \$ 50,000           | \$ 50,000        | \$ 50,000        | \$ 50,000        | \$ 50,000        | \$ 250,000          |
| <b>Total Information Technology Projects</b>             |                | <b>\$ 50,000</b>    | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 250,000</b>   |
| <b>Parks &amp; Recreation</b>                            |                |                     |                  |                  |                  |                  |                     |
| Andrews Field Renovations                                | TBD            | \$ 525,000          | \$ -             | \$ -             | \$ -             | \$ -             | \$ 525,000          |
| <b>Total Parks &amp; Recreation Projects</b>             |                | <b>\$ 525,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 525,000</b>   |
| <b>Public Works</b>                                      |                |                     |                  |                  |                  |                  |                     |
| Neighborhood Identification Signs                        | 6512           | \$ 25,000           | \$ -             | \$ -             | \$ -             | \$ -             | \$ 25,000           |
| Commission Chambers And City Hall First Floor Remodeling | 6546           | 480,755             | -                | -                | -                | -                | 480,755             |
| <b>Total Public Works Projects</b>                       |                | <b>\$ 505,755</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 505,755</b>   |
| Capital Projects - Other                                 |                | \$ 100,000          | \$ -             | \$ -             | \$ -             | \$ -             | \$ 100,000          |
| <b>Total General Capital Projects Fund (334)</b>         |                | <b>\$ 4,980,755</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 5,180,755</b> |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

| FUND   | Project Number | FY 2024 BUDGET      | FY 2025 BUDGET | FY 2026 BUDGET | FY 2027 BUDGET | FY 2028 BUDGET | FIVE YEAR TOTAL     |
|--|----------------|---------------------|----------------|----------------|----------------|----------------|---------------------|
| <b>General Obligation Bonds Proceeds 2019 Fund (335)</b>       |                |                     |                |                |                |                |                     |
| Southeast Park Improvements                                    | 6501           | \$ 2,500,000        | \$ -           | \$ -           | \$ -           | \$ -           | \$ 2,500,000        |
| Calypso Cove   | 6530           | 1,000,000           | -              | -              | -              | -              | \$ 1,000,000        |
| Centennial Park Renovations                                    | 6532           | 800,000             | -              | -              | -              | -              | \$ 800,000          |
| Oriole Park  | 6533           | 2,000,000           | -              | -              | -              | -              | 2,000,000           |
| Capital Projects - Other                                       | N/A            | 10,000              | -              | -              | -              | -              | 10,000              |
| <b>Total General Obligation Bonds Proceeds 2019 Fund (335)</b> |                | <b>\$ 6,310,000</b> | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ 6,310,000</b> |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

| FUND  | Project Number | FY 2024 BUDGET    | FY 2025 BUDGET    | FY 2026 BUDGET    | FY 2027 BUDGET    | FY 2028 BUDGET    | FIVE YEAR TOTAL     |
|---|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| <b>Water/Wastewater Connection Fees Fund (458)</b>                      |                |                   |                   |                   |                   |                   |                     |
| Water Line Replacement  | 6004           | \$ 500,000        | \$ 500,000        | \$ 500,000        | \$ 500,000        | \$ 500,000        | 2,500,000           |
| <b>Total Water/Wastewater Connection Fees Fund (458)</b>                |                | <b>\$ 500,000</b> | <b>\$ 2,500,000</b> |
| <b>Water/Wastewater Renewal and Replacement Fund (461)</b>              |                |                   |                   |                   |                   |                   |                     |
| Sewer Line Replacement  | 6003           | \$ 1,400,000      | \$ 3,950,000      | \$ 4,300,000      | \$ 4,570,000      | \$ 4,920,000      | \$ 19,140,000       |
| Water Line Replacement  | 6004           | 4,980,000         | 10,380,000        | 10,600,000        | 10,300,000        | 10,300,000        | 46,560,000          |
| Acquisition of Vehicles   | 6006           | 1,065,000         | 600,000           | 850,000           | 650,000           | 550,000           | 3,715,000           |
| Computer Equipment  | 6007           | 20,000            | 40,000            | 30,000            | 35,000            | 35,000            | 160,000             |
| Water & Wastewater Equipment  | 6008           | 300,000           | 600,000           | 700,000           | 700,000           | 800,000           | 3,100,000           |
| Install Water Meters/Service Connections                                | 6009           | 8,000,000         | -                 | -                 | -                 | -                 | 8,000,000           |
| Lift Station Renovation   | 6010           | 3,650,000         | 4,250,000         | 6,075,000         | 6,150,000         | 6,200,000         | 26,325,000          |
| Electronic Meter Reading  | 6011           | 100,000           | -                 | -                 | -                 | -                 | 100,000             |
| Upgrade Telemetry System  | 6014           | 200,000           | 200,000           | 200,000           | 50,000            | 50,000            | 700,000             |
| Infiltration and Inflow Rehabilitation                                  | 6015           | 2,500,000         | 2,500,000         | 2,500,000         | 1,000,000         | 1,000,000         | 9,500,000           |
| Rehabilitate Generator Systems  | 6019           | 300,000           | 500,000           | 300,000           | 400,000           | 800,000           | 2,300,000           |
| Water Main/Force Main Control Improvements                              | 6023           | 550,000           | 350,000           | 300,000           | 300,000           | -                 | 1,500,000           |
| Rehabilitate DEES Administration Building                               | 6026           | 50,000            | 115,000           | 125,000           | 135,000           | 150,000           | 575,000             |
| Aerial Utility Crossings  | 6027           | 2,200,000         | -                 | -                 | -                 | -                 | 2,200,000           |
| Repair Water Treatment Plant (WTP) Accelerators                         | 6036           | 700,000           | -                 | -                 | -                 | -                 | 700,000             |
| Supervisory Control and Data Acquisition (SCADA) System Upgrades        | 6041           | 3,500,000         | -                 | -                 | -                 | -                 | 3,500,000           |
| West Wastewater Treatment Plant (WWTP) Upgrades                         | 6046           | 5,000,000         | 8,000,000         | 12,000,000        | 15,000,000        | -                 | 40,000,000          |
| Wastewater Treatment Plant (WWTP) Permit Renewal                        | 6048           | -                 | 250,000           | -                 | -                 | -                 | 250,000             |
| Quonset Hut - Replacement   | 6050           | 995,000           | -                 | -                 | -                 | -                 | 995,000             |
| Rehabilitate High Service Pump Building                                 | 6055           | 500,000           | -                 | -                 | -                 | -                 | 500,000             |
| Water Treatment Plant Infrastructure Improvements                       | 6056           | 250,000           | 275,000           | 306,000           | 335,000           | 375,000           | 1,541,000           |
| Lime Sludge Handling Process  | 6057           | 300,000           | 500,000           | -                 | -                 | -                 | 800,000             |
| Capital Projects - Other  | 6058           | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 5,000,000           |
| Service Lines Replacement   | 6059           | -                 | -                 | -                 | 1,300,000         | 2,000,000         | 3,300,000           |
| Rehabilitate Water Treatment Plant (WTP) Ground Storage Tanks           | 6060           | 700,000           | -                 | -                 | -                 | -                 | 700,000             |
| Water Treatment Plant (WTP) Cascade Aerators Replacement                | 6061           | 500,000           | -                 | -                 | -                 | -                 | 500,000             |
| Valve Actuators   | 6062           | 450,000           | 500,000           | -                 | -                 | -                 | 950,000             |
| Chemicals Containment Rehabilitation                                    | 6064           | 400,000           | 400,000           | -                 | -                 | -                 | 800,000             |
| Water (WTP) and Wastewater (WWTP) Treatment Plant Facilities Remodeling | 6065           | 850,000           | 500,000           | -                 | -                 | -                 | 1,350,000           |
| Exterior and Interior Painting  | 6066           | 350,000           | 250,000           | -                 | -                 | -                 | 600,000             |
| Facilities Hardening  | 6067           | 710,000           | 520,000           | 370,000           | -                 | -                 | 1,600,000           |
| Wastewater Dump Station   | 6068           | 570,000           | -                 | -                 | -                 | -                 | 570,000             |
| Wastewater Pumping Station Equipment                                    | 6069           | 250,000           | 300,000           | 350,000           | 350,000           | 365,000           | 1,615,000           |
| Landscaping Improvements  | 6070           | 112,000           | 52,000            | 82,500            | 52,750            | 33,000            | 332,250             |
| Odor Control Rehabilitation   | 6071           | -                 | -                 | -                 | 150,000           | 2,000,000         | 2,150,000           |
| Parking Expansion   | 6072           | 650,000           | -                 | -                 | -                 | -                 | 650,000             |
| Facilities Expansion  | 6073           | 950,000           | -                 | -                 | -                 | -                 | 950,000             |
| Land Acquisition  | 6074           | 1,500,000         | -                 | -                 | -                 | -                 | 1,500,000           |
| Chemicals System  | TBD            | 420,000           | 320,000           | 500,000           | -                 | -                 | 1,240,000           |
| Asphalt Resurfacing   | TBD            | 100,000           | 250,000           | 225,000           | 250,000           | -                 | 825,000             |
| Compliance With New Biosolids Regulations                               | TBD            | 10,000            | -                 | -                 | 250,000           | 5,000,000         | 5,260,000           |
| Underground Injection Wells Repairs                                     | TBD            | 500,000           | -                 | -                 | -                 | -                 | 500,000             |
| New Construction  | TBD            | -                 | 8,450,000         | 4,000,000         | -                 | -                 | 12,450,000          |
| Wastewater Treatment Plant (WTP) Clarifiers Rehabilitation              | TBD            | -                 | -                 | -                 | 800,000           | 800,000           | 1,600,000           |
| Wastewater Treatment Plant (WTP) Digesters Rehabilitation               | TBD            | -                 | -                 | -                 | 800,000           | 1,000,000         | 1,800,000           |
| Lead and Copper Service Lines Replacement                               | TBD            | -                 | -                 | -                 | 250,000           | 2,000,000         | 2,250,000           |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

|  |                       | FY 2024              | FY 2025              | FY 2026              | FY 2027              | FY 2028              | FIVE YEAR             |
|--|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| <b>FUND</b>  | <b>Project Number</b> | <b>BUDGET</b>        | <b>BUDGET</b>        | <b>BUDGET</b>        | <b>BUDGET</b>        | <b>BUDGET</b>        | <b>TOTAL</b>          |
| New Drinking Water Regulations                                   | TBD                   | -                    | -                    | -                    | 450,000              | 6,000,000            | 6,450,000             |
| Capital Projects - Other   | N/A                   | 1,000,000            | -                    | -                    | -                    | -                    | 1,000,000             |
| <b>Total Water/Wastewater Renewal and Replacement Fund (461)</b> |                       | <b>\$ 47,582,000</b> | <b>\$ 45,052,000</b> | <b>\$ 44,813,500</b> | <b>\$ 45,277,750</b> | <b>\$ 45,378,000</b> | <b>\$ 228,103,250</b> |



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

| FUND  | Project Number | FY 2024 BUDGET       | FY 2025 BUDGET       | FY 2026 BUDGET       | FY 2027 BUDGET       | FY 2028 BUDGET       | FIVE YEAR TOTAL       |
|---|----------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| <b>Summary</b>  |                |                      |                      |                      |                      |                      |                       |
| Total Roads Fund (111)                                    |                | \$ 1,700,000         | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ 1,700,000          |
| Total General Capital Projects Fund (334)                 |                | 4,980,755            | 50,000               | 50,000               | 50,000               | 50,000               | 5,180,755             |
| Total General Obligation Bonds Proceeds 2019 Fund (335)   |                | 6,310,000            | -                    | -                    | -                    | -                    | 6,310,000             |
| Total Water/Wastewater Connection Fees Fund (458)         |                | 500,000              | 500,000              | 500,000              | 500,000              | 500,000              | 2,500,000             |
| Total Water/Wastewater Renewal and Replacement Fund (461) |                | 47,582,000           | 45,052,000           | 44,813,500           | 45,277,750           | 45,378,000           | 228,103,250           |
| <b>Total All Funds</b>                                    |                | <b>\$ 61,072,755</b> | <b>\$ 45,602,000</b> | <b>\$ 45,363,500</b> | <b>\$ 45,827,750</b> | <b>\$ 45,928,000</b> | <b>\$ 243,794,005</b> |

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

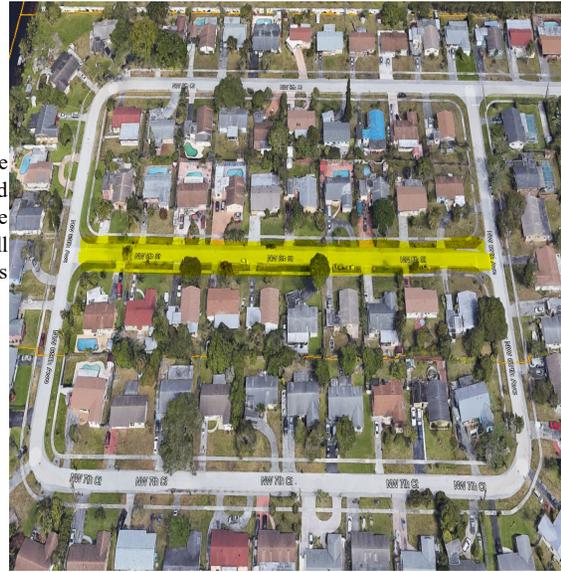
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## RECONSTRUCTION OF NW 8 STREET (NW 67 AVE TO NW 69 AVE)

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2024**  
**PUBLIC WORKS**  
**PUBLIC WORKS**

The right of way along NW 8 Street from NW 67 Avenue to NW 69 Avenue exhibits settlement along the edge of pavement of the roadway, swales, and driveway approaches. The reconstruction includes the removal of loose organic silts beneath the paved road and placement of clean fill. The road will be paved, driveway connections re-established, and swales/sidewalks reconstructed.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Roads Fund - 111 | \$ 1,700,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 1,700,000        |
| <b>TOTAL</b>     | <b>\$ 1,700,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,700,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 1,400,000           | -           | -           | -           | -           | 1,400,000           |
| Other Costs    | 300,000             | -           | -           | -           | -           | 300,000             |
| <b>TOTAL</b>   | <b>\$ 1,700,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,700,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## BUILDING DEPARTMENT EXPANSION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6537  
 FY 2021 - FY 2024  
 BUILDING  
 BUILDING



Design and construction of Building Department addition to existing building.

FY 2022 - Project Design Phase (partial), rollover from prior years (\$142,000)  
 FY 2022/2023 - Construction Phase - Rollover from prior years (\$2,495,000)

**OPERATING BUDGET IMPACT:**

Anticipated increase in operating utilities and repair and maintenance costs.

| FUNDING SOURCES:            | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|-----------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Capital Projects Fund - 334 | \$ 3,800,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 3,800,000        |
| <b>TOTAL</b>                | <b>\$ 3,800,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 3,800,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ 200,000          | \$ -        | \$ -        | \$ -        | \$ -        | \$ 200,000          |
| Construction   | 3,500,000           | -           | -           | -           | -           | 3,500,000           |
| Other Costs    | 100,000             | -           | -           | -           | -           | 100,000             |
| <b>TOTAL</b>   | <b>\$ 3,800,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 3,800,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## DESKTOP REPLACEMENT PROGRAM

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6527  
 FY 2024 - FY 2028  
 INFORMATION TECHNOLOGY  
 ALL



This project funds the annual replacement of one fifth of the City's desktop computers to bring computer systems into a five year life-cycle. Windows 10 will no longer be supported as of October 2025. Currently, there are 100 computers that are not compatible and need to be upgraded to Windows 11. The Plan is to replace 50 computers per year.

### OPERATING BUDGET IMPACT:

Lower maintenance and productivity costs as older computers are replaced with faster, more efficient machines.

| FUNDING SOURCES:            | FY 24            | FY 25            | FY 26            | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Capital Projects Fund - 334 | \$ 50,000        | \$ 50,000        | \$ 50,000        | \$ 50,000        | \$ 50,000        | \$ 250,000        |
|                             |                  |                  |                  |                  |                  |                   |
| <b>TOTAL</b>                | <b>\$ 50,000</b> | <b>\$ 250,000</b> |

| PROJECT COSTS: | FY 24            | FY 25            | FY 26            | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Design         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -              |
| Construction   | -                | -                | -                | -                | -                | -                 |
| Other Costs    | 50,000           | 50,000           | 50,000           | 50,000           | 50,000           | 250,000           |
| <b>TOTAL</b>   | <b>\$ 50,000</b> | <b>\$ 250,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## ANDREWS FIELD RENOVATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2024**  
**RECREATION**  
**PARKS & RECREATION**

Retrofitting existing Sports Lighting system with new LED Sports Lighting system.



**OPERATING BUDGET IMPACT:**

Decrease in energy cost by 33%.

| FUNDING SOURCES:            | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|-----------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Capital Projects Fund - 334 | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 500,000        |
| Energy Grant                | 25,000            |             |             |             |             |                   |
| <b>TOTAL</b>                | <b>\$ 525,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 525,000           | -           | -           | -           | -           | 525,000           |
| Other Costs    | -                 | -           | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 525,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 525,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## NEIGHBORHOOD IDENTIFICATION SIGNS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6512  
 FY 2024  
 PUBLIC WORKS  
 PUBLIC WORKS

This project funds community and neighborhood gateway entry features and signage throughout the City. These features will help to create an identity and foster pride for various neighborhoods within the City.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:            | FY 24            | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL  |
|-----------------------------|------------------|-------------|-------------|-------------|-------------|------------------|
| Capital Projects Fund - 334 | \$ 25,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 25,000        |
| <b>TOTAL</b>                | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 25,000</b> |

| PROJECT COSTS: | FY 24            | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL  |
|----------------|------------------|-------------|-------------|-------------|-------------|------------------|
| Design         | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        | \$ -             |
| Construction   | 25,000           | -           | -           | -           | -           | 25,000           |
| Other Costs    | -                | -           | -           | -           | -           | -                |
| <b>TOTAL</b>   | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 25,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## COMMISSION CHAMBERS AND CITY HALL FIRST FLOOR REMODELING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6546  
 FY 2023 - FY 2024  
 PUBLIC WORKS  
 PUBLIC WORKS

This project is for the remodeling and renovation of the City Hall Commission Chambers and City Hall lobby first floor public areas. The project includes interior renovations to the spaces including a new glass wall in the lobby, new audio-visual equipment, lighting, flooring, seating, adjustments to the AC system, changes to aesthetics of non-structural walls, and reconfiguration of the dais. Renovations and modernization would enhance the use of the spaces and improve functionality.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:            | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL |
|-----------------------------|-------------------|-------------|-------------|-------------|-------------|-----------------|
| Capital Projects Fund - 334 | \$ 480,755        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 480,755      |
| <b>TOTAL</b>                | <b>\$ 480,755</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |                 |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ 54,400         | \$ -        | \$ -        | \$ -        | \$ -        | \$ 54,400         |
| Construction   | 411,500           | -           | -           | -           | -           | 411,500           |
| Other Costs    | 14,855            | -           | -           | -           | -           | 14,855            |
| <b>TOTAL</b>   | <b>\$ 480,755</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 480,755</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## SOUTHEAST PARK IMPROVEMENTS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6501**  
**FY 2020/FY 2024**  
**RECREATION**  
**PARKS & RECREATION**

Convert two (2) Natural Grass Soccer Fields into two (2) Artificial Turf Soccer Fields/Multipurpose Fields. Improve overflow parking areas, improve sidewalks/walkways, modify security fencing as needed.



**OPERATING BUDGET IMPACT:**

No anticipated budget impact.

| FUNDING SOURCES:                    | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|-------------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| G.O. Bonds Proceeds 2019 Fund - 335 | \$ 2,500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 2,500,000        |
| <b>TOTAL</b>                        | <b>\$ 2,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,500,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 2,500,000           | -           | -           | -           | -           | 2,500,000           |
| Other Costs    | -                   | -           | -           | -           | -           | -                   |
| <b>TOTAL</b>   | <b>\$ 2,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## CALYPSO COVE

**PROJECT NUMBER:**

6530

**PROJECT DURATION (FY):**

FY 2020 - FY 2024

**PROJECT CATEGORY:**

RECREATION

**PROJECT DEPARTMENT:**

PARKS & RECREATION

**PROJECT DESCRIPTION:**

Expansion of Calypso Cove Aquatics Facility to include: Renovation of the existing water playground to include more slides, tipping bucket water feature; improvements to the existing pump room infrastructure, improvements to the pool deck, and amenities.



**OPERATING BUDGET IMPACT:**

Subject to final design: current estimate includes two (2) additional lifeguard positions, 33% decrease in chemical costs, 25% decrease in repair and maintenance costs, and 25% increase in admission revenues.

| FUNDING SOURCES:                    | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|-------------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| G.O. Bonds Proceeds 2019 Fund - 335 | \$ 1,000,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 1,000,000        |
| <b>TOTAL</b>                        | <b>\$ 1,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,000,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 1,000,000           | -           | -           | -           | -           | 1,000,000           |
| Other Costs    | -                   | -           | -           | -           | -           | -                   |
| <b>TOTAL</b>   | <b>\$ 1,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,000,000</b> |



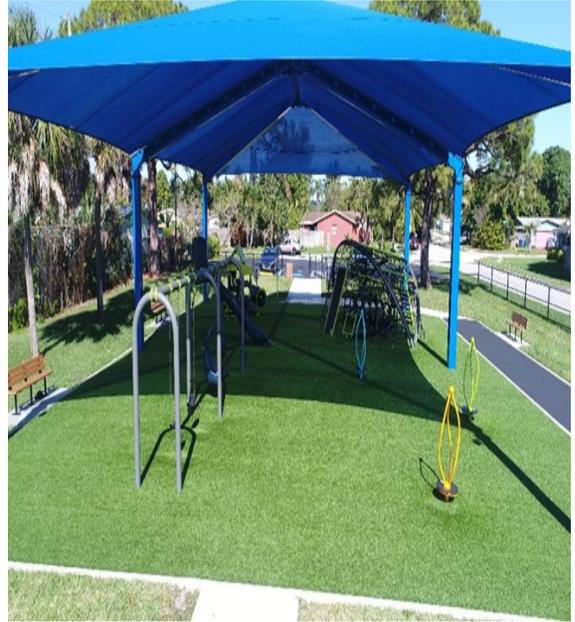
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## CENTENNIAL PARK RENOVATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6532  
 FY 2020 - FY 2024  
 RECREATION  
 PARKS & RECREATION

Improvements to Centennial Park include: construction of a new playground with safety surfacing and shade, general park improvements based on remaining funds.



**OPERATING BUDGET IMPACT:**

No anticipated budget impact.

| FUNDING SOURCES:                    | FY 24      | FY 25 | FY 26 | FY 27 | FY 28 | FIVE YEAR TOTAL |
|-------------------------------------|------------|-------|-------|-------|-------|-----------------|
| G.O. Bonds Proceeds 2019 Fund - 335 | \$ 800,000 | \$ -  | \$ -  | \$ -  | \$ -  | \$ 800,000      |
| TOTAL                               | \$ 800,000 | \$ -  | \$ -  | \$ -  | \$ -  | \$ 800,000      |

| PROJECT COSTS: | FY 24      | FY 25 | FY 26 | FY 27 | FY 28 | FIVE YEAR TOTAL |
|----------------|------------|-------|-------|-------|-------|-----------------|
| Design         | \$ -       | \$ -  | \$ -  | \$ -  | \$ -  | \$ -            |
| Construction   | 800,000    | -     | -     | -     | -     | 800,000         |
| Other Costs    | -          | -     | -     | -     | -     | -               |
| TOTAL          | \$ 800,000 | \$ -  | \$ -  | \$ -  | \$ -  | \$ 800,000      |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## ORIOLE PARK

**PROJECT NUMBER:**

6533

**PROJECT DURATION (FY):**

FY 2020 - FY 2024

**PROJECT CATEGORY:**

RECREATION

**PROJECT DEPARTMENT:**

PARKS & RECREATION

**PROJECT DESCRIPTION:**

Improvements to Oriole Park include: 1.) Renovate baseball field to meet High School Standards (all elements). 2.) Renovate restroom/concession building. 3.) Construction of a new barrier free playground with shade canopies, picnic areas, seating, and splashpad misters. Existing site conditions shall be modified to accommodate these improvements including irrigation, and landscaping.



**OPERATING BUDGET**

**IMPACT:**

Subject to final design: anticipate an increase in labor hours by 350 hours, 10% increase in material cost, and an increase in permit/rental revenues by \$5,000.

| FUNDING SOURCES:                    | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|-------------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Grant                               | \$ 1,000,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 1,000,000        |
| G.O. Bonds Proceeds 2019 Fund - 335 | 1,000,000           | -           | -           | -           | -           | 1,000,000           |
| <b>TOTAL</b>                        | <b>\$ 2,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,000,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ 3,225            | \$ -        | \$ -        | \$ -        | \$ -        | \$ 3,225            |
| Construction   | 1,996,775           | -           | -           | -           | -           | 1,996,775           |
| Other Costs    | -                   | -           | -           | -           | -           | -                   |
| <b>TOTAL</b>   | <b>\$ 2,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,000,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## SEWER LINE REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6003**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**



Various wastewater gravity and force main replacement projects typically occur each year. Projects are designed/constructed by both consultants/contractors and City staff. The current focus is to eliminate vitrified clay pipe (VCP) gravity mains and asbestos cement force mains, which have exceeded their useful service life and result in frequent breaks/failures. Replacement of these materials will reduce costs and overtime wages associated with emergency repairs, as well as reducing sewage releases and the City's exposure to resulting fines and enforcement action from FDEP.

**OPERATING BUDGET IMPACT:**

Reduce costs associated with sewer main repairs.

| FUNDING SOURCES:             | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL      |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Repair and Replacement - 461 | \$ 1,400,000        | \$ 3,950,000        | \$ 4,300,000        | \$ 4,570,000        | \$ 4,920,000        | \$ 19,140,000        |
|                              |                     |                     |                     |                     |                     |                      |
| <b>TOTAL</b>                 | <b>\$ 1,400,000</b> | <b>\$ 3,950,000</b> | <b>\$ 4,300,000</b> | <b>\$ 4,570,000</b> | <b>\$ 4,920,000</b> | <b>\$ 19,140,000</b> |

| PROJECT COSTS: | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL      |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Design         | \$ 300,000          | \$ 350,000          | \$ 400,000          | \$ 450,000          | \$ 500,000          | \$ 2,000,000         |
| Construction   | 1,000,000           | 3,500,000           | 3,800,000           | 4,000,000           | 4,300,000           | 16,600,000           |
| Other Costs    | 100,000             | 100,000             | 100,000             | 120,000             | 120,000             | 540,000              |
| <b>TOTAL</b>   | <b>\$ 1,400,000</b> | <b>\$ 3,950,000</b> | <b>\$ 4,300,000</b> | <b>\$ 4,570,000</b> | <b>\$ 4,920,000</b> | <b>\$ 19,140,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WATER LINE REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6004**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**



Various water line replacement projects occur each year. The current focus is to eliminate small diameter, cast iron, and asbestos cement mains, as well as other main sections that have experienced frequent breaks in recent years. The hydraulic model recommends replacement of the following pipes:

- 419,062 feet of Asbestos Concrete (AC) pipe
- 93,061 feet of Cast Iron (CI) pipe
- 30,000 feet of 2" diameter pipe

At approximately \$250 per foot, the cost to replace all these pipes is over \$135M; which amounts to \$5M per year for the next 30 years for the replacement of all pipes at about 20,000 LF of pipe each year.

**OPERATING BUDGET IMPACT:**

Reduce costs associated with water main repairs.

| FUNDING SOURCES:             | FY 24               | FY 25                | FY 26                | FY 27                | FY 28                | FIVE YEAR TOTAL      |
|------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Repair and Replacement - 461 | \$ 4,980,000        | \$ 10,380,000        | \$ 10,600,000        | \$ 10,300,000        | \$ 10,300,000        | \$ 46,560,000        |
| Connection Fees Fund - 458   | 500,000             | 500,000              | 500,000              | 500,000              | 500,000              | 2,500,000            |
| <b>TOTAL</b>                 | <b>\$ 5,480,000</b> | <b>\$ 10,880,000</b> | <b>\$ 11,100,000</b> | <b>\$ 10,800,000</b> | <b>\$ 10,800,000</b> | <b>\$ 49,060,000</b> |

| PROJECT COSTS: | FY 24               | FY 25                | FY 26                | FY 27                | FY 28                | FIVE YEAR TOTAL      |
|----------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Design         | \$ 400,000          | \$ 800,000           | \$ 1,000,000         | \$ 700,000           | \$ 700,000           | \$ 3,600,000         |
| Construction   | 5,000,000           | 10,000,000           | 10,000,000           | 10,000,000           | 10,000,000           | 45,000,000           |
| Other Costs    | 80,000              | 80,000               | 100,000              | 100,000              | 100,000              | 460,000              |
| <b>TOTAL</b>   | <b>\$ 5,480,000</b> | <b>\$ 10,880,000</b> | <b>\$ 11,100,000</b> | <b>\$ 10,800,000</b> | <b>\$ 10,800,000</b> | <b>\$ 49,060,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## ACQUISITION OF VEHICLES

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6006**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Replacement of existing vehicles that have met their useful life and purchase new vehicles that cannot be provided by the Enterprise Lease Program. Funds will also cover industrial vehicles and heavy equipment, such as vacuum trucks, forklifts, backhoes, boom trucks, cranes, and other heavy equipment not covered by the lease program.



**OPERATING BUDGET IMPACT:**

Reduce maintenance and repair costs of vehicles.

| FUNDING SOURCES:             | FY 24               | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|------------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 1,065,000        | \$ 600,000        | \$ 850,000        | \$ 650,000        | \$ 550,000        | \$ 3,715,000        |
|                              |                     |                   |                   |                   |                   |                     |
|                              |                     |                   |                   |                   |                   |                     |
| <b>TOTAL</b>                 | <b>\$ 1,065,000</b> | <b>\$ 600,000</b> | <b>\$ 850,000</b> | <b>\$ 650,000</b> | <b>\$ 550,000</b> | <b>\$ 3,715,000</b> |

| PROJECT COSTS: | FY 24               | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design         | \$ -                | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                |
| Construction   | -                   | -                 | -                 | -                 | -                 | -                   |
| Other Costs    | 1,065,000           | 600,000           | 850,000           | 650,000           | 550,000           | 3,715,000           |
| <b>TOTAL</b>   | <b>\$ 1,065,000</b> | <b>\$ 600,000</b> | <b>\$ 850,000</b> | <b>\$ 650,000</b> | <b>\$ 550,000</b> | <b>\$ 3,715,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

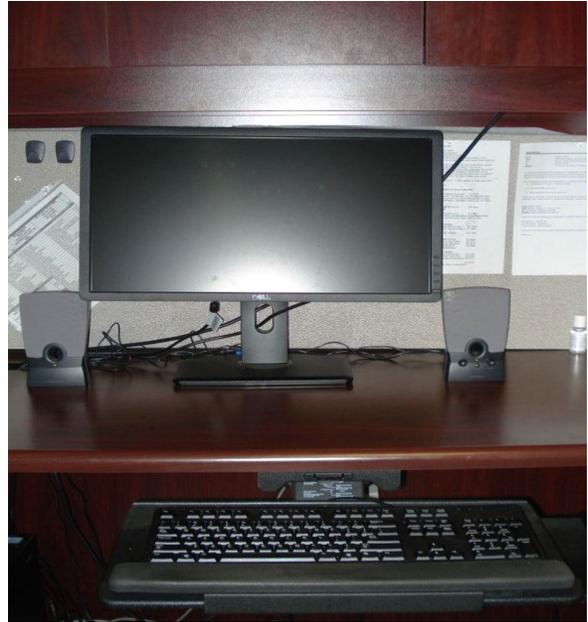
## COMPUTER EQUIPMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6007**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Replacement of office, field, and SCADA system computers and related purchases including software.

FY 2024 – Replacement of additional computers, printers, servers, software, and other electronics.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24            | FY 25            | FY 26            | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 20,000        | \$ 40,000        | \$ 30,000        | \$ 35,000        | \$ 35,000        | \$ 160,000        |
|                              |                  |                  |                  |                  |                  |                   |
| <b>TOTAL</b>                 | <b>\$ 20,000</b> | <b>\$ 40,000</b> | <b>\$ 30,000</b> | <b>\$ 35,000</b> | <b>\$ 35,000</b> | <b>\$ 160,000</b> |

| PROJECT COSTS: | FY 24            | FY 25            | FY 26            | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Design         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -              |
| Construction   | -                | -                | -                | -                | -                | -                 |
| Other Costs    | 20,000           | 40,000           | 30,000           | 35,000           | 35,000           | 160,000           |
| <b>TOTAL</b>   | <b>\$ 20,000</b> | <b>\$ 40,000</b> | <b>\$ 30,000</b> | <b>\$ 35,000</b> | <b>\$ 35,000</b> | <b>\$ 160,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WATER & WASTEWATER EQUIPMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6008**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Replacement equipment purchases, such as pumps, fans, blowers, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system divisions.



### OPERATING BUDGET IMPACT:

Reduced repairs and maintenance costs.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 300,000        | \$ 600,000        | \$ 700,000        | \$ 700,000        | \$ 800,000        | \$ 3,100,000        |
|                              |                   |                   |                   |                   |                   |                     |
| <b>TOTAL</b>                 | <b>\$ 300,000</b> | <b>\$ 600,000</b> | <b>\$ 700,000</b> | <b>\$ 700,000</b> | <b>\$ 800,000</b> | <b>\$ 3,100,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                |
| Construction   | -                 | -                 | -                 | -                 | -                 | -                   |
| Other Costs    | 300,000           | 600,000           | 700,000           | 700,000           | 800,000           | 3,100,000           |
| <b>TOTAL</b>   | <b>\$ 300,000</b> | <b>\$ 600,000</b> | <b>\$ 700,000</b> | <b>\$ 700,000</b> | <b>\$ 800,000</b> | <b>\$ 3,100,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## INSTALL WATER METERS/SERVICE CONNECTIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6009**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

The accuracy of water meters deteriorates over time. This can lead to inaccurate billing of customers. As a result, water meters are periodically replaced throughout the service area. Sometimes, the associated water service connection is also replaced.



### OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours for meter readers and service crews.

| FUNDING SOURCES:             | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 8,000,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 8,000,000        |
| <b>TOTAL</b>                 | <b>\$ 8,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 8,000,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 8,000,000           | -           | -           | -           | -           | 8,000,000           |
| Other Costs    | -                   | -           | -           | -           | -           | -                   |
| <b>TOTAL</b>   | <b>\$ 8,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 8,000,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## LIFT STATION RENOVATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6010**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

This Project is for the removal and replacement of existing pump stations with new and modern wet pit submersible pump stations. The piping, hardware, protective coatings and structures have suffered deterioration due to age and the corrosive nature of sewer processing. One or more wastewater lift station renovation projects typically occur each year. Projects range from minor to major rehabilitation. Including: lift station 20, construction of lift stations 19 and 23, addition of lift station 17, and design and permitting of lift station 10 and more.

**OPERATING BUDGET IMPACT:**

Reduce repairs and maintenance cost of lift stations.



| FUNDING SOURCES:             | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL      |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Repair and Replacement - 461 | \$ 3,650,000        | \$ 4,250,000        | \$ 6,075,000        | \$ 6,150,000        | \$ 6,200,000        | \$ 26,325,000        |
|                              |                     |                     |                     |                     |                     |                      |
| <b>TOTAL</b>                 | <b>\$ 3,650,000</b> | <b>\$ 4,250,000</b> | <b>\$ 6,075,000</b> | <b>\$ 6,150,000</b> | <b>\$ 6,200,000</b> | <b>\$ 26,325,000</b> |

| PROJECT COSTS: | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL      |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Design         | \$ 500,000          | \$ 500,000          | \$ 300,000          | \$ 350,000          | \$ 350,000          | \$ 2,000,000         |
| Construction   | 3,000,000           | 3,500,000           | 5,500,000           | 5,500,000           | 5,500,000           | 23,000,000           |
| Other Costs    | 150,000             | 250,000             | 275,000             | 300,000             | 350,000             | 1,325,000            |
| <b>TOTAL</b>   | <b>\$ 3,650,000</b> | <b>\$ 4,250,000</b> | <b>\$ 6,075,000</b> | <b>\$ 6,150,000</b> | <b>\$ 6,200,000</b> | <b>\$ 26,325,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## ELECTRONIC METER READING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6011**  
**FY 2019 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

Electronic meter reading devices allow for the real-time monitoring and storage of water consumption. This technology allows the utility to determine each customer's water consumption amount for billing purposes without manually reading meters; identify potential leaks, tampering, or unusual water use; and analyze water usage patterns to provide better system-wide service.



### OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours of meter readers.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 100,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 100,000        |
| <b>TOTAL</b>                 | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 100,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 100,000           | -           | -           | -           | -           | 100,000           |
| Other Costs    | -                 | -           | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 100,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## UPGRADE TELEMETRY SYSTEM

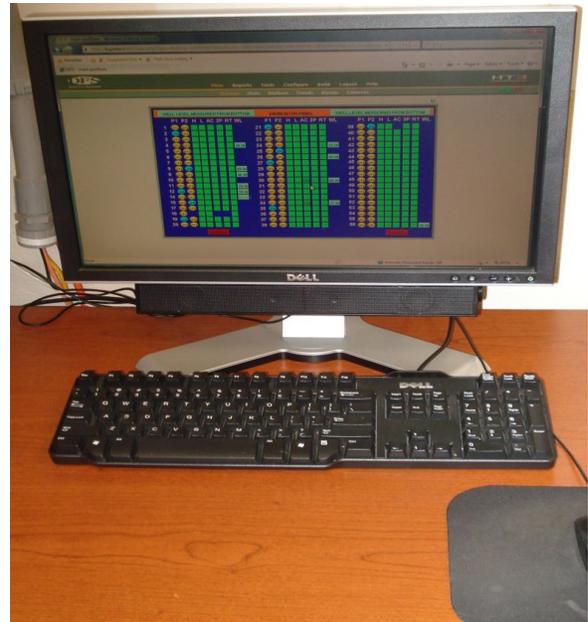
**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6014**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Telemetry systems allow monitoring and information storage related to utility and treatment infrastructure located throughout the service area from a single remote location. For example, sewer lift stations across the entire service area can be monitored from the wastewater treatment plant. Testing, repair, replacement, and upgrading of system components is necessary to realize the full benefits of the telemetry system.

**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.



| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 200,000        | \$ 200,000        | \$ 200,000        | \$ 50,000        | \$ 50,000        | \$ 700,000        |
| <b>TOTAL</b>                 | <b>\$ 200,000</b> | <b>\$ 200,000</b> | <b>\$ 200,000</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 700,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -              |
| Construction   | 200,000           | 200,000           | 200,000           | 50,000           | 50,000           | 700,000           |
| Other Costs    | -                 | -                 | -                 | -                | -                | -                 |
| <b>TOTAL</b>   | <b>\$ 200,000</b> | <b>\$ 200,000</b> | <b>\$ 200,000</b> | <b>\$ 50,000</b> | <b>\$ 50,000</b> | <b>\$ 700,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## INFILTRATION AND INFLOW REHABILITATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6015**  
**FY 2023 - FY 2028**  
**UTILITIES - DEES**  
**DEES**



In recent years, the City adopted cured-in-place pipe technology as the primary method for reducing infiltration in the City's gravity sanitary sewer system. The recent plant overflows surrounding Tropical Storm ETA in November 2019 revealed significant Infiltration and Inflow (I&I) issues that need to be addressed, via smoke testing, manhole sealing, cleanout replacement, and elimination of illicit connections. It is imperative to minimize increased influent volumes to the plants prior to taking the Rotating Biological Contactor (RBC) trains out of service for the planned upgrades, so the City must increase efforts to eliminate immediate I&I.

**OPERATING BUDGET IMPACT:**

Reduction in materials and labor required for repairs and pipe replacements.

| FUNDING SOURCES:             | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ 2,500,000        | \$ 2,500,000        | \$ 2,500,000        | \$ 1,000,000        | \$ 1,000,000        | \$ 9,500,000        |
|                              |                     |                     |                     |                     |                     |                     |
| <b>TOTAL</b>                 | <b>\$ 2,500,000</b> | <b>\$ 2,500,000</b> | <b>\$ 2,500,000</b> | <b>\$ 1,000,000</b> | <b>\$ 1,000,000</b> | <b>\$ 9,500,000</b> |

| PROJECT COSTS: | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL     |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Design         | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                |
| Construction   | 2,500,000           | 2,500,000           | 2,500,000           | 1,000,000           | 1,000,000           | 9,500,000           |
| Other Costs    | -                   | -                   | -                   | -                   | -                   | -                   |
| <b>TOTAL</b>   | <b>\$ 2,500,000</b> | <b>\$ 2,500,000</b> | <b>\$ 2,500,000</b> | <b>\$ 1,000,000</b> | <b>\$ 1,000,000</b> | <b>\$ 9,500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE GENERATOR SYSTEMS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6019**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), DEES Administration Building, and Coral Gate Storage Tank require periodic rehabilitation to controls, power generation, electrical switch gear, fuel tanks, and emission systems. Also, this project includes upgrades of various improvements to provide compliance, reliability, and uninterrupted operations during power outages.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 300,000        | \$ 500,000        | \$ 300,000        | \$ 400,000        | \$ 800,000        | \$ 2,300,000        |
| <b>TOTAL</b>                 | <b>\$ 300,000</b> | <b>\$ 500,000</b> | <b>\$ 300,000</b> | <b>\$ 400,000</b> | <b>\$ 800,000</b> | <b>\$ 2,300,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                |
| Construction   | 300,000           | 500,000           | 300,000           | 400,000           | 800,000           | 2,300,000           |
| Other Costs    | -                 | -                 | -                 | -                 | -                 | -                   |
| <b>TOTAL</b>   | <b>\$ 300,000</b> | <b>\$ 500,000</b> | <b>\$ 300,000</b> | <b>\$ 400,000</b> | <b>\$ 800,000</b> | <b>\$ 2,300,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WATER MAIN/FORCE MAIN CONTROL IMPROVEMENTS

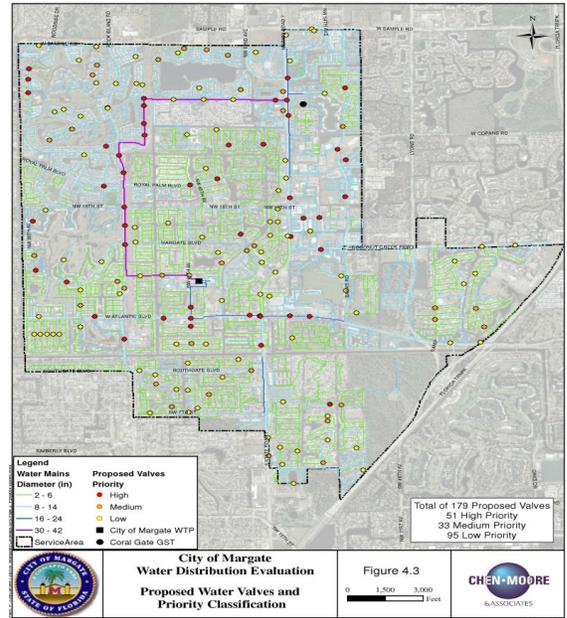
**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6023**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

The strategic installation of new distribution system components, including pipes and valves that allow for system bypass and isolation during repairs will shorten response times to main breaks, minimize service interruptions to customers, and enhance water quality. In addition to repair and replacements and annual valves assessment.

### OPERATING BUDGET IMPACT:

Reduce material and labor costs associated with water main/force main repairs.



| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27             | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 550,000        | \$ 350,000        | \$ 300,000        | \$ 300,000        | \$ -        | \$ 1,500,000        |
| <b>TOTAL</b>                 | <b>\$ 550,000</b> | <b>\$ 350,000</b> | <b>\$ 300,000</b> | <b>\$ 300,000</b> | <b>\$ -</b> | <b>\$ 1,500,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27             | FY 28       | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------|---------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -              | \$ -        | \$ -                |
| Construction   | 550,000           | 350,000           | 300,000           | 300,000           | -           | 1,500,000           |
| Other Costs    | -                 | -                 | -                 | -                 | -           | -                   |
| <b>TOTAL</b>   | <b>\$ 550,000</b> | <b>\$ 350,000</b> | <b>\$ 300,000</b> | <b>\$ 300,000</b> | <b>\$ -</b> | <b>\$ 1,500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE DEES ADMINISTRATION BUILDING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6026**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

The DEES administration building is shared by DEES, Building Department, and Development Services staff. Recurring repair/rehabilitation projects are completed to properly maintain and extend the life of the building.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24            | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL   |
|------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Repair and Replacement - 461 | \$ 50,000        | \$ 115,000        | \$ 125,000        | \$ 135,000        | \$ 150,000        | \$ 575,000        |
|                              |                  |                   |                   |                   |                   |                   |
| <b>TOTAL</b>                 | <b>\$ 50,000</b> | <b>\$ 115,000</b> | <b>\$ 125,000</b> | <b>\$ 135,000</b> | <b>\$ 150,000</b> | <b>\$ 575,000</b> |

| PROJECT COSTS: | FY 24            | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL   |
|----------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Design         | \$ -             | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              |
| Construction   | \$ 50,000        | \$ 115,000        | \$ 125,000        | \$ 135,000        | \$ 150,000        | 575,000           |
| Other Costs    | -                | -                 | -                 | -                 | -                 | -                 |
| <b>TOTAL</b>   | <b>\$ 50,000</b> | <b>\$ 115,000</b> | <b>\$ 125,000</b> | <b>\$ 135,000</b> | <b>\$ 150,000</b> | <b>\$ 575,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## AERIAL UTILITY CROSSINGS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6027**  
**FY 2022 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites is necessary.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 2,200,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 2,200,000        |
|                              |                     |             |             |             |             |                     |
| <b>TOTAL</b>                 | <b>\$ 2,200,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,200,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 2,100,000           | -           | -           | -           | -           | 2,100,000           |
| Other Costs    | 100,000             | -           | -           | -           | -           | 100,000             |
| <b>TOTAL</b>   | <b>\$ 2,200,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,200,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## REPAIR WATER TREATMENT PLANT (WTP) ACCELATORS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6036**  
**FY 2023 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

The Water Treatment Plant has two accelators (clarifiers). The concrete tank walls of both accelators have developed many small cracks, which have resulted in small leaks and corrosion to the interior structural steel reinforcing bars (rebar). The restoration of an exposed/corroded structural steel, sealing of all cracks/leaks, as well as lining, coating, and painting of the tanks, which will be completed after verifying that all leaks have ceased. The project seek to improve treatment efficiency and water quality and, eliminate a potential source of non-compliance.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 700,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 700,000        |
| <b>TOTAL</b>                 | <b>\$ 700,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 700,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 700,000           | -           | -           | -           | -           | 700,000           |
| Other Costs    | -                 | -           | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 700,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 700,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM UPGRADES

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6041**  
**FY 2023 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

Upgrades to the Supervisory Control and Data Acquisition System (SCADA) used to control various components of the operations in both Water and Wastewater plants. This project is being completed based on the 2016 Comprehensive Utility Strategic Master Plan recommendations to ensure reliability, quality, sustainability, safety, and/or code compliance.

The Florida Legislature has awarded the City a grant of \$500K, which will reimburse a portion of expenses for this project.

**OPERATING BUDGET IMPACT:**

Reduce cost of obsolete replacement parts and repairs to SCADA system.



| FUNDING SOURCES:             | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 3,500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 3,500,000        |
| <b>TOTAL</b>                 | <b>\$ 3,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 3,500,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 3,000,000           | -           | -           | -           | -           | 3,000,000           |
| Other Costs    | 500,000             | -           | -           | -           | -           | 500,000             |
| <b>TOTAL</b>   | <b>\$ 3,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 3,500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WEST WASTEWATER TREATMENT PLANT (WWTP) UPGRADES

**PROJECT NUMBER:**

6046

**PROJECT DURATION (FY):**

FY 2022 - FY 2028

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

The West Wastewater Treatment Plant (WWTP) has a capacity of 7.9 million gallons per day and treats the majority of the service area's total wastewater. Primary treatment at the West WWTP is accomplished using rotating biological contactors (RBCs). The existing RBC trains were installed in 1984 and have exceeded the end of their useful life cycle and must be replaced with more modern technology, such as fine bubbler activated sludge, or other alternative treatment to be determined. The project seeks to improve treatment quality and provide for permit compliance and sustainability.



**OPERATING BUDGET**

**IMPACT:**

Significant reduction in repair costs and coagulant needed to offset failing RBCs.

| FUNDING SOURCES:             | FY 24               | FY 25               | FY 26                | FY 27                | FY 28       | FIVE YEAR TOTAL      |
|------------------------------|---------------------|---------------------|----------------------|----------------------|-------------|----------------------|
| Repair and Replacement - 461 | \$ 5,000,000        | \$ 8,000,000        | \$ 12,000,000        | \$ 15,000,000        | \$ -        | \$ 40,000,000        |
| <b>TOTAL</b>                 | <b>\$ 5,000,000</b> | <b>\$ 8,000,000</b> | <b>\$ 12,000,000</b> | <b>\$ 15,000,000</b> | <b>\$ -</b> | <b>\$ 40,000,000</b> |

| PROJECT COSTS: | FY 24               | FY 25               | FY 26                | FY 27                | FY 28       | FIVE YEAR TOTAL      |
|----------------|---------------------|---------------------|----------------------|----------------------|-------------|----------------------|
| Design         | \$ 4,000,000        | \$ -                | \$ -                 | \$ -                 | \$ -        | \$ 4,000,000         |
| Construction   | -                   | 8,000,000           | 12,000,000           | 15,000,000           | -           | 35,000,000           |
| Other Costs    | 1,000,000           | -                   | -                    | -                    | -           | 1,000,000            |
| <b>TOTAL</b>   | <b>\$ 5,000,000</b> | <b>\$ 8,000,000</b> | <b>\$ 12,000,000</b> | <b>\$ 15,000,000</b> | <b>\$ -</b> | <b>\$ 40,000,000</b> |



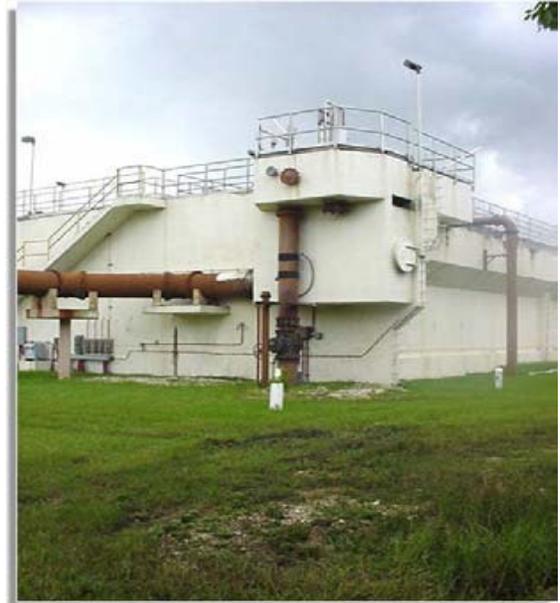
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER TREATMENT PLANT (WWTP) PERMIT RENEWAL

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6048**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

This project funds the renewal of Florida Department of Environmental Protection Wastewater Operating Permit and Deep Injection Wells Permit, which must both be renewed every 5 years, and for the annual renewal of the Broward County Wastewater Treatment Plant operating license to ensure compliant facility operations.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ -        | \$ 250,000        | \$ -        | \$ -        | \$ -        | \$ 250,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ 250,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 250,000</b> |

| PROJECT COSTS: | FY 24       | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | -           | -                 | -           | -           | -           | -                 |
| Other Costs    | -           | 250,000           | -           | -           | -           | 250,000           |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ 250,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 250,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## QUONSET HUT - REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6050**  
**FY 2024**  
**UTILITIES - DEES**  
**DEES**

Replace existing prefabricated Quonset Hut structure with modern industrial storage building. The aged Quonset Hut is impractical for storing miscellaneous equipment and material. The new structure will combine garage, storage, office, and warehousing needs.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 995,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 995,000        |
| <b>TOTAL</b>                 | <b>\$ 995,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 995,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ 150,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 150,000        |
| Construction   | 800,000           | -           | -           | -           | -           | 800,000           |
| Other Costs    | 45,000            | -           | -           | -           | -           | 45,000            |
| <b>TOTAL</b>   | <b>\$ 995,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 995,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE HIGH SERVICE PUMP BUILDING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6055**  
**FY 2023 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

The high service pump building houses the high service pumps, which pump the treated water out of storage tanks and send it throughout the distribution system. This project includes both interior and exterior building repairs and renovations, including Heating, Ventilation and Air Conditioning (HVAC) to provide a climate-controlled environment for the climate sensitive electronic equipment that controls the pumps and regulates the system pressure.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 500,000        |
| <b>TOTAL</b>                 | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 450,000           | -           | -           | -           | -           | 450,000           |
| Other Costs    | 50,000            | -           | -           | -           | -           | 50,000            |
| <b>TOTAL</b>   | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WATER TREATMENT PLANT (WTP) INFRASTRUCTURE IMPROVEMENTS

**PROJECT NUMBER:**

6056

**PROJECT DURATION (FY):**

FY 2024 - FY 2028

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

In order to continue meeting and exceeding regulatory requirements for the potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include system optimization, adding innovative treatment equipment and the corresponding methods, enhancing efficiency at the plant, and maintaining or increasing the quality of the finished water.



### OPERATING BUDGET IMPACT:

Unknown at this time.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 250,000        | \$ 275,000        | \$ 306,000        | \$ 335,000        | \$ 375,000        | \$ 1,541,000        |
|                              |                   |                   |                   |                   |                   |                     |
| <b>TOTAL</b>                 | <b>\$ 250,000</b> | <b>\$ 275,000</b> | <b>\$ 306,000</b> | <b>\$ 335,000</b> | <b>\$ 375,000</b> | <b>\$ 1,541,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design         | \$ 50,000         | \$ 55,000         | \$ 60,500         | \$ 67,500         | \$ 75,000         | \$ 308,000          |
| Construction   | 150,000           | 165,000           | 185,000           | 200,000           | 225,000           | 925,000             |
| Other Costs    | 50,000            | 55,000            | 60,500            | 67,500            | 75,000            | 308,000             |
| <b>TOTAL</b>   | <b>\$ 250,000</b> | <b>\$ 275,000</b> | <b>\$ 306,000</b> | <b>\$ 335,000</b> | <b>\$ 375,000</b> | <b>\$ 1,541,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## LIME SLUDGE HANDLING PROCESS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6057**  
**FY 2023 - FY 2025**  
**UTILITIES - DEES**  
**DEES**

The configuration of the current lime sludge pond does not allow potable water used in the current treatment process to be reprocessed back into the potable water system. Instead, that partially-treated water gets sent to waste and shows up in water losses. The design of the new lime sludge handling processes will allow the City to feed partially treated water back to the head of the plant rather than sending it to waste. This project seeks to improve the sustainability and cost efficiency of the treatment process.

**OPERATING BUDGET IMPACT:**

Decrease potable water usage, lime production and disposal, and lime sludge blowing onto neighbors' properties.



| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 300,000        | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ 800,000        |
|                              |                   |                   |             |             |             |                   |
| <b>TOTAL</b>                 | <b>\$ 300,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design         | \$ 250,000        | \$ -              | \$ -        | \$ -        | \$ -        | \$ 250,000        |
| Construction   | -                 | 500,000           | -           | -           | -           | 500,000           |
| Other Costs    | 50,000            | -                 | -           | -           | -           | 50,000            |
| <b>TOTAL</b>   | <b>\$ 300,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## CAPITAL PROJECTS - OTHER

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6058**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

DEES operates complex utilities infrastructure, which consist of water distribution systems, wastewater collection and transmission systems, pump stations and equipment, water and wastewater treatment plants, a water storage and booster station, and supporting administration facilities. These projects will address emergency conditions to provide service reliability, compliance, welfare, and safety.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ 1,000,000        | \$ 1,000,000        | \$ 1,000,000        | \$ 1,000,000        | \$ 1,000,000        | \$ 5,000,000        |
| <b>TOTAL</b>                 | <b>\$ 1,000,000</b> | <b>\$ 5,000,000</b> |

| PROJECT COSTS: | FY 24               | FY 25               | FY 26               | FY 27               | FY 28               | FIVE YEAR TOTAL     |
|----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Design         | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                |
| Construction   | 1,000,000           | 1,000,000           | 1,000,000           | 1,000,000           | 1,000,000           | 5,000,000           |
| Other Costs    | -                   | -                   | -                   | -                   | -                   | -                   |
| <b>TOTAL</b>   | <b>\$ 1,000,000</b> | <b>\$ 5,000,000</b> |



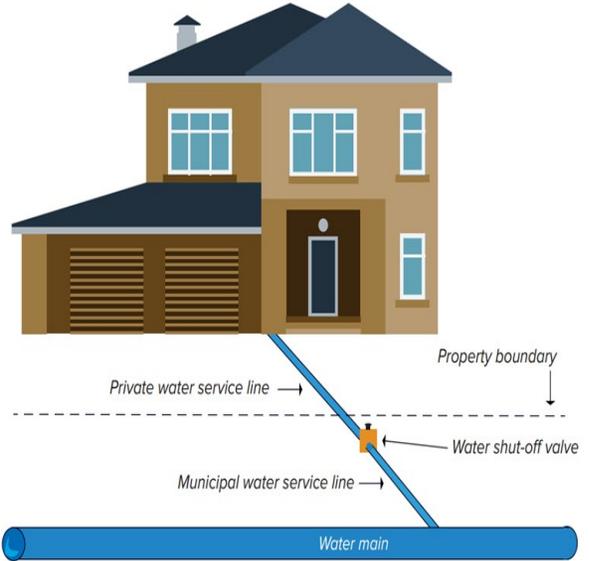
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## SERVICE LINES REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6059**  
**FY 2027 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

On December 16, 2021 the U.S. Environmental Protection Agency (EPA) revised a Lead and Copper Rule (LCR) to reduce exposure to lead and copper in drinking water. The most common sources of lead in drinking water are lead pipes, and brass or bronze faucets and fixtures. The new requirement is initial inventory of all service lines, located between the water main in the street and the water meter, by October 16, 2024. The inventory must identify service lines material that require replacement. DEES is taking a proactive approach and is planning for replacement of service lines in coordination with the initial inventory report.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25       | FY 26       | FY 27               | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|-------------|-------------|-------------|---------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ -        | \$ -        | \$ -        | \$ 1,300,000        | \$ 2,000,000        | \$ 3,300,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,300,000</b> | <b>\$ 2,000,000</b> | <b>\$ 3,300,000</b> |

| PROJECT COSTS: | FY 24       | FY 25       | FY 26       | FY 27               | FY 28               | FIVE YEAR TOTAL     |
|----------------|-------------|-------------|-------------|---------------------|---------------------|---------------------|
| Design         | \$ -        | \$ -        | \$ -        | \$ 100,000          | \$ -                | \$ 100,000          |
| Construction   | -           | -           | -           | 1,000,000           | 2,000,000           | 3,000,000           |
| Other Costs    | -           | -           | -           | 200,000             | -                   | 200,000             |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,300,000</b> | <b>\$ 2,000,000</b> | <b>\$ 3,300,000</b> |



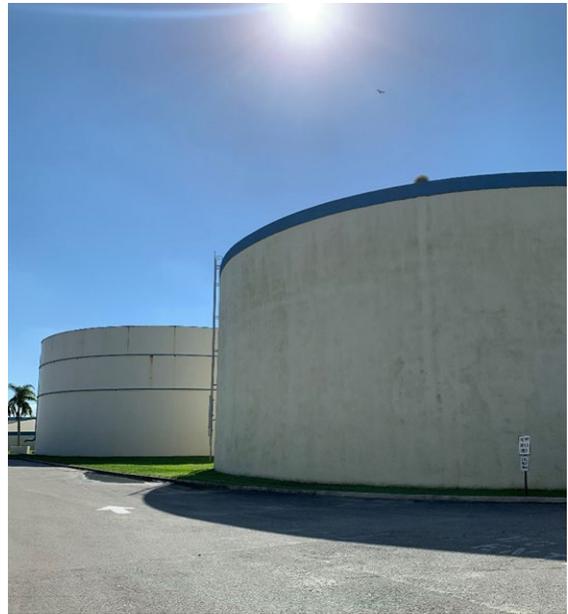
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE WATER TREATMENT PLANT (WTP) GROUND STORAGE TANKS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6060**  
**FY 2023 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

Every five years the Water Treatment Plants (WTPs) are required to conduct integrity inspections of ground storage tanks to determine the condition of the coatings and structural components and to evaluate the tanks for compliance with current sanitation, safety, and security regulations. The project will provide structural rehabilitation of existing drinking water ground storage tanks as per inspection recommendation.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 700,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 700,000        |
| <b>TOTAL</b>                 | <b>\$ 700,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 700,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 700,000           | -           | -           | -           | -           | 700,000           |
| Other Costs    | -                 | -           | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 700,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 700,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WATER TREATMENT PLANT (WTP) CASCADE AERATORS REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6061**  
**FY 2023 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

Water Treatment Plant Cascade Aerators are made of fiberglass and have outlived their useful service life and are in need of replacement. This brittle fiberglass material combined with age, UV exposure, and algae growth has resulted in challenging maintenance and repair. This replacement project will provide non-corroding, all aluminum or stainless material, making them treatment-efficient, maintenance-free, and easy to operate.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 500,000        |
| <b>TOTAL</b>                 | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 500,000           | -           | -           | -           | -           | 500,000           |
| Other Costs    | -                 | -           | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## VALVE ACTUATORS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6062**  
**FY 2023 - FY 2025**  
**UTILITIES - DEES**  
**DEES**

This project which will replace aging valves and related components, includes installation of electrical valve actuators at the Water and Wastewater Treatment Plants. Electric actuators provide valve automation and precise control of several treatment processes. These electronically driven devices are essential components in ensuring flow management without breakdowns in service or any unnecessary maintenance expenses. The installation of reliable actuators will enhance plant operations and treatment sustainability.



**OPERATING BUDGET IMPACT:**

Reduce valve maintenance and repairs.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 450,000        | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ 950,000        |
| <b>TOTAL</b>                 | <b>\$ 450,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 950,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 450,000           | 500,000           | -           | -           | -           | 950,000           |
| Other Costs    | -                 | -                 | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 450,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 950,000</b> |



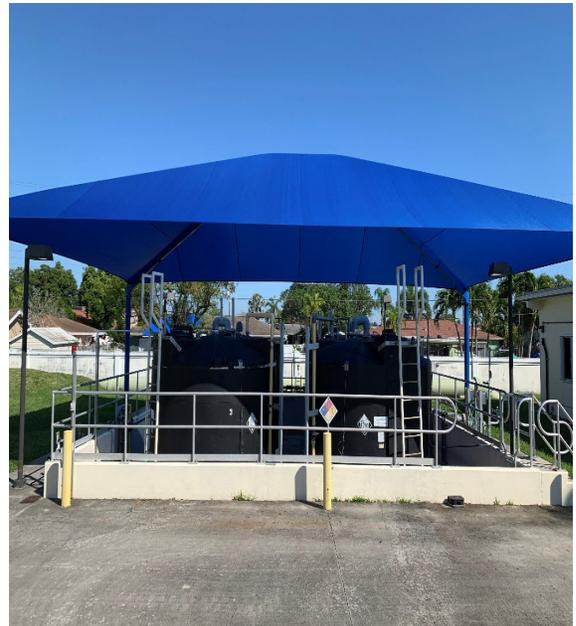
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## CHEMICALS CONTAINMENT REHABILITATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6064**  
**FY 2023 - FY 2025**  
**UTILITIES - DEES**  
**DEES**

The Water and Wastewater Treatment plants each contain a number of containment structures used for storage of chemicals and chemical feed equipment. Within some of the containment dikes, concrete is spalling and steel rebar is exposed and beginning to rust and expand, causing larger cracks in the concrete, water intrusion, and further deterioration. This project will restore the rebar, patch the concrete, seal and coat the interior of the containment dikes, and replace any rusted materials within the dike with stainless steel. The project may include canopy installation for weather protection for the equipment and chemical tanks.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 400,000        | \$ 400,000        | \$ -        | \$ -        | \$ -        | \$ 800,000        |
| <b>TOTAL</b>                 | <b>\$ 400,000</b> | <b>\$ 400,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 400,000           | 400,000           | -           | -           | -           | 800,000           |
| Other Costs    | -                 | -                 | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 400,000</b> | <b>\$ 400,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> |



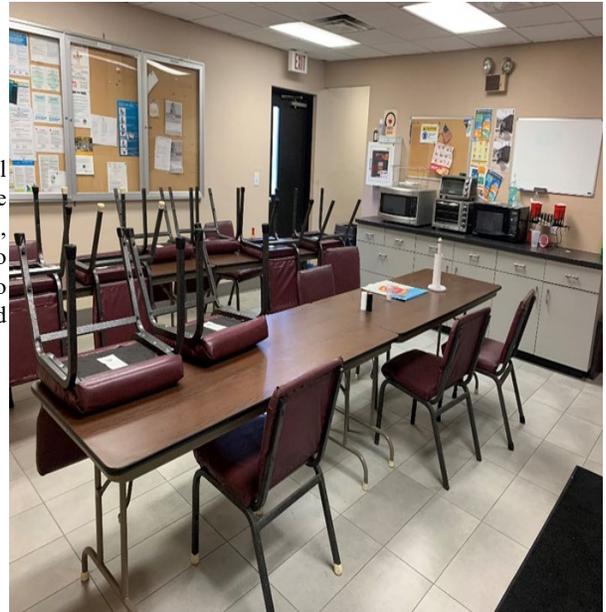
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WATER TREATMENT PLANT (WTP) AND WASTEWATER TREATMENT PLANT (WWTP) FACILITIES REMODELING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6065**  
**FY 2024 - FY 2025**  
**UTILITIES - DEES**  
**DEES**

This project will replace various corroded concrete, steel, and other critical building components at Water and Wastewater Treatment Plants. These components include, but are not limited to, electrical supports; ventilation, air conditioning (HVAC), and associated ductwork. The project will also include repairs, renovations, remodeling, and modernization of facilities to provide adequate workspace and sufficient locker rooms, showers, and sanitary facilities for male and female staff.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 850,000        | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ 1,350,000        |
| <b>TOTAL</b>                 | <b>\$ 850,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,350,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | 800,000           | 500,000           | -           | -           | -           | 1,300,000           |
| Other Costs    | 50,000            | -                 | -           | -           | -           | 50,000              |
| <b>TOTAL</b>   | <b>\$ 850,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,350,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## EXTERIOR AND INTERIOR PAINTING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6066**  
**FY 2023 - FY 2025**  
**UTILITIES - DEES**  
**DEES**

This project is for a protective coating application on all exterior and interior surfaces at Water and Wastewater Treatment Plants. Some surfaces were coated over 30 years ago. New coating is needed in order to protect all concrete and metal surfaces from corrosion and deterioration. New coating and painting will also improve the appearance of the facilities for neighbors and the community.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 350,000        | \$ 250,000        | \$ -        | \$ -        | \$ -        | \$ 600,000        |
| <b>TOTAL</b>                 | <b>\$ 350,000</b> | <b>\$ 250,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 600,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | 350,000           | 250,000           | -           | -           | -           | 600,000           |
| Other Costs    | -                 | -                 | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 350,000</b> | <b>\$ 250,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 600,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## FACILITIES HARDENING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6067**  
**FY 2023 - FY 2026**  
**UTILITIES - DEES**  
**DEES**

This project involves the hardening of critical infrastructure and buildings to comply with hurricane resistant standards by replacing roofs, doors, overhead doors, and windows throughout the Water and Wastewater Treatment Plants. The project will ensure continuity of operations for essential water and sanitation services during disasters and will provide protection for treatment processes, equipment and personnel.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 710,000        | \$ 520,000        | \$ 370,000        | \$ -        | \$ -        | \$ 1,600,000        |
| <b>TOTAL</b>                 | <b>\$ 710,000</b> | <b>\$ 520,000</b> | <b>\$ 370,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,600,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------|-------------|---------------------|
| Design         | \$ 100,000        | \$ -              | \$ -              | \$ -        | \$ -        | \$ 100,000          |
| Construction   | 600,000           | 500,000           | 350,000           | -           | -           | 1,450,000           |
| Other Costs    | 10,000            | 20,000            | 20,000            | -           | -           | 50,000              |
| <b>TOTAL</b>   | <b>\$ 710,000</b> | <b>\$ 520,000</b> | <b>\$ 370,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,600,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER DUMP STATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6068**  
**FY 2023 - FY 2024**  
**UTILITIES - DEES**  
**DEES**

Wastewater dump station located at Wastewater Treatment Plant collects wastes delivered by City vacuum trucks during collection system repairs and maintenance. Current design and location requires modernization to provide effective capacity, optimal pre-treatment, and smooth transfer to wastewater plant for further treatment.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 570,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 570,000        |
|                              |                   |             |             |             |             |                   |
| <b>TOTAL</b>                 | <b>\$ 570,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 570,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ 50,000         | \$ -        | \$ -        | \$ -        | \$ -        | \$ 50,000         |
| Construction   | 500,000           | -           | -           | -           | -           | 500,000           |
| Other Costs    | 20,000            | -           | -           | -           | -           | 20,000            |
| <b>TOTAL</b>   | <b>\$ 570,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 570,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER PUMPING STATION EQUIPMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6069**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

This Project will address mechanical (pumps) and electrical repairs and replacement in a timely and cost-effective manner to reduce equipment failures and wastewater spills, as well as provide uninterrupted sewer collection service, including equipment and labor.



### OPERATING BUDGET IMPACT:

Reduction in repair costs.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ 250,000        | \$ 300,000        | \$ 350,000        | \$ 350,000        | \$ 365,000        | \$ 1,615,000        |
|                              |                   |                   |                   |                   |                   |                     |
| <b>TOTAL</b>                 | <b>\$ 250,000</b> | <b>\$ 300,000</b> | <b>\$ 350,000</b> | <b>\$ 350,000</b> | <b>\$ 365,000</b> | <b>\$ 1,615,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                |
| Construction   | 250,000           | 300,000           | 350,000           | 350,000           | 365,000           | 1,615,000           |
| Other Costs    | -                 | -                 | -                 | -                 | -                 | -                   |
| <b>TOTAL</b>   | <b>\$ 250,000</b> | <b>\$ 300,000</b> | <b>\$ 350,000</b> | <b>\$ 350,000</b> | <b>\$ 365,000</b> | <b>\$ 1,615,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## LANDSCAPING IMPROVEMENTS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6070**  
**FY 2023 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

Landscaping and grounds improvements are needed around DEES' facilities. This project will replace and re-plant shrubs, trees, flowers, ground cover, and sod. It consists of a variety of design and landscape improvements, such as entrance welcome monument signs, lights, retaining walls, edging, and more to enhance curb appeal and increase the value and functionality of the properties.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25            | FY 26            | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Repair and Replacement - 461 | \$ 112,000        | \$ 52,000        | \$ 82,500        | \$ 52,750        | \$ 33,000        | \$ 332,250        |
|                              |                   |                  |                  |                  |                  |                   |
| <b>TOTAL</b>                 | <b>\$ 112,000</b> | <b>\$ 52,000</b> | <b>\$ 82,500</b> | <b>\$ 52,750</b> | <b>\$ 33,000</b> | <b>\$ 332,250</b> |

| PROJECT COSTS: | FY 24             | FY 25            | FY 26            | FY 27            | FY 28            | FIVE YEAR TOTAL   |
|----------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Design         | \$ 10,000         | \$ -             | \$ -             | \$ -             | \$ -             | \$ 10,000         |
| Construction   | 100,000           | 50,000           | 80,000           | 50,000           | 30,000           | 310,000           |
| Other Costs    | 2,000             | 2,000            | 2,500            | 2,750            | 3,000            | 12,250            |
| <b>TOTAL</b>   | <b>\$ 112,000</b> | <b>\$ 52,000</b> | <b>\$ 82,500</b> | <b>\$ 52,750</b> | <b>\$ 33,000</b> | <b>\$ 332,250</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## ODOR CONTROL REHABILITATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6071**  
**FY 2027 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

This project is for rehabilitation and upgrades to the odor control system at the West Wastewater Treatment Plant. This system was constructed and installed over 35 years ago. Recently, some major improvements were completed, including media replacements and chemical additions to maintain the system. The system is approaching its useful life and will be studied and upgraded to alleviate odor concerns from the facility's neighbors.



**OPERATING BUDGET IMPACT:**

Reduced chemical usage and costs.

| FUNDING SOURCES:             | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ -        | \$ -        | \$ -        | \$ 150,000        | \$ 2,000,000        | \$ 2,150,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 150,000</b> | <b>\$ 2,000,000</b> | <b>\$ 2,150,000</b> |

| PROJECT COSTS: | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|----------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Design         | \$ -        | \$ -        | \$ -        | \$ 100,000        | \$ -                | \$ 100,000          |
| Construction   | -           | -           | -           | -                 | 2,000,000           | 2,000,000           |
| Other Costs    | -           | -           | -           | 50,000            | -                   | 50,000              |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 150,000</b> | <b>\$ 2,000,000</b> | <b>\$ 2,150,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## PARKING EXPANSION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6072**  
**FY 2024**  
**UTILITIES - DEES**  
**DEES**

This project funds the expansion and upgrades to existing parking lots within DEES facilities to increase capacity to adequate levels to accommodate the volume of vehicles, including staff's personal vehicles, work trucks, pool cars, machinery, equipment, vendors' vehicles, and guest parking. This expansion will also include installing drainage controls, efficient lighting, and associated landscaping.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 650,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 650,000        |
| <b>TOTAL</b>                 | <b>\$ 650,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 650,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ 30,000         | \$ -        | \$ -        | \$ -        | \$ -        | \$ 30,000         |
| Construction   | 600,000           | -           | -           | -           | -           | 600,000           |
| Other Costs    | 20,000            | -           | -           | -           | -           | 20,000            |
| <b>TOTAL</b>   | <b>\$ 650,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 650,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## FACILITIES EXPANSION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6073**  
**FY 2024**  
**UTILITIES - DEES**  
**DEES**

Water and Wastewater Treatment Plant infrastructure expansion needed to increase space and room capacity to accommodate equipment, employees, as per industry needs and developments. Water and Wastewater facilities require adaptability and flexibility to ensure that operations and services exceed regulatory compliance and meet the needs and expectations of residents now and into the future.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 950,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 950,000        |
| <b>TOTAL</b>                 | <b>\$ 950,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 950,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ 150,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 150,000        |
| Construction   | 800,000           | -           | -           | -           | -           | 800,000           |
| Other Costs    | -                 | -           | -           | -           | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 950,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 950,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## LAND ACQUISITION

**PROJECT NUMBER:**

6074

**PROJECT DURATION (FY):**

FY 2023 - FY 2024

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

This project includes the acquisition of land, acquiring the right-of-way (ROW) and utility relocation activities for utilities projects to avoid the impact on private properties. The land and ROW acquisition shall take place before the utilities projects construction begin, because the process is a time-consuming acquisition and continue to become more expensive and difficult for project implementation. There is great pressure to acquire necessary land before the projects' planning and design phase.



**OPERATING BUDGET**

**IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 1,500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 1,500,000        |
|                              |                     |             |             |             |             |                     |
| <b>TOTAL</b>                 | <b>\$ 1,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,500,000</b> |

| PROJECT COSTS: | FY 24               | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| Design         | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Construction   | -                   | -           | -           | -           | -           | -                   |
| Other Costs    | 1,500,000           | -           | -           | -           | -           | 1,500,000           |
| <b>TOTAL</b>   | <b>\$ 1,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,500,000</b> |



**BUDGET**



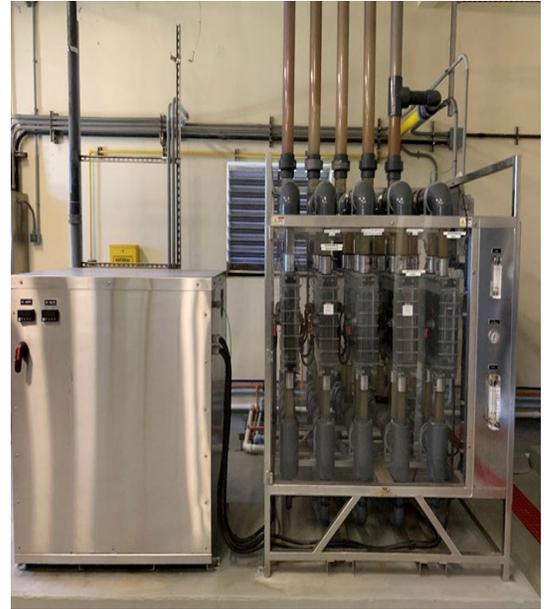
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## CHEMICALS SYSTEM

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2024 - FY 2026**  
**UTILITIES - DEES**  
**DEES**

This project will maintain, analyze, repair, replace, and reconfigure the current chemical addition systems at the Treatment Plant. The analysis will result in recommendations for additional chemicals, tanks, or equipment reconfiguration and replacement to provide continuous 24-hour service. The analysis will evaluate the size of tanks and day tanks to ensure adequacy of sizes to provide at least 24 hours of continuous operation without needing to be refilled. Analysis and reconfiguration will improve reliability and allow for maintenance of one tank without interrupting the plant's operations.



### OPERATING BUDGET IMPACT:

Reduction in chemical costs.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|------------------------------|-------------------|-------------------|-------------------|-------------|-------------|---------------------|
| Repair and Replacement - 461 | \$ 420,000        | \$ 320,000        | \$ 500,000        | \$ -        | \$ -        | \$ 1,240,000        |
| <b>TOTAL</b>                 | <b>\$ 420,000</b> | <b>\$ 320,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,240,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27       | FY 28       | FIVE YEAR TOTAL     |
|----------------|-------------------|-------------------|-------------------|-------------|-------------|---------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -        | \$ -        | \$ -                |
| Construction   | 400,000           | 300,000           | 500,000           | -           | -           | 1,200,000           |
| Other Costs    | 20,000            | 20,000            | -                 | -           | -           | 40,000              |
| <b>TOTAL</b>   | <b>\$ 420,000</b> | <b>\$ 320,000</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,240,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## ASPHALT RESURFACING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2024 - FY 2027**  
**UTILITIES - DEES**  
**DEES**

This project includes, mill and resurface pavement areas and sidewalk repairs in the Water Treatment Plant, Wastewater Treatment Plant, Administration Building, and Coral Gate Water Booster Station. Each facility should be evaluated and repaved as needed on a 10-year cycle. This project will prioritize areas identified as poor, very poor, serious and failed conditions according to the Asphalt Pavement Condition Index (0 - 55) categorization.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25             | FY 26             | FY 27             | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 100,000        | \$ 250,000        | \$ 225,000        | \$ 250,000        | \$ -        | \$ 825,000        |
| <b>TOTAL</b>                 | <b>\$ 100,000</b> | <b>\$ 250,000</b> | <b>\$ 225,000</b> | <b>\$ 250,000</b> | <b>\$ -</b> | <b>\$ 825,000</b> |

| PROJECT COSTS: | FY 24             | FY 25             | FY 26             | FY 27             | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------------|-------------------|-------------------|-------------|-------------------|
| Design         | \$ -              | \$ -              | \$ -              | \$ -              | \$ -        | \$ -              |
| Construction   | 100,000           | 250,000           | 225,000           | 250,000           | -           | 825,000           |
| Other Costs    | -                 | -                 | -                 | -                 | -           | -                 |
| <b>TOTAL</b>   | <b>\$ 100,000</b> | <b>\$ 250,000</b> | <b>\$ 225,000</b> | <b>\$ 250,000</b> | <b>\$ -</b> | <b>\$ 825,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## COMPLIANCE WITH NEW BIOSOLIDS REGULATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

In 2021 Florida State Senate Bill (SB 7060) and House Bill (HB 1309) and the ratification of DEP Rules (went into effect under FAC 62-640), this new rule addresses phosphorous management and has a significant impact on biosolids use and water quality, which all together make the land application more expensive and less viable. The utilities of Broward County are fostering a collaborative Regional Biosolids Solutions Group to provide long-range planning efforts for examining the treatment, transportation, and cost-effective disposal methods in handling biosolids as a regional effort.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24            | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|------------------|-------------|-------------|-------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ 10,000        | \$ -        | \$ -        | \$ 250,000        | \$ 5,000,000        | \$ 5,260,000        |
| <b>TOTAL</b>                 | <b>\$ 10,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 250,000</b> | <b>\$ 5,000,000</b> | <b>\$ 5,260,000</b> |

| PROJECT COSTS: | FY 24            | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|----------------|------------------|-------------|-------------|-------------------|---------------------|---------------------|
| Design         | \$ -             | \$ -        | \$ -        | \$ 150,000        | \$ -                | \$ 150,000          |
| Construction   | -                | -           | -           | -                 | 5,000,000           | 5,000,000           |
| Other Costs    | 10,000           | -           | -           | 100,000           | -                   | 110,000             |
| <b>TOTAL</b>   | <b>\$ 10,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 250,000</b> | <b>\$ 5,000,000</b> | <b>\$ 5,260,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## UNDERGROUND INJECTION WELLS REPAIRS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2024**  
**UTILITIES - DEES**  
**DEES**

Treated effluent from the utility's wastewater treatment plants is injected into the lower injection zone of the Floridan Aquifer by two deep injection wells. To ensure the wells continue to perform properly, the injection well operating permit requires mechanical integrity testing (MIT) to be performed every five years. This testing was last completed in FY 2018 and will be repeated in advance of the 2023 compliance deadline to allow time to complete any required repairs and re-testing prior to the deadline. Following the MIT wells will require repairs, replacements or rehabilitation to maintain the wells' integrity.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Repair and Replacement - 461 | \$ 500,000        | \$ -        | \$ -        | \$ -        | \$ -        | \$ 500,000        |
| <b>TOTAL</b>                 | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |

| PROJECT COSTS: | FY 24             | FY 25       | FY 26       | FY 27       | FY 28       | FIVE YEAR TOTAL   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Design         | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Construction   | -                 | -           | -           | -           | -           | -                 |
| Other Costs    | 500,000           | -           | -           | -           | -           | 500,000           |
| <b>TOTAL</b>   | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## NEW CONSTRUCTION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2025 - FY 2026**  
**UTILITIES - DEES**  
**DEES**

This project includes new development costs, new construction, permits, inspections, impact fees, communication requirements (conduits, wiring), utilities connections, equipment, site development, and others.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25               | FY 26               | FY 27       | FY 28       | FIVE YEAR TOTAL      |
|------------------------------|-------------|---------------------|---------------------|-------------|-------------|----------------------|
| Repair and Replacement - 461 | \$ -        | \$ 8,450,000        | \$ 4,000,000        | \$ -        | \$ -        | \$ 12,450,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ 8,450,000</b> | <b>\$ 4,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 12,450,000</b> |

| PROJECT COSTS: | FY 24       | FY 25               | FY 26               | FY 27       | FY 28       | FIVE YEAR TOTAL      |
|----------------|-------------|---------------------|---------------------|-------------|-------------|----------------------|
| Design         | \$ -        | \$ 350,000          | \$ -                | \$ -        | \$ -        | \$ 350,000           |
| Construction   | -           | 8,000,000           | 4,000,000           | -           | -           | 12,000,000           |
| Other Costs    | -           | 100,000             | -                   | -           | -           | 100,000              |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ 8,450,000</b> | <b>\$ 4,000,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 12,450,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER TREATMENT PLANT (WWTP) CLARIFIERS REHABILITATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2027 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

The Wastewater Treatment Plant clarifier tanks are exhibiting failing paint, rust, and corrosion that may result in failure of proper operation and reduction of useful service life. This project includes rehabilitation and remediation of concrete, steel, and drive mechanism components to enhance performance, meet treatment quality requirements, and extend the useful service life of these critical assets.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25       | FY 26       | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|------------------------------|-------------|-------------|-------------|-------------------|-------------------|---------------------|
| Repair and Replacement - 461 | \$ -        | \$ -        | \$ -        | \$ 800,000        | \$ 800,000        | \$ 1,600,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 800,000</b> | <b>\$ 1,600,000</b> |

| PROJECT COSTS: | FY 24       | FY 25       | FY 26       | FY 27             | FY 28             | FIVE YEAR TOTAL     |
|----------------|-------------|-------------|-------------|-------------------|-------------------|---------------------|
| Design         | \$ -        | \$ -        | \$ -        | \$ -              | \$ -              | \$ -                |
| Construction   | -           | -           | -           | 800,000           | 800,000           | 1,600,000           |
| Other Costs    | -           | -           | -           | -                 | -                 | -                   |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 800,000</b> | <b>\$ 1,600,000</b> |



# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER TREATMENT PLANT (WWTP) DIGESTERS REHABILITATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2027 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

The Wastewater Treatment Plant digester tanks are exhibiting failing paint, rust, and corrosion that may result in failure of proper operation and reduction of useful service life. This project includes the rehabilitation of the concrete, steel, and drive mechanism and other components to enhance performance, meet treatment quality requirements, and extend the useful service life of these critical assets.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ -        | \$ -        | \$ -        | \$ 800,000        | \$ 1,000,000        | \$ 1,800,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 1,000,000</b> | <b>\$ 1,800,000</b> |

| PROJECT COSTS: | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|----------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Design         | \$ -        | \$ -        | \$ -        | \$ -              | \$ -                | \$ -                |
| Construction   | -           | -           | -           | 800,000           | 1,000,000           | 1,800,000           |
| Other Costs    | -           | -           | -           | -                 | -                   | -                   |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 1,000,000</b> | <b>\$ 1,800,000</b> |



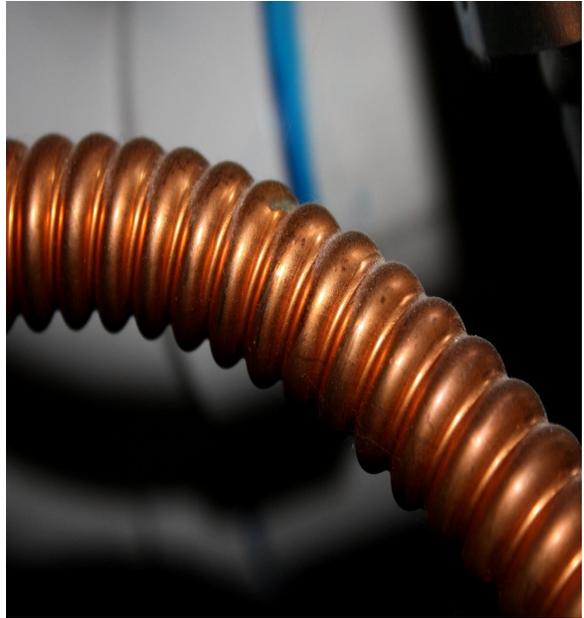
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## LEAD AND COPPER SERVICE LINES REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2027 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

The Environmental Protection Agency (EPA) established the Lead and Copper Rule (LCR) to protect public health and reduce exposure to lead and copper in drinking water. The most common sources of lead in drinking water are lead pipes, and brass or bronze faucets and fixtures. By October 2024 Utilities shall provide the lead service line replacement plan to EPA. The plan will encourage and support residents to prioritize service lines improvement projects including those that remove lead service lines and reduce lead exposure, improve water quality, taste, odor, and color.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ -        | \$ -        | \$ -        | \$ 250,000        | \$ 2,000,000        | \$ 2,250,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 250,000</b> | <b>\$ 2,000,000</b> | <b>\$ 2,250,000</b> |

| PROJECT COSTS: | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|----------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Design         | \$ -        | \$ -        | \$ -        | \$ 250,000        | \$ -                | \$ 250,000          |
| Construction   | -           | -           | -           | -                 | 2,000,000           | 2,000,000           |
| Other Costs    | -           | -           | -           | -                 | -                   | -                   |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 250,000</b> | <b>\$ 2,000,000</b> | <b>\$ 2,250,000</b> |



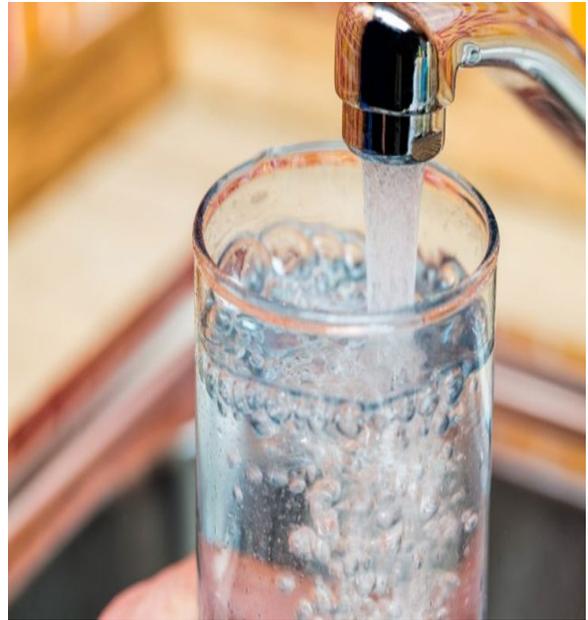
# FY 2024 CAPITAL IMPROVEMENT PROGRAM

## NEW DRINKING WATER REGULATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 2027 - FY 2028**  
**UTILITIES - DEES**  
**DEES**

Under the Safe Drinking Water Act, the Environmental Protection Agency (EPA) has the authority to set enforceable National Primary Drinking Water Regulations (NPDWRs) for drinking water contaminants and require monitoring of public water systems. The EPA developed a proposed National Drinking Water Regulation at the end of 2022 for perfluorooctanoic acid (PFOA) and perfluorooctane sulfonic acid (PFOS) in drinking water. The EPA anticipates finalizing the rule by the end of 2023.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

| FUNDING SOURCES:             | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|------------------------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Repair and Replacement - 461 | \$ -        | \$ -        | \$ -        | \$ 450,000        | \$ 6,000,000        | \$ 6,450,000        |
| <b>TOTAL</b>                 | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 450,000</b> | <b>\$ 6,000,000</b> | <b>\$ 6,450,000</b> |

| PROJECT COSTS: | FY 24       | FY 25       | FY 26       | FY 27             | FY 28               | FIVE YEAR TOTAL     |
|----------------|-------------|-------------|-------------|-------------------|---------------------|---------------------|
| Design         | \$ -        | \$ -        | \$ -        | \$ 350,000        | \$ -                | \$ 350,000          |
| Construction   | -           | -           | -           | -                 | 6,000,000           | 6,000,000           |
| Other Costs    | -           | -           | -           | 100,000           | -                   | 100,000             |
| <b>TOTAL</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 450,000</b> | <b>\$ 6,000,000</b> | <b>\$ 6,450,000</b> |



**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



# APPENDIX





# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## POLICE BENEVOLENT ASSOCIATION (PBA) JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2024

| JOB TITLE       | Annual Salary Range |        |
|-----------------|---------------------|--------|
|                 | MIN                 | MAX    |
| Police Officer  | 62,080              | 96,238 |
| Police Sergeant | 113,479             |        |

## POLICE BENEVOLENT ASSOCIATION (PBA) JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2024

| JOB TITLE         | SALARY  |
|-------------------|---------|
| Police Lieutenant | 136,412 |
| Police Captain    | 147,699 |



**INTERNATIONAL ASSOCIATION OF FIREFIGHTERS (IAFF)**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2024**

| <b>JOB TITLE</b>      | <b>Annual Salary Range</b>                 |            |
|-----------------------|--|------------|
|                       | <b>MIN</b>                                 | <b>MAX</b> |
| Fire Inspector        | 63,826 .....                               | 96,722     |
| Firefighter/Paramedic | 65,741 .....                               | 95,883     |
| Driver/Engineer       | 7.5% over FF/Paramedic Base pay            |            |
| Rescue Lieutenant     | 11.5% over FF/Paramedic Base pay           |            |
| Fire Captain          | 20 % over FF/Paramedic Base pay            |            |
| Fire Marshal          | 95,783 .....                               | 141,380    |
| Battalion Chief       | 29 % over FF/Paramedic Base pay            |            |
| Division Chief        | 29 % over FF/Paramedic Base pay/10% Admin. |            |



**FEDERATION OF PUBLIC EMPLOYEES  
JOB CLASSIFICATIONS / SALARY RANGES  
As of Fiscal Year 2023**

| GRADE | JOB TITLE                        | Annual Salary Range |        |
|-------|----------------------------------|---------------------|--------|
|       |                                  | MIN                 | MAX    |
| 5     | City Receptionist                | 32,795              | 46,011 |
|       | Custodian                        |                     |        |
| 7     | Maintenance Worker I             | 36,109              | 50,661 |
|       | Office Specialist I              |                     |        |
|       | Service Worker I                 |                     |        |
| 8     | Cashier                          | 37,766              | 52,986 |
| 9     | Fleet Support Specialist         | 39,423              | 55,311 |
|       | Meter Technician                 |                     |        |
|       | Office Specialist II             |                     |        |
|       | Service Worker II                |                     |        |
| 10    | Account Clerk I                  | 41,079              | 57,634 |
|       | Canal Maintenance Tech I         |                     |        |
|       | Inventory Control Specialist     |                     |        |
|       | Utility Service Representative   |                     |        |
|       | Utility Technician               |                     |        |
| 11    | Call Taker                       | 42,736              | 59,959 |
|       | Community Service Aide I         |                     |        |
|       | Equipment Operator I             |                     |        |
|       | Property and Evidence Technician |                     |        |
|       | Utility Technician-L3            |                     |        |
| 12    | Community Service Aide II        | 44,391              | 62,281 |
|       | Irrigation Mechanic              |                     |        |
|       | Utility Technician-L2            |                     |        |
| 13    | Asphalt Specialist               | 46,048              | 64,606 |
|       | Canal Maintenance Tech II        |                     |        |
|       | Carpenter                        |                     |        |
|       | Maintenance Specialist           |                     |        |
|       | Utility Technician-L1            |                     |        |

Negotiations Pending



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## FEDERATION OF PUBLIC EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023

| GRADE           | JOB TITLE                             | Annual Salary Range |        |
|-----------------|---------------------------------------|---------------------|--------|
|                 |                                       | MIN                 | MAX    |
| 14              | Court Liaison Coordinator             | 47,705              | 66,931 |
|                 | Crime Analyst                         |                     |        |
|                 | Maintenance Supervisor                |                     |        |
|                 | Mechanic I                            |                     |        |
|                 | Telecommunication Specialist          |                     |        |
|                 | Treatment Plant Operator-C            |                     |        |
|                 | Utility Mechanic I                    |                     |        |
|                 | Utility Technician-Lead               |                     |        |
| 15              | Animal Control Officer                | 49,362              | 69,256 |
|                 | Code Compliance Officer               |                     |        |
|                 | Equipment Mechanic/Welder             |                     |        |
|                 | HVAC Specialist                       |                     |        |
|                 | Treatment Plant Operator-B            |                     |        |
| 16              | Mechanic II                           | 51,018              | 71,578 |
|                 | Utility Mechanic II                   |                     |        |
| 17              | Crime Scene Technician                | 52,675              | 73,903 |
|                 | Division Leader                       |                     |        |
|                 | Laboratory Technician                 |                     |        |
|                 | Mechanic III                          |                     |        |
|                 | Stormwater Foreman                    |                     |        |
|                 | Treatment Plant Operator I (Dual "C") |                     |        |
|                 | Treatment Plant Operator-A            |                     |        |
| Victim Advocate |                                       |                     |        |
| 18              | Chief Utility Mechanic                | 54,332              | 76,228 |
| 19              | Division Leader - Dist/Coll           | 55,989              | 78,553 |
|                 | Electrical Instrumentation Tech       |                     |        |

Negotiations Pending



**FEDERATION OF PUBLIC EMPLOYEES**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
 As of Fiscal Year 2023

| GRADE | JOB TITLE   | Annual Salary Range |         |
|-------|---|---------------------|---------|
|       |   | MIN                 | MAX     |
| 20    | Engineering Inspector I   | 57,646              | 80,878  |
| 21    | CADD Technician/Utility Locator   | 59,303              | 83,203  |
| 25    | Associate Engineer<br>Building and Structural Inspector<br>Chief Chemist<br>Fleet Supervisor  | 65,928              | 92,498  |
| 26    | Engineer  | 67,585              | 94,823  |
| 28    | Plans Examiner/Inspector (Any Discipline)   | 70,898              | 99,470  |
| 31    | Chief Inspector - Electrical<br>Chief Inspector - Mechanical<br>Chief Inspector - Plumbing<br>Chief Inspector - Structural/Bldg<br>Electrician II | 75,869              | 106,445 |

Negotiations Pending



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## NON-BARGAINED EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023 \*

| GRADE                        | JOB TITLE                        | Annual Salary Range |        |
|------------------------------|----------------------------------|---------------------|--------|
|                              |                                  | MIN                 | MAX    |
| 8                            | Permit Specialist I              | 37,766              | 52,986 |
| 9                            | Office Specialist II             | 39,423              | 55,311 |
| 10                           | Permit Specialist II             | 41,079              | 57,634 |
| 11                           | Police Investigative Assistant   | 42,736              | 59,959 |
| 12                           | Human Resources Specialist       | 44,391              | 62,281 |
| 13                           | Aquatics Coordinator             | 46,048              | 64,606 |
|                              | Office Specialist III            |                     |        |
|                              | Purchasing Specialist            |                     |        |
|                              | Utilities Support Specialist     |                     |        |
| 15                           | Accreditation Coordinator        | 49,362              | 69,256 |
|                              | Multimedia Specialist            |                     |        |
|                              | Payroll/Benefits Specialist      |                     |        |
| 16                           | Administrative Coordinator       | 51,018              | 71,578 |
|                              | Aquatics Supervisor              |                     |        |
|                              | Business Development Coordinator |                     |        |
|                              | Community Development Inspector  |                     |        |
|                              | Lead Permit Specialist           |                     |        |
|                              | Risk Management Specialist       |                     |        |
| Technical Support Specialist |                                  |                     |        |
| 17                           | Associate Planner                | 52,675              | 73,903 |
|                              | Clerk to the Special Magistrate  |                     |        |
|                              | Solid Waste Coordinator          |                     |        |
| 18                           | Background Investigator          | 54,332              | 76,228 |
|                              | Buyer I                          |                     |        |
| 19                           | Recreation Supervisor            | 55,989              | 78,553 |
|                              | CRA Project Specialist           |                     |        |
| 20                           | Office Manager                   | 57,646              | 80,878 |
|                              | Buyer II                         |                     |        |
| 21                           | Sustainability Coordinator       | 59,303              | 83,203 |
|                              | Clerk Coordinator                |                     |        |
|                              | Customer Service Supervisor      |                     |        |
|                              | Engineering Inspector II         |                     |        |
|                              | Fiscal Affairs Manager           |                     |        |
|                              | GIS Specialist                   |                     |        |
| 23                           | IT Specialist/Webmaster          | 62,616              | 87,580 |
|                              | Payroll/Benefits Supervisor      |                     |        |
|                              | Accountant                       |                     |        |
|                              | Accounts Payable Supervisor      |                     |        |
|                              | Human Resources Generalist       |                     |        |
|                              | Office Manager - DEES            |                     |        |
|                              | Purchasing Supervisor            |                     |        |

\* - Does not include any proposed personnel changes or new positions for FY 2024.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



## NON-BARGAINED EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023 \*

| GRADE | JOB TITLE  | Annual Salary Range |         |
|-------|--|---------------------|---------|
|       |  | MIN                 | MAX     |
| 24    | Executive Secretary/Paralegal<br>Police Records Commander  | 64,271              | 90,173  |
| 25    | Code Compliance Supervisor<br>Facilities Manager<br>Grants Manager   | 65,928              | 92,498  |
| 26    | Distribution/Collection Manager<br>GIS Coordinator<br>Network Analyst<br>Plant Manager<br>Systems Analyst  | 67,585              | 94,823  |
| 28    | Parks & Grounds Superintendent<br>Recreation Superintendent  | 70,898              | 99,470  |
| 29    | Project Manager<br>Senior Planner  | 72,555              | 101,795 |
| 30    | Engineer I<br>Public Works Superintendent  | 74,212              | 104,120 |
| 31    | Assistant City Clerk<br>CRA Coordinator  | 75,869              | 106,445 |
| 32    | Assistant to the City Manager<br>Communications & Marketing Manager<br>Contracts Administrator<br>Utility Accounting Manager   | 77,526              | 108,770 |
| 33    | Accounting Supervisor<br>Senior Engineer   | 79,183              | 111,095 |
| 34    | Systems Analyst Supervisor   | 80,839              | 113,417 |
| 35    | Public Safety Communications Manager   | 82,494              | 115,740 |
| 37    | Risk Manager   | 85,808              | 120,390 |
| 40    | Budget Manager<br>Controller<br>Purchasing Manager   | 90,778              | 127,362 |
| 42    | Assistant Director - Building<br>Assistant Director - DEES<br>Assistant Director - Parks and Recreation<br>Assistant Director - Public Works<br>Assistant Finance Director | 94,092              | 132,012 |
| 44    | Assistant Director - Human Resources   | 97,406              | 136,662 |
| 50    | Deputy Finance Director  | 107,345             | 150,606 |
| 54    | Building Director/Building Official<br>Development Services Director<br>Information Technology Director<br>Parks and Recreation Director<br>Public Works Director          | 113,972             | 159,904 |

\* - Does not include any proposed personnel changes or new positions for FY 2024.



# FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



**NON-BARGAINED EMPLOYEES  
JOB CLASSIFICATIONS / SALARY RANGES  
As of Fiscal Year 2023 \***

| GRADE | JOB TITLE                  | Annual Salary Range |         |
|-------|----------------------------|---------------------|---------|
|       |                            | MIN                 | MAX     |
| 57    | Director - Finance         | 118,941             | 166,876 |
|       | Director - Human Resources |                     |         |
| 59    | Fire Chief                 | 122,254             | 171,523 |
|       | Police Chief               |                     |         |
| 65    | Director - DEES            | 132,195             | 185,471 |
| 70    | Assistant City Manager     | 140,477             | 197,090 |

\* - Does not include any proposed personnel changes or new positions for FY 2024.



**NON-BARGAINED EMPLOYEES  
PART-TIME/SEASONAL ONLY  
JOB CLASSIFICATIONS / HOURLY WAGE  
As of Fiscal Year 2023**

| <b>JOB TITLE</b>              | <b>HOURLY WAGE</b> |
|-------------------------------|--------------------|
| Cashier - Calypso Cove        | \$14.7763          |
| Office/Concession Coordinator | \$21.9361          |
| Junior Lifeguard              | \$15.2333          |
| Lifeguard w/o WSI cert.       | \$17.0614          |
| Lifeguard w/ WSI cert.        | \$18.8894          |
| Head Lifeguard                | \$21.9361          |
| Maintenance Coordinator       | \$21.9361          |
| Recreation Attendant          | \$14.8717          |
| Summer Recreation Counselor   | \$14.4385          |
| Summer Recreation Counselor I | \$16.2189          |

\* - Does not include any proposed personnel changes or new positions for FY 2024.

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**





**THE GLOSSARY IS PROVIDED TO ASSIST THE READER IN UNDERSTANDING THE ACRONYMS AND TERMS USED THROUGHOUT THIS DOCUMENT.**

**GLOSSARY OF ACRONYMS AND TERMS**

|              |  |              |   |
|--------------|--|--------------|---|
| <b>ADP</b>   | Automatic Data Processing  | <b>FLC</b>   | Florida League of Cities                  |
| <b>ALS</b>   | Advanced Life Support  | <b>FOP</b>   | Fraternal Order of Police                 |
| <b>ARPA</b>  | American Rescue Plan Act   | <b>FPL</b>   | Florida Power and Light                   |
| <b>BCPA</b>  | Broward County Property Appraiser                                | <b>FR</b>    | Financial Report                          |
| <b>BEBR</b>  | Bureau of Economic and Business Research (University of Florida) | <b>FRS</b>   | Florida Retirement System                 |
| <b>BPV</b>   | Bulletproof Vest   | <b>F/T</b>   | Full-time                                 |
| <b>BSO</b>   | Broward Sheriff’s Office   | <b>FTE</b>   | Full Time Equivalent                      |
| <b>CDBG</b>  | Community Development Block Grant                                | <b>FY</b>    | Fiscal Year                               |
| <b>CERT</b>  | Community Emergency Response Team                                | <b>GAAP</b>  | Generally Accepted Accounting Principles  |
| <b>CFLEA</b> | Commission for Florida Law Enforcement Accreditation             | <b>GASB</b>  | Governmental Accounting Standards Board   |
| <b>CID</b>   | Criminal Investigative Division                                  | <b>GFOA</b>  | Government Finance Officers Association   |
| <b>CIP</b>   | Capital Improvement Program                                      | <b>GIS</b>   | Geographic Information System             |
| <b>CO</b>    | Certificate of Occupancy   | <b>GO</b>    | General Obligation                        |
| <b>CPI</b>   | Consumer Price Index   | <b>HB</b>    | House Bill                                |
| <b>CRA</b>   | Community Redevelopment Agency                                   | <b>HIDTA</b> | High Intensity Drug Trafficking Area      |
| <b>CRS</b>   | Community Rating System  | <b>HJR</b>   | House Joint Resolution                    |
| <b>CSID</b>  | Coral Springs Improvement District                               | <b>HUD</b>   | Housing and Urban Development             |
| <b>DEES</b>  | Department of Environmental & Engineering Services               | <b>HVAC</b>  | Heating, Ventilation and Air Conditioning |
| <b>DOJ</b>   | Department of Justice  | <b>IAFF</b>  | International Association of Firefighters |
| <b>DOR</b>   | Department of Revenue  | <b>IBEC</b>  | International Basic Economy Corporation   |
| <b>EHEAP</b> | Emergency Home Energy Assistance for the Elderly Program         | <b>IFAS</b>  | Integrated Fixed-Film Activated Sludge    |
| <b>EMS</b>   | Emergency Medical Services                                       | <b>ISO</b>   | Insurance Services Office                 |
| <b>EMT</b>   | Emergency Medical Technician                                     | <b>IT</b>    | Information Technology                    |
| <b>FDOT</b>  | Florida Department of Transportation                             | <b>JAG</b>   | Justice Assistance Grant                  |
| <b>FEMA</b>  | Federal Emergency Management Agency                              | <b>LBTR</b>  | Local Business Tax Receipts               |

**THE GLOSSARY IS A LIST OF SPECIALIZED WORDS/ACRONYMS AND THEIR DEFINITIONS.**

**GLOSSARY OF ACRONYMS AND TERMS**

|               |   |             |                            |
|---------------|---|-------------|----------------------------|
| <b>MCA</b>    | Margate Citizens Academy                          | <b>TBD</b>  | To Be Determined           |
| <b>MCRA</b>   | Margate Community Redevelopment Agency            | <b>TIF</b>  | Tax Increment Financing    |
| <b>MGD</b>    | Million Gallons Per Day                           | <b>TRIM</b> | Truth in Millage           |
| <b>MMI</b>    | Maximum Medical Improvement                       | <b>VCP</b>  | Vitrified Clay Pipe        |
| <b>MPO</b>    | Metropolitan Planning Organization                | <b>VOCA</b> | Victims of Crime Act       |
| <b>NPDES</b>  | National Pollutant Discharge Elimination System   | <b>WSI</b>  | Water Safety Instructions  |
| <b>NSP</b>    | Neighborhood Stabilization Program                | <b>WTP</b>  | Water Treatment Plant      |
| <b>NWFPSC</b> | Northwest Focal Point Senior Center               | <b>WWTP</b> | Wastewater Treatment Plant |
| <b>OCDETF</b> | Organized Crime Drug Enforcement Task Force       |             |                            |
| <b>OPEB</b>   | Other Post-employment Benefits                    |             |                            |
| <b>OSSI</b>   | Open Software Solution Incorporated               |             |                            |
| <b>PBA</b>    | Police Benevolent Association                     |             |                            |
| <b>PD</b>     | Police Department                                 |             |                            |
| <b>P/T</b>    | Part-time   |             |                            |
| <b>RBC</b>    | Rotating Biological Contactor                     |             |                            |
| <b>RFP</b>    | Request for Proposal                              |             |                            |
| <b>RFQ</b>    | Request for Qualifications                        |             |                            |
| <b>ROI</b>    | Return on Investment                              |             |                            |
| <b>ROSC</b>   | Return of Spontaneous Circulation                 |             |                            |
| <b>SB</b>     | Senate Bill                                       |             |                            |
| <b>SCADA</b>  | Supervisory Control and Data Acquisition          |             |                            |
| <b>SHINE</b>  | Serving Health Insurance Needs of Elders          |             |                            |
| <b>SHIP</b>   | State Housing Initiative Partnership              |             |                            |
| <b>STEM</b>   | Science, Technology, Engineering, and Mathematics |             |                            |



## GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

**Page  
Contents:**

**Accrual  
Basis**

**To**

**Budget  
Document**

**ACCRUAL BASIS:** A basis of accounting in which transactions are recognized at the time they are incurred, regardless of the timing of cash flows.

**ADOPTED BUDGET:** The budget adopted by the City Commission at the final public hearing in September of each year for the upcoming fiscal year.

**AD VALOREM:** Property taxes levied on real or personal property by local government units including counties, municipalities, school districts, and special taxing districts, based on valuation and tax rates (Interchangeable with property taxes).

**ALLOCATION:** Amount of funding designated for expenditures/expenses for a special purpose or activity.

**APPROPRIATION:** An authorization made by the City Commission, which permits the City to incur obligations and to expend resources.

**ASSESSED VALUE:** A value that is established for real and personal property used as a basis for levying property taxes. (NOTE: Broward County Property Appraiser determines property values.)

**ASSETS:** Resources with present service capacity that the government owns.

**BALANCED BUDGET:** A budget in which the sum of revenues and appropriated fund balances/net position are equal to appropriations for expenditures/expenses.

**BALANCE SHEET:** A statement which presents the financial position of an entity showing the cost of its assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance as of a specified date.

**BASE BUDGET:** The amount needed to maintain current service levels. Program/activity changes require an increase or decrease of this amount.

**BOND:** A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a Bond Ordinance. Some common types of bonds are general obligation and revenue bonds.

**BUDGET:** A plan of financial operation representing an estimate of expenditures/expenses and the means of financing them for a given period.

**BUDGET AMENDMENT:** A procedure to revise a budget appropriation requiring City Commission approval through an Ordinance.

**BUDGET BASIS:** This refers to the form of accounting utilized throughout the budget process. Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles. Unencumbered appropriations lapse at the end of the fiscal year, and may be re-budgeted the following year.

**BUDGET DOCUMENT:** The publication used by the Finance Department to present a comprehensive financial budget program to the City Commission.



## **GLOSSARY OF ACRONYMS AND TERMS (continued)**

**Page  
Contents:**

**Budget  
Message**

**To**

**Division**

**BUDGET MESSAGE:** The introductory section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and budgetary recommendations for the upcoming period.

**CAPITAL EXPENDITURE/EXPENSE:** Funds spent for the acquisition of long-term assets and improvements.

**CAPITAL IMPROVEMENT:** Expenditures/expenses related to the acquisition, expansion, or rehabilitation of buildings, facilities, roadways, and infrastructure.

**CAPITAL IMPROVEMENT PROGRAM (CIP):** A plan for capital expenses/expenditures to provide long lasting physical improvements to be incurred over a fixed period of several future years.

**CAPITAL IMPROVEMENT PROGRAM BUDGET:** A CIP budget is developed for the capital improvement program as described above. Examples of capital improvement projects include sewer lines, buildings, recreational facilities, and large scale remodeling.

**CAPITAL OUTLAY:** Expenditure/expense that results in the acquisition of or addition to fixed assets.

**CONSUMER PRICE INDEX (CPI):** A statistical description of price levels provided by the U.S. Department of Labor used to measure changes in the cost of living (economic inflation).

**CONTINGENCY:** An amount set aside as a reserve for emergencies or unanticipated expenditures.

**DEBT SERVICE:** The amount of interest and principal paid each year on direct long-term debt based on a predetermined payment schedule.

**DEBT SERVICE FUND:** A fund that accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

**DEBT SERVICE REQUIREMENTS:** The amount of revenues, which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full and on schedule.

**DEFICIT:** The excess of an entity’s liabilities over its assets or the excess of expenditures/expenses over revenues during a single accounting period.

**DEPARTMENT:** A major administrative section of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**DIVISION -** A group of standardized administrative or operating units within a department.



## **GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)**

**ENCUMBRANCE:** The legal commitment of appropriating funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**ENTERPRISE (PROPRIETARY) FUNDS:** Account for the operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods and services are funded primarily through user charges.

**ESTIMATED REVENUE:** The amount of projected revenue to be collected during the fiscal year.

**EXPENDITURE/EXPENSE:** This term refers to the outflow of funds paid for an asset or goods and services obtained.

**FISCAL YEAR:** The time period designated by the City for recording financial transactions. The City of Margate's fiscal year is October 1<sup>st</sup> to September 30<sup>th</sup>.

**FIXED ASSETS:** Assets for long-term use, such as: land, intangibles, infrastructure, building, machinery and equipment, and improvement other than buildings.

**FRANCHISE FEE:** A fee paid by public service businesses to use City right-of-ways in providing their service to the city residents. Franchise fees include electricity, natural gas, sanitation, and towing.

**FULL-TIME EQUIVALENT:** A part-time position converted to the decimal equivalent of a full-time position by using 2,080 hours as a full-time year.

**FUND:** A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City categorizes funds into three basic fund types: governmental funds, proprietary funds, and fiduciary funds.

**FUND BALANCE:** Fund balance is the excess of assets and deferred outflows of resources over liabilities and deferred inflows of resources.

**GENERAL CAPITAL PROJECTS FUND:** Fund that accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds or General Obligation Bonds.

**GENERAL FUND:** The main operating fund within the City. It accounts for all of the financial resources of the government except those required to be accounted for in other funds, due to legal or other requirements.

**GENERAL OBLIGATION BONDS:** Bonds that finance a variety of public projects, such as streets, buildings, and improvements. The repayment of these bonds is usually made from property taxes and are backed by the "full faith and credit" of the issuing entity.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):** A common set of accounting principles, standards and procedures that are used for financial reporting/budgeting.

**GEOGRAPHIC INFORMATION SYSTEM (GIS):** A software/hardware system used to capture, store, manage, analyze, and map geographic information.

**Page  
Contents:**

**Encum-  
brance**

**To**

**Geographic  
Information  
System  
(GIS)**

## GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

**Page  
Contents:**

**Government  
Finance  
Officers  
Association  
(GFOA)**

**To**

**Operating  
Budget**

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA):** A professional organization that enhances and promotes the management of governments by identifying, developing financial policies and practices, and promoting them through education, training, and leadership.

**GOVERNMENTAL FUNDS:** Funds generally used to account for current financial resources. The City has four different types of governmental funds: general, special revenue, debt service, and capital projects.

**GRANT:** A contribution by a government or other organization to support a particular function.

**INFRASTRUCTURE:** Physical systems needed for the endurance of a community such as parks, buildings, roads, water/wastewater systems, etc.

**INTERFUND TRANSFER:** Amounts transferred from one fund to another.

**INTERNAL SERVICE FUND:** Fund that provides financing of goods and services by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

**LEVY:** To impose taxes for the support of government activities.

**LIABILITIES:** Non-discretionary obligations to expend resources of the government.

**LINE ITEM BUDGET:** A budget that lists each expenditure category (salary, training, communication services, travel, etc.) separately, with the dollar amount budgeted for each specified item.

**LONG TERM DEBT:** Debt with a maturity of more than one year after the date of issuance.

**MILLAGE RATE:** Property tax rate based on property valuation with a tax rate of one mill producing one dollar of taxes per \$1,000 of assessed property. (See also – Property Tax Rate)

**MODIFIED ACCRUAL BASIS:** Basis of accounting, used by governmental funds, in which revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Expenditures are recorded when a liability is incurred.

**NET POSITION:** The result of assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net position of the government-wide and proprietary funds are categorized as (a) net investments in capital assets, (b) restricted, or (c) unrestricted.

**OBJECTIVES:** A statement of measurable outcomes, which contribute toward accomplishing departmental goals.

**OPERATING BUDGET:** The portion of the budget that pertains to daily operations, and provides basic governmental services. The operating budget contains appropriations for expenditures such as personnel, office supplies, travel and gas.



## GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

**ORDINANCE:** A formal legislative action by the governing body of a municipality.

**PERFORMANCE MEASURES:** Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

**POLICY:** A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

**PROPERTY TAX:** The amount levied by a municipality on the assessed value of property within the City limits.

**PROPERTY TAX LEVY:** The amount that may be raised for the purpose specified in the tax levy ordinance.

**PROPERTY TAX RATE:** The amount of taxes expressed as dollars per \$1,000 of assessed valuation. (See also – Millage Rate)

**PROPRIETARY FUNDS:** Funds used to account for ongoing business-type activities otherwise known as enterprise funds. Also, includes internal service funds that account for the financing of goods or services between departments/agencies on a cost reimbursement basis.

**RESERVE:** Funds that are not available for expenditures or are legally segregated for a specific use in accordance with governmental accounting and financial reporting standards.

**RESOLUTION:** An order of a legislative body with less formality than an ordinance or statute.

**REVENUE:** Funds that the government receives as income, including taxes, fees, intergovernmental, fines, forfeitures, grants, shared revenues and interest income.

**RISK MANAGEMENT:** An organized analysis, assessment, and control mechanism to protect a government's assets against accidental loss in the most economical way.

**SOURCE OF REVENUE:** Revenues classified according to their source or point of origin.

**SPECIAL REVENUE FUNDS:** Funds that account for the proceeds of resources legally restricted for the financing of particular activities or projects.

**TAX LEVY:** The total amount to be raised by property taxes.

**TRANSFER:** A transaction where one fund makes a contribution to another.

**TRIM:** Acronym for Truth in Millage. A notification mailed to residents by the Broward County Property Appraiser's office to inform taxpayers of their proposed market and assessed values, exemptions and proposed taxes from each taxing authority.

**USER CHARGES/FEES:** Charges/fees for the use of public services by those who derive benefit from the service.

**Page  
Contents:**

**Ordinance**

**To**

**User  
Charges/  
Fees**

**THIS PAGE IS  
INTENTIONALLY  
LEFT BLANK**



